



Our home  
*Our City* **Our future**

OPERATIONAL PLAN  
2014-2015  
**WITH SRV**



# QUARTERLY REPORT

## January – March 2015

## THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aims to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan, Asset Management Strategy and Workforce Management Plan.



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan, Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the 2012-2022 Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The 2014-2015 Operational Plan is a sub plan of the Delivery Program which outlines the projects, programs and services that will be undertaken during the financial year. It also includes the budget details for the year. Accordingly, the quarterly report focuses on the Operational Plan implementation for each quarter. This report will be publicly available and will be included in Council's Business Paper.

Developed by the Integrated Planning and Reporting Unit

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## 1. INTRODUCTION TO THE QUARTERLY REPORT

Fairfield City Council's 2014-2015 Operational Plan details the projects, program and services Council will complete in order to achieve the vision outlined by the community in the Fairfield City Plan 2012-2022. The Quarterly Report outlines the key achievements, and flags any issues, that have occurred during the quarter.

The latter part of this report includes a detailed financial account of Council's financial position for the quarter. All projects within this report are grouped with the theme they relate to. These themes are described below:

### THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

### THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level and for the health and wellbeing of future generations.

### THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

### THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

## 2. QUARTERLY PROGRESS SUMMARY

### Project Status Summary by Quarter

Figure 2 displays the status of the 324 initiatives, major programs and carry forwards for this quarter of the financial year (January – March 2015) which have been identified in the 2014-2015 Operational Plan.

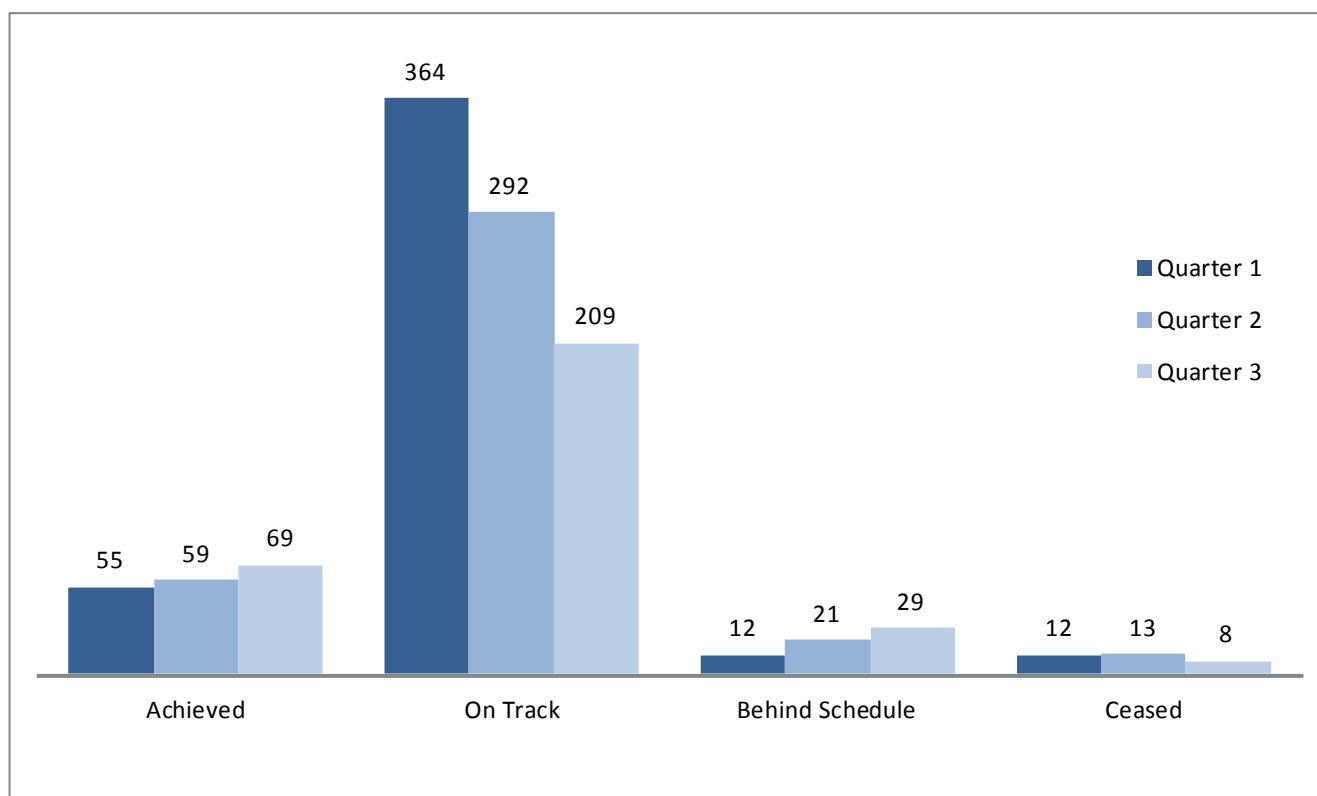



Figure 2: Status of all Projects, Programs and Carry Forwards during this Quarter (January – March 2015)

The status of Council's projects, programs and carry forwards, to date is:


STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Achieved	55	59	69	
On Track	364	292	209	
Behind Schedule	12	21	29	
Ceased	12	13	8	
<b>TOTAL</b>	<b>443</b>	<b>393</b>	<b>324</b>	
New Projects	8	3	9	

### 3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

This Quarterly Report contains the detailed financial report however for the projects component it is reported as an exception report. This means that the report only identifies initiatives, major programs or carry forwards that have been completed, are behind schedule or have been ceased. The following 5 tables separate these items by theme, detail the status and include comments.

THEME 1: COMMUNITY WELLBEING					
No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
IN14306	<b>Water Park Prairiewood Leisure Centre - Design and Approval</b> Detailed design and approvals for an additional feature at the Prairiewood Leisure Centre, which incorporates water park with multiple water features along with other play facilities.	Manager Major Projects and Planning	\$147,833		This project is behind schedule due to change in project scope. Council have determined the new scope, budget, scale and timeframe for this project.
CF1417	<b>Fairfield Adventure Playground - Stage 2</b> Commenced the construction of the Fairfield Adventure Playground.	Manager City Assets	\$734,637	★	The Adventure Park has been completed, which includes an 11m climbing net with sky bridge, three multi-directional slides, flying fox, bird nest swing and much more challenging play equipment.
CF1306	<b>Fairfield Adventure Playground - design and procure major equipment</b> Provide a unique playground experience. The embellishment of the park includes funds for the engagement of an external landscape design architect, a community artist, park furniture and pathways.	Manager City Assets	\$212,000	★	The design and procurement of major equipment for the Adventure Park has been completed, which includes a climbing net, sky bridge, three multi-directional slides, flying fox and bird nest swing.








★ **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**  
Project is recommended not to proceed

\$ **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
CF1307	<b>Joe Broad Sportsground Upgrade</b> Upgrade of the amenities building at the Joe Broad Sportsground.	Manager City Assets	\$200,000		This project is behind schedule due to design issues. The design has now been finalised for construction.
IN15181	<b>Adventure Playground Fairfield District Park</b> Construct the adventure playground to be located in Fairfield District Park. The park will have more challenging equipment and offer a high adventure experience to a wide variety of age groups.	Manager City Assets	\$350,000		The Adventure Park has been completed, which includes an 11m climbing net with sky bridge, three multi-directional slides, flying fox, bird nest swing and much more challenging play equipment.
IN15178	<b>Multi-Deck Car Parks Upgrade</b> Upgrade the Nelson and Downey Lane Car Parks including replacement of toilets, installation of a lift, wheel stops, renewal of lighting, signage and line marking. <i>Year 2 of a 4 year program</i>	Manager City Assets	\$400,000		This project is behind schedule due to design issues. Design has been completed and tender process is being finalised.
IN15275	<b>Canley Heights Car Parks</b> Development of 2 car parks at Salisbury Street and Peel Street, Canley Heights.	Manager Built Systems	\$550,000		Salisbury Car Park and Peel Street Car Park are near completion but the lighting upgrade to commence in late June 2015.
IN15289	<b>Subdivision of 65 The Avenue, Canley Vale</b> The residential subdivision of 65 The Avenue, Canley Vale into potentially 6 or 8 properties for resale.	Manager City Assets	-\$1,900,000		This project is behind schedule due to a problem with the off-site sewer main. Council is preparing the development application.
IN15292	<b>Subdivision of 117a Wetherill Street, Wetherill Park</b> The residential subdivision of 117a Wetherill Street, Wetherill Park into potentially 9 properties for resale.	Manager City Assets	-\$1,850,000		This project is behind schedule due to the detailed works required for the development application.
MPRR1419	<b>Road Rehabilitation - House No. 87, Arundel Street, The Horsley Drive.</b>	Manager City Assets	\$67,030		This project is behind schedule due to Sydney Water not commencing their upgrading works,

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
					which is delaying the road resurfacing.
IN15322	<b>Southern Sydney Freight Line - Road and Pavement Repairs</b> Road repairs of damaged pavements due to increased heavy vehicles on Council roads that are used as construction routes for the Southern Sydney Freight Line project	Manager City Assets	\$175,000	★	Works completed, which includes road and pavement repairs on the Southern Sydney Freight Line construction routes.
MPBAR1507	<b>Building Assets Renewal - Youth Refuge, Fairfield</b> Works to include floor coverings, painting and electrical switchboard upgrade.	Manager City Assets	\$40,000	★	Works completed including upgrades of floor covering and electrical switchboard.
MPBAR1509	<b>Building Assets Renewal - Cabramatta Community Centre, Cabramatta</b> Works include floor coverings at youth and main office upstairs	Manager City Assets	\$55,000	★	Works completed including upgrades of floor covering in the youth and main office space at the Cabramatta Community Centre.
MPBAR1510	<b>Building Assets Renewal - Janice Crosio Child Care Centre, Bossley Park</b> Works include floor coverings, painting and timber pergola.	Manager City Assets	\$87,833	★	Works completed including upgrades of floor covering and timber pergola at the Janice Crosio Childcare Centre.
MPBAR1512	<b>Building Assets Renewal - Brenan Park Amenity Building, Smithfield</b> Works include tiling, roof structures, roof sheeting, canteen bench and electrical service upgrade.	Manager City Assets	\$150,000	★	Works completed including upgrades of floor covering and timber pergola at the Brenan Park Amenity Building.
MPBAR1513	Building Assets Renewal - Old Council Building (Museum Grounds), Smithfield Works include ceilings and walls	Manager City Assets	\$20,000	★	Building Assets Renewal works at Brenan Park Amenity completed. Works include upgrade of tiling, roof structure and sheeting, canteen bench and electrical services.

