



Our home
Our City **Our future**

OPERATIONAL PLAN
2015-2016



QUARTERLY REPORT

July – September 2015

THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan, Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the 2012-2022 Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The 2015-2016 Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. Accordingly, the quarterly report focuses on the Operational Plan's implementation for each quarter. This report will be publicly available and will be included in Council's Business Paper.

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1. INTRODUCTION TO THE QUARTERLY REPORT

Fairfield City Council's 2015-2016 Operational Plan details the projects, major program and services Council will complete in order to achieve the vision outlined by the community in the Fairfield City Plan 2012-2022. The Quarterly Report outlines the key achievements, and flags any issues that have occurred during the quarter.

The latter part of this report includes a detailed financial account of Council's financial position for the quarter. All projects within this report are grouped with the theme they relate to. These themes are described below:

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

2. QUARTERLY PROGRESS SUMMARY

Project Status Summary by Quarter

Figure 2 displays the status of the 476 projects, major programs and services for this quarter of the financial year (July – September 2015) which have been identified in the 2015-2016 Operational Plan.

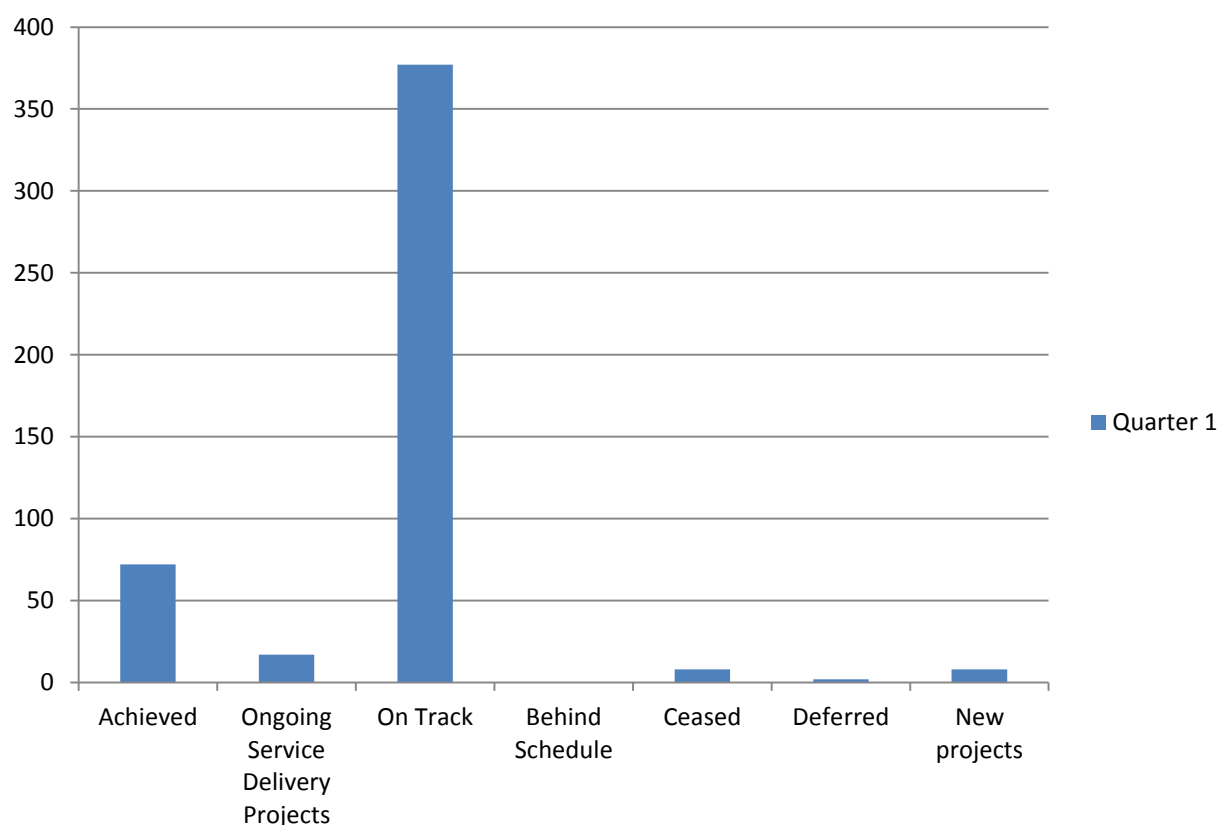


Figure 2: Status of all projects, programs and services during this Quarter (July – September 2015)

The status of Council's projects, major programs and services, to date is:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Achieved	72			
On Track	377			
On-going Service Delivery	17			
Behind Schedule	0			
Ceased	8			
Deferred	2			
TOTAL	476			
New Projects	8			

Achieved
Project is completed

Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.

Ceased
Project is recommended not to proceed

Budget Adjustment
Budget adjustment for a project is recommended.

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

This Quarterly Report contains the detailed financial report however for the projects component it is reported as an exception report. This means that the report only identifies projects, major programs or services that have been completed, ceased, deferred, behind schedule, budget adjustments and on-going service delivery projects. Budget adjustments refers to increases and decreases on project spending due to unanticipated cost, changes to project scope or additional grant funding received during this financial year. The following 5 tables separate these items by theme, detail the status and include comments.

THEME 1: COMMUNITY WELLBEING					
No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
IN15181	Adventure Playground Fairfield District Park Construct the adventure playground located in Fairfield District Park. The park will have more challenging equipment and offer a high adventure experience to a wide variety of age groups.	Manager City Assets	\$326,993	★	The Adventure Playground is open to the public with the completion of minor works, including a shade sail and associated landscaping.
MPDU1503	Disability Upgrades - Edensor Park Community Centre Upgrade toilets and kitchen to provide improved accessibility as part of the Disability Upgrades Program.	Manager Social Development	\$89,603	★	Upgrades have been completed at Edensor Park Community Centre.
R130201	Fairfield Early Learning Centre Extension Prefabrication of the building and fit out.	Manager Children and Family Services	\$62,666	★	Works completed included a modular extension, new floor coverings, new joinery, relocation of children's toilets, installation of additional toilets and the establishment of a sustainability area.
Projects					
IN16327	Museum and Gallery Upgrades - Fairfield Social History Exhibition Install fit-outs to the old Council Chambers, with a permanent social history exhibition about Fairfield to better reflect the waves of migration and multicultural diversity of Fairfield City.	Manager Cultural Development	\$231,000	-	It is proposed that this project be ceased as Council was unsuccessful in obtaining grant funding.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16328	Museum and Gallery Upgrades - Artist Studio Upgrade the existing Coach House into an artist studio including upgrades to the post and rail with corrugated iron roof sheeting, exposed hardwood rafters and concrete floor.	Manager Cultural Development	\$50,000	-	It is proposed that this project be ceased as Council was unsuccessful in obtaining grant funding.
IN16329	Museum and Gallery Upgrades - Slab Cottage Upgrade Upgrade the interior of the Slab Cottage which includes repairs to the render, ceiling joists and lining boards, new painting and electrical upgrades	Manager Cultural Development	\$29,000	-	It is proposed that this project be ceased as Council was unsuccessful in obtaining grant funding.
IN16305	Wilson Road Reserve, Bonnyrigg Heights Upgrade Construct a car park for approximately 35 vehicles, install playground and exercise equipment, landscaping and a basketball court. Year 2 of a 2 year program	Manager City Assets	\$853,710	\$	Council adopted additional Section 94A funding of \$40,000 to be included in the 2015-2016 Operational Plan – IN16305 in the July Outcomes Committee 2015.
IN16305-2	Wilson Road Reserve Creek Restoration – Design and Construction Investigation and Design of rehabilitation works to restore, protect and enhanced the natural function of Wilson Creek.	Manager Catchment Planning	\$306,000	New Project	Council adopted to include this new project in to the 2015-2016 Operational Plan in the September Outcomes Committee with funds of \$306,000 from Section 94.
IN16282	Flying Fox and Play Equipment Bonnyrigg Town Centre Upgrade of flood lighting at the Basketball Court.	Manager City Assets	\$15,270	\$	Budget changes originally identified in Quarter 3 last year were incorrectly spent from General funds and it is proposed to correct this allocation and increase the funding of this project with \$10,730 from Section 94A and \$34,000 Community Building Grant funding.
IN16319	Adams Park Upgrade - Canley Vale Install three multi-purpose sports courts.	Manager City Assets	\$275,000	-	It is proposed that this project be ceased due to works no longer being required at this time and the funds to remain in Section 94.
MPDU1602	Disability Upgrades - Bossley Park Community Hall Upgrade toilets and kitchen to provide improved accessibility as part of the Disability Upgrades Program.	Manager Social Development	\$29,000	Deferred	It is proposed that this project be deferred into the 2016-2017 Operational Plan and the associated funding of \$29,000 be allocated to MPDU1601 – Disability Upgrades at Fairfield Community Centre.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSCD1601	Social and Cultural Development - Implement actions from key strategic plans <ul style="list-style-type: none"> Fairfield City Cultural Plan 2011-2015 Disability Access Plan Reducing Harm from Drugs Gambling Action Plan Strategy for Young People in Fairfield City 2013-2017 Community Safety and Crime Prevention Plan 2013-2017 Fairfield Strategy on Ageing 2013-2017 'Dyagala - To Embrace' Aboriginal and Torres Strait Islander Section Plan 2011-2016. 	Manager Social Development	Service Statement Budget	On-going Service Delivery	During this reporting period, 25 actions have been completed such as the Disability Audit, planning for Youth Week/Bring It On! Festival and Domestic Violence Prevention programs.
MPSCD1602	Social and Cultural Development - Advisory Committees - convene meetings and report to Council <ul style="list-style-type: none"> Aboriginal Advisory Committee Multicultural Advisory Committee Youth Advisory Committee Art Advisory Committee Mayors Crime Prevention Reference Group. 	Manager Social Development	Service Statement Budget	On-going Service Delivery	During this reporting period, 5 Advisory Committees were held for Youth, Multicultural and the Mayors Crime Prevention Reference Group.
MPSCD1603	Social and Cultural Development - Health Partnership with South Western Sydney Local Health District The Health Partnership incorporates strategies to increase physical activity, healthy eating and reduce smoking related harm.	Manager Social Development	Service Statement Budget	On-going Service Delivery	Council implemented an initial infrastructure audit to identify health gaps across Fairfield City for supporting healthy lifestyles.
MPSCD1604	Social and Cultural Development - Liquor Licence / Gambling Applications Review applications for Liquor Licenses, Gambling and Policies.	Manager Social Development	Service Statement Budget	On-going Service Delivery	Changes to the liquor regulations have reduced the action required by Council in response to applications for liquor licences. During this reporting period there have been no applications for increases in gaming machines.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSCD1605	Social and Cultural Development - Grant Program <ul style="list-style-type: none"> Manage Council's Social Change through the Creativity Grant Program Coordinate and administer the ClubGRANTS Category 1 Committee 	Manager Social Development	Service Statement Budget	On-going Service Delivery	ClubGRANTS category 1 local committee has allocated approximately \$1.9 million dollars of funding for 130 successful non-for-profit applications delivering projects across Fairfield City. The ClubGRANTS program is local clubs voluntarily giving funding to support community welfare and social services to the community. Council also held a presentation ceremony in August 2015.
MPSCD1606	Social and Cultural Development - Grant Funded Programs <ul style="list-style-type: none"> Families NSW Facilitation Project Families Together 	Manager Social Development	Service Statement Budget	On-going Service Delivery	Two professional development sessions on the use of Ice and the impact on families and the accidental counsellor were held, as well as parent education sessions on anxiety, how to remain calm with children and how to guide behaviour.
MPSCD1607	Social and Cultural Development - Convene Interagencies <ul style="list-style-type: none"> Families NSW Interagencies (Fairfield, Liverpool and Bankstown) Fairfield Migrant Interagency Fairfield Youth Network South West Sydney Ageing and Disability Forum 	Manager Social Development	Service Statement Budget	On-going Service Delivery	A total of 18 Interagencies meetings/forums were held across Bankstown, Fairfield and Liverpool Cities for networking and identifying social concerns within the community, through the Youth Interagency, South West Sydney Ageing and Disability Forums and Multicultural Interagency.
MPSCD1608	Social and Cultural Development - Youth Week Council's Bring It On! Festival will be held at the Fairfield Showground in April 2016. This event incorporates youth skills volunteer training, community partnerships events.	Manager Social Development	Service Statement Budget	On-going Service Delivery	Members of the Youth Advisory Committee form the key stakeholders in planning for youth week. Training of these young leaders has commenced with leadership days held. This year's Youth Week will focus on raising awareness of key issues such as social isolation and the need to enhance the employability of young people.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed




