



Our home
Our City **Our future**

OPERATIONAL PLAN
2015-2016



QUARTERLY REPORT

January – March 2016

THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan, Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the 2012-2022 Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. Accordingly, the quarterly report focuses on the Operational Plan's implementation for each quarter. This report will be publicly available and will be included in Council's Business Paper.

Table of Contents

1.	INTRODUCTION TO THE QUARTERLY REPORT	4
2.	QUARTERLY PROGRESS SUMMARY	5
	Project Status Summary by Quarter	5
3.	EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS.....	6
4.	QUARTERLY BUDGET REVIEW STATEMENT	31

1. INTRODUCTION TO THE QUARTERLY REPORT

Fairfield City Council's 2015-2016 Operational Plan details the projects, major program and services Council will complete in order to achieve the vision outlined by the community in the Fairfield City Plan 2012-2022. The Quarterly Report outlines the key achievements, and flags any issues that have occurred during the quarter.

The latter part of this report includes a detailed financial account of Council's financial position for the quarter. All projects within this report are grouped with the theme they relate to. These themes are described below:

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

THEME 3: ENVIRONMENTAL SUSTAINABILITY


Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.


THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

2. QUARTERLY PROGRESS SUMMARY

Project Status Summary by Quarter

Figure 2 displays the status of the 349 projects, major programs and services for this quarter of the financial year (January - March 2016) which have been identified in the 2015-2016 Operational Plan.

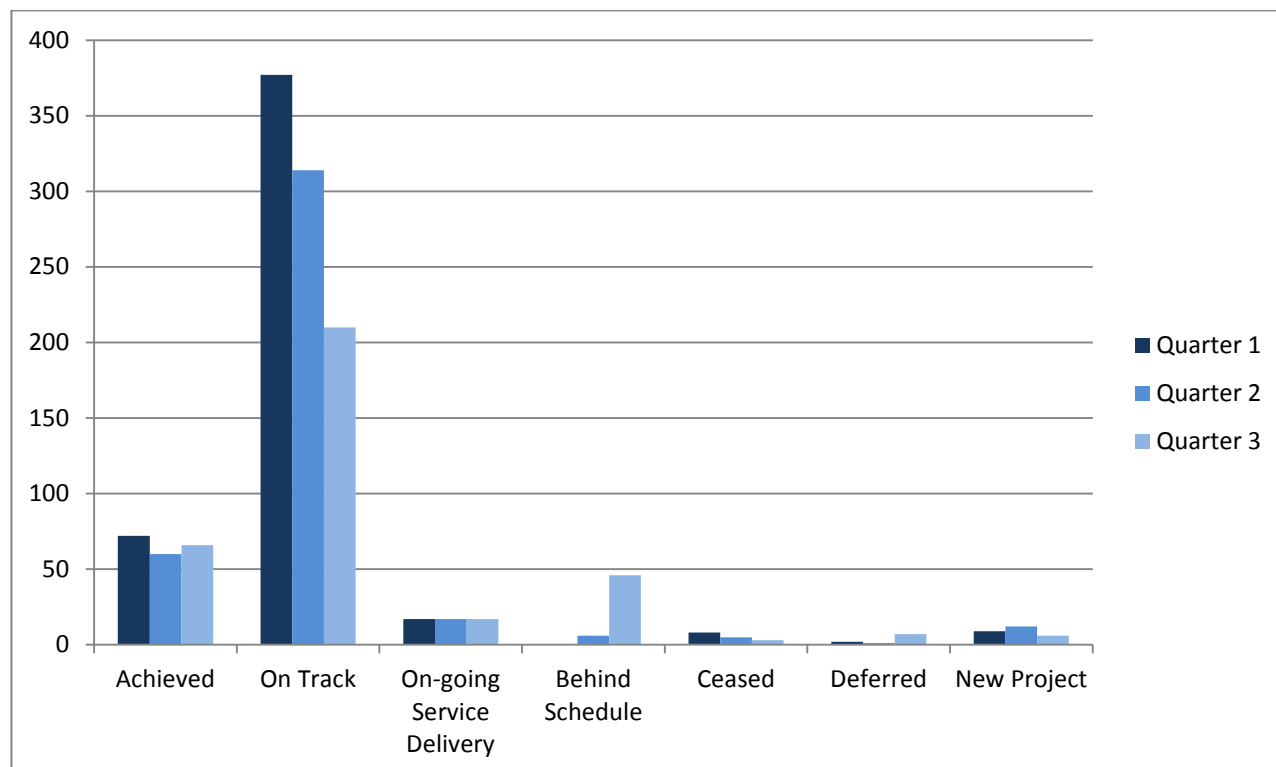


Figure 2: Status of all projects, programs and services during this Quarter (January – March 2016)

