



Our home  
Our City **Our future**

OPERATIONAL PLAN  
2013-2014



# QUARTERLY REPORT

## April 2014 – June 2014

## THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aims to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan, Asset Management Strategy and Workforce Management Plan.



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan, Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the 2012-2022 Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the initiatives, programs and services Council will undertake during its term of office to help achieve the community outcomes identified in the Fairfield City Plan.

The 2013-2014 Operational Plan is a sub plan of the Delivery Program which outlines the initiatives, major programs and services which are to be undertaken during the financial year. It also includes the budget details for the year. Accordingly, this quarterly report focuses on the 2013-2014 Operational Plan implementation period of April 2014 to June 2014. This report will be publicly available and will be included in Council's Business Paper.

Developed by the Integrated Planning and Reporting Unit (2014)

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## 1. INTRODUCTION TO THE QUARTERLY REPORT

Fairfield City Council's 2013-2014 Operational Plan details the services, major programs and initiatives Council will complete in order to achieve the vision outlined by the community in the Fairfield City Plan 2012-2022. The Quarterly Report outlines the key achievements, and flags any issues, that have occurred in the third quarter of the financial year from April to June 2014.

The latter part of this report includes a detailed financial account of Council's financial position for the quarter. All projects within this report are grouped with the theme they relate to. These themes are described below:

### THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit the Fairfield City area. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

### THEME 2: PLACES AND INFRASTRUCTURE

Places and infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and finite resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level and for the health and wellbeing of future generations.

### THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

### THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

## 2. QUARTERLY PROGRESS SUMMARY

### Project Status Summary by Quarter

Figure 2 displays the status of the 194 initiatives, major programs and carry forwards for the fourth quarter of the financial year (April - June 2014) which have been identified in the 2013-2014 Operational Plan.

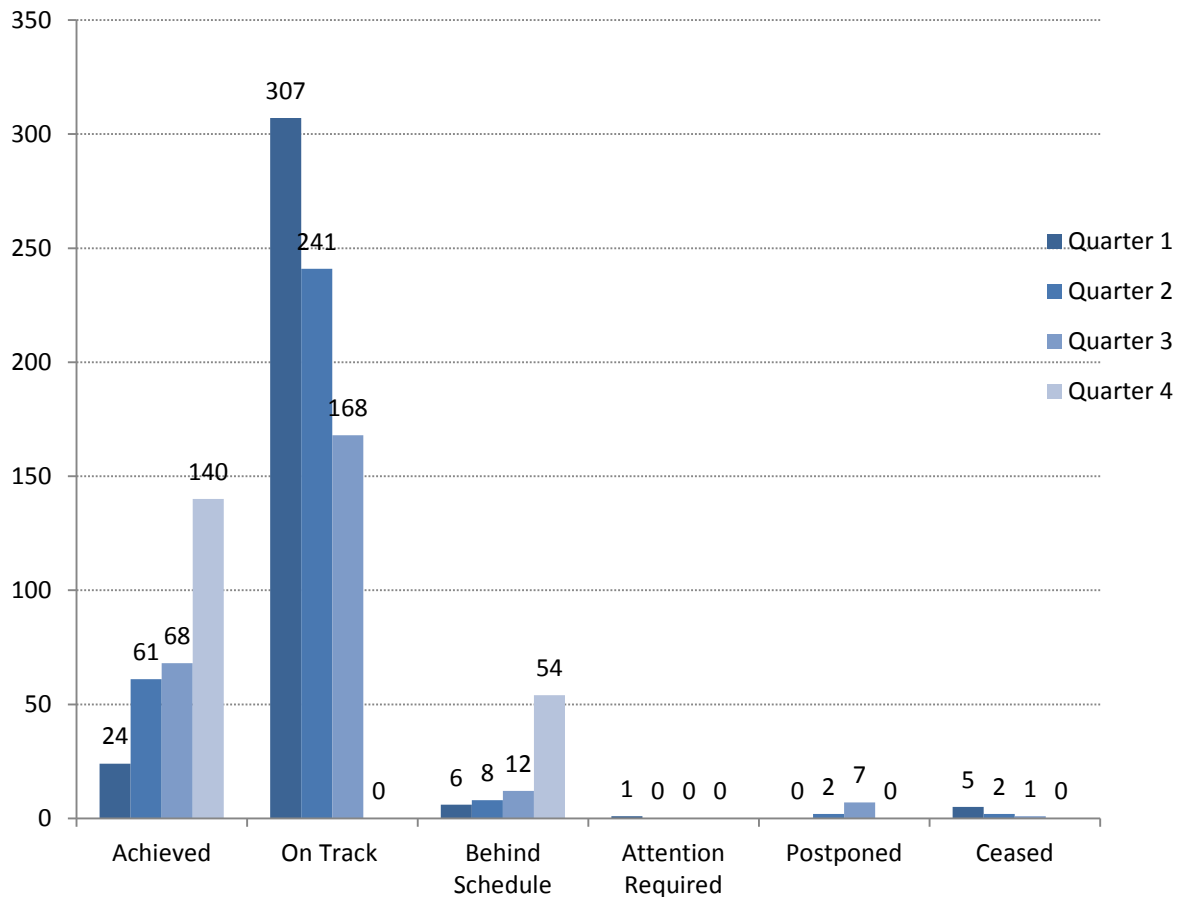


Figure 2: Status of all Initiatives, Major Programs and Carry Forwards in Quarter four (April – June 2014)

The status of Council's initiatives, major programs and carry forwards, to date is:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Achieved	24	61	68	140
On Track	307	241	168	0
Behind Schedule	6	8	12	54
Attention Required	1	0	0	0
Postponed	0	2	7	0
Ceased	5	2	1	0
<b>TOTAL</b>	<b>343</b>	<b>314</b>	<b>256</b>	<b>194</b>
New Projects	0	11	4	

### 3. EXCEPTION COMMENTS BY THEME - MAJOR PROGRAMS AND INITIATIVES

This Quarterly Report contains the detailed financial report however for the projects component it is reported as an exception report. This means that the report only identifies initiatives, major programs or carry forwards that have been completed, are behind schedule, required attention or have been postponed and ceased. The following 5 tables separate these items by theme, detail the status and include comments

THEME 1: COMMUNITY WELLBEING					
No.	Name	Responsible Group	2013/14 Budget	Status	Comments
IN14181	Adventure Playground – Stage 1	Place, Assets and Strategy	\$1,050,000	★	The final design of the Adventure Playground has been completed after consulting the community about the proposed landscape and architectural design, park furniture and pathways.
IN14201	Avenel Tennis Court Upgrade	Place, Assets and Strategy	\$105,000	★	The upgrade has been completed at Avenel Tennis Court and has been reopened to the public.
IN14266	Upgrade Horsley Reserve Park	Place, Assets and Strategy	\$86,422	★	The site is open and in use with plans to put in place some media and Mayoral photo opportunities as part of promoting the new works.
IN14287	Emerson Reserve Upgrade	Place, Assets and Strategy	\$110,440	★	The site has been completed and a Mayoral Opening is being planned to promote the works.
IN14306	Water Park Prairiewood Leisure Centre - Design and Approval	Infrastructure Operations	\$183,440	🕒	Delay due to Council resolving to decline all tender submissions and proceed to negotiate with respondents. Project to be carried forward to 2014/15
CF1346	Bossley Park Preschool and Cabramatta Preschool Construction	Community Life	\$551,920	🕒	DA lodged and awaiting approval. Was delayed due to advice from the Department of Education in relation to funding. Project to be carried forward to 2014/15



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.





**Ceased**

Project is recommended not to proceed.



**THEME 1: COMMUNITY WELLBEING**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
R130201	Fairfield ELC Extension	Community Life	\$121,900		Delayed due to advice from the Department of Education in relation to funding. Project to be carried forward to 2014/15
IN14178	Multi-Deck Car Parks Upgrades	Place, Assets and Strategy	\$400,000		Nelson Street Carpark completed, Downey Lane car park installed but not operational. Project to be carried forward to 2014/15
IN14314	Library Upgrades	Community Life	\$60,000	★	The Library upgrades included new carpet and shelving for the Whitlam Library. This project was completed and resulted in improvements to the layout and look of the Library.
MPWLR1401	Library Book Scanning System (Stage 1 & 2)	Community Life	\$300,000	★	Scanning system implemented
IN1426	Electronic Hand Held Devices - Parking Enforcement	Public Health and Environment	\$100,000	★	Devices have been sourced, software upgraded completed and system implemented.
CF1301	Prairiewood Leisure Centre Improvement Works	Infrastructure Operations	\$60,000	★	Works completed.
MPDU1401	Disability Upgrades - Access Improvement Program - Prairiewood Youth and Community Centre - access improvements to Universal toilet	Community Life	\$30,332	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 1: COMMUNITY WELLBEING**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPDU1402	Disability Upgrades - Access Improvement Program Prairiewood Youth and Community Centre - access improvements to kitchen (lowering servery)	Community Life	\$57,000	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.





**Ceased**

Project is recommended not to proceed.



**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
CF1307	Joe Broad Sportsground Upgrade	Place, Assets and Strategy	\$200,000		This project is a carry over as re-design is required.
CF1347	Bonnyrigg Park Bush Tucker Trail	Infrastructure Operations	\$158,000		This project is delayed with only planting to be completed on site. Project to be carried forward to 2014/15
IN14267	Safety Switches Program (Residual Current Devices)	Public Health and Environment	\$120,000	★	This work is a portion of an ongoing program of works to comply with legislated requirements for the provision of Safety Switches.
IN14308	Circuit Walking Paths in Parks	Place, Assets and Strategy	\$250,000	★	The Circuit Paths planned for delivery in 2013-2014 have been fully completed.
MPEAF1401	Emergency Asset Failure	Place, Assets and Strategy	\$568,138	★	All emergency works required during the year were undertaken.
MPOPLA1401	Open Space Land Aquisition and Embellishment	Place, Assets and Strategy		★	This work is on track as it requires the purchase of identified property and sales negotiated with current owners.
MPAMS1402	Update Asset Plans with New Assets	Place, Assets and Strategy		★	New Assets have been capitalised and included in the Asset Management Plans.
MPAMS1403	Community Engagement Strategy for Asset Management	Place, Assets and Strategy		★	Completed as part of community engagement for Special Rate Variation.
MPAMS1404	Enhance Asset Management Plans (AMP's)	Place, Assets and Strategy		★	This is a continuous process that will also need enhancements in future years
MPAMS1405	Develop New Asset Management Plans	Place, Assets and Strategy		★	Works completed, Council adopted Plans for open space, roads, transport, building and drains.
MPAMS1406	Asset Capitalisation policy	Place, Assets and Strategy		★	Capitalisation Policy has been developed.
MPAMS1407	Asset Lifecycle Management - Asset Handover	Place, Assets and Strategy		★	Asset handover documentation completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPAMS1408	Asset Lifecycle Management - Renewal and Upgrade Planning	Place, Assets and Strategy		★	Continual upgrade of 10 year asset renewal and upgrade program, based on asset condition and utilisation.
MPAMS1409	Asset Mapping	Place, Assets and Strategy		★	Completion of current footpath, and kerb and gutter mapping.
CF1324	Cabramatta Footpath Upgrade	Place, Assets and Strategy	\$277,137	🕒	Carry forward project due to paver not supplied.
CF1326	Canley Heights Town Centre Improvements	Place, Assets and Strategy	\$250,000	🕒	Carry forward project, Kiosk fit-outs commenced, electrical set out completed.
IN14117	Canley Heights Town Centre Improvement Program stages 4 and 5	Place, Assets and Strategy	\$300,000	🕒	Awaiting advice from Roads and Maritime Services on the 40km zone in Canley Vale Road to commence design works. Project has been carried forward to 2014/15
IN14138	Public Domain Infrastructure	Place, Assets and Strategy	\$120,000	🕒	Project is behind schedule and to be carried forward to 2014/15. Cabramatta Electrical installations to be completed and commissioned for Moon Festival.
IN14182	Cabramatta Footpath Upgrade	Place, Assets and Strategy	\$250,000	🕒	Project to be carried forward to 2014/15 due to pavers not supplied.
CF1306	Fairfield Adventure Playground	Infrastructure Operations	\$212,000	🕒	Project to be carried forward to 2014/15. Council had resolved to revise scope of works. Design was completed. All major tenders have been awarded and work has commenced.
CF1316	Upgrade works to Air Conditioning System at the Administration Centre - Ductwork	Infrastructure Operations	\$720,000	★	Main project completed. Remaining funds to be carried forward for additional minor works endorsed by Council.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**