Budget Adjustment
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSCD1609	Social and Cultural Development - Significant Days and Weeks Council works with community organisations to celebrate and acknowledge a range of events to highlight issues important to residents. These include: <ul style="list-style-type: none"> • Seniors Week • NAIDOC • Reconciliation Week • Family and Domestic Violence Awareness Programs • Disabilities Programs • Youth Activities • Harmony Day • Carers Programs • Gambling Programs • Refugees Programs 	Manager Social Development	Service Statement Budget	On-going Service Delivery	Council held 17 events including NSW Bike Week, NAIDOC week, Homeless People and a children's festival. The Museum and Gallery conducted a range of events to educate young people of Fairfield's heritage. Council also conducted a consultation with community organisations to identify key issues for the community.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
IN15275	Canley Heights Car Parks Development of 2 car parks at Salisbury Street and Peel Street, Canley Heights.	Manager Built Systems	\$44,387	★	The construction of the new car parks has been completed with 22 parking spaces provided in Peel Street and 21 parking spaces in Salisbury Street.
IN15288	Smithfield Road / Polding Street Intersection Upgrade Upgrade of intersection to improve road safety and traffic movements through this busy intersection.	Manager Built Systems	\$840,590	★	The upgrade to the intersection has been completed, providing an eastern and western slip lane and improvements to signage.
IN15260	Prairiewood Youth and Community Centre (Hall Extension) Increase the capacity of the community hall by extending the hall to allow for the internal and external spaces to be better utilised. These include construction of seating, play area and BBQ facilities.	Manager Social Development	\$113,369	\$	It is proposed that Council allocates an additional \$2,063 in Section 94 funds as recommended through the Section 94 Committee.
MPBP1506	Blackspot Program Relocate and raise the pedestrian crossing on St Johns Road at Harrington Street, Cabramatta West.	Manager Built Systems	\$31,802	★	The relocation and upgrade of the raised pedestrian crossing has been completed, including improvements to the lighting.
MPPER1501	Plant and Equipment Replacement - City Works Operations Plant and Equipment This ensures that the fleet and equipment are effective, efficient and safe. They are used to deliver quality services to the community. The equipment being replaced is for the construction of roads, the maintenance of parks and open space and trades equipment to maintain buildings. The fleet and equipment being replaced is expected to have proceeds of approximately \$257,200 when sold and this offsets the cost of the new fleet and equipment.	Manager Construction and Maintenance	\$765,522	★	Council has replaced a mechanical excavator and used the proceeds to purchase a number of work vehicles including tractors, trucks, four - wheel drives and utes.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPPER1502	Plant and Equipment - Sustainable Resource Centre The equipment being replaced is for use in the recycling of concrete and road materials to sell and use in construction activities. The equipment used at the Sustainable Resource Centre is used intensively to recycle construction materials and includes large loaders, utilities, screeners and pugmill. The equipment being replaced is expected to have proceeds of approximately \$18,000 when sold and this offsets the cost of the new equipment.	Group Manager Public Health and Environment	\$175,300	★	Council has purchased a front end wheel loader to assist in the delivery of services to the community.
MPPER1503	Plant and Equipment Replacement - Waste Services Heavy Plant Replacement The heavy plant replacement includes garbage and recycling trucks used to collect Community waste. It also extends to street sweeping equipment used to clean the town Centre and surrounding streets.	Manager Waste and Cleansing Operations	\$1,225,440	★	Council was able to purchase a number of vehicles including a side load waste truck, a road sweeper, utes and vans to assist in the delivery of services to the community.
Projects					
IN16273	Community Centres/Halls - Installation of Air Conditioning Install air conditioning at Bossley Park Community Centre. Year 3 of a 4 year program	Manager City Assets	\$10,000	★	Works completed.
IN16369	Obstacle Course at Fairfield District Park Construction of an obstacle course and a human foosball court at Fairfield District Park.	Manager City Assets	\$733,000	New Project	It is proposed to include this new project into the 2015-2016 Operational Plan as identified in the July 2015 Mayoral Minute with a budget of \$733,000 from Section 94A.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16370	Western Sydney Airport Impact Statement Review Participate in a multi-council venture to develop a review for the environmental impacts of the Badgerys Creek Airport.	Manager Strategic Planning	\$33,413	New Project	Council adopted to include this new project into the 2015-2016 Operational Plan with a budget of \$33,413 from General in September 2015 Council Meeting.
IN16331	Western Sydney Infrastructure Plan - Local Roads - Wetherill Street Upgrade Extension from Polding Street to Victoria Street.	Manager Built Systems	\$5,227,149	\$	Council adopted to receive additional grant funding of \$2,572,852 by the Federal Government in July Outcome Committee 2015, which would bring the project's total to \$7,800,001.
IN16031	Fairfield City Centre Upgrade – Smart Street (Railway Precinct) Continue the upgrading of key locations within the Fairfield City Centre in Smart Street connecting from Railway precinct to the City Centre. This is from the Crescent to Spencer Street.	Manager Place and Strategy	\$300,000	New Project	This project was identified in the Revised 2013-2017 Delivery Program and was missed. It is proposed that IN16031 be included in the 2015-2016 Operational Plan with a budget of \$300,000 from the Fairfield City Centre Fund.
IN16325	Community Energy Efficiency Program – Installation of LED Street lighting Replace the high emission mercury vapour street lights older than 15 years with lower emission LED street lights. Approximately 1,187 LED lights will be installed under this project.	Manager City Assets	\$435,000	\$	It is proposed that additional general funding of \$264,000 be included into the 2015-2016 Operational Plan – IN16325 due to a carry forward, which was identified in 2014-2015 Operational Plan – Quarterly Report July to September 2014.
MPBAR1608	Building Asset Renewal/Upgrade - Rural Fire Service Replacement of kitchen cupboards, floor coverings and mechanical items.	Manager City Assets	\$16,600	★	Works completed.
MPBAR1609	Building Asset Renewal/Upgrade - Fairfield City Museum and Gallery Upgrade the external shell and gutter of the Slab Hut Caretaker Cottage as well as refurbishment of the Stein Gallery window.	Manager City Assets	\$33,365	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPFRP1601	Renewal/Upgrade Footpath Carina Place Both sides from Gumdale Avenue to Cul-De-Sac (90m)	Manager City Assets	\$12,960	★	Works completed.
MPFRP1602	Renewal/Upgrade Footpath Canberra Street Left side from Brisbane Road to Melbourne Road (110m)	Manager City Assets	\$15,840	★	Works completed.
MPFRP1603	Renewal/Upgrade Footpath Canterbury Road Both sides from St Johns Road to Hurstville Street (135m)	Manager City Assets	\$19,440	★	Works completed.
MPFRP1606	Renewal/Upgrade Footpath Chancery Street Both sides from Munro Street to Burton Way (85m)	Manager City Assets	\$12,240	★	Works completed.
MPFRP1607	Renewal/Upgrade Footpath Cunningham Street Both sides from Ware Street to The Horsley Drive (80m)	Manager City Assets	\$11,520	★	Works completed
MPFRP1610	Renewal/Upgrade Footpath Corriedale Street Both sides from Humphries Road to Cul-De-Sac (68m)	Manager City Assets	\$9,792	★	Works completed.
MPFRP1618	Renewal/Upgrade Footpath Crosio Place Right side from Edensor Road to Cul-De-Sac (30m)	Manager City Assets	\$4,320	★	Works completed.
MPFRP1620	Renewal/Upgrade Footpath Silverwater Crescent Left side from Cherrybrook Road to Eastbank Avenue (165m)	Manager City Assets	\$23,760	★	Works completed.
MPFRP1621	Renewal/Upgrade Footpath Cutler Road Right side from Hume Highway to Cutler Road Cul-De-Sac (40m)	Manager City Assets	\$5,760	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPLTM1602	Local Area and Traffic Management - Bronsdon Street (between Wetherill Street and Gipps Street) Install one (1) Watts Profile speed hump to deter motorist from speeding and enhance safety of road users.	Manager Built Systems	\$15,000	-	It is proposed that this project be ceased as recommended in the August 2015 Fairfield Traffic Committee, due to resident objections and other works in Wetherill St are identified to reduce traffic in this area.
MPLTM1603	Local Area and Traffic Management - Boronia Road (between Restwell Road and Glen Logan Road) Paint centre and edge line marking to give motorists greater awareness of road features.	Manager Built Systems	\$10,000	★	Works completed.
MPLTM1604	Local Area and Traffic Management - Walworth Road (between The Horsley Drive and Redmayne Road) Trial for three speed cushions to reduce the amount of dangerous speeding along Walworth Road.	Manager Built Systems	\$20,000	-	It is proposed that this project be ceased as recommended by the Fairfield Traffic Committee on 10 August 2015, due to resident objections.
MPLTM1608	Local Area and Traffic Management - Dowland Street (between Aplin Road and Wilson Road) Paint centre and edge line marking to give motorists greater awareness of road features.	Manager Built Systems	\$10,000	★	Works completed.
MPLTM1609	Local Area and Traffic Management - Brown Road (between Aplin Road and Elizabeth Drive) Paint centre and edge line marking to give motorists greater awareness of road features.	Manager Built Systems	\$50,000	★	Works completed.
MPNFC1602	New Footpath Angelina Crescent Left side from Alick Street to Huie Street (480m)	Manager City Assets	\$57,600	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPNFC1604	New Footpath De Witt Place Right side from Jordan Street to De Witt Place Cul-De-Sac (90m)	Manager City Assets	\$10,800	★	Works completed.
MPNFC1607	New Footpath Jansz Place Right side from Tasman Parade to Jansz Place Cul-De-Sac (65m)	Manager City Assets	\$7,800	★	Works completed.