★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPBAR1516	<b>Building Assets Renewal - Childcare facilities (3 buildings)</b> - Wetherill Park Early Learning Centre, Tasman Parade childcare Centre, Pevensey Street Family Resource Centre Wetherill Park, Fairfield West, Canley Vale	Manager City Assets	\$102,600	★	Upgrade works for 3 Childcare Centres completed including soft fall ground, shade awnings and nappy changing facilities.
MPFRP1505	<b>Footpath Replacement Program - Coolatai Crescent, Bossley Park</b> Both sides from Pilliga Crescent to Prairievale Road (65m)	Manager City Assets	\$7,800	★	Works completed.
MPFRP1506	<b>Footpath Replacement Program</b> - Drummoyne Crescent, St Johns Park Both sides from Humphries Road to Humphries Road (100m)	Manager City Assets	\$12,000	★	Works completed.
MPFRP1509	<b>Footpath Replacement Program</b> - Flemington Street, St Johns Park Both sides from Drummoyne Crescent to Homebush Street (110m)	Manager City Assets	\$13,200	★	Works completed.
MPFRP1511	<b>Footpath Replacement Program</b> - Furci Avenue, Edensor Park Left side from Coleraine Street to Railway Parade (80m)	Manager City Assets	\$4,560	★	Works completed.
MPFRP1515	<b>Footpath Replacement Program</b> - Humphries Road, St Johns Park Left Side from Cabramatta Road to Bunker Parade (180m)	Manager City Assets	\$21,600	★	Works completed.
MPFRP1516	<b>Footpath Replacement Program</b> - Kendall Street, Fairfield West Left side from Paerson Crescent to Paterson Crescent (30m)	Manager City Assets	\$3,600	★	Works completed.

★ **Achieved**  
Project is completed

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Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPFRP1517	<b>Footpath Replacement Program</b> - Mataro Close, Edensor Park Both sides from Hollydene Crescent to cul-de-sac (50m)	Manager City Assets	\$6,000	★	Works completed.
MPFRP1522	<b>Footpath Replacement Program</b> - Smithfield Road, Greenfield Park Both sides from Horner Street to Mimosa Road (118m)	Manager City Assets	\$14,160	★	Works completed.
MPFRP1528	<b>Footpath Replacement Program</b> - Torrens Street, Canley Heights Left side from Cambridge Street to Gladstone Street (55m)	Manager City Assets	\$6,600	★	Works completed.
MPFRP1529	<b>Footpath Replacement Program</b> - Tyrell Crescent, Fairfield Heights Right side from Rawson Road to Rawson Road (62m)	Manager City Assets	\$7,440	★	Works completed.
MPFRP1530	<b>Footpath Replacement Program</b> - Winton Avenue, Greenfield Park Both sides from Furci Avenue to Raco Close (46m)	Manager City Assets	\$5,520	★	Works completed.
MPNFC1506	<b>New Footpath Construction Program</b> - Eldershaw Road, Edensor Park - Right side from Cusak Close to Edensor Road (110m)	Manager City Assets	\$11,022	★	Works completed.
MPNFC1507	<b>New Footpath Construction Program</b> - Ferry Road, Lansvale Right side from Hollywood Drive to cul-de-sac (200m)	Manager City Assets	\$20,040	★	Works completed.
MPNFC1508	<b>New Footpath Construction Program</b> - Fiona Street, Mt Pritchard Right side from Govett Street to Bindea Street (235m)	Manager City Assets	\$25,547	★	Works completed.

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Project is completed

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Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPNFC1510	<b>New Footpath Construction Program</b> - Grant Avenue, Cabramatta Right side from Cabramatta Road to south cul-de-sac (300m)	Manager City Assets	\$32,060	★	Works completed.
MPNFC1511	<b>New Footpath Construction Program</b> - Gwandalan Road, Edensor Park Right side from Cabramatta Road to south cul-de-sac (300m)	Manager City Assets	\$17,535	★	Works completed.
MPNFC1512	<b>New Footpath Construction Program</b> - Jacquie Street, Cabramatta Left side from Angelina Crescent to Wendy Close (90m)	Manager City Assets	\$9,018	★	Works completed.
MPNFC1513	<b>New Footpath Construction Program</b> - Janacek Place, Bonnyrigg Right side from Schubert to cul-de-sac (175m)	Manager City Assets	\$17,535	★	Works completed.
MPNFC1514	<b>New Footpath Construction Program</b> - Kelso Close, Bonnyrigg Heights Left side from Gloucester Street to cul-de-sac (75m)	Manager City Assets	\$7,515	★	Works completed.
MPNFC1515	<b>New Footpath Construction Program</b> - Keryn Place, Cabramatta Right side from Angelina Crescent to intersection (west) (90m)	Manager City Assets	\$9,018	★	Works completed.
MPNFC1516	<b>New Footpath Construction Program</b> - Kindee Avenue, Bonnyrigg Left side from Kincumber Road to Harah Close (110m)	Manager City Assets	\$11,022	★	Works completed.
MPNFC1517	<b>New Footpath Construction Program</b> - Lister Avenue, Cabramatta West - Right side from Chainage 92 to Pepler Avenue (124m)	Manager City Assets	\$12,425	★	Works completed.

★ **Achieved**  
Project is completed

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■ **Ceased**  
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💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPNFC1519	<b>New Footpath Construction Program</b> - Mannix Street, Bonnyrigg Right side from Gosse Place to Greer Street (245m)	Manager City Assets	\$25,549	★	Works completed.
MPNFC1520	<b>New Footpath Construction Program</b> - Matheson Avenue, Mt Pritchard - Left side from Anderson Avenue to Roma Avenue (156m)	Manager City Assets	\$15,631	★	Works completed.
MPNFC1521	<b>New Footpath Construction Program</b> - Mellick Street, Fairfield Heights -Left side from Tripoli Road to Carlee Street (210m)	Manager City Assets	\$21,042	★	Works completed.
MPNFC1522	<b>New Footpath Construction Program</b> - Melville Avenue, Cabramatta Right side from Curtin Street to Longfield Street (135m)	Manager City Assets	\$13,527	★	Works completed.
MPNFC1525	<b>New Footpath Construction Program</b> - Springfield Street, Old Guildford - Right side from Broughton Street to Woodville Road (550m)	Manager City Assets	\$55,110	★	Works completed.
MPNFC1526	<b>New Footpath Construction Program</b> - Streeton Avenue, Mt Pritchard - Left side from Broughton Street to Woodville Road (550m)	Manager City Assets	\$13,026	★	Works completed.
MPNFC1527	<b>New Footpath Construction Program</b> - Diamond Crescent, Bonnyrigg - Left side from Stott Close to Cartier Street (420m)	Manager City Assets	\$42,084	★	Works completed.
MPNFC1528	<b>New Footpath Construction Program</b> - Barraclough Way, Bonnyrigg Right side from Tarlington Parade to cul-de-sac (123m)	Manager City Assets	\$12,325	★	Works completed.
MPNFC1529	<b>New Footpath Construction Program</b> - Malabar Street, Fairfield	Manager City Assets	\$39,074	★	Works completed.

★ **Achieved**  
Project is completed

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Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
	Heights Right side from Sackville Street to cul-de-sac (370m)				
MPNFC1530	<b>New Footpath Construction Program</b> - Woodman Place, Abbotsbury Right side from Begovich Close to cul-de-sac (150m)	Manager City Assets	\$14,845	★	Works completed.
MPNFC1532	<b>New Footpath Construction Program</b> - Penna Place, Bonnyrigg Left side from Mount Street to cul-de-sac (100m)	Manager City Assets	\$10,020	★	Works completed.
MPNFC1533	<b>New Footpath Construction Program</b> - Bowler Place, Smithfield Left side from the Horsley Drive to Ferguson Avenue (85m)	Manager City Assets	\$8,548	★	Works completed.
MPRMS31501	<b>Roads and Maritime Services 3*3 Grant</b> St Johns Road - from Birchgrove Avenue to Barlow Crescent	Manager City Assets	\$137,000	★	Works completed.
MPRMSR1502	<b>Roads and Maritime Services Repair Program</b> - Fairfield Street from Matthews Street to Mandarin Street, Yennora. - Rebuilding of road base and resurfacing with hot mix asphalt (320m).	Manager City Assets	\$310,000	★	Works completed.
MPRR1521	<b>Road Rehabilitation</b> - Anthony Street from Douglas Street to cul-de-sac, Fairfield Repair of pavement failures and resurfacing with hot mix asphalt (73m)	Manager City Assets	\$22,011	★	Works completed.
MPRR1528	<b>Road Rehabilitation</b> - Campbell Street from Landon Street to Tangerine Street, Fairfield East - Repair of pavement failures and resurfacing with hot mix asphalt (290m)	Manager City Assets	\$90,175	★	Works completed.
MPRR1531	<b>Road Rehabilitation</b> - Granville Street from Polding Street to Brenan Street, Fairfield Heights - Cement	Manager City Assets	\$215,000	★	Works completed.

★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
	stabilisation, spray seal and resurfacing with hot mix asphalt (260m)				
MPRR1532	<b>Road Rehabilitation</b> - Pool Place from Tasman Parade to cul-de-sac, Fairfield West Repair of pavement failures and resurfacing with hot mix asphalt (70m)	Manager City Assets	\$24,552	★	Works completed.
MPRR1533	<b>Road Rehabilitation</b> - Tasman Parade from Hamilton Road to Van Dieman, Fairfield West - Repair of pavement failures and resurfacing with hot mix asphalt (310m)	Manager City Assets	\$245,099	★	Works completed.
MPRR1534	<b>Road Rehabilitation</b> - Vancouver Place from Tasman Parade to cul-de-sac, Fairfield West - Repair of pavement failures and resurfacing with hot mix asphalt (155m)	Manager City Assets	\$66,332	★	Works completed.
MPRR1543	<b>Road Rehabilitation</b> - Jansz Place from Tasman Parade to cul-de-sac, Mt Pritchard Repair of pavement failures and resurfacing with hot mix asphalt (70m)	Manager City Assets	\$19,814	★	Works completed.
MPRR1547	<b>Road Rehabilitation</b> - Chamberlain Drive, Beaumont Street, Smithfield Repair of pavement failures and resurfacing with hot mix asphalt (273m)	Manager City Assets	\$80,000	★	Works completed.
MPRR1554	<b>Road Rehabilitation</b> - Shoalhaven Street from Esperance Crescent to Bulls Road, Wakeley - Repair of pavement failures and resurfacing with hot mix asphalt (375m)	Manager City Assets	\$91,446	★	Works completed.
MPRR1555	<b>Road Rehabilitation</b> - Daniel Street from 17 Daniel Street to 28 Daniel Street, Wetherill Park - Rebuilding of road base and resurfacing with hot mix asphalt (300m)	Manager City Assets	\$206,560	★	Works completed.

★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

## THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPRRP1501	<b>Roads to Recovery Program</b> - Wilson Road from North Liverpool Road to Dowland Street, Bonnyrigg Heights - Repair of pavement failures and resurfacing with hot mix asphalt (304m)	Manager City Assets	\$182,000	★	Works completed.
MPRRP1502	<b>Roads to Recovery Program</b> Richardson Street from Wendon Street to Sackville Street, Fairfield - Cement stabilisation, spray seal and resurfacing with hot mix asphalt (430m)	Manager City Assets	\$295,000	★	Works completed.
MPRRP1503	<b>Roads to Recovery Program</b> Churchill Street from Eustace Street to Sackville Street, Fairfield Heights - Cement stabilisation, spray seal and resurfacing with hot mix asphalt (575m)	Manager City Assets	\$323,000	★	Works completed.
CF1324 & IN14182	<b>Cabramatta Footpath Upgrade</b> Paving upgrade scheme on Park Street and north side of Arthur Street.	Manager Place and Strategy	\$519,162	★	The footpath upgrade in Cabramatta completed, which included 80 metres of new paving and the installation of new anodised bins.
IN15260	<b>Prairiewood Youth and Community Centre (Hall Extension)</b> Increase the capacity of the community hall by extending the hall to allow for the internal and external spaces to be better utilised. May include opening up of the wall and construction of seating, play area and BBQ facilities.	Manager Major Projects and Planning	\$107,907	🕒	This project is behind schedule due to additional documentation to be prepared for the development application including additional plans and surveys.