A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
IN14131	Fairfield Library Expansion - Design and Approval	Infrastructure Operations	\$80,000		Project to be carried forward to 2014/15. Council is currently re-evaluating project scope and options for expansion. Funds to be carried forward for concept design.
IN14134	Fairfield Youth and Community Centre - Fairfield District Park	Infrastructure Operations	\$555,000	★	Project spanning 3 years. Project is progressing as scheduled for overall completion by November 2015.
IN14286	Barbara Street Car Park Fairfield	Infrastructure Operations	\$511,000		Project to be carried forward to 2014/15 due to delays in achieving approval (REF).
IN14171	New Fairfield Centre Park - The Crescent - Design and Approval	Infrastructure Operations	\$180,000		Project to be carried forward to 2014/15. Currently preparing concept design.
IN14173	Street Tree Planting	Place, Assets and Strategy	\$20,000	★	Street tree planting has been completed in Fairfield St, Brenan St, Polding St and Rawson St.
IN1495	Survey and Spatial Data	Infrastructure Operations	\$20,000	★	Allocated funds used to complete purchase of survey equipment
IN14132	Integrated Parking Strategy	Infrastructure Operations	\$15,000	★	This project has merged with section 94 contribution – Review for Canley Corridor Transport Management Plan (IN15102) to avoid duplications and potential policy conflicts.
IN14107	Retail and Commercial Centres Study	City Development	\$100,000	★	Amended project timelines endorsed by Council following receipt of grant funding for the project.
QR140201	Bush Fire Prone Land Map	City Development	\$30,000		Project proceeding according to Council endorsed timetable. Project funds to be carried over to 2014/15
IN14288	Smithfield Road/Polding Street Intersection Upgrade	Infrastructure Operations	\$98,514	★	Upgrade of intersection and improvements of road safety has been completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPBP1405	Black Spot Program - Ferrers Road between Chandos Road and Fairfield LGA, Horsley Park - Shoulder widening	Infrastructure Operations	\$306,810	★	Works completed.
MPBP1406	Black Spot Program - Smithfield Road between Edensor Road and Gretel Street, Greenfield Park. Remove existing refuge island and conversion of Smithfield Road into a 4 lane-two-way road	Infrastructure Operations	\$203,518	★	Works completed.
MPLTM1401	Local Area and Traffic Management Program - Stanbrook Street, Fairfield Heights. Traffic management devices	Infrastructure Operations	\$20,000	★	Works completed.
MPLTM1402	Local Area and Traffic Management Program - Shakespeare Street, Wetherill Park. Traffic management devices	Infrastructure Operations	\$80,000	★	Works completed.
MPLTM1403	Local Area and Traffic Management Program - Bibbys Place, Bonnyrigg. Roundabout	Infrastructure Operations	\$250,000	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPLTM1405	Local Area and Traffic Management Program - Urgent Road Safety Works, Various suburbs. Devices as required	Infrastructure Operations	\$36,984	★	Works completed.
MPPAM1403	Pedestrian Access and Mobility Plan Program - Support Centre Improvement Works, Various suburbs. Refuges and kerb blisters and associated works	Infrastructure Operations	\$29,524	★	Works of refugee kerb blisters and associated works has been completed
MPPAM1404	Pedestrian Access and Mobility Plan Program - Minor Improvement Works, Various suburbs. Installation of pram ramps and kerb realignments	Infrastructure Operations	\$39,000	★	Works completed.
MPPIP1401	Park Improvement Program - Lansvale Park, Lansvale. Playground equipment, circuit path, seating and shelter	Infrastructure Operations	\$248,000	★	Works completed.
MPPIP1402	Park Improvement Program - Fairfield Adventure Park, Fairfield. Playground equipment	Infrastructure Operations	\$125,000	★	Playground equipment has been purchased and installed at Fairfield Adventure Park.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**


A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPPIP1404	Park Improvement Program - Adams Park, Canley Vale. Multipurpose courts, 4 clay surface courts, seats, landscaping and exercise equipment	Infrastructure Operations	\$256,000		Scope of project modified in June 2014 due to required changes to the originally approved designed. Project to be carried forward to 2014/15.
MPBAR1401	Building Assets Renewal - Childcare Facilities (12 Buildings) Works Include: Upgrades of soft fall, shade, nappy change areas and other projects ensuring legislative compliance	Place, Assets and Strategy	\$100,000	★	Works completed.
MPBAR1402	Building Assets Renewal -Fairfield Showground, Prairiewood - Works include old grandstand, awning, car park, replace lighting, water main, cooling system, alarm and secure fencing, pedestrian paths, along with building furniture and fittings	Place, Assets and Strategy	\$206,000	★	Works completed.
MPBAR1407	Building Assets Renewal - Cabramatta Childcare Centre, Cabramatta. Works include refurbishment of roof	Place, Assets and Strategy	\$52,263	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.



**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPBAR1408	Building Assets Renewal - Fairfield Museum School Building. Works include refurbishment of fit out	Place, Assets and Strategy	\$11,239	★	Works completed.
MPBAR1409	Building Assets Renewal - Smithfield RSL Youth Club. Works include refurbishment of roof	Place, Assets and Strategy	\$26,132	★	Works completed.
MPBAR1410	Building Assets Renewal - Fairfield Museum Coach House/Machinery Shed. Works include refurbishment of roof	Place, Assets and Strategy	\$24,773	★	Works completed.
MPBAR1411	Building Assets Renewal - Prairiewood Leisure Centre. Works include refurbishment of roof	Place, Assets and Strategy	\$164,800	★	Works completed.
MPBAR1412	Building Assets Renewal - Cabravale Leisure Centre. Works include air conditioning and pool plant, car park lighting along with building furniture and fittings	Place, Assets and Strategy	\$41,200	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPBAR1413	Building Assets Renewal – Fairfield Tennis Court. Works include replacement of court surface, fencing along with building furniture and fittings	Place, Assets and Strategy	\$113,300	★	Works completed.
MPBAR1414	Building Assets Renewal - Chisholm Reserve (South) Amenity Building. Works include refurbishment of roof, electrical and hydraulic services	Place, Assets and Strategy	\$128,001	★	Works completed.
MPBAR1415	Building Assets Renewal - Hartley Oval Amenity Building, Lansvale. Works include refurbishment of roof, fit out, electrical and hydraulic services	Place, Assets and Strategy	\$146,383	★	Works completed.
MPBAR1416	Building Assets Renewal - Fairfield Leisure Centre, Fairfield. Works include upgrading change rooms	Place, Assets and Strategy	\$123,600	★	Works completed.
MPBAR1417	Building Assets Renewal - Fairfield Golf Course, Fairfield. Building works and other capital replacements such as security fences	Place, Assets and Strategy	\$154,500	★	Works completed.
CF1319	Smithfield-Wetherill Park Public Domain Improvements	Place, Assets and Strategy	\$66,616	★	Elizabeth Street and Horsley Drive intersection have been upgraded.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
CF1320	Smithfield-Wetherill Park Economic Analysis	Place, Assets and Strategy	\$10,000	★	Economic Analysis completed and being installed.
IN1413	Interwoven Arts Program in the Fairfield City Centre	Place, Assets and Strategy	\$15,000	🕒	Project to be carried forward to 2014/15. This project was delayed due to difficulty in identifying a suitable location for it to be undertaken. The Crescent Plaza and the Fairfield Library Expansion have been identified as future Interwoven Projects.
IN14148	Fairfield City Centre - Connecting Footpath Upgrades	Place, Assets and Strategy	\$50,000	🕒	Project to be carried forward to 2014/15. This project was delayed due to resourcing and competing priorities.
IN14212	Smithfield-Wetherill Park Heavy Vehicle Access Improvement Program	Place, Assets and Strategy	\$40,000	🕒	Project to be carried forward to 2014/15. Delay due to resourcing and RMS approval for works
IN1422	Fairfield City Centre Upgrade - Hamilton Road and The Crescent	Place, Assets and Strategy	\$500,000	🕒	Project to be carried forward to 2014/15. This project was delayed due to resourcing and competing priorities.
IN14301	Gateway Entrances in Horsley Park	Place, Assets and Strategy	\$40,000	🕒	Project to be carried forward to 2014/15. This project was delayed due to resourcing and competing priorities.
CF1302	Don Dawson Sportsground Upgrade Works	Place, Assets and Strategy	\$140,000	★	Upgrade works of the sportsground storage and toilets have been completed.
CF1303	Upgrade of Administration Building Fountain	Place, Assets and Strategy	\$128,675	🕒	Project to be carried forward to 2014/15. Delayed due to planning issue and design specifications.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**