MPNFC1611	New Footpath Park Road Left side from Hughes Street to McBurney Road (180m)	Manager City Assets	\$54,000	★	Works completed.
MPNFC1612	New Footpath Lupin Avenue Left side from River Avenue to Belmore Street (260m)	Manager City Assets	\$29,520	★	Works completed.
MPNFC1613	New Footpath Patricia Avenue Left side from Meadows Road to Patricia Avenue Cul-De-Sac (135m)	Manager City Assets	\$16,200	★	Works completed.
MPNFC1614	New Footpath Roebuck Street Right side from Cabramatta Road East to Longfield Street (290m)	Manager City Assets	\$34,800	★	Works completed.
MPNFC1616	New Footpath Ryan Avenue Left side from Bowden Street to Nance Avenue (150m)	Manager City Assets	\$18,000	★	Works completed.
MPNFC1618	New Footpath Sonja Close Right side from Jacquie Street to Sonja Close Cul-De-Sac (64m)	Manager City Assets	\$7,680	★	Works completed.
MPNFC1619	New Footpath Studley Street Left side from Denison Street to Laurel Street (125m)	Manager City Assets	\$15,000	★	Works completed.
MPNFC1621	New Footpath Tasman Parade Left side from Hamilton Road to Van Dieman Crescent (280m)	Manager City Assets	\$33,600	★	Works completed.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPNFC1622	New Footpath Tedwin Street Right side from Hamel Road to Elizabeth Drive (195m)	Manager City Assets	\$23,400	★	Works completed.
MPNFC1624	New Footpath Third Avenue Left side from Carcoola Street to Third Avenue Cul-De-Sac (120m)	Manager City Assets	\$14,400	★	Works completed.
MPNFC1626	New Footpath Tuncoee Road Right side from The Horsley Drive to Allowrie Road (353m)	Manager City Assets	\$42,417	★	Works completed.
MPNFC1629	New Footpath Welwyn Road Left side from Avoca Road to Stevenage Road (490m)	Manager City Assets	\$58,800	★	Works completed.
MPPER1602	Plant and Equipment Replacement - Sustainable Resource Centre The equipment being replaced is to be used in the recycling of concrete and road materials to sell and use in construction activities. The equipment being replaced is expected to have proceeds of approximately \$85,000 when sold and this offsets the cost of the new equipment.	Group Manager Public Health and Environment	\$435,000	★	Council has purchased a new front end wheel loader, to replace the old loader which has been sent to auction pending sale.
MPRMS31601	Roads and Maritime Services 3*3 Grant Bareena Street - from Mackenzie Street to West Street Council will undertake rebuilding work of roadbase and resurfacing with hot mix asphalt (125m) at Bareena Street from Mackenzie Street to West Street.	Manager City Assets	\$137,000	★	Works completed.
MPRR1604	Road Rehabilitation Dixon Street - from Mariner Crescent to Mariner Crescent Repair of pavement failures and resurfacing with hot mix asphalt (250m).	Manager City Assets	\$66,600	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPRR1606	Road Rehabilitation Auckland Street, from Petersham Street to Northumberland Street Repair of pavement failures and resurfacing with hot mix asphalt (125m).	Manager City Assets	\$52,610	★	Works completed.
MPRR1607	Road Rehabilitation Colville Place - from Auckland Street to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (116m).	Manager City Assets	\$50,500	★	Works completed.
MPRR1608	Road Rehabilitation Lidell Place - from Auckland Street to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (150m).	Manager City Assets	\$64,075	★	Works completed.
MPRR1609	Road Rehabilitation Kingfisher Avenue - from Quarry Road to Bettong Crescent Repair of pavement failures and resurfacing with hot mix asphalt (145m).	Manager City Assets	\$62,000	★	Works completed.
MPRR1610	Road Rehabilitation Kingfisher Avenue - from Bettong Crescent to House No. 58 Repair of pavement failures and resurfacing with hot mix asphalt (217m).	Manager City Assets	\$82,840	★	Works completed.
MPRR1619	Road Rehabilitation Sassafras Lane - from Booyong Street to Eurabbie Street Repair of pavement failures and resurfacing with hot mix asphalt (70m).	Manager City Assets	\$22,000	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPRR1633	Road Rehabilitation Little Ada Street - from Fraser Road to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (42m).	Manager City Assets	\$16,000	★	Works completed.
MPRR1634	Road Rehabilitation Moore Street - from Fraser Road to Prospect Creek Bridge Rebuilding of road base and resurfacing with hot mix asphalt (122m).	Manager City Assets	\$60,024	★	Works completed.
MPRR1635	Road Rehabilitation Noble Street - from Prospect Road to Togil Street Repair of pavement failures and resurfacing with hot mix asphalt (190m).	Manager City Assets	\$40,000	★	Works completed.
MPRR1639	Road Rehabilitation Avisford Street - from Sackville Street to Coleraine Street Repair of pavement failures and resurfacing with hot mix asphalt (350m).	Manager City Assets	\$167,000	★	Works completed.
MPRR1656	Road Rehabilitation Bainton Road - from Town View Road to Hutchens Avenue Repair of pavement failures and resurfacing with hot mix asphalt (205m).	Manager City Assets	\$70,000	★	Works completed.
MPRR1657	Road Rehabilitation Evans Place - from Hutchens Avenue to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (46m).	Manager City Assets	\$33,245	★	Works completed.
MPRR1659	Road Rehabilitation Hutchens Avenue - from Town View Road to Bainton Road Rebuilding of road base and resurfacing with hot mix asphalt (86m).	Manager City Assets	\$45,000	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPRR1660	Road Rehabilitation Pritchard Street - from Hemphill Avenue to Anderson Avenue Repair of pavement failures and resurfacing with hot mix asphalt (110m).	Manager City Assets	\$75,660	★	Works completed.
MPRR1672	Road Rehabilitation Newcastle Street - from Albany Close to Cairns Place Repair of pavement failures and resurfacing with hot mix asphalt (101m).	Manager City Assets	\$45,500	★	Works completed.
MPRRP1605	Roads to Recovery River Avenue - from Normanby Street to Mandarin Street Repair of pavement failures and resurfacing with hot mix asphalt (335m).	Manager City Assets	\$145,000	★	Works completed.
MPSLUP1609	Strategic Land Use Planning - Cabramatta Transport Management Accessibility Study Implement changes to Council's Local Environmental Plans, Development Control Plans and Contributions and Plans arising from the Cabramatta Transport Management and Accessibility Study.	Manager Strategic Planning	\$	★	The Cabramatta Transport Management Accessibility Plan has been finalised however the recommendation that were identified were not feasible for implementation. As a result, Council is currently investigating alternative options and will be proposing a new project in the near future.
MPSRVKRG1607	SRV Roads, Kerbs and Gutter Renewal/Upgrade Sassafras Lane - Booyong Street to Eurabbie Street Reconstruction of the left side kerb and gutter (30m) - opposite House No. 1 (18m) and opposite House No. 2 (12m).	Manager City Assets	\$5,400	★	Works completed.
MPSRVKRG1608	SRV Roads, Kerbs and Gutter Renewal/Upgrade Sassafras Lane - Booyong Street to Eurabbie Street Reconstruction of the right side kerb and gutter (42m) at House No. 2 (12m), House No. 1 (15m), House No. (9m) and House No. 1 (6m).	Manager City Assets	\$7,560	★	Works completed.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSRVRKG1609	SRV Roads, Kerbs and Gutter Renewal/Upgrade Boyd Street - Cabramatta Road West to John Street Reconstruction of the right side kerb and gutter (20m) at House No. 60.	Manager City Assets	\$3,600	★	Works completed.
MPSRVRKG1610	SRV Roads, Kerbs and Gutter Renewal/Upgrade Boyd Street - John Street to St Johns Road Reconstruction of the right side kerb and gutter (169.5m) at the corner of St Johns Road (6.2m) lintel replacement, House No. 2 (11m), House No. 4-8 (36.5m), House No. 10-16 (52m), House No. 34 (4m), replacement of two grates at House No. 46 (5m) and House No. 56-60 (56m) pram ramp replacement.	Manager City Assets	\$34,260	★	Works completed.
MPSRVRKG1624	SRV Roads, Kerbs and Gutter Renewal/Upgrade Boyd Street - John Street to St Johns Road Reconstruction of the left side kerb and gutter (20m) at House No. 9 (7m), House No. 17 (6m) and redundant lay back work at House No. 3 (7m).	Manager City Assets	\$3,600	★	Works completed.
MPSLUP1601	Strategic Land Use Planning - Planning Proposals Process Planning Proposals lodged with Council that seek to change the planning policies in Council's Local Environmental Plan.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Council completed three planning proposals including rezoning to various precincts in Fairfield, Fairfield Heights, Villawood and Fairfield East for medium and higher density housing as well as LEP amendments to narrow lots in Rossetti Street, Wetherill Park.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSLUP1602	Strategic Land Use Planning - Development Control Plans (DCP) Undertake two revisions of Council's DCP Framework to make sure it is current and addresses current development trends.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Council adopted amendments to DCP that includes additional clarification for the DCP, development application process, provisions for rural zone development, residential flat building set back, heritage advice and road classifications. As result of rezoning sites in Wetherill Park and Site Specific development controls were developed in some sites.
MPSLUP1603	Strategic Land Use Planning - Legislation and Policy Reviews Assess impacts on Fairfield City of changes to Legislation/Policies and Major Development Proposals and assist Council to lobby State and Federal Government to ensure Fairfield interests are represented.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Department of Planning announced the proposed introduction of the Greater Sydney Commission. Council resolved to nominate a representative for the South-West District Commissioner as well as public exhibition of proposed amendments to the Pre Gateway Review Process.
MPSLUP1604	Strategic Land Use Planning - Developer Contribution management Monitor and manage expenditure of Developer Contributions collected by Council.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Section 94 and Section 94A funding has been allocated to projects listed in the 2015-2016 Operational Plan.
MPSLUP1605	Strategic Land Use Planning - Heritage Grant and Rate Rebates management Heritage Grants and Rates Rebate Programs to assist Heritage owners to maintain their properties.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Council has allocated funding at its meeting in September 2015 for Heritage Grants for the 2015-2016 budget.