★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
IN15306	<b>Water Park, Prairiewood Leisure Centre</b> Construct a water park at Prairiewood Leisure Centre which incorporates multiple water features for children of various ages, along with other play facilities for families to enjoy	Manager Major Projects and Planning	\$1,500,000		Project delayed due to change in project scope. Procurement of the Stingray Surf Simulator has been completed.
IN15SRV01	<b>Water Park - Stage 2 Prairiewood Leisure Centre</b> Installation of an additional feature at the Prairiewood Leisure Centre water park which will have water features for children of various ages, along with other play facilities for families to enjoy.	Manager Major Projects and Planning	\$1,500,000		This project is behind schedule to due to change in scope. Additional major feature has been determined and the concept master plan has been approved by Council.
IN15311	<b>Additional Car Parking</b> in Fairfield City Centre	Manager Built Systems	\$720,000		This project is delayed as Council is waiting for approval from Transport for NSW for additional land needed to fit the angled car park.
IN1567	<b>Cycleway Shared Path Extension Program</b> Construction of additional cycleway shared path network and enhancements to include 6 to 8 new destinations.	Manager Built Systems	\$200,000		Construction of 665m of shared cycleway completed along Swager Place between Orphan School Creek and Canley Vale Road.
MPBP1506	<b>Blackspot Program - St Johns Road</b> at Harrington Street, Cabramatta West Relocate and raise the pedestrian crossing.	Manager Built Systems	\$108,506		The relocation work and upgrade of foot crossing at St Johns Road and Harrington Street completed.
MPBP1507	<b>Blackspot Program - Smart Street, Fairfield</b> Pedestrian activated signals.	Manager Built Systems	<del>\$75,000</del> \$150,000		Works for pedestrian activated signals at Smart Street completed. Grant funding to support the completion of this project has also been received.
MPLTM1502	<b>Local Area and Traffic Management Program - Essendon Street, St Johns Park</b> - Traffic management devices.	Manager Built Systems	\$50,000		Work completed including the construction of speed hump in Essendon Street, St Johns Park.

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 2: PLACES AND INFRASTRUCTURE**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPPAM1501	<b>Pedestrian Access and Mobility Plan Program</b> - Villawood Road, Villawood Raised pedestrian crossing.	Manager Built Systems	\$102,000	★	Work completed including the construction of raised pedestrian crossing on Villawood Road, Villawood.
IN1422	<b>Fairfield City Centre - Hamilton Road and The Crescent</b> - Continue the upgrading of key locations within the Fairfield City Centre in Hamilton Road (William to The Crescent) and The Crescent (Hamilton Road to Ware Street).	Manager Place and Strategy	\$500,000	🕒	This project is behind schedule due to design constraints and safety issues, which are currently being resolved.
IN14286	<b>Barbara Street Car Park Fairfield</b> Construction of a 39 space car park at 24-30 Barbara Street Fairfield.	Manager Major Projects and Planning	\$485,759	🕒	This project is behind schedule due to current cost estimates significantly exceeding the budget. A further report to be provided to Council in June 2015.
IN15132	<b>Integrated Parking Strategy</b> Development and implementation of integrated parking strategies for the main town centres, including Fairfield Heights and Canley Heights.	Manager Built Systems	\$15,000	🕒	This project is behind schedule due to additional land use and parking details, and sites to be investigated.
MPLTM1509	<b>Consultancies/ studies</b> to be undertaken in preparation for significant and extensive grant applications.	Manager Built Systems	<del>\$46,000</del> \$176,000	\$	Additional funding of \$130,000 is required to so Council can investigate, survey and design to submit a grant application to the Federal Government for the Smithfield Road Upgrade and Cumberland Highway Stage 2 under the Western Sydney Infrastructure Plan.
MPFRP1501-1532	<b>Footpath Replacement Program</b>	Manager City Assets	<del>\$336,308</del> \$536,308	\$	Additional funding of \$200,000 is required to cover the increased cost for construction of Footpath Replacement Program.

★ **Achieved**  
Project is completed


🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**  
Project is recommended not to proceed

\$ **Budget Adjustment**  
Budget adjustment for a project is recommended.

## THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
IN1571	New Fairfield Centre Park - The Crescent - Design and Approval	Manager Social Development	\$120,000	\$	Budget adjustment – Design works have been revised and it is proposed \$120,000 be added from Section 94.

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPFMP1516	<b>Flood Mitigation Program</b> 11 Moore Street, Canley Vale - Continuation of Voluntary House Raising works to raise the property to reduce the risk of flood damage.	Manager Catchment Planning	\$56,700	-	This project has been deferred to the 2015-2016 Operational Plan as the development application for this property has not been lodged.
IN15324	<b>Asbestos Collection Event</b> To conduct a householder collection event for residents to dispose of unused, unwanted asbestos sheeting.	Manager Waste and Sustainability Strategy	\$20,000	★	7.8 tonnes of legacy non-friable asbestos has been removed from 33 homes across Fairfield City by licensed contractor.
MPBWR1501	<b>Upgrading Recycling Drop Off Centre</b> Upgrades will include separated entry and exit points, collection of additional items (paints, light bulbs, Styrofoam and covered area/shelter for materials collected	Manager Waste and Sustainability Strategy	\$300,000	🕒	This project is behind schedule due to unsuccessful grant. Council is re-scoping the project and sourcing alternative funding.
MPBWR1502	<b>Multi-Unit Dwelling Waste Audit and Education Officer</b> A dedicated education officer will be employed to work with multi-unit dwellings (MUDs) to decrease the waste generation and increase recycling rates within the MUDs.	Manager Waste and Sustainability Strategy	\$200,000	🕒	This project is behind schedule as a new Waste Audit and Education Officer will need to be appointed. Council has advertised for the position and will commence interviews in the next quarter.
MPBWR1504	<b>Waste Composition Audit</b> Domestic waste audit will be completed to include waste composition in garbage bins, recycling composition in recycling bins, and audit of clean up service to determine waste types being collected.	Manager Waste and Sustainability Strategy	\$60,000	🕒	This project is behind schedule due to competing priorities.
MPESMP1402	<b>Existing Stormwater Management Program</b> – investigate, design and construction of stormwater works at Horsley Park Village and Horsley Park	Manager Catchment Planning	\$65,066	🕒	This project is behind schedule due to competing priorities.




★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPESMP1403	<b>Existing Stormwater Management Program</b> – upgrade of stormwater table drain – Lincoln Road, Horsley Park.	Manager Catchment Planning	\$72,450		This project is behind schedule as Council is waiting for additional information before seeking new permits.
MPFMP1401	<b>Flood Mitigation Program</b> - Voluntary House Raising at 52 Waterside Crescent, Carramar.	Manager Catchment Planning	\$56,700		This project is behind schedule due to competing priorities.
MPFMP1415	<b>Flood Mitigation Program New Prospect Creek Floodway Rectification Works.</b>	Manager Catchment Planning	\$227,905		This project is behind schedule due to original rectification works being damaged by a flood in August 2014. A consultant has commenced a peer review to determine a new design for the rectification works.
IN15316	<b>Stormwater drainage - Wetherill Park</b> Identification, design and works to reduce the risk of major flooding within the catchment, including water quality improvements. <i>Year 2 of a 3 year program</i>	Manager Catchment Planning	\$203,600	-	This project has been ceased and deferred to 2015-2016 Operational Plan due to competing priorities.
MPESMP1502	<b>Existing Stormwater Management Program</b> Horsley Park Stormwater Drainage Works, Horsley Park and Cecil Park	Manager Catchment Planning	\$275,066	-	This project has been ceased and deferred to 2015-2016 Operational Plan due to competing priorities.
MPESMP1503	<b>Existing Stormwater Management Program</b> Prospect Creek Bank Rehabilitation Works 1 Bromley Street, Canley Vale	Manager Catchment Planning	\$299,103	-	This project has been ceased and deferred to 2015-2016 Operational Plan due to competing priorities.
MPFMP1503	<b>Flood Mitigation Program 16C Knight Street, Lansvale.</b> Continuation of Voluntary House Raising works to raise the property to reduce the risk of flood damage.	Manager Catchment Planning	\$81,000	-	This project has been ceased and deferred to 2015-2016 Operational Plan due to competing priorities.

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPFMP1505	<b>Flood Mitigation Program 52 Waterside Crescent.</b> Continuation of Voluntary House Raising works to raise the property to reduce the risk of flood damage	Manager Catchment Planning	\$81,000		This project is behind schedule due to the late commencement of demolition works.
MPFMP1506	<b>Flood Mitigation Program - Central Catchment.</b> The second year of a multi-year Overland Flood Study to describe flood behaviour and identify areas at risk of flooding.	Manager Catchment Planning	\$5,000	-	This project has been deferred to the 2015-2016 Operational Plan due to competing priorities.
MPFMP1507	<b>Flood Mitigation Program - Cabravale Catchment.</b> The second year of a multi-year Overland Flood Study to describe flood behaviour and identify areas at risk of flooding.	Manager Catchment Planning	\$10,000	-	This project has been ceased and deferred to the 2015-2016 Operational Plan due to competing priorities.
MPFMP1510	<b>Flood Mitigation Program Fairfield Catchment - A</b> Flood Risk Management Strategy and Plan to identify, assess and recommend measures to reduce flood risk.	Manager Catchment Planning	\$40,000		Council was successfully awarded \$100,000 in grant funding by the NSW Government, however this project is behind schedule. Council has engaged a consultant and is expecting a draft proposal in April 2015.
MPFMP1511	<b>Flood Mitigation Program</b> Three Tributaries Flood Detention Basin at Powhatan Street Reserve and Fairfield Golf Course.	Manager Catchment Planning	\$30,000	-	This project has been deferred to the 2015-2016 Operational Plan due to the timing of grant funding being awarded by NSW Government.
MPFMP1512	<b>Flood Mitigation Program -</b> Update Council's Onsite Detention (OSD) Policy and Stormwater Drainage Policy.	Manager Catchment Planning	\$75,000		This project is behind schedule due to competing priorities.

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPSLP1501	<b>Stormwater Education</b> - Program designed to raise community awareness about stormwater management issues and solutions.	Manager Catchment Planning	\$40,000	★	Council ran six educational programs and projects across Fairfield City to local residents and school children. The educational programs and projects included educational talks about stormwater, flooding and creeks at Council's Open Day, installation of educational signs to promote Council's gross pollutant traps at Stimsons Drains and the continual development of educational information and resources through Council's website. It is proposed that the remaining funding of this project be allocated into a new project for Flood Model Storage.
MPSLP1510	<b>Orphan School Creek Rehabilitation</b> - Works to protect creek banks from erosion and restore the creek bank	Manager Catchment Planning	\$1,250,000	🕒	This project is behind schedule due to negotiations with Sydney Water to modify the construction schedule.
MPSLP1511	<b>Green Valley Creek Rehabilitation</b> - Investigation and design of identified works to protect and restore Green Valle Creek	Manager Catchment Planning	<del>\$200,000</del> \$500,000	🕒	This project is behind schedule due to competing priorities. A consultant has been engaged and work has commenced. A budget adjustment is required as addition grant of \$300,000 has been received.
MPSLP1502	<b>Stormwater Gully Pit Maintenance</b> Program to clean stormwater gully pits at various locations to reduce the risk of localised stormwater flooding.	Manager Catchment Planning	<del>\$60,000</del> \$25,000	\$	The cost for cleaning is less than the budgeted amount.
MPSLP1503	<b>Water Quality Monitoring</b> Program to monitor water quality and assess the health of the City's waterway.	Manager Catchment Planning	<del>\$50,000</del> \$14,000	\$	The cost to undertaking water quality monitoring is less than the budgeted amount.