A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPCIP1405	Centre Improvement Program - Upgrade of Villawood Shopping Centre, Villawood. Villawood Shopping Centre	Place, Assets and Strategy	\$100,000		Project to be carried forward to 2014/15. This project was delayed due to resourcing and competing priorities.
MPFRP1402	Footpath Replacement Program - The Horsley Drive: From McLaren Street to Mitchell Street, Carramar. Left side - length (m) 70	Place, Assets and Strategy	\$10,814	★	Works completed.
MPFRP1403	Footpath Replacement Program - The Horsley Drive: From Mitchell Street to Dalmatia Street, Carramar. Left side - length (m) 100	Place, Assets and Strategy	\$15,449	★	Works completed.
MPFRP1404	Footpath Replacement Program - The Horsley Drive: From Dalmatia Street to Gordon Street, Carramar. Left side - length (m) 50	Place, Assets and Strategy	\$7,724	★	Works completed.
MPFRP1405	Footpath Replacement Program - The Horsley Drive: From Gordon Street to Tangerine Street, Carramar. Left side - length (m) 25	Place, Assets and Strategy	\$3,862	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPNFC1404	New Footpath Construction Program - Victoria Street: From Wetherill Street to Vonn Avenue, Smithfield. Left side - length (m) 179	Place, Assets and Strategy	\$20,240	★	Works completed.
MPNFC1405	New Footpath Construction Program - Smithfield Road: From Brenan Street to Alexander Street, Smithfield. Left side - length (m) 114	Place, Assets and Strategy	\$11,275	★	Works completed.
MPNFC1410	New Footpath Construction Program - Brown Street: From Bourke Street to Gipps Street, Smithfield. Right side - length (m) 586	Place, Assets and Strategy	\$57,944	★	Works completed.
MPNFC1415	New Footpath Construction Program - Tripoli Road: From Scarfe Street to half Cul-de-Sac, Fairfield West. Right side - length (m) 181	Place, Assets and Strategy	\$17,897	★	Works completed.
MPNFC1421	New Footpath Construction Program - Scarfe Street: From Tripoli Road to Hamilton Road, Fairfield Heights. Left side - length (m) 77	Place, Assets and Strategy	\$7,614	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPNFC1423	New Footpath Construction Program - Sandal Crescent: From Carramar Avenue to House Number 197, Carramar. Right side - length (m) 120	Place, Assets and Strategy	\$11,870	★	Works completed.
MPNFC1424	New Footpath Construction Program - Ronald Street: Wattle Street to Laurel Street, Carramar. Left side - length (m) 234	Place, Assets and Strategy	\$23,140	★	Works completed.
MPNFC1425	New Footpath Construction Program - Brenan Street: Wetherill Street to Gipps Street, Smithfield. Left side - length (m) 356	Place, Assets and Strategy	\$35,201	★	Works completed.
MPNFC1426	New Footpath Construction Program - Sweethaven Road: From Restwell Road to Prairie Vale Road, Bossley Park. Right side - length (m) 357	Place, Assets and Strategy	\$35,300	★	Works completed.
MPNFC1428	New Footpath Construction Program - Nance Avenue: From Woods Avenue to Ryan Avenue, Cabramatta. Right side - length (m) 228	Place, Assets and Strategy	\$22,545	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.



**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPNFC1430	New Footpath Construction Program - Neville Street: From Gipps Street to Wetherill Street, Smithfield. Left side - length (m) 368	Place, Assets and Strategy	\$36,390	★	Works completed.
MPRMS31401	Road and Maritime Services 3*3 Grant - Mimosa Road: From Alamein Rd to Polding Street, Bossley Park	Place, Assets and Strategy	\$75,640	★	Works completed.
MPRMS31402	Road and Maritime Services 3*3 Grant - Mimosa Road: From Naman Close to The Horsley Drive, Bossley Park	Place, Assets and Strategy	\$61,360	★	Works completed.
MPRR1410	Road Rehabilitation - Railway Parade: From Henry Street to Pipeline Bridge. Asphalt Overlay	Place, Assets and Strategy	\$135,385	★	Works completed.
MPRR1417	Road Rehabilitation - Horsley Road: From Gibson Lane to Jamieson Close. Asphalt Overlay	Place, Assets and Strategy	\$150,940	★	Works completed.
MPRR1418	Road Rehabilitation - Apache Street: From Mimosa Road to Prairie Vale Road. Cement Stabilisation	Place, Assets and Strategy	\$130,230	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPRR1422	Road Rehabilitation - Bentley Street: From Newton Road to Victoria Street. Base Replacement and Mill and Resheet	Place, Assets and Strategy	\$245,180	★	Works completed.
MPRR1423	Road Rehabilitation - Boundary Lane: From Lasa Street to Cabramatta Road East. Asphalt Overlay	Place, Assets and Strategy	\$132,960	★	Works completed.
MPRR1430	Road Rehabilitation - Gloucester Street: From Wilson Road to Northumberland Street. Base Replacement and Mill and Resheet	Place, Assets and Strategy	\$197,690	★	Works completed.
MPRR1445	Road Rehabilitation - Pepler Road: From Unwin Road to John Street. Base Replacement and Mill and Resheet	Place, Assets and Strategy	\$90,700	★	Works completed.
MPRR1450	Road Rehabilitation - Shortland Street: From Fraser Road to Lansdowne Road. Cement Stabilisation	Place, Assets and Strategy	\$144,200	★	Works completed.
MPRR1451	Road Rehabilitation - Smithfield Road: From Porteous Street to Elizabeth Drive. Asphalt Overlay	Place, Assets and Strategy	\$151,900	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPRR1457	Road Rehabilitation - Edensor Road: From Smithfield Road to Boomerang Road. Asphalt Overlay	Place, Assets and Strategy	\$180,920	★	Works completed.
MPRR1459	Road Rehabilitation - Horsley Road: From Barbaro Lane to Delaware Road. Asphalt Overlay	Place, Assets and Strategy	\$63,320	★	Works completed.
MPRR1463	Road Rehabilitation - Canley Vale Road: From Victoria Road to House Number 1012. Base Replacement and Mill and Resheet	Place, Assets and Strategy	\$326,220	★	Works completed.
MPRR1464	Road Rehabilitation - Resealing Brolen Way between House Number 67-73 to cul-de-sac, Cecil Park	Place, Assets and Strategy	\$16,235	★	Works completed.
MPRR1403	Roads to Recovery Program - Water Street: From John Street to St Johns Road, Cabramatta. Base Replacement and Mill and Resheet. Length: 531; Width: 10.2; Area: 5417	Place, Assets and Strategy	\$216,650	★	Works completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
CF1330	Rural Area Flood Study	Place, Assets and Strategy	\$5,000	★	The study to identify extent of flooding from Ropes, Reedy and Eastern Creeks in Horsley Park and Cecil Park was completed.
CF1331	Greenpower for Council's Events	Public Health and Environment	\$5,000	★	Council has planted 6000 native plants to offset Council's greenhouse gas emissions for the Bring It On Festival.
CF1336	Replacement Air Conditioning system at the Administration Building - Boiler	Public Health and Environment	\$115,000	★	System upgraded with completion of entire project ahead of schedule.
MPESMP1401	Existing Stormwater Management Program - Investigate, design, construction of minor stormwater works. Various locations across the City. Reduction in nuisance flooding	Place, Assets and Strategy	\$80,000	🕒	Minor stormwater works were completed at 77 Lord Street, Cabramatta West. Funds for remaining stormwater works at Rosina Street, Fairfield West to be carried forward to 2014/15.
MPESMP1402	Existing Stormwater Management Program - Investigate, design, construction of stormwater drainage works. Horsley Park Village and Horsley Park. Reduction in nuisance flooding	Place, Assets and Strategy	\$150,000	🕒	Project was delayed due to resourcing and competing priorities. Project is 50% completed and funds to be carried forward to 2014/15.
MPESMP1403	Existing Stormwater Management Program - Upgrade of stormwater table drain. Lincoln Road, Horsley Park. Reduction in nuisance flooding	Place, Assets and Strategy	\$80,000	🕒	Project was delayed due to issues with identification and assessment of stormwater drainage options. Project is 75% completed and funds to be carried forward to 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**




A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPESMP1404	Existing Stormwater Management Program - Investigation and design of bank stabilisation works on Orphan School Creek. Bromley Street, Canley Heights	Place, Assets and Strategy	\$75,000		Project was delayed due to resourcing and competing priorities. Project is 50% completed and funds to be carried forward to 2014/15.
MPESMP1406	Existing Stormwater Management Program - Agent fees for sales of Voluntary House Raising. Suburbs to be determined. Properties purchased by Council are sold	Place, Assets and Strategy	\$6,000	★	Fees paid for the sale of Council-owned voluntary house raising property at 16 Riverview Road, Carramar.
MPESMP1407	Existing Stormwater Management Program - Maintenance of properties purchased under the Voluntary House Raising scheme. 14 Properties in the Prospect Creek floodplain. Well maintained and serviced properties that are suitable for sale	Place, Assets and Strategy	\$98,902	★	Annual maintenance of Council owned voluntary house raising properties was completed.
MPFMP1401	Flood Mitigation Program - Voluntary House Raising at 52 Waterside Crescent, Carramar. Property raised to reduce risk of flood damage	Place, Assets and Strategy	\$56,700		Project was delayed due to issues with plan preparation and compliance. Project to be carried forward to 2014/15.
MPFMP1403	Flood Mitigation Program - Voluntary house raising at selected property. Suburbs to be advised. Property raised to reduce risk of flood damage	Place, Assets and Strategy	\$48,600		Project was delayed due to issues with resolving property ownership. Project to be carried forward to 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPFMP1406	Flood Mitigation Program - Specialist advice on flood mitigation matters. City wide. Ensure the areas of flood risk are developed in a sensible and sensitive manner	Place, Assets and Strategy	\$50,000	★	Specialist advice on development applications and other flood related matters was obtained.
MPFMP1407	Flood Mitigation Program - Central Catchment Overland Flood Study. Canley Vale, Fairfield Heights, Fairfield West, Cabramatta West and Mt Pritchard. Flood study will show the extent and behaviour of overland flooding	Place, Assets and Strategy	\$10,000	★	Work to build a flood model to determine the extent of flooding was completed. Project work will continue in 2014/15.
MPFMP1408	Flood Mitigation Program - Cabravale Overland Flood Study. Carramar, Lansvale, Cabramatta, Mt Pritchard. Flood study will show the extent and behaviour of overland flooding	Place, Assets and Strategy	\$5,000	★	Collection of data from flood model was completed. Project work will continue in 2014/15.
MPFMP1409	Flood Mitigation Program - Canley Corridor Floodplain Risk Management Study and Plan. Canley Vale and Canley Heights. A floodplain risk management study and plan report with costed actions to reduce flood risk	Place, Assets and Strategy	\$105,663	★	A review of the draft Canley Corridor Floodplain Risk Management Study and Plan Report was completed. Project work will continue in 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.