MPBP1601	Blackspot Renewal/Upgrade/New - Barbara Street and Wentmore Street Install pedestrian facility (kerb blisters) to address pedestrian crashes.	Manager Built Systems	\$60,000	\$	Council has been successful in securing grant funds for road safety improvements under the Blackspot Program. The funding type has been updated from general to grant in the 2015-2016 Operational Plan as adopted in July Service Committee 2015.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPBP1604	Blackspot Renewal/Upgrade/New - Railway Parade (between Bartley Street to McBurney Road) Install pedestrian facility (kerb blisters) to address pedestrian crashes.	Manager Built Systems	\$90,000	\$	Council has been successful in securing grant funds for road safety improvements under the Blackspot Program. The funding type has been updated from general to grant in the 2015-2016 Operational Plan as adopted in July Service Committee 2015.
MPBP1607	Blackspot Renewal/Upgrade/New - Edensor Road (between Bonnyrigg Avenue and T-Way) Install pedestrian refuge to address existing pedestrian crash history.	Manager Built Systems	\$110,000	\$	Council has been successful in securing grant funds for road safety improvements under the Blackspot Program. The funding type has been updated from general to grant in the 2015-2016 Operational Plan as adopted in July Service Committee 2015.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
IN15323	Education and Community Engagement - Asbestos Disposal Scheme Funding will be used to publish advertisement materials for the regional Asbestos Disposal scheme. Advertisements will include flyers and ads in local newspapers and media resources.	Manager Waste Education and Environmental Sustainability	\$25,000	★	Final free collection of Asbestos was conducted during August 2015 and a total of 19 households participated with 2.2 tonnes of Asbestos collected and removed safely.
IN15346	E-waste Collection Develop a scheduled event for residents to dispose of E-waste in an environmentally safe manner.	Manager Waste Education and Environmental Sustainability	\$35,396	★	Two E-waste collection events were held in August and collected a total of 20,088kg.
IN15349	Chemical Waste Collection Program Develop a scheduled event for residents to dispose of chemical waste in an environmentally safe manner.	Manager Waste Education and Environmental Sustainability	\$67,355	★	A chemical waste collection event was held in August 2015 with 838 people participating, resulting in 35,087kgs collected.
Projects					
IN16317	Henty Creek Flood Mitigation Works - Gregorace Place, Bonnyrigg – Approval Approvals for construction of a levee to reduce the risk of flooding to identified properties. Year 2 of a 3 year project	Manager Catchment Planning	\$41,400	\$	It is proposed that additional Section 94 funding of \$15,000 is required to cover the cost for additional design work to investigate Brown Rd culverts and location of utility services at the site.
IN16374	Rosford Reserve Detention Basin - Investigate and design Investigate the structure of the basin wall at Rosford Reserve and design remediation works to minimise erosion.	Manager Catchment Planning	\$50,000	New Projects	Council has adopted to include this new project into the 2015-2016 Operational with a budget of \$50,000 from Stormwater Levy Reserve in the September 2015 Council Report.
MPFMP1604	Flood Mitigation Cabravale Overland Flood Study	Manager Catchment Planning	\$20,000	deferred	It is proposed that this project be ceased and deferred, as it is pendant on the completion of the Central Catchment Overland Flood Study.
MPFMP1508	Flood Mitigation Smithfield West Overland Flood Study	Manager Catchment Planning	\$15,697	-	This is a duplicate project and will be completed through MPFMP1605.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSLP1610	Stormwater Levy - Water Sensitive Urban Design Elements in Built Systems Incorporation of Water Sensitive Urban Design elements into suitable projects identified under Theme 2 Places and Infrastructure.	Manager Catchment Planning	\$50,000	-	It is proposed that this project be ceased as no suitable projects were identified for Water Sensitive Urban Design elements.
MPSLP1604	Stormwater Levy - Maintenance of Major Stormwater Systems Ongoing maintenance of major stormwater systems such as detention basins, wetlands, ponds and rain gardens.	Manager Catchment Planning	\$230,000	\$	It is proposed that additional Reserve funding of \$20,000 is required to cover the cost for extra plants needed to infill the rain garden.
MPBWR1603	Better Waste and Recycling - Waste Education and Projects Council will continue to conduct community education workshops such as the Keep NSW Beautiful Education Program, education programs within childcare centres and maintaining Nalawala Sustainability Hub as an education centre.	Manager Waste Education and Environmental Sustainability	\$189,533	\$	It is proposed that additional Grant funding of \$11,178 that was not spent last financial year be allocated into 2015-2016 Operational Plan for project number MPBWR1603.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
MPCIP1502	Centre Improvement Program Minor upgrade works to the Horsley Park Village.	Manager Place and Strategy	\$80,000	★	Works completed included pavement and landscape upgrades to front of park adjacent to Horsley Park Village Centre. A plaque was also unveiled in recognition of community members who contributed to the development of the centre.
MPPMED1601	Place Management and Economic Development - Strategic Plans <ul style="list-style-type: none"> Fairfield City Centre Strategic Framework Cabramatta Future Directions Action Plan Smithfield - Wetherill Park Economic Analysis and Future Directions Action Plan 	Manager Place and Strategy	Service Statement Budget	On-going Service Delivery	No activity has been planned during this quarter.
MPPMED1602	Place Management and Economic Development – Events <ul style="list-style-type: none"> Cabramatta Calendar of Events (including Lunar New Year) Cabramatta Moon Festival Fairfield City Centre Calendar of Events (including Fairfield City Centre Christmas Carols and Tree Lighting event and street decorations) Bonnyrigg Calendar of Events (including Lao New Year) Sydney Morning Herald Good Food Month Program Canley Heights Children's Christmas Party Horsley Park Christmas Tree Lighting Event Bring it On! Festival – Career Corner Fairfield Culinary Carnivale Small Business Seminars 	Manager Place and Strategy	Service Statement Budget	On-going Service Delivery	The Cabramatta Moon Festival was delivered in September 2015 and is one of Sydney's largest authentic Asian cultural celebrations. The Festival showcased cultural performances, culinary delights, lantern parade, monster trucks, amusement rides and much more. Council also held three business breakfasts to support business growth within Fairfield City.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPPMED1603	Place Management and Economic Development - Stakeholder Liaison <ul style="list-style-type: none"> Fairfield City Centre Business Forum Smithfield – Wetherill Park Discussion Group Bonnyrigg Town Centre Committee Business Chambers of Commerce Western Sydney Business Connection Small Business Connect Manage Business Email Group 		Service Statement Budget	On-going Service Delivery	Council attended a number of meetings, forum and committees including the Cabramatta Chamber of Commerce, Cumberland Chamber of Commerce and business networks.
Projects					
INSRV1605	Cabramatta Town Centre upgrade Improve the Cabramatta Town Centre to create a more attractive area for local business, residents and visitors.	Manager Place and Strategy	\$1,020,000	\$	It is proposed that additional funding of \$100,000 from Infrastructure and Car Park Reserve be included into the 2015-2016 Operational Plan – INSRV1605 Cabramatta Town Centre for an Exeloo as identified in the July 2015 Mayoral Minutes.
IN16376	Headline attractions for major events Headline attractions to help raise Fairfield City's profile through key major events by including key celebrities, sporting personality or teams, and performers.	Manager Place and Strategy	\$50,000	New Project	Council adopted that this project be included into the 2015-2016 Operational Plan with a budget of \$50,000 from General funds as identified in the July 2015 Mayoral Minutes.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
MPLTFP1513	Long Term Financial Plan Opening Hours at Libraries Undertake analysis concerning opening at peak times and likely service impact.	Manager Library and Customer Service	Service Statement Budget	★	The new Library opening hours were implemented in August 2015. The hours were extended as part of the Open Libraries Program to more efficiently align library services with community needs.
MPPIC1504	Productivity Improvements and Cost Containment Sustainable Resource Centre Commercial recycling operations.	Manager Waste and Cleansing Operations	Service Statement Budget	★	Improvements included a restructure of staff and the purchase of two high capacity loaders to replace less effective vehicles.
Projects					
IN16010	Fairfield City Council Open Day This is an annual event for the community where they can learn more about Council services. This will include information and activities that the community can participate in during Local Government Week. Year 3 of a 4 year program	Communication and Marketing Manager	\$6,000	★	The Open Day was held in August 2015. The day included a bus tour and three mobile offices throughout Fairfield City to showcase Council's projects, services and initiatives.
IN16364	City Financials Upgrade Migration of assets system with financial system.	Manager Projects and Planning	\$102,000	★	The migration of the assets system into the financial system has been completed.
IN16303	City Calendar A Fairfield City Calendar that will highlight community wide events and activities.	Communication and Marketing Manager	Service Statement Budget	New Project	The project budget was included in the 2015-2016 Operational Plan - Communication and Marketing Service Statement budget but was not listed as a new initiative.
IN16377	Community Engagement Strategy Develop and implement the Community Engagement Strategy to update the community's need and priorities for the next Fairfield City Plan.	Manager Corporate Planning and Improvements	Service Statement Budget	New Project	The project budget was included in the 2015-2016 Operational Plan – Corporate Planning and Improvements Service Statement budget but was not listed as a new initiative.