★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**  
Project is recommended not to proceed

\$ **Budget Adjustment**  
Budget adjustment for a project is recommended.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPFMP1414	<b>Flood Mitigation Program -</b> Wetherill Park Catchment Management Plan.	Manager Catchment Planning	<del>\$114,387</del> \$133,387	\$	Budget increase is required to cover variations that were not anticipated in the original budget.
MPFMP1513	<b>Flood Mitigation Program-</b> Canley Corridor Floodplain Risk Management Study and Plan	Manager Catchment Planning	<del>\$30,000</del> \$35,300	\$	Budget increase is required to cover printing costs that were not anticipated in the original budget.
MPFMP1514	<b>Flood Mitigation Program -</b> Three Tributaries Floodplain Risk Management Study & Plan	Manager Catchment Planning	<del>\$20,000</del> \$31,302	\$	Budget increase is required to cover postage costs that were not anticipated in the original budget.
MPFMP1515	<b>Flood Mitigation Program-</b> Bellingers Drain Overland Flood Study	Manager Catchment Planning	<del>\$5,000</del> \$1,000	\$	Budget increase is required to cover peer review costs that were not anticipated in the original budget.
New Project	<b>Sustainability Community Educational Program</b> Provide educational initiatives for the community about environmental sustainability.	Manager Waste and Sustainability Strategy	\$38,508	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	<b>Kids Environmental Education Program (KEEP)</b> - School Education Project	Manager Waste and Sustainability Strategy	\$35,125	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	<b>E-waste Collection</b> Scheduled event for residents to dispose of Ewaste in an environmentally safe manner.	Manager Waste and Sustainability Strategy	\$65,000	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

### THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
New Project	<b>Implementation of Energy and Water Conservation Plans</b> Improve the energy and water performance of Council's services and assets.	Manager Waste and Sustainability Strategy	296,970	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	<b>Energy Efficient Lighting at Council Buildings</b> Replace and improve energy efficient lighting at Council Buildings	Manager Waste and Sustainability Strategy	96,022	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	<b>Chemical Waste Collection Program</b> Scheduled event for residents to dispose of chemical waste in an environmentally safe manner.	Manager Waste and Sustainability Strategy	67,355	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	<b>Portable CCTV Cameras</b> Handheld Devices for Illegal Dumping Measures	Manager Waste and Sustainability Strategy	71,721	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	<b>Additional IT Capacity for flood modelling</b>	Manager Catchment Planning	\$40,000	New	It is proposed the funding from MPSLP1501 – Stormwater education program be re-invested in a new IT capacity project to improve the storage of flood study models.

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

#### THEME 4: LOCAL ECONOMY AND EMPLOYMENT

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
There are no initiatives or major programs that need to be included in this report for Theme 4. All within this theme are on track.					

 **Achieved**  
Project is completed

 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**  
Project is recommended not to proceed

 **Budget Adjustment**  
Budget adjustment for a project is recommended.

**THEME 5: GOOD GOVERNANCE AND LEADERSHIP**

No.	Name	Responsible Officer	2014/15 Budget	Status	Comments
MPLTFP1511	<b>Long Term Financial Plan</b> Supply and cost of paper Review usage and alternatives to achieve 50% reduction in cost.	Manager Procurement Fleet and Stores	Service Statement	★	Council has completed this project by changing its procurement process into a Just In Time system rather than storing inventory and all Council printers are now setup for double sided printing. This would reduce the cost of paper, manual handling and administration across Council.
MPWMP1506 and MPLTFP1506	<b>Workforce Management Plan</b> <b>Council Corporate Enterprise Agreement</b> Develop and negotiate a Corporate Enterprise Agreement. Consolidation of common entitlements, achieve parity of core conditions and control of terms and conditions of employment.	Manager Human Resources and Customer Service	Service Statement	🕒	These projects have been delayed due to continuing negotiations with the relative parties, which are being assisted by the NSW Industrial Relations Commission.
IN1552	<b>Upgrade Information Management Systems</b> Upgrades will assist in the more efficient integration and stability of Council's technology which supports the delivery of services to the community. <i>Year 2 of a 3 year program</i>	Manager Information Technology	\$45,000	★	Council's information management system (Objective) and accounting software (Authority) have been updated to the latest version.
New Project	Capital upgrade installations at the Sustainable Resource Centre. Installation, road works and engineering of weighbridge.		300,000	New	Capital upgrade installations at the Sustainable Resource Centre
IN1557	<b>Improve Council's network speed</b> Upgrade links to remote sites to improve service delivery to the community. <i>Year 2 of a 4 year program</i>	Manager Information Technology	\$40,000	🕒	All childcare centres have been upgraded with improvements to the network speed except for one. This project is behind schedule due to technical issues that Telstra.

★ **Achieved**  
Project is completed

🕒 **Behind Schedule**  
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**  
Project is recommended not to proceed

💰 **Budget Adjustment**  
Budget adjustment for a project is recommended.

## 4. QUARTERLY BUDGET REVIEW STATEMENT

### Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 31<sup>st</sup> March 2015. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Third Quarter 2014 – 15 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

## **1. Statement by the Responsible Accounting Officer**

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

*"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 March 2015 indicates that Council's financial position is satisfactory at year end, having regard to the income and expenditure and the budgeted income and expenditure."*

Signed:

date: 22 April 2015

Bradley Cutts  
Chief Financial Officer  
Responsible Accounting Officer

## **2. Income and Expenditure Budget Review**

### **Overall Position**

Council's operating result before capital items for the nine months to 31 March, 2015 is a surplus of \$3.847m compared to budget deficit of (\$0.063m). The key component that has contributed to the change in operating position is the unexpected large Section 94 Developer Contribution, receipt of return of capital to members from Westpool, gain on sale of land and significant favourable impact from employees taking leave during the holiday season. (More detailed commentary is explained below).

### **Revenue**

The revenue from continuing operations (i.e. including Capital Grants and Contributions) is \$127.457m against budget of \$123.146m. The major variances are as follows:

#### **User Fees and Charges**

The User Fees and Charges income has an unfavourable variance of (\$0.568m) with actuals of \$12.857m against budget of \$13.425m. The unfavourable variance is mainly from Roads opening permit fees under the Regulatory & Statutory fees income category (\$0.581m). This is due to Sydney Water negotiating to take over the restoration responsibility from the Council. The other unfavourable variance (\$0.321m) in the Regulatory & Statutory category is made up of smaller variance in all other items which are due to budget seasonality.

In addition to this, further unfavourable variances are noted in child care income (\$0.366m), leisure centre (\$0.030m) and showground market income (\$0.072m). The variance in showground market income is due to reduced market activities. The variance in leisure centre is emanating from learn to swim program. This variance has improved significantly from the previous quarter as the new school season has begun.

Countering the above unfavourable variance are favourable variances of \$0.80m from sponsorship income and \$0.614m in sundry income. The sundry income variance represents the return of capital to members from Westpool for funds in excess of the Westpool 150% capital adequacy ratio.

#### **Other Revenue**

Other Revenue has a favourable variance of \$2.224m with actuals of \$11.696m against budget of \$9.472m. Major favourable variances include:

- \$1.299m in gain on disposal of assets
- \$0.518m in Fines income
- \$0.245m in property rental income
- \$0.209m due to improved efficiency in operations at the car park (Nelson Street, Cabramatta multi-storey and Downey Lane) and increased volume of parking stays.
- \$0.050m in fuel rebate

#### **Grant & Contribution - Operation**

Grant and Contribution - Operation category has an unfavourable variance of \$0.485m with actuals of \$15.124m compared to a budget of \$15.609m. Major unfavourable variances include:

- \$0.248m Financial Assistance grant (estimated to increase to \$0.341m by June)
- \$0.121m Flood Mitigation projects being ceased.
- \$0.146m Dept. of Education grants (timing difference)

- \$0.080m Library grants
- \$0.201m Community Care Grants

These unfavourable grants are offset by the Better Waste and Recycling Grant received in the quarter of \$0.312m

#### Grant & Contribution - Capital

Grant & Contribution - Capital category has a favourable variance of \$3.232m with actuals of \$10.471m compared to a budget of \$7.239m.

The favourable variance is mainly from the receipt of large developer contributions totalling \$2.612m.

Further favourable variances are noted from Transport for New South Wales for the upgrade of the Canley Vale link road for \$0.300m and \$0.312m from Road & Maritimes Services for the RMS Signs & Line marking program that was not included in the original budget.

There is a further favourable variance of \$0.242m from reimbursement of cost by Sydney Water. This is for the construction of stormwater drainage at Old Guildford to cater for the leakage of water mains from Prospect reservoir. This favourable variance is netted off against the expenditure on this project in Materials and Contract category.

#### **Expense**

The total expenditure for the nine months is \$113.139m compared to the budget of \$115.970m. The major variances are as follows:

#### Employee Costs

Employee Cost has a favourable variance of \$2.769m with actuals of \$51.268m compared to a budget of \$54.037m. The favourable variance is achieved due to annual leave and long service leave taken by staff during the Christmas/New year planned closure and vacant positions. It is expected that the favourable variance will be maintained to the end of financial year.

The Salaries and Wages budget includes a target saving \$3.691m for the 2014-15 financial year, of which \$2.757m has been realised as at end of March

<b>EMPLOYEE COST</b>	<b>YTD Actual 2014/15 \$000</b>	<b>YTD Budget 2014/15 \$000</b>	<b>YTD Variance 2014/15 \$000</b>
Full Salaries & Wages Budget allocated		48,748	
Less: Additional Budget Savings assigned and achieved		(2,757)	
Salaries & Wages (Net)	43,849	45,990	(2,141)
Overtime	1,565	1,548	17
Superannuation	4,715	4,986	(271)
Workers Compensation	495	640	(145)
Other	375	371	4
Training Cost	268	501	(233)
Total Employee Cost	51,268	54,037	(2,769)

### Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's annual leave policy (i.e. maximum accrued annual leave of 8 weeks) remains a priority. The trend indicates a decrease in leave liability hours.

The Sick Leave value was decreased significantly due to the Attendance Productivity Payment Enterprise Agreement 2013. The value has been preserved as Preserved Paid Out Sick Leave (PPOS�). This outstanding balance will then be paid out as per options stipulated in the PPOS� 2013.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Sep - 14	151,864	5,865,823
Dec - 14	151,408	6,050,201
Mar - 15	138,725	5,346,109

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun - 13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Sep - 14	291,613	11,623,175
Dec - 14	287,941	11,417,516
Mar - 15	289,047	11,505,070

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Sep - 14	-	1,753,423
Dec - 14	-	1,497,981
Mar - 15	-	1,199,770



### Materials & Contract

The Materials and Contract expense has a favourable variance of \$0.539m with actuals of \$15.699m compared to budget of \$16.238m.