**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPFMP1410	Flood Mitigation Program - Bellingers Drain Overland Flood Study. Fairfield, Fairfield Heights and Smithfield. Flood study will show the extent and behaviour of overland flooding	Place, Assets and Strategy	\$10,000	★	Works to build a flood model was completed. Project work will continue in 2014/15.
MPFMP1412	Flood Mitigation Program - Three Tributaries Floodplain Risk Management Study and Plan. Clear Paddock Creek, Green Valley Creek and Orphan School Creek. A floodplain risk management study and plan report with costed actions to reduce flood risk	Place, Assets and Strategy	\$90,500	★	A review of the draft Three Tributaries Floodplain Risk Management Study and Plan Report was completed. Project work will continue in 2014/15.
MPFMP1413	Flood Mitigation Program - Smithfield West Overland Flood Study. Flood study will show the extent and behaviour of overland flooding	Place, Assets and Strategy	\$60,000	🕒	Project was delayed due to late announcement of grant funding. Project to be carried forward to 2014/15.
MPFMP1414	Flood Mitigation Program - Wetherill Park Catchment Management Plan. A floodplain risk management study and plan integrated with storm water quality improvement and natural resource management	Place, Assets and Strategy	\$100,000	🕒	Project was delayed due to project re-scoping and need for additional project work. Project is 20% completed and funds to be carried forward to 2014/15.
MPFMP1415	Flood Mitigation Program - New Prospect Creek Floodway Rectification	Place, Assets and Strategy	\$102,245	🕒	Project to be carried forward to 2014/15. Project was delayed due to tendering process. The tender was approved by Council.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPNRM1401	Natural Resource Management - Georges River Combined Councils Committee. Creek cleaning, monitoring of creek health, environmental education and advocacy	Place, Assets and Strategy	55,000	★	The Georges River Combined Councils Committee (GRCCC) completed its Riverhealth and Riverkeeper programs for 2013/14.
MPNRM1402	Natural Resource Management - Creek Care Program. 60 sites across the City. Reduce weeds and increased biodiversity	Place, Assets and Strategy	\$535,000	★	All programmed bush regeneration work was completed at 60 sites across the City.
MPNRM1403	Natural Resource Management - Environmental volunteer groups. City Wide. Community volunteers that are active and engaged in addressing environmental issues	Place, Assets and Strategy	\$6,000	★	Council continued to support the activities of Fairfield City's three community environmental volunteer groups.
MPNRM1404	Natural Resource Management - Annual volunteer events. Opportunities for volunteers to participate in environmental education activities	Place, Assets and Strategy	\$10,000	★	Two community seminars on native bees were held at the Nulawala Sustainability Hub.
MPNRM1405	Natural Resource Management - Creek and bush regeneration. City Wide. Clean and well maintained waterways and reserves	Place, Assets and Strategy	\$79,307	★	All programmed bush regeneration works was completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPNRM1406	Natural Resource Management - Cleaning of creeks, wetlands, bushland reserves and Gross Pollutant Traps. City Wide. Clean and well maintained waterways and reserves	Place, Assets and Strategy	\$280,000	★	Programmed cleaning of creeks and Council's Gross Pollutant Traps was completed.
MPNRM1407	Natural Resource Management - Environment education. City Wide. An informed and more aware community	Place, Assets and Strategy	\$27,298	★	Talks on flying foxes and micro-bats were held at Wakeley and Canley Vale Early Learning Centres. A talk on environmental issues was given to school children at the Enviro Boot Camp held at Nulawala Sustainability Hub.
MPNRM1408	Natural Resource Management - Community Native Plant Nursery. Fairfield Showground, Prairiewood. Opportunity for volunteers to participate in the bush regeneration program	Place, Assets and Strategy	\$85,635	★	Community volunteers worked about 270 hours at the Nursery helping Council to propagate 8100 native plants for National Tree Day, staff planting days and Council projects.
MPSLP1401	Stormwater Levy Program - Stormwater education, City Wide. A better informed and more aware community	Place, Assets and Strategy	\$40,000	★	Seven stormwater education signs and 22 creek name signs were installed across the City.
MPSLP1402	Stormwater Levy Program - Water quality monitoring, City Wide. Information on the state of our waterways to help decision making	Place, Assets and Strategy	\$25,000	★	All water quality monitoring at 15 sites across the City was completed.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPSLP1403	Stormwater Levy Program - Maintenance of major stormwater projects, City Wide. Ensures stormwater devices are functioning according to design	Place, Assets and Strategy	\$200,000	★	All programmed maintenance work at about 30 sites across the City, including flood detention basins, ponds, wetlands, rain gardens and swales, was completed.
MPSLP1404	Stormwater Levy Program - Maintenance of stormwater gully pits, City Wide. Reduced risk of nuisance flooding	Place, Assets and Strategy	\$60,000	★	Maintenance of stormwater gully pits in identified flooding hotspots was completed.
MPSLP1405	Stormwater Levy Program - Cooperative Research Centre for Water Sensitive Cities, City Wide. Information that will guide decision making	Place, Assets and Strategy	\$20,000	★	Research continued into the role of stormwater in creating liveable, sustainable and resilient cities. Project will continue in 2014/15.
MPSLP1406	Stormwater Levy Program - Catchment Management Officers, Catchment Management Branch. Resources to help undertake stormwater levy projects	Place, Assets and Strategy	\$160,000	★	Contractors completed their assigned work.
MPSLP1407	Stormwater Levy Program - Valuing River Health Research Project, City Wide. Information that will guide decision making	Place, Assets and Strategy	\$11,000	★	Data on property values was obtained in order to undertake research modelling into the impact of creek's health. Project will continue in 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPSLP1408	Stormwater Levy Program - Old Guildford/Burns Creek Catchment Management Plan, Old Guildford and Fairfield East. Integrated, costed actions to reduce flood risk, improve water quality and creek health	Place, Assets and Strategy	\$150,000	★	Second community planning forum was held at Smithfield RSL. Options to address the community's goals have been identified and are being assessed.
MPSLP1409	Stormwater Levy Program - Smithfield Catchment Management Plan, Smithfield. Integrated, costed actions to reduce flood risk, improve water quality and improve creek health	Place, Assets and Strategy	\$150,000	★	Second community planning forum was held at Smithfield RSL. Options to address the community's goals have been identified and are being assessed.
MPSLP1415	Stormwater Levy Program - Jindabyne Street, Bossley. Stormwater management works	Place, Assets and Strategy	\$35,000	★	Construction of stormwater drainage works as part of an upgrade to Jindabyne Street Reserve was completed.
MPSLP1416	Stormwater Levy Program - Emergency repairs for Wetherill Park channel	Place, Assets and Strategy	\$200,000	★	Repair works on the trunk stormwater channel servicing Wetherill Park industrial estate were completed.
MPWSIP1401	Waste and Sustainability Improvement Payment (WaSIP) Program - Sports field Lighting Upgrade. Will use the latest technology to provide greater control over the use of sports field lighting	Public Health and Environment	\$100,000	★	Works completed



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**


A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPWSIP1402	Waste and Sustainability Improvement Payment (WaSIP) Program - Sustainable Early Learning Centres. Implement strategies to reduce energy, water and waste consumption awareness to children, staff & families	Public Health and Environment	\$50,000		Project to be carried forward to 2014/15. A waste and recycling workshop was held at Council's Early Learning Centres and engaged 30 students.
MPWSIP1403	Waste and Sustainability Improvement Payment (WaSIP) Program - I Sustain Community Education Program. To increase awareness of environmental sustainability issues	Public Health and Environment	\$35,000	★	Council ran 17 Environmental Sustainability workshops for 609 community members.
MPWSIP1404	Waste and Sustainability Improvement Payment (WaSIP) Program - Nalawala Community Educational Centre. This initiative is to develop Nalawala Community Hall to be an educational centre for the community	Public Health and Environment	\$30,000	★	Draft Nalawala Sustainability Hub Management Plan has been completed and Council has held a two week Environmental Education Boot Camp for 155 community members.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.



### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPWSIP1405	Waste and Sustainability Improvement Payment (WaSIP) Program - I Sustain Staff Education Project. The I Sustain staff education project focuses on internal sustainability to meet core comps required for work	Public Health and Environment	\$15,000	★	Council staff are recycling there leftovers by maintaining a worm farm.
MPWSIP1408	Waste and Sustainability Improvement Payment (WaSIP) Program - Implementation of Energy and Water Conservation Plans. Implementation of plans will provide several initiatives to improve energy/water performance	Public Health and Environment	\$115,000	★	Installed Solar Heating to a 50m outdoor pool at the Prairiewood Leisure Centre.
MPWSIP1409	Waste and Sustainability Improvement Payment (WaSIP) Program - Portable CCTV Cameras and Handheld Devices for illegal dumping measures. Project allows for Council purchase of these devices	Public Health and Environment	\$180,000	★	Devices purchased and in operation.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPWSIP1410	Waste and Sustainability Improvement Payment (WaSIP) Program – Council's Administration building heating, ventilation and air handling and cooling system. This is a staged refurbishment of the existing air conditioning system	Public Health and Environment	\$700,000	★	Air conditioning system upgraded and project completed ahead of schedule.
MPWSIP1411	Waste and Sustainability Improvement Payment (WaSIP) Program – Waste Management Strategy and Action Plan	Public Health and Environment	\$30,000	★	Waste Management Strategy and Action Plan has been drafted for review.
MPWSIP1412	Waste and Sustainability Improvement Payment (WaSIP) Program – Solar water heater for Leisure Centres	Public Health and Environment	\$85,000	★	Works completed.
MPWSIP1413	Waste and Sustainability Improvement Payment (WaSIP) Program – Energy efficient lighting for Council buildings	Public Health and Environment	\$100,000	★	7 buildings have been fitted with energy efficient lighting.
MPWSIP1414	Waste and Sustainability Improvement Payment (WaSIP) Program – Solar power systems for Council properties	Public Health and Environment	\$350,000	★	Solar panel systems have been installed on 17 Council buildings and are currently operating.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**




A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 3: ENVIRONMENTAL SUSTAINABILITY**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPWSIP1415	Waste and Sustainability Improvement Payment (WaSIP) Program – 'Big Belly Solar' compacting litter bins	Public Health and Environment	\$100,000		Council has identified the product they require and has engaged a supplier. This project has been delayed due to difficulties with supplier importing product from USA. Project to be carried forward to 2014/15.
MPWSIP1416	Waste and Sustainability Improvement Payment (WaSIP) Program – Environmental Management Plan review	Public Health and Environment	\$30,000		Project to be carried forward to 2014/15. Project was delayed due to resourcing and competing priorities.
MPWSIP1417	Waste and Sustainability Improvement Payment (WaSIP) Program – E-Waste collection	Public Health and Environment	\$65,000	★	Council collected 2.2 tonnes of E-waste.
MPHPD1401	Horsley Park Drainage Improvement Investigation works carried out into the options to minimise stormwater runoff, mitigate flooding, protect roads and enhance road safety. Horsley Park	Infrastructure Operations	\$300,000		This project was delayed due to study designs and a new timeframe has been established. The project is now under development. Project to be carried forward to 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**



A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 4: LOCAL ECONOMY AND EMPLOYMENT**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
IN14183	Online Information Point for Canley Heights Town Square	Place, Assets and Strategy	\$50,000		Project to be carried forward to 2014/15 for external rated display panel.
IN14122	Implement Fairfield City Centre Marketing Plan	Place, Assets and Strategy	\$25,000	★	Council has implemented the following initiatives as part of the Fairfield City Centre Marketing Plan, which included two local events (Mother's Day and Easter), re-designing the business newsletter and re-printing the Fairfield Feast Booklet.
IN1420	Fairfield City Centre Tourism Pedestrian Signage	Place, Assets and Strategy	\$20,000		Project to be carried forward to 2014/15 due to resourcing and competing priorities.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**