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16337	Sustainable Resource Centre Expansion Stage 1 - Seek and implement development approval to level out and improve the ground level on the site to the east of Council's Sustainable Resource Centre (SRC) at Wetherill Park.	Manager Waste and Cleansing Operations	\$420,000	\$	It is proposed that the budget for this project be reduced to \$370,000 from the Landfill Rehabilitation Reserve fund due to change in scope of works as well as amending the project description to "Stage 1 - Site works and capping to level out and improve ground conditions to the east of Council's Sustainable Resource Centre at Wetherill Park".



Achieved
Project is completed



Behind Schedule
Project is behind schedule and expected to be delivered within agreed timeframe.



Ceased
Project is recommended not to proceed



Budget Adjustment
Budget adjustment for a project is recommended.

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING SEPTEMBER 2015

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 30 September 2015. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. First Quarter 2015 – 16 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 30 September 2015 indicates that Council's financial position is satisfactory at year end, having regard to the income and expenditure and the budgeted income and expenditure."

Signed:

date: 3 November, 2015

Bradley Cutts
Chief Financial Officer
Responsible Accounting Officer

Income and Expenditure Budget Review

Overall Position

Council's operating result before capital items for the three months to 30 September, 2015 is a surplus of \$0.175m compared to budget surplus of \$2.452m. The key component causing the variance is employee costs trending well above budget. Details of individual components of the Operating Statement are noted below.

Income from Continuing Operations

On a year-to-date basis, total revenue from continuing operations (i.e. including Capital Grants and Contributions) is \$44.642m against a budget of \$43.235m. The major variances by income category are as follows:

User Fees and Charges

Actual	Budget	Variance
\$4.381m	\$4.113m	\$0.268m

Major favourable variances include:

- \$0.118m Sponsorship Income
- \$0.102m Fees Income – Miscellaneous
- \$0.099m Sundry Income (various debtor invoices raised)
- \$0.075m Development Application Fees
- \$0.042m Section 149 Certificates
- \$0.040m Dog Registration Fees
- \$0.039m Utility Cost Reimbursement (Legal fees paid by Optus for Telco Tower at Fairfield Showground)

However, the above favourable variances are offset by unfavourable variances in road opening permits (\$0.083m), childcare fees (\$0.070m), leisure centre entry fees (\$0.067m) and membership fees (\$0.021m).

Other Revenue

Actual	Budget	Variance
\$3.701m	\$2.885m	\$0.816m

Major favourable variances include:

- \$1.010m Fines Income (primarily relating to Parking Enforcement and Ordinance Administration)
- \$0.353m Recycling Income (dramatic increase in market-driven demand for crushed concrete and bricks supplied from the Sustainable Resource Centre)
- \$0.097 Gain on disposal of Plant and Equipment

These are offset by an unfavourable variance of \$0.124m in car park operations, \$0.175m from Rental Income - Investment Properties primarily related to the industrial property at 396 Victoria St, Wetherill Park. The property is currently vacant but leased to new tenants from October with rental income being earned by Council from January 2016 onward.

Further, this income area reflects an expense of \$0.311m for writing off of a Children Services building where Fisher Street Car Park currently stands. The building was demolished to make way for the car park, but the write off was not reflected in the accounts until August 2015.

Grant & Contribution – Operation

Actual	Budget	Variance
\$4.951m	\$4.789m	\$0.162m

Major favourable variance includes:

- \$0.426m Other Operating Grants (Better Waste & Recycling Grant) received in August and September)

This income was partially offset by grant income (\$0.315m) expected from RMS to the end of September but was not forthcoming

Grant & Contribution – Capital

Actual	Budget	Variance
\$5.050m	\$4.718m	\$0.332m

Major favourable variances include:

- Section 94 works funds received of \$1.588m (budget \$1.353m)
- Funding for Fairfield Youth Centre received of \$2.513m (budget \$0.441m)
- Traffic Lines and Signs Maintenance funding received \$0.042m against a \$0 budget
- Orphan School Creek funding received (\$0.114m) against a \$0 budget

The income was somewhat offset by:

- Cumberland Hwy project (road upgrade regarding Badgerys Creek Airport) funding received \$0.670m (budget \$0.903m)
- Wetherill St (Road upgrade regarding Badgerys Creek Airport) funding not yet received, (budget \$0.872m) plus various other projects budgeted (\$325k) but funding not yet received
- Various Civil and Built projects funding not yet received, against a budget of \$527k (in particular Roads to Recovery program which was budgeted to receive \$391k by end September).

Expenses from Continuing Operations

The total expenditure for the three months to September is \$39.417m compared to the budget of \$36.064m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$19.596m	\$16.101m	(\$3.495m)

The unfavourable variance is due to the budget not recognising:

1. (\$0.507m) revaluation of the leave liability provisions in line with the 2.7% award increase from 1 July 2015,
2. (\$0.658m) Fair Value adjustment as per AASB119 Employee Benefits accounting standard

Further, as a consequence of the Enterprise Agreement, in August Council recognised \$0.888m for the payout of allowances. Eligible staff elected to have:

1. (\$0.741m) paid out immediately in August,
2. (\$0.147m) paid out on a fortnightly basis over the next five years.

The Salaries and Wages budget includes a target saving \$3.691m for the 2015-16 financial year of which (\$0.922m) is realised as a year to date budget target in September, but not yet achieved in the actual spend.

EMPLOYEE COST	2015/2016		
	YTD Actual	YTD Budget	YTD Variance
	\$000's		
Full Salaries & Wages Budget allocated		14,489	
Additional Budget Savings		(922)	
Salaries & Wages (Net of savings)	17,081	13,566	(3,515)
Overtime	550	558	8
Super	1,621	1,621	0
Workers Compensation	117	107	(10)
Training Cost	105	118	13
Other Costs	122	131	9
Total Employee Cost	19,596	16,101	(3,495)

As indicated by the high level forecast below, the budget for Employee Costs for the current financial year, is still achievable pending unforeseen circumstances. A further review will be undertaken and reported in the 2nd quarter report to Council.

	September 2015 YTD (Actual)	Full Year 2015/16 Forecast	Original 2015/16 Budget
	\$000's		
Total Employee Costs to end Sept 2015	19,596		
less			
Leave Liability Provision Revaluation	507		
Fair Value adjustment as per AASB119	658		
Enterprise Agreement - payout of allowances	741		
Net Employee Costs	17,690		
Net Employees Cost X 4 Quarters @ \$17,690		70,760	
plus Leave Liability Provision Revaluation		507	
plus Enterprise Agreement - payout of allowances		741	
Fair Value adjustment as per AASB119 nullified		0	
Note that Forecast excludes A/L & LSL favourable P&L Impact		72,008	71,968

It should be noted that the above excludes the full year savings target of \$3.7m, nine months capitalisation of salaries and wages, and additional Annual and Long Service leave accrual.

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's annual leave policy (i.e. maximum accrued annual leave of 8 weeks) remains a priority. The trend indicates a decrease in leave liability hours.

The Sick Leave value was decreased significantly due to the Attendance Productivity Payment Enterprise Agreement 2013. The value has been preserved as Preserved Paid Out Sick Leave (PPOS�). This outstanding balance will then be paid out as per options stipulated in the PPOS� 2013.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Sep - 14	151,864	5,865,823
Dec - 14	151,408	6,050,201
Mar - 15	138,725	5,346,109
Jun - 15	143,719	5,522,260
Sep - 15	146,303	5,841,150

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun - 13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Sep - 14	291,613	11,623,175
Dec - 14	287,941	11,417,516
Mar - 15	289,047	11,505,070
Jun - 15	288,598	11,460,500
Sep - 15	287,978	11,821,749

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Sep - 14	-	1,753,423
Dec - 14	-	1,497,981
Mar - 15	-	1,199,770
Jun - 15	-	1,185,461
Sep - 15	-	1,203,738

Note: September 15 values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$4.266m	\$5.039m	\$0.773m

Major favourable variance is due to:

- \$1.070m Materials and Consumables (primarily via Sundry materials – an account used by the Sustainable Resource Center that is used to clear manufacturing costs in the Operating Statement and bring them to the balance sheet as part of the value of stock assets)

The above has been offset by unfavourable variances in software maintenance (\$0.131m) - primarily due to 12 month Authority maintenance contract expensed entirely in September (to be amended in October), fleet costs (\$0.069m), legal expenses (\$0.079m) associated with Legal Force issuing summons for outstanding rates, and consultancies (\$0.068m)

Depreciation

Actual	Budget	Variance
\$8.512m	\$7.583m	(\$0.929m)

Depreciation is currently (\$0.929m) above budget. In consultation with external auditors, a body of work is being undertaken to review the current depreciation methodology. Once this review is completed and the changes implemented, it is anticipated that the actual depreciation will closely align with the budget.

Other Expenses

Actual	Budget	Variance
\$7.029m	\$7.325m	\$0.296m

Major favourable variances include:

- Street Lighting \$0.158m
- NSW Waste and Recycling Services \$0.123m
- Publicity and Promotion \$0.088m
- Donations and Contributions \$0.056m
- Advertising \$0.033m

The above are offset by unfavourable variances in postage and courier charges (\$0.049m), insurances (\$0.062m), financial Charges (\$0.046m)

Income & Expenditure Statement and Graphs

Council's Income and Expenditure statement as at end of September 2015 appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of Council's income and expenditure.

FAIRFIELD CITY COUNCIL	Favourable Variance			
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%			
3 month period ended - 30 September 2015	Unfavourable variance greater than 10%			
	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	18,635	18,788	(152)	-0.8
Domestic Waste	6,825	6,850	(25)	-0.4
Drainage Stormwater Levy	376	375	1	0.2
User Fees and Charges	4,381	4,113	268	6.5
Interest & Investment Income	722	717	5	0.7
Other Revenue	3,701	2,885	816	28.3
Grant & Contribution Operations	4,951	4,789	162	3.4
Grant & Contribution Capital	5,050	4,719	332	7.0
Total Income from continuing operations	44,642	43,235	1,407	3.3
Expenses from Continuing operations				
Employee Costs	19,596	16,101	(3,495)	-21.7
Debt Servicing Costs	13	16	3	17.1
Materials & Contracts	4,266	5,039	773	15.3
Depreciation, Amor & Impairment	8,512	7,583	(929)	-12.3
Other Expenses	7,029	7,325	296	4.0
Total Expenses from continuing operations	39,417	36,065	(3,352)	-9.3
Operating Surplus/(Deficit) from continuing operations	5,225	7,171	(1,945)	
Net Operating Surplus/(Deficit) before capital grants and contributions	175	2,452	(2,277)	