The favourable variance is in consultancies \$0.318m mainly due to timing of payment on the Canley Corridor floodplain risk management, Smithfield west flood study, Bonnyrigg town centre plan framework, Smithfield and Burns creek management program.

The favourable variance in legal expense \$0.309m is a timing difference in payment for the industrial relation (enterprise agreement) and development management legal fees. There is a permanent difference made in saving in fines legal fees due to a new agreement with State Debt Recovery to engage police prosecutor's to represent FCC, which is at a cheaper commission base rate instead of fee base private legal firm.

The favourable variance in operating lease \$0.128m is primarily timing of lease implementation on desktop and server leasing.

The above favourable variances are offset by an unfavourable variance in fleet running expense (\$0.179m), Information Technology (\$0.051m), stock adjustment of (\$0.068m.)

### Other Expenses

Other Expenses has a favourable variance of \$0.190m with actuals of \$22.916m compared to a budget of \$23.106m. Major favourable variance is noted in postage & courier charges \$0.087m, street lights \$0.244m, Conferences \$0.099m, advertising \$0.117m and Subscriptions & Membership \$0.041m.

These are considered timing differences.

The above favourable variance is offset by an unfavourable variance NSW Waste & Recycling Services (\$0.315m). Telephone communications (\$0.79m)

### **Income & Expenditure Statement and Graphs**

The Councils Income and Expenditure statement as at end of first quarter appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of the Councils income and expenditure.

**Income & Expenditure Statement**

**FAIRFIELD CITY COUNCIL**

Budget review for the 9 month period ended 31 March, 2015

Favourable Variance

Unfavourable variance between 0 and 10%

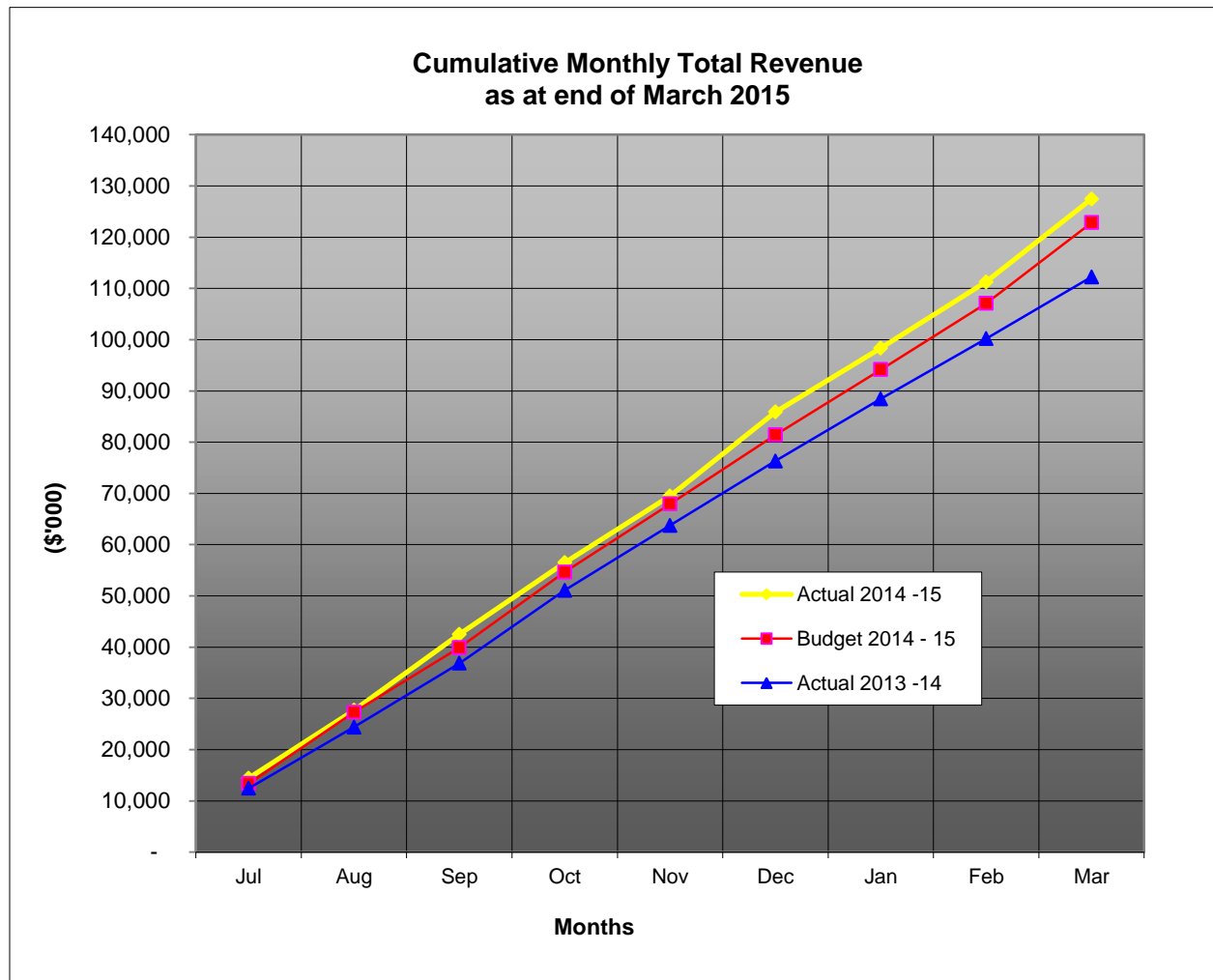
Unfavourable variance greater than 10%

	Full Financial Year 2014-2015					9 month period ended - 31 March 2015			
	Original Budget 2014/15 \$000's	Approved Changes			Projected Year End Result 2014/15 \$000's	Actual \$000's	Budget \$000's	Variance \$000's	Variance (%)
		Sept. 2014 Review \$000's	Dec. 2014 Review \$000's	Mar. 2015 Review \$000's					
<b>Income from Continuing Operations</b>									
Ordinary Rates	72,825				72,825	54,608	54,604	4	0.0
Domestic Waste	24,953				24,953	18,888	18,954	-66	-0.3
Drainage Stormwater Levy	1,600				1,600	1,128	1,194	-66	-5.5
User Charges and Fees	17,897			-369	17,528	12,857	13,425	-568	-4.2
Interest & Investment Income	3,472				3,472	2,685	2,649	36	1.4
Other Revenue	13,251			10	13,261	11,696	9,472	2,224	23.5
Grant & Contribution - Operations	20,893	149	166	-26	21,182	15,124	15,609	-485	-3.1
Grant & Contribution - Capital	10,490	-3	27	655	11,169	10,471	7,239	3,232	44.6
<b>Total Income from continuing operations</b>	<b>165,381</b>	<b>146</b>	<b>193</b>	<b>270</b>	<b>165,991</b>	<b>127,457</b>	<b>123,146</b>	<b>4,311</b>	<b>3.5</b>
<b>Expenses from Continuing Operations</b>									
Employee Costs	71,183	21	166		71,370	51,268	54,037	2,769	5.1
Debt Servicing Costs	103				103	47	48	1	2.1
Materials & Contracts	23,809	213	-228	432	24,225	15,699	16,238	539	3.3
Depreciation, Amortisation & Impairment	30,343				30,343	23,209	22,542	-667	-3.0
Other Expenses	31,413				31,413	22,895	23,105	210	0.9
<b>Total Expenses from continuing operations</b>	<b>156,851</b>	<b>234</b>	<b>-62</b>	<b>432</b>	<b>157,455</b>	<b>113,118</b>	<b>115,970</b>	<b>2,852</b>	<b>2.5</b>
<b>Operating Surplus/(Deficit)</b>	<b>8,531</b>	<b>-88</b>	<b>255</b>	<b>-161</b>	<b>8,536</b>	<b>14,339</b>	<b>7,176</b>	<b>7,163</b>	
<b>Less: Grant &amp; Contribution - Capital</b>	<b>10,490</b>	<b>-3</b>	<b>27</b>	<b>655</b>	<b>11,169</b>	<b>10,471</b>	<b>7,239</b>	<b>3,232</b>	
<b>Net Operating Surplus/(Deficit) before capital income</b>	<b>-1,959</b>	<b>-85</b>	<b>228</b>	<b>-817</b>	<b>-2,633</b>	<b>3,868</b>	<b>-63</b>	<b>3,931</b>	

## INCOME AND EXPENDITURE BUDGET REVIEW

### Cumulative Monthly Total Revenue

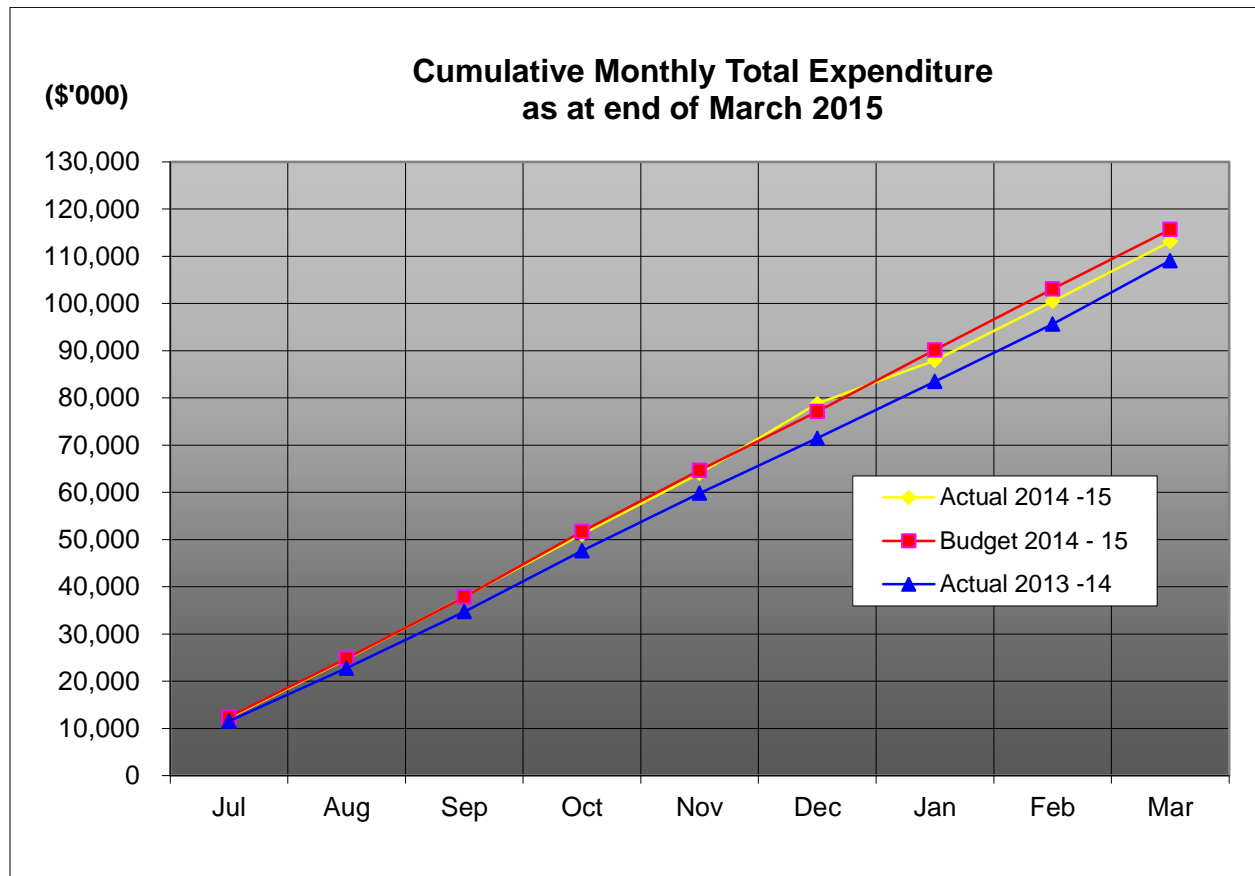
The following graph projects monthly revenue on a cumulative basis. It graphs three separate sets of figures. The first is the actual revenue for the financial year 2013/14 (blue). The second is the cumulative budgeted revenue for the financial year 2014/15 (red), and the third is the actual year-to-date revenue to March 2015 (yellow). The trend indicates that the actual to March 2015 is well ahead of budget



## INCOME AND EXPENDITURE BUDGET REVIEW

### Cumulative Monthly Total Expenditure

Similarly, the following graph projects monthly expenditure on a cumulative basis. It graphs three separate sets of figures. The first is the actual expense for the financial year 2013/14 (blue). The second is the cumulative budgeted expense for the financial year 2014/15 (red), and the third is the actual year-to-date expenditure to March 2015 (yellow). As can be seen, the current year expenditure is trending close to budget.