A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 5: GOOD GOVERNANCE AND LEADERSHIP**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
CF1345	Sustainable Resource Centre Upgrade	Infrastructure Operations	\$500,000		New Pugmill in is operation, Weighbridge still scheduled for completion. Project to be carried forward to 2014/15.
IN1428	Fairfield City Council Website upgrade	Corporate Services	\$150,000		Delayed due to website company initially engaged closing. New tender developed and underway for a new vendor. Project to be carried forward to 2014/15.
IN14289	Subdivision of 65 The Avenue, Canley Vale	Place, Assets and Strategy	\$50,000		Reported to Council in June regarding project delay. Project to be carried forward to 2014/15.
IN14290	Sale of 171 Cowpasture Road, Wetherill Park	Place, Assets and Strategy	\$38,000		Reported to Council in June regarding project delay. Project to be carried forward to 2014/15.
IN14291	Dutton Lane Car Park redevelopment	Place, Assets and Strategy	\$500,000	★	Final Development Application approval received in June 2014.
IN14292	Subdivision of 117a Wetherill Street, Wetherill Park	Place, Assets and Strategy	\$705,000		Reported to Council in June regarding project delay. Project to be carried forward to 2014/15.
IN14293	Subdivision of 45-49 Diamond Crescent, Bonnyrigg	Place, Assets and Strategy	\$170,000		Reported to Council in June regarding project delay. Project to be carried forward to 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 5: GOOD GOVERNANCE AND LEADERSHIP**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
IN14309	Special Rate Variation Engagement	Place, Assets and Strategy	\$60,000	★	Council received the determination from IPART in early June advising that its application for a 10% Special Rate Variation (SRV) was approved in full.
IN1446	Upgrade Council's electronic communications system	Information Management and Services	\$50,000	★	The first phase of Lync is completed. All staff have Lync deployed. Ongoing education and additional functionality is being introduced from July 2014.
IN1448	Digital Telephone Upgrade	Information Management and Services	\$80,000	★	The current phase of Voip is being implemented and is on target. Infrastructure is in place and two target groups have been migrated to Voip.
IN1452	Upgrade Information Management Systems	Information Management and Services	\$50,000	🕒	Project to be carried forward to 2014/15. An upgrade to Objective has been delayed due to a change in the GIPA data transfer process.
MPLTFP1401	Long Term Financial Plan - Efficiency Review	Place, Assets and Strategy		🕒	Project to be carried forward to 2014/15. Intervention initiatives to affect financial outcomes from 2018-2019 have been identified. Preliminary work has commenced to review initiatives.
MPLTFP1404	Long Term Financial Plan - Diamond Crescent Subdivision - Property Development Fund	Place, Assets and Strategy		🕒	Additional bushfire and ecological information requirements have been supplied to Council's Planning Branch. Awaiting review and determination of DA by IDAC. Project to be carried forward to 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

**THEME 5: GOOD GOVERNANCE AND LEADERSHIP**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPLTFP1405	Long Term Financial Plan - Dutton Lane Redevelopment	Place, Assets and Strategy		★	Final Development Application approval received in June 2014
MPLTFP1406	Long Term Financial Plan - Minimise Employee cost increases to rate peg limit	Place, Assets and Strategy		★	Targeted savings achieved in 2013-2014
MPLTFP1408	Long Term Financial Plan - Sustainable Resource Centre	Place, Assets and Strategy		★	Draft special purpose Financial Reports completed 2013-2014
MPLTFP1409	Long Term Financial Plan - Resource sharing with other Councils / organisations	Corporate Services		★	Council remains open to the prospect of shared services with neighbouring Councils. No leads worth pursuing were identified during this period.
MPLTFP1411	Long Term Financial Plan – Employee leave entitlements – Annual Leave	Corporate Services		🕒	The Annual Leave Policy has been reviewed and will be presented to the HR Steering Committee and then to the Consultative Committee. Project to be carried forward to 2014/15.
MPLTFP1412	Long Term Financial Plan - Review of advertising promotion and marketing costs	Corporate Services		🕒	Project to be carried forward to 2014/15. Delayed due to resourcing and competing priorities.
MPLTFP1413	Long Term Financial Plan - Review Debtor Management Legal Services	Information Management and Services		🕒	An analysis of the legal expenditure at Council over the last 3 years has been undertaken and options for different methods of legal services have been investigated. This project is delayed due to timing of the investigation study for new opportunity. Project to be carried forward to 2014/15.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.






**Ceased**

Project is recommended not to proceed.



**THEME 5: GOOD GOVERNANCE AND LEADERSHIP**

No.	Name	Responsible Group	2013/14 Budget	Status	Comments
MPLTFP1414	Long Term Financial Plan – 10 Year Infrastructure Plan	Corporate Services			A 10 Year Infrastructure plan has been developed, however it requires a critical review and evaluation before completion. Project to be carried forward to 2014/15.
MPWMP1401	Workforce Management Plan - Self Insurance Audit Licence Retention	Corporate Services		★	Achieved 100% in all aspects of the WorkCover Audit.
MPWMP1403	Workforce Management Plan - Revise organisation structure to strengthen service delivery and financial savings	Corporate Services			Review of organisational structure is ongoing in line with fiscal considerations. Project to be carried forward to 2014/15.
MPWMP1404	Workforce Management Plan - Develop leadership capability across the Organisation	Corporate Services		★	Training Needs Analysis Report has been developed and as a result, council has launched an Emerging Leaders Program in May 2014
CF1340	Increasing IT System Capacity	Information Management and Services	\$50,000	★	Capacity commissioning is completed, the database servers and storage has been installed by the vendors.
CF1341	Enhance Councils Core IT applications	Information Management and Services	\$45,000		Completed automated fees and charges and management reporting outputs. Project to be carried forward to 2014/15.
CF1457	Improve Council's network speed	Information Management and Services	\$40,000	★	Completed Childcare WAN link improvements. Completed replacement of all desktop network connections to 1000mb.



**Achieved**

Project is completed.



**Behind Schedule**

Project is behind schedule and expected to be delivered within agreed timeframe.



**Attention Required**

Project may not be able to be delivered.



**Postponed**

A decision has been made to postpone the project.



**Ceased**

Project is recommended not to proceed.

## 4. QUARTERLY BUDGET REVIEW STATEMENT

### Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 30<sup>th</sup> June 2014. It includes:

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Key Performance Indicators Budget Review
6. Contracts and Other Expenses Budget Review
7. Statutory Investment Report

## 1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

*"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 30 June 2014 indicates that Council's financial position is satisfactory at year end, having regard to the income and expenditure and the budgeted income and expenditure"*

Signed:

date: 5 August 2014

Bradley Cutts  
Chief Financial Officer  
Responsible Accounting Officer

## **2. Income and Expenditure Budget Review**

### **Overall Position**

Council's Operating result before capital items for the twelve months to 30th June, 2014 is a deficit \$6.604m compared to revised budget deficit of \$0.218m. This is a draft version of the Council's financial position as some final adjustments will be required when final actuarial reports are received. The key components that have contributed to the change in operating position are the receipt of 50% of the Financial Assistance Grants in 2012-13, Section 94 contribution and the additional Depreciation Expense. (More detailed commentary is explained below).

### **Revenue**

The revenue from continuing operations (i.e. including Capital Grants and Contributions) is \$152.564m against budget of \$151.491m. The major variances are as follows;

#### **User Fees and Charges**

The User Fees and Charges income has an unfavourable variance of (\$0.311m) with actuals of \$15.808m against budget of \$16.119m. The key categories contributing to the unfavourable variance are from Child Care Centre income (\$0.762m) and Showground income (\$0.225m). This was offset by favourable increases in Leisure Centre entry fees of \$0.499m and other fees of \$0.177m.

The Child Care income is down due to changes in provision of children's services as reported to Council. The Showground income had an aggressive growth budget assigned but the retail sector has not recovered strongly. While the result has not achieved this growth target, it is in line with the previous year actual results.

There is a major favourable variance noted in Entry fees at the Leisure Centres. There was a very positive response to the holiday Learn to Swim programs, one-on-one programs and positive weather that all contributed to increased revenues.

#### **Interest and Investment Income**

The Interest & Investment Income has a favourable budget variance of \$0.334m with actuals of \$3.734m compared to budget of \$3.400m. The favourable variance is due to a positive impact on fair value of investments. The volume of funds invested and interest rate earned are trending close to budget. This also includes \$0.232m interest income on overdue rates for the last twelve months.

#### **Other Income and Revenue**

The Other Income & Revenue category has a favourable budget variance of \$3,491k with actuals of \$14.872m compared to budget of \$11.381m. Major favourable variances are noted from Fines of \$0.862, Recycling income of \$1.118m, a gain on revaluation of investment properties \$0.670m, Joint Venture profit \$0.739m and rental income properties of \$102k.

The remittance of the fines by the State Debt Recovery has been higher than expected. The Fines budget is based on an estimate average monthly forecast while actual receipts vary based on when fines are paid.

The favourable variance in Recycling income is due to an increase in the external sale of recycling product at the Sustainable Resource Centre.

The gain on revaluation of investment properties is related to the application of a new accounting standard for the fair value measurement and will be offset by an increase in the balance sheet. The revaluation of assets in the past has been restricted to the balance sheet and has not had a Profit and loss impact. However the Fair Value Measurement accounting standard requires any loss or gain to be recognised in the profit and loss accounts.

Rental income properties positive variances primarily relate to the identification and recovery of charges that had previously not been identified and recharged. These were the result of detailed work on lease registers and the mapping of utility costs to individual properties. The Joint Venture profit is from the Council's investment in Westpool.

#### Grants and Contribution Operation

Grants and Contribution Operation has an unfavourable budget variance of (\$6.484m) with actuals of \$15.061m compared to budget of \$21.545m. The unfavourable variance is due to the 50% of Financial Assistance grant for 2013-14 financial year received in advance in 2012-13 financial year (\$6.5m).

#### Grants and Contribution Capital

Grants & Contribution Capital category has a favourable variance of \$4.034m with actuals of \$7.997m compared to a budget of \$3.963m. The favourable variance is due to the payment of two major Section 94 Developer Contributions and various other roads project grants including Roads capital grants received for Fairview/Bareena St roundabout, Orphan School Creek Cycleway, Sydney South Freight Line road repairs, Ferriers Road shoulder widening, RTA Repair program and the Smithfield/Polding Street Intersection upgrade.

## Expense

The total expenditure for the 12 months is \$151.171m compared to the budget of \$147.746m. The major variances are as follows;

### Employee Costs

Employee Cost has a favourable variance of \$2.015m with actuals of \$65.902m compared to a budget of \$67.917m. The favourable variance in Employee Cost is attributed to the following;

EMPLOYEE COST	YTD Actual 2013/14 \$000	YTD Budget 2013/14 \$000	YTD Variance 2013/14 \$000
Full Salaries & Wages Budget allocated		60,685	
Less: Additional Budget Savings assigned and achieved		(3,691)	
Salaries & Wages (Net of savings)	55,621	56,994	1,373
Overtime	2,078	2,444	366
Super	6,122	6,286	164
Workers Compensation	914	1,031	117
Other	649	577	(72)
Training Cost	518	585	67
<b>Total Employee Cost</b>	<b>65,902</b>	<b>67,917</b>	<b>2,015</b>

The Salaries and Wages budget was stretched with an extra saving of \$3.691m which was achieved as shown above in the table. In addition to these savings, there was a further \$2.015m favourable variance. Part of this variance is inversely related to the expense in External Contract work in the Materials and Contracts category below. This is a result of change in business by using contracted street cleaning and tree removal/pruning as opposed to internal labour.

### Leave Liability

Efforts are being made to reduce outstanding leave throughout the organisation. Council's annual leave policy (i.e. maximum accrued annual leave of 8 weeks) remains a priority. It is anticipated that the usual trend of decreasing leave liability will take place as staff utilise their leave entitlements towards the holiday periods of the year mostly between December to February.