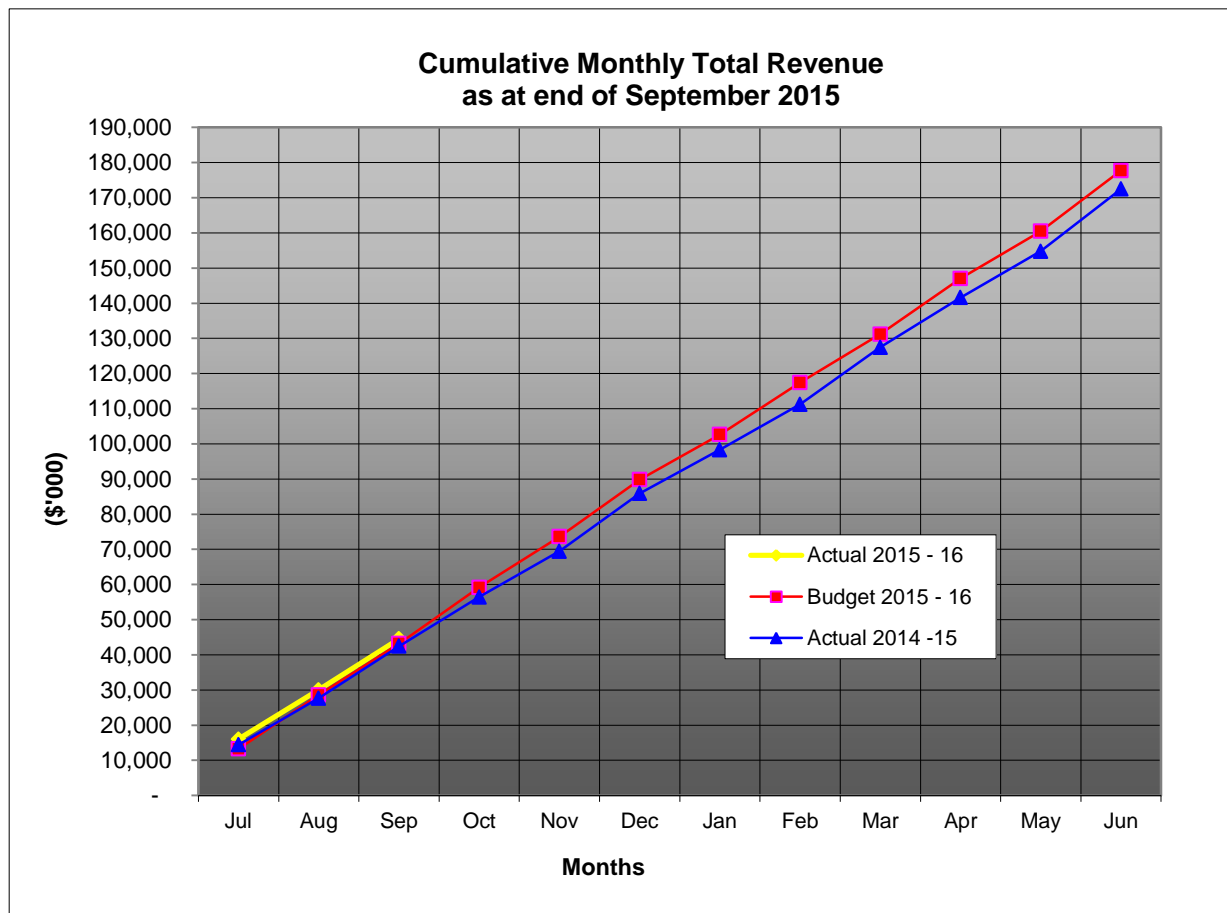
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Revenue

The following graph plots the monthly revenue on a cumulative basis. It graphs three separate sets of figures.

1. Actual revenue for the previous financial year 2014/15 (blue)
2. Cumulative budgeted revenue for the current financial year 2015/16 (red)
3. Actual year-to-date revenue to September 2015 (yellow)

The graph indicates that the revenue to September 2015 is trending ahead of budget and last year.



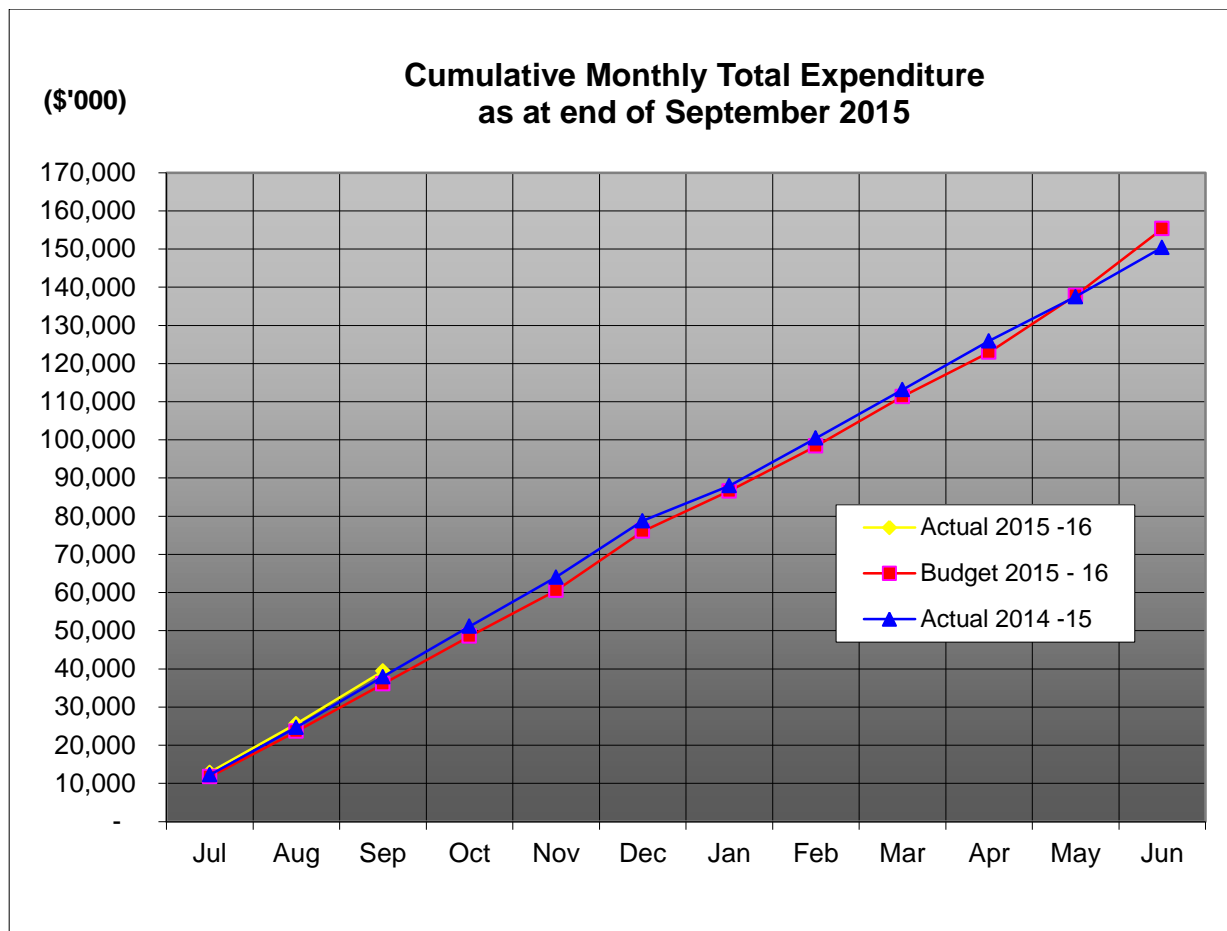
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Expenditure

Similarly, the following graph projects monthly expenditure on a cumulative basis. It graphs three separate sets of figures.

1. Actual expense for the previous financial year 2014/15 (blue)
2. The cumulative budgeted expense for the current financial year 2015/16 (red)
3. The actual year-to-date expenditure to September 2015 (yellow)

As can be seen, expenditure to end September 2015 is higher than both the budget and the previous year.



2. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of September 2015 of \$11.496m
- II. Revised budget of \$88.042m is inclusive of 2014/15 carry overs

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 3 month period ended 30 September, 2015

	Full Financial Year 2015-2016						3 month period ended - 30 September 2015		
	Original Budget Year 2015/2016 \$000's	Approved Changes				Revised Budget 2015/2016 \$000's	Actual 2015/2016 \$000's	Revised Budget 2015/2016 \$000's	Variance 2015/2016 \$000's
		Carry	Sept. 2015	Dec. 2015	Mar. 2016				
		Forwards \$000's	Review \$000's	Review \$000's	Review \$000's				
Capital Funding									
Rates and other untied funding	41,797	2,530	0	0	0	44,326	1,358	44,326	(42,969)
Capital Grants	16,412	244				16,656	3,463	16,656	(13,194)
Capital Contributions - Other	4,302					4,302	1,588	4,302	(2,715)
Sale Proceeds	3,630	15,700				19,330	0	19,330	(19,330)
Funded by borrowing	0					0	0	0	0
Transfers to/from Grants	1,458	1,669				3,127	(1,682)	3,127	(4,809)
Transfers to/from S94	3,459	1,188				4,647	164	4,647	(4,483)
Transfers - Town Centres	0					0	89	0	89
Transfers - Other Reserves	0	(4,347)				(4,347)	6,518	(4,347)	10,865
Total Capital Funding	71,059	16,983	0	0	0	88,042	11,496	88,042	(76,545)
Capital Expenditure									
Asset Purchases	6,332	2,463				8,796	1,369	8,796	(7,427)
WIP - Infrastructure Assets	61,116	14,520				75,636	9,740	75,636	(65,896)
Capitalised Employee Costs	3,293					3,293	455	3,293	(2,838)
Capitalised Material Costs	0					0	9	0	9
Loans Principal Repayments	317					317	(77)	317	(394)
Total Capital Expenditure	71,059	16,983	0	0	0	88,042	11,496	88,042	(76,545)

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects the expected full year result.

3. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of the quarter. It also shows the actual year end available cash position. The table below reflects that the Council has a healthy cash position as at end of the first quarter of 2015-16 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 30 September, 2015

	Projected Balances as at 30 September, 2015						Actual 30 September 2015 \$000's
	Original Budget \$000's	Approved Changes				Revised Budget \$000's	
		Carry Forwards \$000's	Sept. 2015 Review \$000's	Dec. 2015 Review \$000's	Mar. 2016 Review \$000's		
Unrestricted							
Unrestricted Cash and Investments	4,831	-934	0	0	0	3,897	23,326,754
Total Unrestricted	4,831	-934	0	0	0	3,897	23,326,754
Externally Restricted							
Grants	2,384	-2,055				329	6,347,041
Domestic Waste	20,282	-1,808				18,474	20,008,653
Section 94	25,511	-1,188				24,323	30,352,991
Stormwater Levy	2,238	-1,302				936	1,646,054
Other Contributions	0					0	
Total Externally Restricted	50,415	-6,353	0	0	0	44,062	58,354,739
Internally Restricted							
Internally Restricted	5,900	7,287				13,187	15,706,779
Total Internally Restricted	5,900	7,287	0	0	0	13,187	15,706,779
Total Restricted	56,315	934	0	0	0	57,249	74,061,519
Total Cash & Investments	61,146					61,146	97,388,272
Available Cash & Investments	10,731	6,353	0	0	0	17,084	39,033,533

Note: The actual reflects the current position while the budget is the expected full year result.