### 3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of March 2015 of \$18.107m.
- II. Revised budget of \$73.872m inclusive of carry forward.

#### Capital Budget Review Statement

#### FAIRFIELD CITY COUNCIL

Budget review for the 9 month period ended 31 March, 2015

	Full Financial Year 2014-2015					9 month period ended - 31 March 2015		
	Original Budget Year 2014/15 \$000's	Approved Changes			Revised Budget 2014/15 \$000's	Actual 2014/15 \$000's	Revised Budget 2014/15 \$000's	Variance 2014/15 \$000's
		Sept. 2014 Review \$000's	Dec. 2014 Review \$000's	Mar. 2015 Review \$000's				
<b>Capital Funding</b>								
Rates and other untied funding	15,253	4,473	-2,617	23,953	41,062	4,150	41,062	-36,912
Capital Grants	8,752	496	27	654	9,929	6,489	9,929	-3,440
Capital Contributions - Other	1,737				1,737	3,982	1,737	2,245
Sale Proceeds	19,781			-13,100	6,681	1,527	6,681	-5,154
Funded by borrowing	8,000				8,000	0	8,000	-8,000
Transfers to/from Grants	8,240				8,240	0	8,240	-8,240
Transfers to/from S94	7,582	1,360	-795	122	8,269	123	8,269	-8,146
Transfers - Town Centres	881	607	-240		1,248	241	1,248	-1,007
Transfers - Other Reserves	-777	1,112		-9,744	-9,409	1,595	-9,409	11,003
<b>Total Capital Funding</b>	<b>69,449</b>	<b>8,048</b>	<b>-3,625</b>	<b>1,886</b>	<b>75,758</b>	<b>18,107</b>	<b>75,758</b>	<b>-57,652</b>
<b>Capital Expenditure</b>								
Asset Purchases	9,384	1,557			10,941	1,877	10,941	-9,064
WIP - Infrastructure Assets	55,974	6,491	-3,625	1,886	60,726	14,768	60,726	-45,958
Capitalised Employee Costs	3,750				3,750	1,232	3,750	-2,518
Capitalised Material Costs	0				0	0	0	0
Loans Principal Repayments	341				341	229	341	-112
<b>Total Capital Expenditure</b>	<b>69,449</b>	<b>8,048</b>	<b>-3,625</b>	<b>1,886</b>	<b>75,758</b>	<b>18,107</b>	<b>75,758</b>	<b>-57,652</b>

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects the expected full year result.

#### 4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of the quarter. It also shows the actual year end available cash position. The table below reflects that the Council has a healthy cash position as at end of the third quarter of 2014-15 financial year.

##### Cash and Investment Budget Review Statement

##### FAIRFIELD CITY COUNCIL

Budget Review as at 31 March, 2015

	Projected Balances as at 31 March, 2015					Actual 31-Mar 2015 \$000's
	Original Budget \$000's	Approved Changes			Revised Budget \$000's	
		Sept. 2014 Review \$000's	Dec. 2014 Review \$000's	Mar. 2015 Review \$000's		
<b>Unrestricted</b>						
Unrestricted Cash and Investments	10,935	-4,659	328		-7,917	-501
<b>Total Unrestricted</b>	<b>10,935</b>	<b>-4,659</b>	<b>328</b>	<b>0</b>	<b>-7,917</b>	<b>-501</b>
<b>Externally Restricted</b>						
Grants	3,959	-412		654	4,201	6,651
Domestic Waste	15,445			671	16,116	17,645
Section 94	17,849	-1,439	795	122	17,327	30,263
Stormwater Levy	-20	24	51	-165	-110	2,045
Other Contributions	0				0	
<b>Total Externally Restricted</b>	<b>37,233</b>	<b>-1,827</b>	<b>846</b>	<b>1,283</b>	<b>37,535</b>	<b>56,604</b>
<b>Internally Restricted</b>						
Internally Restricted	24,627	-1,651	2,706	13,238	38,920	31,234
<b>Total Internally Restricted</b>	<b>24,627</b>	<b>-1,651</b>	<b>2,706</b>	<b>13,238</b>	<b>38,920</b>	<b>31,234</b>
<b>Total Restricted</b>	<b>61,860</b>	<b>-3,478</b>	<b>3,552</b>	<b>14,521</b>	<b>76,455</b>	<b>87,838</b>
<b>Total Cash and Investments</b>	<b>72,795</b>	<b>-8,137</b>	<b>3,880</b>		<b>68,538</b>	<b>87,337</b>
<b>Available Cash and Investments</b>	<b>35,562</b>	<b>-6,310</b>	<b>3,034</b>	<b>-1,283</b>	<b>31,003</b>	<b>30,733</b>

Note: The actual reflects the current position while the budget is the expected full year result.

## 5. Third Quarter 2014 – 15 Budget Review

It is recommended that following Quarter three (3) amendments to the current 2014 -15 budget be adopted by Council:

### Operational - Revenue

Project ID	Project Title	Revenue	Funding Source	New, Ceased or Change	Reason for Revision
		Inc/(Dec)			
Service Statement	Property Rental	9,748	Other Revenue	Change	Property purchased for future open space - currently generating income from various properties throughout the city.
MPFMP1516	Flood Mitigation Program - 11 Moore St C/Vale	(37,800)	Grant	Change	This project has been deferred to 2015-2016 Operational Plan as the development application for this property has not been lodged.
Service Statement	Road Safety Program	5,000	Grant	New	Budget adjustment – grant funding of \$5,000 received for Road Safety Programs.
Service Statement	Speeding Road Safety Project	5,000	Grant	New	Budget adjustment – grant funding of \$5,000 received for Speeding Road Safety Project.
Service Statement	Outdoor Fitness Equipment for fitness programs in parks	1,600	Grant	Change	This adjustment is to rectify an error made in the quarter two report. The grant funding received was noted as a new capital project rather than operational, which is be added into the service statement budget.
Service Statement	Sydney Water Memorandum of Understanding	(368,782)	Fees	Change	Sydney Water has reduced their requests for restoration works significantly altering the forecast amount of revenue to be received by \$368,782.
	<b>TOTAL</b>	<b>(385,234)</b>			

## Operational – Expense

Project ID	Project Title	Expense	Funding Source	New, Ceased or Change	Reason for Revision
		Inc/(Dec)			
Service Statement	Adventure Playground Fairfield District Park	14,000	General	New	IN15181 - Adventure Playground Fairfield has been completed. A budget adjustment is required to include maintenance cost.
Service Statement	Property Rental	4,052	General	Change	Cost of maintenance required on various Leased Property throughout the city.
MPFMP1516	Flood Mitigation Program - 11 Moore St C/Vale	(56,700)	Grants / General	Ceased	Project has been deferred to 2015-2016 Operational Plan because the funding will not be expended during this financial year.
MPFMP1506	Flood Mitigation Program - Central Catchment Overland Flood Study	(5,000)	General	Ceased	This project has been deferred to 2015/2016 Operational Plan due to competing priorities.
MPFMP1507	Flood Mitigation Program – Cabravale Catchment Overland Flood Study	(10,000)	General	Ceased	This project has been deferred to 2015/2016 Operational Plan due to competing priorities.
MPFMP1510	Floodplain Risk Management Study	100,000	Grants / General	Change	\$100,000 grant funding has been received and allocated to MPFMP1510.
MPSLP1501	Stormwater Education	(40,000)	Stormwater Levy Reserve	Change	This project has been completed. It is proposed that the remaining funding be re-invested in a new IT capacity project to better store flood study models.
MPSLP1502	Stormwater Gully Pit Maintenance	(35,000)	General	Change	The cost for cleaning is less than the budgeted amount.
MPSLP1503	Water Quality Monitoring	(36,000)	General	Change	The cost to undertaking water quality monitoring is less than the budgeted amount.
MPFMP1414	Flood Mitigation Program Wetherill Park Catchment Management Plan, Wetherill Park	19,000	General	Change	Budget increase is required to cover variations that were not anticipated in the original budget.
MPFMP1503	Flood Mitigation Program 16C Knight Street, Lansvale	(81,000)	Voluntary Purchase Reserve	Ceased	This project has been ceased and deferred to 2015-2016 Operational Plan. Funds are to be returned to Voluntary Purchase Reserve.
MPFMP1505	Flood Mitigation Program 52 Waterside Crescent, Carramar	(81,000)	Voluntary Purchase Reserve	Change	This project is behind schedule due to the late commencement of demolition works. Therefore costs associated with construction works will not be required until early in the new financial year.
MPFMP1513	Canley Corridor Floodplain Risk Management Study & Plan	5,300	General	Change	Budget increase is required to cover printing costs that were not anticipated in the original budget.
MPFMP1514	Flood Mitigation Program Three Tributaries Floodplain Risk Management Study & Plan	11,302	General	Change	Budget increase is required to cover postage costs that were not anticipated in the original budget.
MPFMP1515	Flood Mitigation Program Bellingers Drain Overland Flood Study	1,000	General	Change	Budget increase is required to cover peer review costs that were not anticipated in the original budget.
Service Statement	Sydney Water Memorandum of Understanding	(241,810)	General	Change	Sydney Water has reduced their requests for restoration works significantly altering the forecast cost of works to be undertaken. Internal labour reduction of \$126,972 is estimated to be achieved.
New Project	Sustainability Community Educational Programs	38,508	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.