The Sick Leave value was decreased significantly due to the Attendance Productivity Payment Enterprise Agreement 2013. The value has been preserved as Preserved Paid Out Sick Leave (PPOS�). This outstanding balance will then be paid out as per options stipulated in the PPOS� 2013.

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Mar - 13	-	6,853,223
Jun - 13	-	3,046,800
Sep - 13	-	2,628,887
Dec - 13	-	2,606,603
Mar - 14	-	2,025,014
Jun - 14	-	2,002,497

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Mar - 13	141,188	5,092,099
Jun - 13	148,877	5,345,720
Sep - 13	153,520	5,706,173
Dec - 13	157,979	5,880,925
Mar - 14	139,469	5,202,852
Jun - 14	147,915	5,517,463

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Mar - 13	298,346	11,179,971
Jun - 13	298,109	11,174,998
Sep - 13	296,466	11,512,842
Dec - 13	297,923	11,591,606
Mar - 14	297,782	11,522,355
Jun - 14	298,726	11,549,259



### Materials and Contract

The Materials and Contract expense has an unfavourable variance of (\$2.090m) with actuals of \$24.830m compared to budget of \$22.740m. The major unfavourable variances relate to the crushing and screening at SRC, contracts relating to street cleaning and the tree contractor used for removal and pruning of trees.

### Depreciation

The Depreciation expense is \$29.195m compared to budget of \$25.981m as at end of June 2014. This is due to a higher level of assets being held and the revaluation of buildings as at 30 June 2013.

### Other Expenses

Other Expenses has an unfavourable variance of (\$0.148m) with actuals of \$31.123m compared to a budget of \$30.975m. Major unfavourable variances are noted from increase in provision for doubtful debt, Insurance and NSW Waste & recycling services.

The major increases in provision for doubtful debt is in Sundry Debtors (\$0.299m). The variance in insurance is due to the adjustment to provision for public liability (\$0.905m). The variance in the waste and recycling service of (\$0.613m) is due to annual waste volume against estimation, settlement payment of Waste Carbon tax and contract adjustments.

These are offset by favourable variances noted from Electricity expense \$0.308m, Postage and Courier charges \$0.230m, Publicity and Promotions \$0.204m, Street Lighting \$0.171m, water rates \$0.102m, reduced fire brigade contributions \$0.145m, Printing & Stationery \$0.230m and other expenses \$0.279m. The installation of solar power system at administration and other centre is showing positive effect on electricity expenses.

Favourable variance in Postage and Courier charges are noted due to greater use of technological communication such as emails. The Publicity and Promotions category is underutilised in the Cabramatta Town Centre Publicity & Promotion Calender of Events budget. The favourable variance in water rates relates to recoveries from properties. There has been reduction in external printing and stationery cost.

### **Income and Expenditure Statement and Graphs**

The Councils Income and Expenditure statement as at end of final quarter appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of the Councils income and expenditure.

# Income & Expenditure Statement

## FAIRFIELD CITY COUNCIL

Budget review for the 12 month period ended 30 June, 2014

Favourable Variance

Unfavourable variance between 0 and 10%

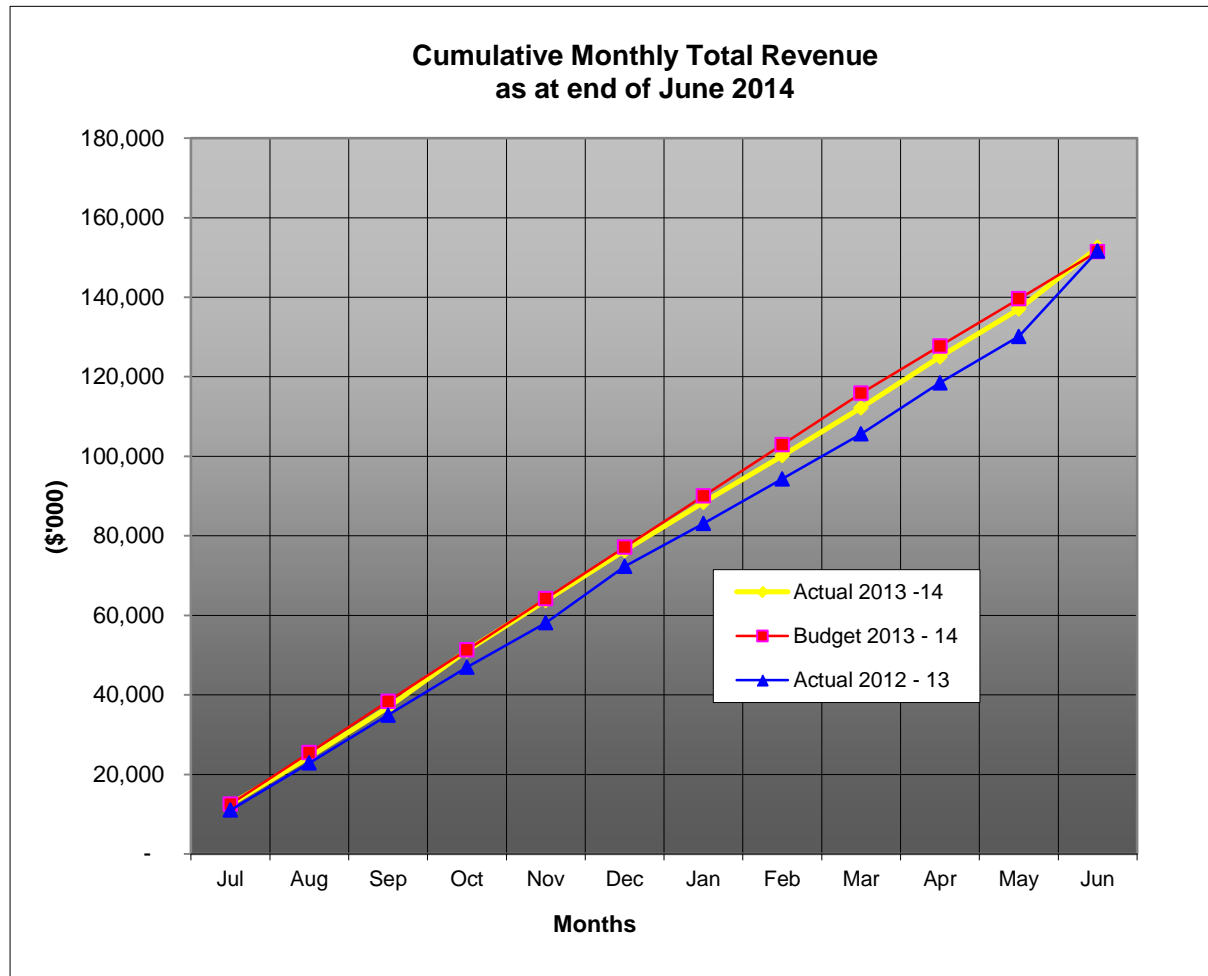
Unfavourable variance greater than 10%

	Full Financial Year 2013-2014					12 month period ended - 30 June 2014			
	Original Budget 2013/14 \$000's	Approved Changes			Projected Year End Result 2013/14 \$000's	Actual \$000's	Projected Budget with Changes \$000's	Variance \$000's	Variance (%)
		Sept. 2013 Review \$000's	Dec. 2013 Review \$000's	Mar. 2014 Review \$000's					
<b>Income from Continuing Operations</b>									
Ordinary Rates	69,204				69,204	69,186	69,204	(18)	0.0
Domestic Waste	24,279				24,279	24,308	24,279	29	0.1
Drainage Stormwater Levy	1,600				1,600	1,598	1,600	(2)	-0.1
User Charges and Fees	16,119				16,119	15,808	16,119	(311)	-1.9
Interest & Investment Income	3,400				3,400	3,734	3,400	334	9.8
Other Revenue	11,511		(130)		11,381	14,872	11,381	3,491	30.7
Grant & Contribution - Operations	21,358	187			21,545	15,061	21,545	(6,484)	-30.1
Grant & Contribution - Capital	7,149		(711)	(2,475)	3,963	7,997	3,963	4,034	101.8
<b>Total Income from continuing operations</b>	<b>154,620</b>	<b>187</b>	<b>(841)</b>	<b>(2,475)</b>	<b>151,491</b>	<b>152,564</b>	<b>151,491</b>	<b>1,073</b>	<b>0.7</b>
<b>Expenses from Continuing Operations</b>									
Employee Costs	67,260	562	95		67,917	65,902	67,917	2,015	3.0
Debt Servicing Costs	132				132	121	132	11	8.1
Materials & Contracts	22,923	(116)	(67)		22,740	24,830	22,740	(2,090)	-9.2
Depreciation, Amortisation & Impairment	25,981				25,981	29,195	25,981	(3,214)	-12.4
Other Expenses	29,773	624		578	30,975	31,123	30,975	(148)	-0.5
<b>Total Expenses from continuing operations</b>	<b>146,070</b>	<b>1,070</b>	<b>28</b>	<b>578</b>	<b>147,746</b>	<b>151,171</b>	<b>147,746</b>	<b>(3,425)</b>	<b>-2.3</b>
<b>Operating Surplus/(Deficit)</b>	<b>8,550</b>	<b>(883)</b>	<b>(869)</b>	<b>(3,053)</b>	<b>3,745</b>	<b>1,393</b>	<b>3,745</b>	<b>(2,352)</b>	
<b>Less: Grant &amp; Contribution - Capital</b>	<b>7,149</b>	<b>0</b>	<b>(711)</b>	<b>(2,475)</b>	<b>3,963</b>	<b>7,997</b>	<b>3,963</b>	<b>4,034</b>	
<b>Net Operating Surplus/(Deficit) before capital income</b>	<b>1,401</b>	<b>(883)</b>	<b>(158)</b>	<b>(578)</b>	<b>(218)</b>	<b>(6,604)</b>	<b>(218)</b>	<b>(6,386)</b>	