The status of Council's projects, major programs and services, to date is:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Achieved	72	60	66	
On Track	377	314	211	
On-going Service Delivery	17	17	17	
Behind Schedule	0	6	45	
Ceased	8	5	3	
Deferred	2	1	7	
TOTAL	476	403	349	
New Projects	9	12	10	

★ **Achieved**
Project is completed






🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

🛑 **Ceased**
Project is recommended not to proceed


💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

This Quarterly Report contains the detailed financial report however for the projects component it is reported as an exception report. This means that the report only identifies projects, major programs or services that have been completed, ceased, deferred, behind schedule, budget adjustments and on-going service delivery projects. Budget adjustments refers to increases and decreases on project spending due to unanticipated cost, changes to project scope or additional grant funding received during this financial year. The following 5 tables separate these items by theme, detail the status and include comments.

THEME 1: COMMUNITY WELLBEING					
No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
INSRV1601	Water Park The construction of the Water Park at Prairiewood Leisure Centre to provide play facilities for children and families to enjoy. Year 3 of a 3 year program	Manager Leisure Centres and Golf Course	\$7,063,933		Due to the extensive detail of works required during the design stage that has delayed the initial project and works commencing later than originally anticipated.
IN16282	Flying Fox and Play Equipment Bonnyrigg Town Centre Upgrade of flood lighting at the Basketball Court.	Manager City Assets	\$60,000		Flood lighting at the Basketball Court has been updated.
IN16305	Wilson Road Reserve, Bonnyrigg Heights Upgrade Install exeloo, playground and exercise equipment, landscaping and a basketball court. Year 2 of a 2 year program	Manager City Assets	\$597,500		This project has been delayed due to competing priorities with design works now finalised for tender.
IN16308	Circuit Walking Paths in Parks - Wilson Road Construct circuit walking paths as a cost effective way to assist the community in getting fit and healthy. In 2015-2016 the location for the walking path will be Wilson Road to align with other projects. Year 3 of a 4 year program	Manager City Assets	\$100,000		This project has been delayed due to competing priorities with design works now finalised for tender.
IN16308-1	Circuit Walking Paths in Parks - Stockdale Reserve Construct circuit walking paths as a cost effective way to assist the community in getting fit and healthy. A circuit walking path will be constructed in Stockdale Reserve, Abbotsbury.	Manager City Assets	\$100,000		Works completed.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16312	Suburb Banners Installation of banners at 3 key suburban entry points and landscaping at the Corner Cumberland Highway, Cabramatta Golf Course.	Communications and Marketing Manager	\$90,000	\$	It is proposed that the Suburb Banner Program be split into three projects and locations (IN16312 to IN16312-2) in the 2016-2017 Operational Plan for accounting purposes and improved project tracking. To reflect these changes, IN16312 budget will need to be reduced by \$65,000 and associated funding be reallocated to IN15312 (\$30,000) and IN16312-1 (35,000).
IN16312-1	Suburb Banners Install banners and landscaping at Wetherill Street and Horsley Drive, Smithfield.	Communications and Marketing Manager	\$60,000	\$	
IN16312-2	Suburb Banners Install banners and landscaping at Cabramatta Road and Hume Highway, Cabramatta.	Communications and Marketing Manager	\$30,000	\$	
IN16360	Bossley Park Preschool Construction Construct a preschools at Bossley Park Public School.	Manager Children and Family Services	\$549,855	🕒	This project is behind schedule due to an increase in cost of work, which was not anticipated in original estimates. Council has made an application for additional grant funding to complete this project.
IN16342	Whitlam Library Café Design and construct a Library Café at the Whitlam Library.	Manager Library Services	\$60,000	🕒	Delayed due to the detailed design and Development Application requirements.
IN16343	Whitlam Library Modernisation Install fit-out and furnishing to the Whitlam Library to include the provision of group study spaces and viewing areas. Year 1 of a 2 year program	Manager Library Services	\$300,000	\$	Designs for the refurbishment of the Whitlam Library have been completed. The Library's application for a \$200,000 Library Development Grant to support this project was successful. This work is due to commence in June 2016.