Project ID	Project Title	Expense	Funding Source	New, Ceased or Change	Reason for Revision
		Inc/(Dec)			
New Project	Kids Environmental Education Program (KEEP) - School Education Project	35,125	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	E-waste Collection	65,000	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
Service Statement	Outdoor Fitness Equipment for fitness programs in parks	1,600	Grant	Change	This adjustment is to rectify an error made in the quarter two report. The grant funding received was noted as a new capital project rather than operational, which is be added into the service statement budget.
	<b>TOTAL</b>	<b>(291,623)</b>			

## Capital Works – Revenue

Project ID	Project Title	Revenue	Funding Source	New, Ceased or Changed	Reason for Revision
		Inc/(Dec)			
IN15293	Sub-division of 45-49 Diamond Crescent	(13,100,000)	Capital Income	Change	Sale of proceeds from Diamond Crescent is not expected until 2015/2016 financial year.
MPBP1507	Smart Street, Fairfield Pedestrian Activated Signals	75,000	Grants	New	Budget adjustment – grant funding of \$75,000 received for MPBP1507.
MPBP1501	Gilbert Street and Coventry Road, Cabramatta - Roundabout	40,000	Grants	New	Budget adjustment – grant funding of \$40,000 received for MPBP1501.
MPBP1504	The Horsley Drive and Bourke Street, Smithfield - Median Island	35,000	Grants	New	Budget adjustment – grant funding of \$35,000 received for MPBP1504.
MPBP1502	St Johns Road between Gladstone and Sackville Street, Canley Heights - Kerb blisters	15,000	Grants	New	Budget adjustment – grant funding of \$15,000 received for MPBP1502.
MPBP1506	St Johns Road at Harrington Street, Canley Heights - Pedestrian Crossing Upgrade	35,000	Grants	New	Budget adjustment – grant funding of \$35,000 received for MPBP1506.
MPSLP1514	Construction of major gross pollutant trap on Stimsons Drain	82,000	Grant	New	Budget adjustment – Additional funding has been received from NSW Government's Estuary Management Program.
MPFMP1511	Flood Mitigation Program - Three Tributaries Flood Detention Basin	(20,000)	Grants	Ceased	This project has been deferred to the 2015/2016 Operational Plan due to competing priorities.
Service Statement	Outdoor Fitness Equipment for fitness programs in parks	(1,600)	Grant	Change	This adjustment is to rectify an error made in the quarter two report. The grant funding received was noted as a new capital project rather than operational, which is be added into the service statement budget.
	<b>TOTAL</b>	<b>(12,839,600)</b>			

## Capital Works – Expense

Project ID	Project Title	Expense	Funding Source	New, Ceased or Changed	Reason for Revision
		Inc/(Dec)			
IN15325	Community Energy Efficiency	435,000	General	Change	This project was incorrectly adjusted in quarter one report with a \$699,000 reduction instead of \$264,000. Overall, the result will indicate that the new budgets for 14/15 - \$15,000 and 15/16 - \$699,000. The adjustment for \$435k is to amend and correct quarter one report.
MPFRP1501-1532	Footpath Replacement Program	200,000	General	Change	Additional funding of \$200,000 is required to cover the increased cost for construction of Footpath Replacement Program.
IN15316	Storm Water Drainage - Wetherill Park CMP - Stage 2	(203,600)	Section 94	Ceased	This project has been ceased and deferred to 2015-2016 Operational Plan due to competing priorities.
MPFMP1511	Flood Mitigation Program - Three Tributaries Flood Detention Basin	(30,000)	Grants / General	Ceased	This project has been deferred to the 2015/2016 Operational Plan due to completing priorities.
MPSLP1510	Orphan School Creek Rehabilitation	300,000	Grant	Change	Budget adjustment – Additional funding has been received from NSW Government's Estuary Management Program for MPSLP1510 - Orphan School Creek Rehabilitation.
New Project	Implementation of Energy and Water Conservation Plans	296,970	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	Energy Efficient Lighting at Council Buildings	96,022	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	Chemical Waste Collection Program	67,355	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
New Project	Portable CCTV Cameras and Handheld Devices for Illegal Dumping Measures	71,721	Waste Reserve	New	Proposed to add this as new project to 2014-2015 Operational Plan and to be funded from previous funds from the Waste and Sustainability Improvement Payment program that were held in the Waste Reserve.
MPBP1507	Smart Street, Fairfield Pedestrian Activated Signals	75,000	Grants	New	Budget adjustment – grant funding of \$75,000 received, with the revised budget for this project is \$150,000.
MPLTM1509	Consultancies/ studies to be undertaken in preparation for significant and extensive grant applications.	130,000	General	Change	Additional funding of \$130,000 is required to so Council can investigate, survey and design to submit a grant application to the Federal Government for the Smithfield Road Upgrade and Cumberland Highway Stage 2 under the Western Sydney Infrastructure Plan.
New Project	Capital upgrade installations at the Sustainable Resource Centre - Installation, road works and engineering of weighbridge.	300,000	Sustainable Resource Centre Reserve	New	Capital upgrade installations at the Sustainable Resource Centre.

Project ID	Project Title	Expense	Funding Source	New, Ceased or Changed	Reason for Revision
		Inc/(Dec)			
MPESMP1502	Existing Storm Water Management Program - Horsley Park Storm Water Drainage Works - Horsley Park and Cecil Park	(275,066)	General	Ceased	This project has been ceased and deferred to the 2015-2016 Operational Plan due to competing priorities.
MPESMP1503	Existing Storm Water Management Program Prospect Creek Bank Rehabilitation Works 1 Bromley Street, Canley Vale	(299,103)	General	Ceased	This project has been ceased and deferred to the 2015-2016 Operational Plan due to competing priorities.
MPSLP1514	Construction of major gross pollutant trap on Stimsons Drain	(83,000)	Stormwater Levy Reserve	Change	The cost of the project is less than the budgeted amount. It is proposed that additional funding to be put back into the reserve.
IN15317	Henty Creek Flood Mitigation Works, Bonnyrigg	20,000	Section 94	Change	The cost of the project is higher than anticipated. Additional funding of \$20,000 is required to cover the consultant's proposal fee.
New Project	Additional IT capacity for flood modeling	40,000	Stormwater Levy Reserve	New	It is proposed the funding from MPSLP1501 – Stormwater education program be re-invested in a new IT capacity project to improve the storage of flood study models.
IN1571	New Fairfield Centre Park - The Crescent - Design and Approval	120,000	Section 94	Change	Budget adjustment – Design works have been revised and it is proposed \$120,000 be added from Section 94.
Service Statement	Outdoor Fitness Equipment for fitness programs in parks	(1,600)	Grant	Change	This adjustment is to rectify an error made in the quarter two report. The grant funding received was noted as a new capital project rather than operational, which is be added into the service statement budget.
<b>TOTAL</b>		<b>1,259,699</b>			

The following adjustments have already been adopted by Council during this Third Quarter (Jan-Mar) for inclusion into the 2014-2015 Operational Plan.

Project ID	Project Title			Revenue	Funding Source	New, Ceased or Changed	Reason for Revision
		Meeting Date: Jan-Mar 15	Agenda Item Number	Inc/(Dec)			
Operational Revenue							
MPSLUP1510	Strategic Land Use Planning - Complete Retail and Commercial Centres strategy	Feb-15	4	(100,000)	Grant	Change	The project is directly related to IN15107 (Retail and Commercial Centres Study) and was incorrectly added to the 2014-2015 Operational Plan.
MPFMP1510	Floodplain Risk Management Study	Feb Extraord Council Meeting	3	100,000	Grant	New	Grant funding of \$100,000 has been received from NSW Government for the Floodplain Management Program.
			Total	0			
Operational Expense							
New Project	Fit for the Future	Feb-15	Supp. 20	30,000	General	New	This is a new project that was identified in the February Council Meeting.
MPSLUP1510	Strategic Land Use Planning - Complete Retail and Commercial Centres Strategy	Feb-15	4	(100,000)	General	Change	The project is directly related to IN15107 (Retail and Commercial Centres Study) and was incorrectly added to the 2014-2015 Operational Plan.
MPSLUP1511	Undertake review of Bonnyrigg Town Centre Planning Policies with a review to replacing existing controls in Council's LEP and DCP	Feb-15	4	(70,000)	General	Change	The project is directly related to IN15321 (Bonnyrigg Town Centre Planning Framework review) and was incorrectly added to the 2014-2015 Operational Plan.
			Total	(140,000)			
Capital Works Revenue							
New Project	Fairfield Adventure Playground	Feb-15	6	60,000	Grants	New	Budget adjustment – Council has received grant funding from NSW Government's Community Partnership Grants.
IN15282	Bonnyrigg Lighting Basketball	Feb-15	6	34,000	Grants	New	Budget adjustment – Council has received grant funding from NSW Government's Community Partnership Grants.
MPSLP1510	Orphan School Creek Rehabilitation	Feb Extraord Council Meeting	3	300,000	Grant	New	Budget adjustment – Additional funding has been received from NSW Government's Estuary Management Program.
			Total	394,000			
Capital Works Expense							
New Project	Fairfield Adventure Playground	Feb-15	6	120,000	Grants / Reserve	New	Council has received \$60,000 from Community Building Partnership Grant and Council has matched the funding of \$60,000 to renew the aged infrastructure around the Adventure Park including new seating and landscaping works.
IN15282	Bonnyrigg Lighting Basketball	Feb-15	6	60,000	Grants / Reserve	New	Council has received \$34,000 from Community Building Partnership Grant and Council has contributed \$26,000 from Section 94A for the installation of lighting for the basketball court at Bonnyrigg Park.

Project ID	Project Title			Revenue	Funding Source	New, Ceased or Changed	Reason for Revision
		Meeting Date: Jan-Mar 15	Agenda Item Number	Inc/(Dec)			
IN15308	Stockdale Reserve Gym Equipment	Feb-15	6	100,000	S94A	Change	Council was unsuccessful with the grant application. Source of funding to be replaced with \$100,000 from section 94A.
New Project	Preliminary Work - Western Sydney Infrastructure Plan - Cumberland Highway	Nov-14	294	135,024	General	New	This project related to IN16330 in the 2015-2016 Operational Plan. Preliminary work is required in 14/15 with the allocated funding of \$135,024. This will be replaced with grant funding once it has been received in 15/16.
New Project	Preliminary Work - Western Sydney Infrastructure Plan - Wetherill Park	Nov-14	294	211,440	General	New	This project related to IN16331 in the 2015-2016 Operational Plan. Preliminary work is required in 14/15 with the allocated funding of \$211,440. This will be replaced with grant funding once it has been received in 15/16.
			Total	626,464			

## 6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of the last quarter, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators					
Indicator 1 Operating Surplus/(Deficit) Ratio					
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.			
	Target	An operating surplus of about 3.0% of own sourced income achieved and sustained by 2014/15			
	Result	2014/15	9 Months	3.77%	<b>Comment:</b> 9 months actual is an operating surplus of \$3.847m. Includes timing difference. Full year target of 3% looks achievable.
		2013/14	Full Year	-4.94%	
2012/13		Full Year	1.31%		
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)					
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.			
	Target	Maximum 20% (currently less than 3%) with increases subject to maintenance of operating surpluses.			
	Result	2014/15	9 Months	1.73%	<b>Comment:</b> Indebtedness stable at a low level.
		2013/14	Full Year	1.53%	
2012/13		Full Year	1.31%		
Indicator 3 Net Interest Cover Ratio					
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.			
	Result	2014/15	9 Months	100%	<b>Comment:</b> Council is a net lender.
		2013/14	Full Year	100%	
2012/13		Full Year	100%		
Indicator 4 Net Borrowing Ratio					
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained.			
	Result	2014/15	9 Months	0.09%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.
		2013/14	Full Year	0.08%	
2012/13		Full Year	0.18%		
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio					
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.			
	Target	1:1 ratio			
	Result	2014/15	9 Months	0.52:1	<b>Comment:</b> This result indicates that the overall renewals are below the target of 1.0. The ratio is expected to improve as many of the capital works projects get completed during the last quarter.
		2013/14	Full Year	0.65:1	
2012/13		Full Year	0.79:1		