## INCOME AND EXPENDITURE BUDGET REVIEW

### Cumulative Monthly Total Revenue

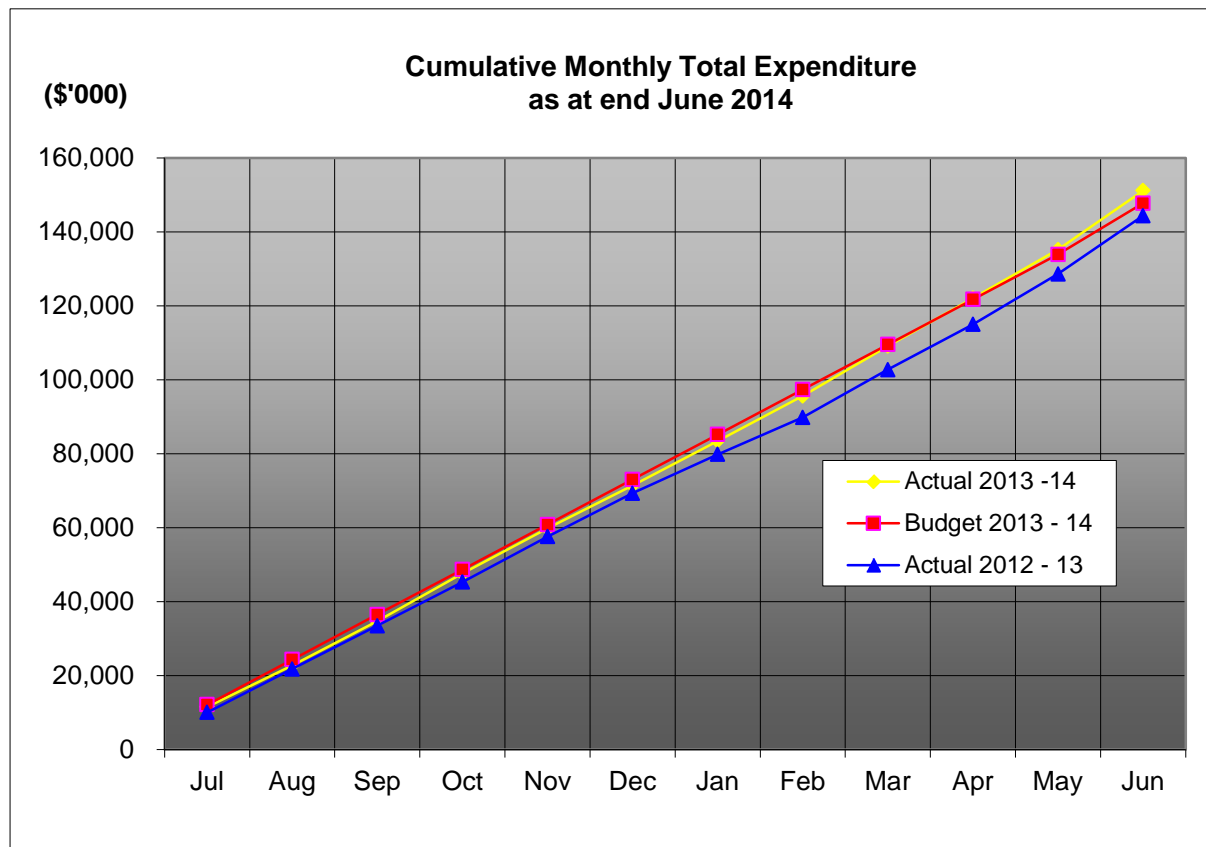
The following graph indicates the cumulative monthly actual total revenue for the whole 2012/13 financial year (blue), the 2013/14 cumulative revised monthly budgeted total revenue (Red) and the actual year to date result to June 2014 (yellow). The graph indicates that the actual revenue is below budget.



## INCOME AND EXPENDITURE BUDGET REVIEW

### Cumulative Monthly Total Expenditure

Similarly, the following graph indicates monthly expenditure on a cumulative basis. It graphs three separate sets of figures. The first is the actual expense for the financial year 2012/13 (blue). The second is the cumulative revised budgeted expense for the financial year 2013/14 (red), and the third is the actual year-to-date expenditure to June 2014 (yellow). As can be seen, the current year expenditure is trending below the revised budget. This will increase as projects are completed and payments finalised.



### 3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure to date of \$32.030m
- II. Revised budget of \$42.964m with inclusion of carry forward projects.

Capital Budget Review Statement								
FAIRFIELD CITY COUNCIL								
Budget review for the 12 month period ended 30 June, 2014								
	Full Financial Year 2013-2014					12 month period ended - 30 June 2014		
	Original Budget Year 2013/14 \$000's	Approved Changes			Revised Budget 2013/14 \$000's	Actual 2013/14 \$000's	Revised Budget 2013/14 \$000's	Variance 2013/14 \$000's
		Sept. 2013	Dec. 2013	Mar. 2014				
		Review	Review	Review				
		\$000's	\$000's	\$000's				
Capital Funding								
Rates and other untied funding	22,714	1,886	54	(310)	24,344	16,488	24,344	(7,856)
Capital Grants	5,963				5,963	3,800	5,963	(2,163)
Capital Contributions	1,185				1,185	4,197	1,185	3,012
Sale Proceeds					0	1,009	0	1,009
Transfers to/from Grants	1,215	1,182	1,339	(2,500)	1,236	1,370	1,236	134
Transfers to/from S94	1,855	785		169	2,809	1,747	2,809	(1,062)
Transfers - Town Centres	886	395			1,281	559	1,281	(722)
Transfers - Other Reserves	8,013	2,964	39	(4,870)	6,146	2,860	6,146	(3,286)
Total Capital Funding	41,831	7,212	1,432	(7,511)	42,964	32,030	42,964	(10,934)
Capital Expenditure								
Asset Purchases	7,057				7,057	2,625	7,057	(4,432)
WIP - Infrastructure Assets	29,357	7,212	1,432	(7,511)	30,490	25,147	30,490	(5,343)
Capitalised Employee Costs	3,750				3,750	3,186	3,750	(564)
Capitalised Material Costs	292				292	0	292	(292)
Loans Principal Repayments	1,375				1,375	1,072	1,375	(303)
Total Capital Expenditure	41,831	7,212	1,432	(7,511)	42,964	32,030	42,964	(10,934)

#### 4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of the quarter. It also shows the actual year end available cash position. The table below reflects that the Council has a healthy cash position as at end of the final quarter of 2013-14 financial year.

Cash and Investment Budget Review Statement							
FAIRFIELD CITY COUNCIL							
Budget Review as at 30 June, 2014							
	Projected Balances as at 30 June, 2014					Actual 30-Jun 2014 \$000's	
	Original Budget \$000's	Approved Changes			Revised Budget \$000's		
		Sept. 2013 Review \$000's	Dec. 2013 Review \$000's	Mar. 2014 Review \$000's			
Unrestricted							
Unrestricted Cash and Investments	10,779	(2,549)	(280)	325	8,275	3,422	
Total Unrestricted	10,779	(2,549)	(280)	325	8,275	3,422	
Externally Restricted							
Grants	4,248	(1,087)	(2,008)		1,153	4,797	
Domestic Waste	13,369			(593)	12,776	13,019	
Section 94	22,528	(786)		(169)	21,573	25,467	
Stormwater Levy	235	(286)	(115)	1,870	1,704	1,710	
Other Contributions	87				87		
Total Externally Restricted	40,467	(2,159)	(2,123)	1,108	37,293	44,993	
Internally Restricted							
Internally Restricted	39,555	(3,387)	101	(12,000)	24,269	27,612	
Total Internally Restricted	39,555	(3,387)	101	(12,000)	24,269	27,612	
Total Restricted	80,022	(5,546)	(2,022)	(10,892)	61,562	72,605	
Total Cash and Investments	90,801	(8,095)	(2,302)	(10,567)	69,837	76,027	
Available Cash and Investments	50,334	(5,936)	(179)	(11,675)	32,544	31,034	



## 5. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of the last quarter, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators						
Indicator 1 Operating Surplus/(Deficit) Ratio						
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.				
	Target	An operating surplus of about 3.0% of own sourced income achieved and sustained by 2013/14				
	Result	2013/14	12 Months	6.08%	<b>Comment:</b> 12 months actual is an operating deficit of \$6.604m.	
		2012/13	Full Year	1.31%		
		2011/12	Full Year	4.83%		
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)						
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.				
	Target	Maximum 20% (currently less than 3%) with increases subject to maintenance of operating surpluses.				
	Result	2013/14	12 Months	1.77%	<b>Comment:</b> Indebtedness stable at a low level.	
		2012/13	Full Year	1.31%		
		2011/12	Full Year	1.60%		
Indicator 3 Net Interest Cover Ratio						
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.				
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.				
	Result	2013/14	12 Months	100%	<b>Comment:</b> Council is a net lender.	
		2012/13	Full Year	100%		
		2011/12	Full Year	100%		
Indicator 4 Net Borrowing Ratio						
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.				
	Target	No target - only to increase if operating surplus maintained.				
	Result	2013/14	12 Months	0.10%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.	
		2012/13	Full Year	0.18%		
		2011/12	Full Year	0.27%		
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio						
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.				
	Target	1:1 ratio				
	Result	2013/14	12 Months	0.64:1	<b>Comment:</b> The slight decline in ratio is due to the significant increase in depreciation as a result of revaluation building as at end of June 2013 and higher level of assets being held.	
		2012/13	Full Year	0.79:1		
		2011/12	Full Year	0.77:1		

## Financial Sustainability Indicators (cont'd)

### Indicator 6 Unrestricted Current Ratio

Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.							
Target	above 2:1 ratio							
Result	2013/14	12 Months	2.20:1	<b>Comment:</b> This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills.				
	2012/13	Full Year	2.31:1					
	2011/12	Full Year	2.94:1					

### Indicator 7 Sources of Ordinary Revenue

Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.							
Target	No target - but comparatives and trends considered.							
Result	Category of Ordinary Revenue	Group 3 Councils 2010/11	30th June 2014 \$'000's	30th June 2013 \$'000's	30th June 2012 \$'000's			
	Rates and Annual Charges	57%	95,092	61%	90,994	58%	86,425	57%
	User Charges and Fees	11%	15,808	11%	16,845	11%	15,860	11%
	Interest	4%	3,734	2%	3,927	5%	5,336	4%
	Grants	11%	15,267	11%	21,812	17%	25,323	17%
	Contributions	11%	7,792	5%	6,183	3%	4,813	5%
	Other Revenue	6%	14,871	10%	12,149	6%	8,919	6%
	<b>Total</b>	<b>100%</b>	<b>152,564</b>	<b>100%</b>	<b>151,910</b>	<b>100%</b>	<b>146,676</b>	<b>100%</b>
	<b>Comment:</b> This indicator tracks the trend in Council's major revenue categories.							

### Indicator 8 Dissection of Expenses from Continuing Operations

Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.							
Target	No target - but comparatives and trends considered.							
Result	Category of Expenses from Continuing Operations	Group 3 Councils 2010/11	30th June 2014 \$'000's	30th June 2013 \$'000's	30th June 2012 \$'000's			
	Employee Costs	43%	65,902	45%	63,573	46%	62,212	46%
	Materials and Contracts	23%	24,830	16%	23,696	15%	20,112	16%
	Borrowing Costs	1%	121	0%	226	0%	377	1%
	Depreciation	17%	29,195	18%	25,432	18%	24,574	17%
	Impairment	0%		0%		0%		0%
	Other Expenses	16%	31,123	21%	30,510	21%	27,816	20%
	<b>Total</b>	<b>100%</b>	<b>151,171</b>	<b>100%</b>	<b>143,437</b>	<b>100%</b>	<b>135,091</b>	<b>100%</b>
	<b>Comment:</b> This indicator tracks the trend in Council's major expenditure categories.							