4. **First Quarter 2015 – 16 Budget Review Adjustments**

It is noted that the amounts in the tables below will be equally offset against corresponding expense and income values within the budget. It is recommended that following Quarter One amendments to the current 2015/16 budget be adopted by Council:

Operational - Revenue

Project ID	Project Title	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
Service Statement	Bring It On! Youth Festival	(10,000)	Grant	New	This is a ClubGrant to support the youth development and training program for Bring it On! Youth Festival
MPBWR1505	Mattress Recycling	70,000	Grants	Change	This was included as a Carry Over and also as a budget amount - now reversed and amended
IN16345	Kids Environmental Educational Program (KEEP)	(11,178)	Garbage Reserve	Change	This program was ceased in 2014/15, and is now reintroduced as a new project for 2015/16
MPFMP1508	Flood Mitigation Smithfield West Overland Flood Study	15,697	Grants	Ceased	This is a duplicate project and will be completed through MPFMP1605
		64,519	Decrease in Income		

Operational – Expense

Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
New Project	Headline Attractions for Major Events	50,000	General	New	Mayoral Minutes of 28 July 2015 - cost to cover attractions such as Celebrity, sporting personality etc at FCC festivals
Service Statement	Additional IT Capacity for Flood Modelling	13,300	General	New	This request is for the lease of a new IT server for the storage of corporate flood model data. This job was listed in the 2014/15 Operational Plan as a "capital" job and not carried forward. The job is relisted as operational for the funding of the 4 year lease associated with the IT server hardware acquisition.
MPSLP1610	Water Sensitive Urban Design Elements in Built Systems	(50,000)	General	Ceased	Design of the Barbara St Car Park is complete and there is now no opportunity to retrofit water sensitive urban design elements.
MPSLP1604	Maintenance of Major Stormwater Systems	20,000	General	Changed	Additional plant supply for infill planting at rain gardens and bio-retention swales. Funds to be allocated from the Stormwater Levy
MPFMP1604	Cabravale Overland Flood Study	(20,000)	General	Ceased	It is proposed that this project be ceased and deferred, as it is dependent on the completion of the Central Catchment Overland Flood Study
Service Statement	Western Sydney Sports	11,750	General	New	Proposed to be included to support funding for sports throughout the City as has been done in previous years
IN16325	Community Energy Efficiency Program	264,000	General	New	This is paid directly to the utility provider by Council as its contribution toward funding the cost of a program to change incandescent street lights to LED lighting throughout the City
		289,050	Increase in Expenses		

Capital - Revenue

Project ID	Project Title	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN16327-29	Museum Fit-Out	310,000	Grant	Ceased	Grant Application to Arts NSW was unsuccessful - project has now been ceased
IN15260	Prairiewood Youth Community Centre	(2,063)	S94	Changed	Funding adjustment advised from Development Contributions Steering Committee meeting for this project
IN16282	Flying Fox & Play Equipment Bonnyrigg town Centre	(10,730)	S94A	New	The value of this money was spent from the General Fund in 2014/15. This entry is to vote an extra \$44,730 to the budget via the shown funding sources
IN16282	Flying Fox & Play Equipment Bonnyrigg town Centre	(34,000)	Grant	New	
MPDU1602	Disability Upgrades - Bossley Park Community Hall	29,000	S94A	Deferred	It is proposed that this project be deferred into the 2016-2017 Operational Plan and the associated funding of \$29,000 be allocated to MPDU1601 - Disability Upgrades at Fairfield Community Centre
MPDU1601	Disability Upgrades at Fairfield Community Centre	(29,000)	S94A	Changed	This funding was originally allocated to MPDU1602 (Disability Upgrades Bossley Park Community Hall) - funding is now being diverted to this project (MPDU1601) to complete associated works. The MPDU1602 project will be reintroduced in the 2016/17 Operational Plan
IN16325	Community Energy Efficiency Program	425,000	Grant	Changed	This grant is to be forwarded by WSROC directly to the utility provider on behalf of Fairfield City Council. The funds will not be received by Council and is therefore removed from the budget.
		688,207	Decrease in Income		

Capital – Expenses

Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN16317	Henty Creek Flood Mitigation Works - Gregorace Place, Bonnyrigg	15,000	S94	New	Funding for further detailed design of Brown Road culverts and the physical location of 3rd party utility services at the site. Funding for this project is available under a S94 Expenditure Plan - Theme 13. Stormwater Drainage - Trunk Drainage - Orphan School Creek.
MPLTM1602	Local Area and Traffic Management - Bronsdon Street (between Wetherill Street and Gipps Street)	(15,000)	General	Ceased	It is proposed that this project be ceased as recommended in the August 2015 Fairfield Traffic Committee, due to resident objections and other works in Wetherill St are identified to reduce traffic in this area
MPLTM1604	Local Area and Traffic Management - Walworth Road (between The Horsley Drive and Redmayne Road)	(20,000)	General	Ceased	It is proposed that this project be ceased as recommended by the Fairfield Traffic Committee on 10 August 2015, due to resident objections
IN16031	Fairfield City Centre Upgrade – Smart Street (Railway Precinct)	300,000	Town Centre Funds	New	This project was identified in the Revised 2013-2017 Delivery Program and is proposed to be included in the 2015-2016 Operational Plan
INSRV1605	Town Centre Upgrade Project	100,000	Infrastructure and Car Park Reserve	Changed	Mayoral Minutes - cost to cover erection of Exeloo in Cabramatta
MPBP1508	Sandal Crescent, Carramar	(78,258)	General	Changed	Programmed works will be completed under budget.
IN16337	Sustainable Resource Centre Expansion - Stage 1	(50,000)	Landfill Rehabilitation Reserve	Changed	It is proposed to reduce funding of this project by \$50,000 due to change in scope of work. The project will include site works and capping to level out and improve ground conditions to the east side of the Sustainable Resource Centre at Wetherill Park
		251,742	Increase in Expenses		

The following adjustments have already been adopted by Council during this first Quarter (July - September) for inclusion into the 2015-2016 Operational Plan.

Operational Expense							
Project ID	Project Title	Meeting Date:	Agenda Item Number	Expense	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		Jul-Sep 15		Inc/(Dec) \$			
Service Statement	Sundays at the Fairfield Youth and Community Centre	Aug-15	110	1,500	General	New	Trial of the first Sundays of the next 7 months at the Fairfield Youth and Community Centre with respect to 'a drop-in basis'; this sets aside money to cover salaries for 'additional staff member'
IN16370	Western Sydney Airport Environmental Impact Statement Peer Review	Sep-15	114	33,413	General	New	FCC and other neighbouring Councils are contributing resources to a pool of funds to have the Badgerys Creek Airport EIS statement independently peer reviewed.
				34,913	Increase in Expenses		

Operational Revenue							
Project ID	Project Title	Meeting Date:	Agenda Item Number	Revenue	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		Jul-Sep 15		(Inc)/Dec \$			
Service Statement	Youth & Community Centre	Jun-15	91	46,400	General	New	The Fairfield Youth and Community Centre is to be leased to a not-for-profit youth provider for formal and informal youth activities at a subsidised cost for the Recreation Hall and the Chill zone
				46,400	Decrease in Income		

Adjustments already adopted by Council during the first Quarter (July - September)
(Cont'd)

Capital Expense							
Project ID	Project Title	Meeting Date: Jul-Sep 15	Agenda Item Number	Expense Inc/(Dec) \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN16305	Wilson Park - Car park & Park Construction	28 July 2015	92	40,000	General	New	Exeloo (2nd Hand) purchased for Wilson Park
IN16374	Rosford Reserve Detention Basin - Geotechnical Investigation and Erosion Remediation Design	Sep-15	115	50,000	Stormwater Levy Reserve	New	Recent inspections of the Rosford Reserve Detention Basin have revealed significant scour at the outlet structure which is cutting into the reserve playing field, around the culvert headwall on the basin embankment and at the inlet energy dissipater. A geotechnical investigation is required to confirm the structural integrity of the basin wall with remediation recommendations for the required repairs.
MPLTM16 02	Bronsdon Street, Wetherill Park	Aug-15	36	(15,000)	General	Ceased	The Fairfield Traffic Committee at its meeting on 10 August resolved not to proceed with this project.
MPLTM16 04	Walworth Road, Horsley Park	Aug-15	37	(20,000)	General	Ceased	The Fairfield Traffic Committee at its meeting on 10 August resolved not to proceed with this project.
				55,000			Increase in Expenses

Capital Revenue							
Project ID	Project Title	Meeting Date: Jul-Sep 15	Agenda Item Number	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN16331	Wetherill Street Upgrade	28 July 2015	91	(2,572,862)	Grant	New	Additional Grant offered under the Federal Government's Western Sydney Infrastructure Plan, Local Roads Package - for the section of road between Polding Street and Victoria Street.
IN16369	Obstacle Course, Fairfield Park	28 July 2015	Sup 106	(733,000)	S94A	New	Mayoral Minutes - Funding for 'completing the construction of the Obstacle Course and the Human Foosball in Fairfield District Park - Funded via Section 94A'
MPBP160 7, MPBP160 1 and MPBP160 4	Australian Government Blackspot Program	28 July 2015	163	(260,000)	Grant	New	Funding offered by Australian Government for implementation of road safety infrastructure regarding the 2015/16 Australian Government Black Spot Program

Capital Revenue							
Project ID	Project Title	Meeting Date: Jul-Sep 15	Agenda Item Number	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/Deferred or Changed	Reason for Revision
IN16305-2	Wilson Road Reserve Creek Restoration - Design and Construction	Sep-15	230	(306,000)	S94	New	Funding for this project is available under a S94 Expenditure Plan - Theme 13. Stormwater Drainage - Trunk Drainage - Orphan School Creek. As part of the Wilson Road Reserve upgrade creek restoration is proposed. The Catchment Planning Branch will progress the design and construction of the restoration and construction
				(3,871,862)	Increase in Income		

5. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of the first quarter, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators					
Indicator 1 Operating Surplus/(Deficit) Ratio					
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.			
	Target	An operating surplus of about 3.0% of own sourced income to be sustained into the future			
	Result	2015/16	3 Months	0.51%	Comment: 3 month actual is an operating surplus of \$0.175m. Includes timing differences.
		2014/15	Full Year	2.75%	
	2013/14	Full Year	-4.94%		
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)					
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.			
	Target	Maximum 20% with increases subject to maintenance of operating surpluses.			
	Result	2015/16	3 Months	1.03%	Comment: Indebtedness stable at a low level.
		2014/15	Full Year	1.65%	
	2013/14	Full Year	1.53%		
Indicator 3 Net Interest Cover Ratio					
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.			
	Result	2015/16	3 Months	100%	Comment: Council is a net lender.
		2014/15	Full Year	100%	
	2013/14	Full Year	100%		
Indicator 4 Net Borrowing Ratio					
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained.			
	Result	2015/16	3 Months	0.08%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.
		2014/15	Full Year	0.09%	
	2013/14	Full Year	0.08%		
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio					
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate			
	Target	1:1 ratio			
	Result	2015/16	3 Months	0.45:1	Comment: The ratio is expected to improve as many of the large capital works projects are completed later in the year
		2014/15	Full Year	0.64:1	
	2013/14	Full Year	0.65:1		