Financial Sustainability Indicators (cont'd)									
Indicator 6    Unrestricted Current Ratio									
	Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.							
	Target	above 2:1 ratio							
	Result	2014/15	9 Months	2.22:1	<b>Comment:</b> This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills				
		2013/14	Full Year	2.22:1					
2012/13		Full Year	2.31:1						
Indicator 7    Sources of Ordinary Revenue									
	Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Ordinary Revenue	Group 3 Councils 2010/11	Fairfield City Council					
				31st Mar 2015		30th June 2014		30th June 2013	
				\$'000's	%	\$'000's	%	\$'000's	%
		Rates and Annual Charges	57%	74,624	59%	95,092	62%	90,994	60%
		User Charges and Fees	11%	12,857	10%	15,808	11%	16,845	11%
		Interest	4%	2,685	2%	3,734	2%	3,927	3%
		Grants	11%	19,358	15%	15,267	10%	21,812	14%
		Contributions	11%	6,237	5%	7,791	5%	6,183	4%
		Other Revenue	6%	11,696	9%	14,872	10%	12,149	8%
		<b>Total</b>	100%	127,457	100%	152,564	100%	151,910	100%
		<b>Comment:</b> This indicator tracks the trend in Council's major revenue categories. The revenue distribution is expected to trend towards the past years experience.							
	Indicator 8    Dissection of Expenses from Continuing Operations								
	Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Expenses from Continuing Operations	Group 3 Councils 2010/11	Fairfield City Council					
				31st Mar 2015		30th June 2013		30th June 2012	
				\$'000's	%	\$'000's	%	\$'000's	%
		Employee Costs	43%	51,268	45%	64,275	43%	63,573	44%
		Materials and Contracts	23%	15,699	14%	24,830	17%	23,696	17%
		Borrowing Costs	1%	47	0%	121	0%	226	0%
		Depreciation	17%	23,209	21%	29,195	19%	25,432	18%
		Impairment	0%		0%		0%		0%
		Other Expenses	16%	22,916	20%	31,123	21%	30,510	21%
		<b>Total</b>	100%	113,140	100%	149,544	100%	143,437	100%
		<b>Comment:</b> This indicator tracks the trend in Council's major expenditure categories. The expenditure distribution is expected to trend towards the past years experience.							

Other Indicators						
Indicator A Asset Maintenance/Maintenance Required						
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets				
	Target	1:1 ratio				
	Result	2014/15	9 Months	0.46:1	<b>Comment:</b> This result indicates that the annualised average asset maintenance is below the benchmark. The required maintenance value has significantly increased in the 2014-15 financial year. This indicator will improve as the year progresses and maintenance works get completed.	
		2013/14	Full Year	0.93:1		
		2012/13	Full Year	0.9:1		
Indicator B Outstanding Rates, Charges & Fees						
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income				
	Target	less than 5%				
	Result	2014/15	9 Months	3.49%	<b>Comment:</b> This ratio is within the benchmark. Increased use of Legal Force (Council's Recovery Agent) has achieved the ratio being within the benchmark.	
		2013/14	Full Year	3.27%		
		2012/13	Full Year	3.74%		
	Results below are adjusted for ratepayers who have arrangements, including pensioners					
	Result	2014/15	9 Months	2.25%	<b>Comment:</b> As above	
		2013/14	Full Year	1.91%		
		2012/13	Full Year	2.36%		
Indicator C Other Debtors Outstanding Ratio						
	Principle	Compares the outstanding Other Debtors against total invoices raised.				
	Target	less than 10%				
	Result	2014/15	9 Months	9.39%	<b>Comment:</b> Other Debtors Ratio is 9.39%. This ratio is within the benchmark and will continue to be a focus.	
		2013/14	Full Year	12.59%		
		2012/13	Full Year	13.53%		

## **7. Contracts and Other Expenses Budget Review**

### **7 a. Contracts Budget Review**

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/03/2015				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commencement Date	Budgeted (Y/N)
BRYLCOR INFRASTRUCTURE & MAINTENANCE	Barbara Street Car Park - Design, Supply and Install the sound barrier by Brylcor as per revised quotation submitted on 19/01/15 to the value of \$64,890.00 + GST	64,890		
	TOTAL	64,890		

### **7 b Other Expenses Budget Review**

Listed below for information is year to date expenditure for Consultancies and External Legal Fees. For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended - 31 March, 2015		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	994,458	Y
Legal Fees	550,023	Y

## 8. **Statutory Investment Report**

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of March 2015 was 3.42% against an average benchmark of 2.44%. The average benchmark performance is UBS (Union Bank of Switzerland) Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of March was \$0.277m. This was \$0.003m below budget for the month (based on an average investment portfolio of \$85m).

Year to date actual earnings at end of March 2015 is \$2.495m against budgeted earnings of \$2.436m, above budget by \$0.059m. During the month of March 2015, five term deposits matured, totalling \$16m with \$19m being reinvested in five term deposits including \$3.0m from additional funds that were surplus to current requirements.

Fairfield City Council									
Investment Report Summary									
Mar-15									
Borrower	Rating	Value as at 28-Feb-15	Value as at 31-Mar-15	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month (annualised) Return	Financial YTD (annualised) Return
<b>Direct Investments</b>									
<u>Investments at Face Value - Original</u>									
<u>Maturity Term Less than 1 year</u>									
Bankwest	A-1+	\$4,000,000		0.00%	\$4,000,000	3-Sep-14	5-Mar-15	3.35%	3.35%
Bankwest	A-1+	\$2,000,000		0.00%	\$2,000,000	4-Dec-14	12-Mar-15	3.50%	3.50%
Bankwest	A-1+	\$4,000,000		0.00%	\$4,000,000	11-Dec-14	12-Mar-15	3.50%	3.50%
Bankwest	A-1+	\$3,000,000		0.00%	\$3,000,000	17-Dec-14	19-Mar-15	3.50%	3.50%
NAB TD	A-1+	\$4,000,000	\$4,000,000	4.59%	\$4,000,000	3-Sep-14	2-Jun-15	3.61%	3.61%
NAB TD	A-1+	\$5,000,000	\$5,000,000	5.73%	\$5,000,000	3-Sep-14	1-Sep-15	3.65%	3.65%
NAB TD	A-1+	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	4-Dec-14	7-Apr-15	3.45%	3.45%
Bankwest	A-1+	\$3,000,000	\$3,000,000	3.44%	\$3,000,000	14-Jan-15	14-Apr-15	3.50%	3.50%
NAB TD	A-1+	\$2,078,400	\$2,078,400	2.38%	\$2,078,400	12-Feb-15	12-May-15	3.15%	3.15%
NAB TD	A-1+	\$4,000,000	\$4,000,000	4.59%	\$4,000,000	19-Feb-15	21-May-15	3.10%	3.10%
Bankwest	A-1+		\$4,000,000	4.59%	\$4,000,000	3-Mar-15	2-Jun-15	3.10%	3.10%
NAB TD	A-1+		\$3,000,000	3.44%	\$3,000,000	5-Mar-15	9-Jun-15	3.10%	3.10%
Bankwest	A-1+		\$6,000,000	6.88%	\$6,000,000	12-Mar-15	12-May-15	3.00%	3.00%
Bankwest	A-1+		\$3,000,000	3.44%	\$3,000,000	19-Mar-15	21-May-15	3.00%	3.00%
<b>Total - Investments at Face Value - Original Maturity Term Less than 1 year</b>		<b>\$33,078,400</b>	<b>\$36,078,400</b>	<b>41.38%</b>					
<u>Investments at Face Value - Original</u>									
<u>Maturity Term Greater than 1 year</u>									
NAB TD	A-1+	\$3,000,000		0.00%	\$3,000,000	5-Mar-13	5-Mar-15	4.46%	4.46%
ANZ Snr Debt	A-1+	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	26-Oct-11	26-Oct-15	4.00%	4.03%
NAB Snr Debt	A-1+	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	5-Nov-10	05-Nov-15	3.60%	3.83%
Westpac Snr Debt	A-1+	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	7-Feb-11	07-Nov-15	3.50%	3.74%
Westpac Snr Debt	AA-	\$1,000,000	\$1,000,000	1.15%	\$1,000,000	30-Jan-12	09-May-16	3.53%	3.77%
CBA Snr Debt	AA-	\$5,000,000	\$5,000,000	5.73%	\$5,000,000	12-Sep-11	02-Aug-16	3.65%	3.81%
NAB Snr Debt	AA-	\$4,290,000	\$4,290,000	4.92%	\$4,290,000	26-Mar-12	21-Jun-16	3.80%	3.87%
<u>Investments at Face Value - Original</u>									
<u>Maturity Term Greater than 1 year</u>									
<i>(continued from previous page)</i>									
WBC TD	A-1+	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	15-May-13	15-May-15	4.35%	4.35%
WBC TD	A-1+	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	11-Jun-13	11-Jun-15	4.20%	4.20%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	4.59%	\$4,000,000	6-Nov-13	06-Nov-18	3.28%	3.51%
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	1.15%	\$1,000,000	25-Jul-14	25-Jul-19	3.47%	3.50%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	2.29%	\$2,000,000	11-Nov-14	11-Nov-19	3.24%	3.49%
NAB TD	A-1+	\$3,000,000	\$3,000,000	3.44%	\$3,000,000	9-Dec-14	09-Dec-15	3.55%	3.55%
NAB TD	AA-	\$5,000,000	\$5,000,000	5.73%	\$5,000,000	7-Jan-15	9-Jan-17	3.55%	3.55%
NAB TD	AA-		\$3,000,000	3.44%	\$3,000,000	3-Mar-15	2-Mar-17	3.13%	3.13%
<b>Total - Investments at Face Value - Original Maturity Term Greater than 1 year</b>		<b>\$38,290,000</b>	<b>\$38,290,000</b>	<b>43.92%</b>					
<u>Investments at Current Value</u>									
Emerald Reverse 2007-1 Class C	A	\$247,358	\$248,764	0.29%	\$500,695	21-Jul-11	21-Jul-27	3.67%	3.63%
CBA Zero Coupon Bond	AA-	\$3,612,340	\$3,636,160	4.17%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$14,409,884	\$8,937,535	10.25%				2.25%	2.45%
<b>Total - Investments at Current Value</b>		<b>\$18,269,582</b>	<b>\$12,822,459</b>	<b>14.71%</b>					
<b>TOTAL - Direct Investments</b>		<b>\$89,637,982</b>	<b>\$87,190,859</b>	<b>100.00%</b>					

## INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

### Direct Investments

1. Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 March 2015
AAA Category	A-1+	100%	66.53%
AA Category	A-1	100%	33.18%
Less than AA Category		0%	0.29%

2. Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 March 2015
AAA Category	A-1+	45%	28.76%
AA Category	A-1	35%	14.10%
Less than AA Category		0%	0.29%

3. Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	31 March 2015
Portfolio % < 1 year	100%	66.53%
Portfolio % > 1 year < 3 years	60%	25.15%
Portfolio % > 3 years < 5 years	30%	8.03%
Portfolio % > 5 years	0%	0.29%

### 2014/2015 Cumulative Earnings on Investment