Other Indicators						
Indicator A Asset Maintenance/Maintenance Required						
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets				
	Target	1:1 ratio				
	Result	2013/14	12 Months	0.93:1	<b>Comment:</b> This result indicates that Council is achieving close to the benchmark of 1.0 in annual maintenance against maintenance required.	
		2012/13	Full Year	0.90:1		
		2011/12	Full Year	0.84:1		
Indicator B Outstanding Rates, Charges & Fees						
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income				
	Target	less than 5%				
	Result	2013/14	12 Months	3.27%	<b>Comment:</b> This ratio is within the benchmark. Increased use of Legal Force (Council's Recovery Agent) has achieved the ratio being within the benchmark.	
		2012/13	Full Year	3.74%		
		2011/12	Full Year	3.38%		
	Results below are adjusted for ratepayers who have arrangements, including pensioners					
	Result	2013/14	12 Months	1.91%	<b>Comment:</b> As above	
		2012/13	Full Year	2.36%		
		2011/12	Full Year	2.34%		
Indicator C Other Debtors Outstanding Ratio						
	Principle	Compares the outstanding Other Debtors against total invoices raised.				
	Target	less than 10%				
	Result	2013/14	12 Months	12.59%	<b>Comment:</b> Debtors Ratio is 12.59%. Continually working with Business Unit Managers to bring down the outstanding debtors ratio within benchmark.	
		2012/13	Full Year	13.53%		
		2011/12	Full Year	8.96%		

## 6. Contracts and Other Expenses Budget Review

### Contracts Budget Review

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/03/2014				
Contracts				
Contractor	Contract detail & purpose	Contract value	Commencement date	Budgeted (Y/N)
Nil				

## Other Expenses Budget Review

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended - 30th June, 2014		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	1,906,730	Y
Legal Fees	1,001,246	Y

## 7. **Statutory Investment Report**

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of June 2014 was 3.62% against an average benchmark of 2.71%. The average benchmark performance is UBS (Union Bank of Switzerland) Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of June was \$0.257m. This was \$0.005m below budget for the month (based on an average investment portfolio of \$85m). Year to date actual earnings at end of June 2014 is \$3.502m against budgeted earnings of \$3.144m, over budget by \$0.358m. During the month of June 2014, four term deposits matured, totalling \$10.0m with \$3.0m being reinvested in one term deposit. The redeemed funds of \$7.0m were used to increase cash flow availability.



Fairfield City Council  
Investment Report Summary  
Jun-14

Borrower	Rating	Value as at	Value as at	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month	Financial YTD
		31-May-14	30-Jun-14					(annualised) Return	(annulised) Return
Direct Investments									
<u>Investments at Face Value - Original Maturity Term Less than 1 year</u>									
Bank of WA TD	A-1+	\$1,500,000		0.00%	\$1,500,000	05-Mar-14	11-Jun-14	3.50%	3.50%
NAB TD	A-1+	\$3,000,000		0.00%	\$3,000,000	05-Mar-14	11-Jun-14	3.60%	3.60%
Westpac	A-1+	\$3,000,000		0.00%	\$3,000,000	12-Mar-14	18-Jun-14	3.55%	3.55%
NAB TD	A-1+	\$2,500,000		0.00%	\$2,500,000	19-Mar-14	25-Jun-14	3.60%	3.60%
NAB TD	A-1+	\$3,000,000	\$3,000,000	3.96%	\$3,000,000	10-Apr-14	10-Jul-14	3.60%	3.60%
NAB TD	A-1+	\$2,000,000	\$2,000,000	2.64%	\$2,000,000	07-Aug-13	07-Aug-14	3.92%	3.92%
NAB TD	A-1+	\$4,000,000	\$4,000,000	5.29%	\$4,000,000	12-Dec-13	11-Dec-14	3.75%	3.75%
Bank of WA TD	A-1+	\$4,000,000	\$4,000,000	5.29%	\$4,000,000	14-May-14	17-Jul-14	3.40%	3.40%
NAB TD	A-1+		\$3,000,000	3.96%	\$4,000,000	19-Jun-14	17-Sep-14	3.50%	3.50%
<u>Total - Investments at Face Value - Original Maturity Term Less than 1 yr</u>		\$23,000,000	\$16,000,000	21.14%					
<u>Investments at Face Value - Original Maturity Term Greater than 1 year</u>									
Westpac TD	A-1+	\$5,000,000	\$5,000,000	6.61%	\$5,000,000	06-Dec-11	05-Jan-15	5.70%	5.70%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	2.64%	\$2,000,000	26-Oct-11	26-Oct-15	4.03%	4.03%
NAB Snr Debt	AA-	\$2,000,000	\$2,000,000	2.64%	\$2,000,000	05-Nov-10	05-Nov-15	3.88%	3.84%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	2.64%	\$2,000,000	07-Feb-11	07-Nov-15	3.78%	3.73%

Fairfield City Council  
Investment Report Summary  
Jun-14

Westpac Snr Debt	AA-	\$1,000,000	\$1,000,000	1.32%	\$1,000,000	30-Jan-12	09-May-16	3.81%	3.76%
Rabobank Aus Snr Debt	AA-	\$3,000,000	\$3,000,000	3.96%	\$3,000,000	27-Jul-11	27-Jul-16	3.83%	3.83%
CBA Snr Debt	AA-	\$5,000,000	\$5,000,000	6.61%	\$5,000,000	12-Sep-11	02-Aug-16	3.85%	3.81%
<b><u>Investments at Face Value - Original Maturity Term Greater than 1 year (continued from previous page)</u></b>									
NAB Snr Debt	AA-	\$4,290,000	\$4,290,000	5.67%	\$4,290,000	26-Mar-12	21-Jun-16	3.84%	3.84%
NAB TD	A-1+	\$5,000,000	\$5,000,000	6.61%	\$5,000,000	03-Sep-12	03-Sep-14	4.88%	4.88%
NAB TD	A-1+	\$3,000,000	\$3,000,000	3.96%	\$3,000,000	05-Mar-13	05-Mar-15	4.46%	4.46%
WBC TD	A-1+	\$2,000,000	\$2,000,000	2.64%	\$2,000,000	15-May-13	15-May-15	4.35%	4.35%
WBC TD	A-1+	\$2,000,000	\$2,000,000	2.64%	\$2,000,000	11-Jun-13	11-Jun-15	4.20%	4.20%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	5.29%	\$4,000,000	06-Nov-13	06-Nov-18	3.55%	3.50%
<b><u>Total - Investments at Face Value - Original Maturity Term Greater than 1 yr</u></b>	-	<b>\$40,290,000</b>	<b>\$40,290,000</b>	<b>53.24%</b>					
<b><u>Investments at Current Value</u></b>									
Emerald Reverse 2007-1 Class C	A	\$242,235	\$243,724	0.32%	\$500,695	21-Jul-11	21-Jul-27	3.62%	3.60%
CBA Zero Coupon Bond	AA-	\$3,407,160	\$3,428,478	4.53%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$11,233,355	\$15,714,609	20.77%				2.50%	2.52%
<b><u>Total - Investments at Current Value</u></b>	-	<b>\$14,882,750</b>	<b>\$19,386,811</b>	<b>25.62%</b>					
<b>TOTAL - Direct Investments</b>		<b>\$78,172,750</b>	<b>\$75,676,811</b>	<b>100.00%</b>					
<b>Managed Funds</b>									

## INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

### Direct Investments

#### 1. Maximum Weighting as % of Total Investment Portfolio.

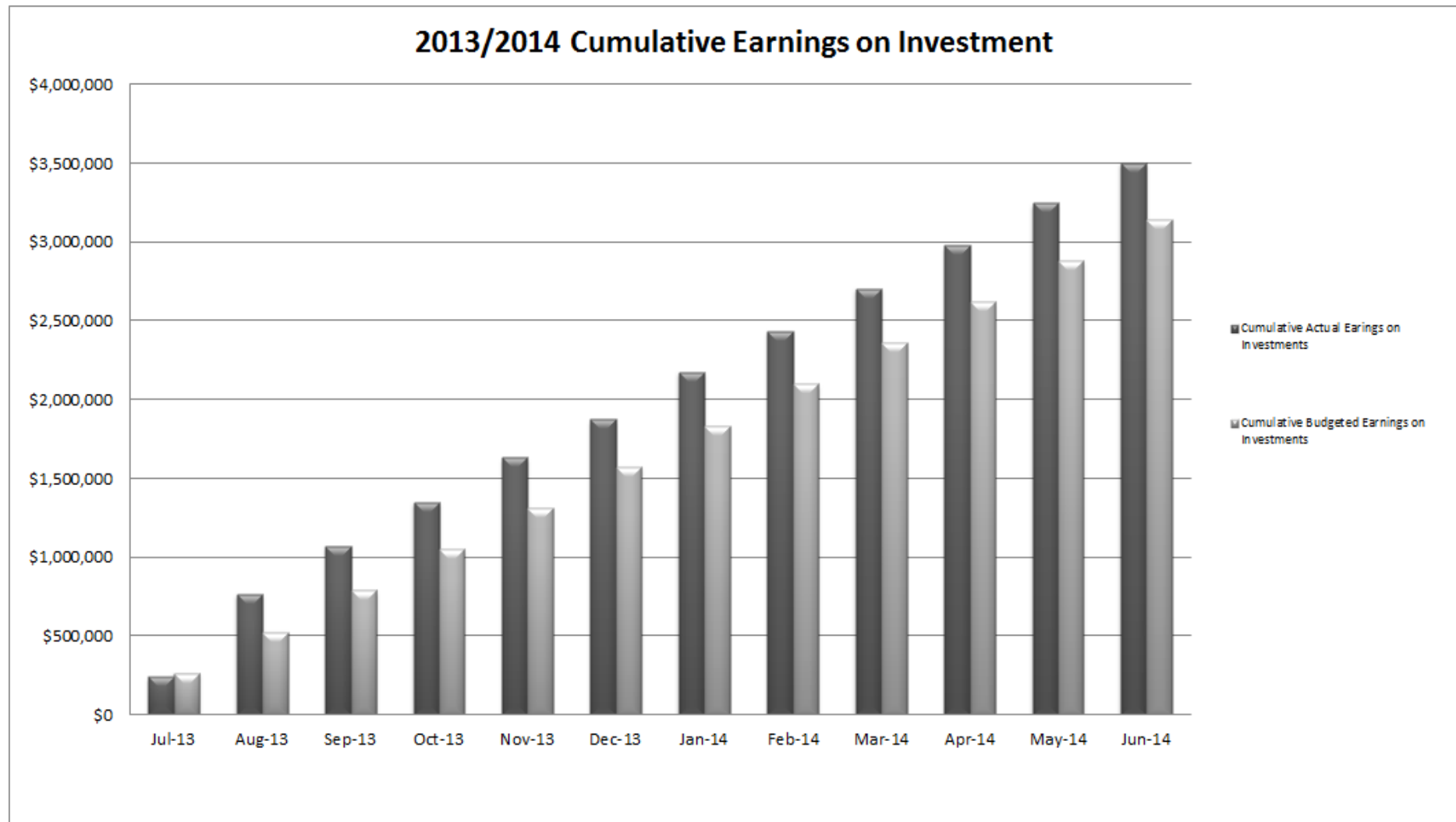
POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 June 2014
AAA Category	A-1+	100%	64.37%
AA Category	A-1	100%	35.31%
Less than AA Category		0%	0.32%

#### 2. Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 June 2014
AAA Category	A-1+	45%	26.43%
AA Category	A-1	35%	11.14%
Less than AA Category		0%	0.32%

#### 3. Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	30 June 2014
Portfolio % < 1 year	100%	64.37%
Portfolio % > 1 year < 3 years	60%	25.49%
Portfolio % > 3 years < 5 years	30%	9.82%
Portfolio % > 5 years	0%	0.32%



ADOPTED 9 SEPTEMBER 2014