Financial Sustainability Indicators (cont'd)									
Indicator 6 Unrestricted Current Ratio									
	Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.							
	Target	above 2:1 ratio							
	Result	2015/16	3 Months	1.52:1	Comment: This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills. The target ratio of 2:1 is expected to be achieved.				
		2014/15	Full Year	2.57:1					
2013/14		Full Year	2.24:1						
Indicator 7 Sources of Ordinary Revenue									
	Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Ordinary Revenue	Fairfield City Council						
			30th Sep 2015		30th June 2015		30th June 2014		
			\$'000's	%	\$'000's	%	\$'000's	%	
			Rates and Annual Charges	25,836	58%	99,572	58%	95,092	62%
			User Charges and Fees	4,381	10%	16,873	10%	15,808	11%
			Interest	722	2%	3,399	2%	3,734	2%
			Grants	7,647	17%	27,495	16%	15,267	10%
			Contributions	2,354	5%	8,620	5%	7,791	5%
			Other Revenue	3,701	8%	16,514	9%	14,872	10%
	Total	44,641	100%	172,473	100%	152,564	100%		
	Comment: This indicator tracks the trend in Council's major revenue categories. The revenue distribution is expected to reflect past years experience.								
Indicator 8 Dissection of Expenses from Continuing Operations									
	Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Expenses from Continuing Operations	Fairfield City Council						
			30th Sep 2015		30th June 2015		30th June 2014		
			\$'000's	%	\$'000's	%	\$'000's	%	
			Employee Costs	19,596	50%	67,811	45%	64,275	43%
			Materials and Contracts	4,266	11%	22,474	15%	24,830	17%
			Borrowing Costs	13	0%	61	0%	121	0%
			Depreciation	8,512	21%	30,118	20%	29,195	19%
			Impairment		0%		0%		0%
			Other Expenses	7,029	18%	30,150	20%	31,123	21%
	Total	39,416	100%	150,614	100%	149,544	100%		
	Comment: This indicator tracks the trend in Council's major expenditure categories. The expenditure distribution is expected to reflect past years experience.								

Other Indicators					
Indicator A Asset Maintenance/Maintenance Required					
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets			
	Target	1:1 ratio			
	Result	2015/16	3 Months	0.63:1	Comment: This result indicates that the annualised average asset maintenance is below the benchmark. This indicator is expected to improve as the year progresses and maintenance works are completed.
		2014/15	Full Year	0.95:1	
2013/14		Full Year	0.93:1		
Indicator B Outstanding Rates, Charges & Fees					
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income			
	Target	less than 5%			
	Result	2015/16	3 Months	3.72%	Comment: Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.
		2014/15	Full Year	2.84%	
		2013/14	Full Year	3.17%	
	Results below are adjusted for ratepayers who have arrangements, including pensioners				
	Result	2015/16	3 Months	3.13%	Comment: As above
2014/15		Full Year	2.29%		
2013/14		Full Year	1.91%		
Indicator C Other Debtors Outstanding Ratio					
	Principle	Compares the outstanding Other Debtors against total invoices raised.			
	Target	less than 10%			
	Result	2015/16	3 Months	8.04%	Comment: This ratio is within the benchmark and will continue to be a focus for Council.
		2014/15	Full Year	6.67%	
2013/14		Full Year	12.59%		

6. Contracts and Other Expenses Budget Review

7 a. **Contracts Budget Review**

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/06/2015				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
ACRESTA MOBILE PTY LTD	Acresta - Blink Mobility Platform - Subscription	\$102,000	06/07/2015	Y
BENSCO TRADING SERVICES PTY LTD	Cleaning services for July 2015.	\$57,442	20/08/2015	Y
BENSCO TRADING SERVICES PTY LTD	Cleaning services for August 2015	\$51,954	17/09/2015	Y
		\$211,396		

7 b **Other Expenses Budget Review**

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 30 September, 2015		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	1,785,785	Y
Legal Fees	1,033,725	Y

8. Statutory Investment Report

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of September 2015 was 2.76% against an average benchmark of 2.16%. The average benchmark performance is Bloomberg AusBond Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of September was \$0.245m. This was \$0.012m above budget for the month (based on an average investment portfolio of \$85m).

Year to date actual earnings at end of September 2015 is \$0.676m against budgeted earnings of \$0.660m, above budget by \$0.016m. During the month of September 2015, one term deposit matured, totalling \$5m with \$20m being reinvested in five term deposits. This included \$15m from additional funds that are surplus to current requirements.

Fairfield City Council									
Investment Report Summary									
September-2015									
Borrower	Rating	Value as at	Value as at	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month	Financial YTD
		31-Aug-15	30-Sep-15					(annualised) Return	(annualised) Return
Direct Investments									
Investments at Face Value - Original Maturity Term Less than 1 year									
NAB TD	A-1+	\$5,000,000		0.00%	\$5,000,000	3-Sep-14	1-Sep-15	0.00%	3.65%
Bankwest	A-1+	\$3,000,000	\$3,000,000	3.10%	\$3,000,000	12-May-15	13-Oct-15	2.85%	2.85%
NAB TD	A-1+	\$2,000,000	\$2,000,000	2.06%	\$2,000,000	7-Apr-15	12-Jan-16	2.90%	2.90%
NAB TD	A-1+	\$4,000,000	\$4,000,000	4.13%	\$4,000,000	21-May-15	17-Nov-15	2.95%	2.95%
NAB TD	A-1+	\$4,000,000	\$4,000,000	4.13%	\$4,000,000	2-Jun-15	1-Dec-15	2.93%	2.93%
Bankwest	A-1+	\$3,000,000	\$3,000,000	3.10%	\$3,000,000	14-Jul-15	10-Nov-15	2.85%	2.85%
ANZ TD	A-1+	\$2,000,000	\$2,000,000	2.06%	\$2,000,000	14-Jul-15	16-Dec-15	2.78%	2.78%
NAB TD	A-1+	\$3,000,000	\$3,000,000	3.10%	\$3,000,000	14-Aug-15	19-Jan-16	2.90%	2.90%
Bankwest	A-1+	\$3,000,000	\$3,000,000	3.10%	\$3,000,000	18-Aug-15	25-Jan-16	2.80%	2.80%
Bankwest	A-1+		\$4,000,000	4.13%	\$4,000,000	1-Sep-15	8-Jun-16	2.70%	2.70%
ANZ TD	A-1+		\$3,000,000	3.10%	\$3,000,000	1-Sep-15	9-Mar-16	2.69%	2.69%
NAB TD	A-1+		\$3,000,000	3.10%	\$3,000,000	1-Sep-15	6-Apr-16	2.85%	2.85%
Total - Investments at Face Value - Original Maturity Term Less than 1 yr		\$29,000,000	\$34,000,000	35.10%					
Investments at Face Value - Original Maturity Term Greater than 1 year									
ANZ Snr Debt	A-1+	\$2,000,000	\$2,000,000	2.06%	\$2,000,000	26-Oct-11	26-Oct-15	3.48%	3.51%
NAB Snr Debt	A-1+	\$2,000,000	\$2,000,000	2.06%	\$2,000,000	5-Nov-10	05-Nov-15	3.34%	3.35%
Westpac Snr Debt	A-1+	\$2,000,000	\$2,000,000	2.06%	\$2,000,000	7-Feb-11	07-Nov-15	3.25%	3.24%
Westpac Snr Debt	A-1+	\$1,000,000	\$1,000,000	1.03%	\$1,000,000	30-Jan-12	09-May-16	3.28%	3.27%
CBA Snr Debt	A-1+	\$5,000,000	\$5,000,000	5.16%	\$5,000,000	12-Sep-11	02-Aug-16	3.30%	3.31%
NAB Snr Debt	A-1+	\$4,290,000	\$4,290,000	4.43%	\$4,290,000	26-Mar-12	21-Jun-16	3.33%	3.33%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	4.13%	\$4,000,000	6-Nov-13	06-Nov-18	3.03%	3.03%
Investments at Face Value - Original Maturity Term Greater than 1 year (continued from previous page)									
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	1.03%	\$1,000,000	25-Jul-14	25-Jul-19	2.95%	2.98%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	2.06%	\$2,000,000	11-Nov-14	11-Nov-19	3.00%	2.99%
NAB TD	A-1+	\$3,000,000	\$3,000,000	3.10%	\$3,000,000	9-Dec-14	09-Dec-15	3.55%	3.55%
NAB TD	AA-	\$5,000,000	\$5,000,000	5.16%	\$5,000,000	7-Jan-15	09-Jan-17	3.55%	3.55%
NAB TD	AA-	\$3,000,000	\$3,000,000	3.10%	\$3,000,000	3-Mar-15	02-Mar-17	3.13%	3.13%
Westpac Snr Debt	AA-	\$2,500,000	\$2,500,000	2.58%	\$2,500,000	28-Jul-15	28-Jul-20	3.03%	3.02%
NAB TD	AA-		\$5,000,000	5.16%	\$5,000,000	1-Sep-15	30-Aug-17	2.75%	2.75%
ANZ TD	AA-		\$5,000,000	5.16%	\$5,000,000	1-Sep-15	06-Sep-17	2.67%	2.67%
Total - Investments at Face Value - Original Maturity Term Greater than 1 yr		\$36,790,000	\$46,790,000	48.31%					
Investments at Current Value									
Emerald Reverse 2007-1 Class C	A	\$226,781	\$228,053	0.24%	\$500,695	21-Jul-11	21-Jul-27	3.10%	3.11%
CBA Zero Coupon Bond	AA-	\$3,688,600	\$3,698,680	3.82%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$28,814,507	\$12,142,745	12.54%				2.00%	2.00%
Total - Investments at Current Value		\$32,729,888	\$16,069,477	16.59%					
TOTAL - Direct Investments		\$98,519,888	\$96,859,477	100.00%					

INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

Direct Investments

1. Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 September 2015
AAA Category	A-1+	100%	67.55%
AA Category	A-1	100%	32.21%
Less than AA Category		0%	0.24%

2. Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 September 2015
AAA Category	A-1+	45%	26.11%
AA Category	A-1	35%	13.42%
Less than AA Category		0%	0.24%

3. Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	30 September 2015
Portfolio % < 1 year	100%	67.55%
Portfolio % > 1 year < 3 years	60%	22.40%
Portfolio % > 3 years < 5 years	30%	9.81%
Portfolio % > 5 years	0%	0.24%