MPDU1601	Disability Upgrades - Fairfield Community Centre Upgrade toilets and kitchen to provide improved accessibility as part of the Disability Upgrades Program.	Manager Social Development	\$89,603	★	Accessibility to the Fairfield Community Centre has been upgraded with the installation of new toilet facilities and a new large kitchen.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSCD1601	Social and Cultural Development - Implement actions from key strategic plans <ul style="list-style-type: none"> Fairfield City Cultural Plan 2011-2015 Disability Access Plan Reducing Harm from Drugs Gambling Action Plan Strategy for Young People in Fairfield City 2013-2017 Community Safety and Crime Prevention Plan 2013-2017 Fairfield Strategy on Ageing 2013-2017 'Dyagala - To Embrace' Aboriginal and Torres Strait Islander Section Plan 2011-2016 	Manager Social Development	Service Statement Budget	On-going Service Delivery	During this reporting quarter, 26 actions have been completed including actions such as the Youth Development Program, preparations for the Bring it On! Festival and Close The Gap, which promotes healthy food and environment.
MPSCD1602	Social and Cultural Development -Advisory Committees - convene meetings and report to Council	Manager Social Development	Service Statement Budget	On-going Service Delivery	During this quarter, 5 Advisory Committees were held for Youth, Multicultural, Aboriginal, Arts and the Mayor's Crime Prevention Committee.
MPSCD1603	Social and Cultural Development - Health Partnership with South Western Sydney Local Health District The Health Partnership incorporates strategies to increase physical activity, healthy eating and reduce smoking related harm.	Manager Social Development	Service Statement Budget	On-going Service Delivery	Council was invited to give a presentation by the Ministry for Sport and Recreation at the local government forum 'Bridging the Divide' in Katoomba. Council was acknowledged as a leader in running successful partnerships with the NSW State Government. The Health Partnership is used as an example of partnership work that resulted in direct benefits to the community.
MPSCD1604	Social and Cultural Development - Liquor Licence / Gambling Applications Review applications for Liquor Licenses, Gambling and Policies.	Manager Social Development	Service Statement Budget	On-going Service Delivery	During the quarter, Council has not raised any objections to applications to the Independent Liquor and Gaming Authority NSW for either new liquor licences or applications for increases in gaming machines.
MPSCD1605	Social and Cultural Development - Grant Program <ul style="list-style-type: none"> Manage Council's Social Change through the Creativity Grant Program Coordinate and administer the ClubGRANTS Category 1 Committee 	Manager Social Development	Service Statement Budget	On-going Service Delivery	Applications for ClubGRANT funding closed on 4 April 2016 with approximately 140 submissions received. A total of 55 applicants were supported during this process by either telephone, face to face meetings or through two information sessions.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSCD1606	Social and Cultural Development - Grant Funded Programs <ul style="list-style-type: none"> Families NSW Facilitation Project Families Together 	Manager Social Development	Service Statement Budget	On-going Service Delivery	There were four activities delivered during this quarter including Interagency Meetings, Parent Education Sessions on parent child communication, school success and Building Social Skills as well as Professional Development Sessions for community workers on the National Disability Insurance Scheme.
MPSCD1607	Social and Cultural Development - Convene Interagencies <ul style="list-style-type: none"> Families NSW Interagencies (Fairfield, Liverpool and Bankstown) Fairfield Migrant Interagency Fairfield Youth Network South West Sydney Ageing and Disability Forum 	Manager Social Development	Service Statement Budget	On-going Service Delivery	There were 13 interagency meetings held during this quarter. These meetings aim to share information, coordinate services and identify community need to be addressed. These meetings included the Community Drug Action Team (CDAT), Fairfield Domestic Violence Committee and South West Sydney Aged and the Disability Forum.
MPSCD1609	Social and Cultural Development - Significant Days and Weeks Council works with community organisations to celebrate and acknowledge a range of events to highlight issues important to residents.	Manager Social Development	Service Statement Budget	On-going Service Delivery	Council held a forum on Close the Gap for indigenous health equality.
IN16285	Time Line Wall Install the Time Line Wall at Fairfield City Centre Plaza, which captures and reflects the growth and development of the City and its people over the years. <i>Year 2 of a 2 year program</i>	Manager Cultural Development	\$72,500		The timeline wall is being implemented in conjunction with the Fairfield City Centre Plaza - The Crescent and as a result has delayed the project.
IN16013	Interwoven Arts Program in the Fairfield City Centre - Smart Street Implement a program that integrates 'artwork' into Fairfield Town Centre upgrades to involve the community in making our City Centre more attractive and inclusive of our cultural diversity. This project will be integrated into the Smart Street enhancement design.	Manager Place and Strategy	\$30,000		This project has been delayed due to competing priorities.


 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 1: COMMUNITY WELLBEING

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16013-1	Interwoven Arts Program in the Fairfield City Centre - The Crescent Plaza Implement a program that integrates 'artwork' into Fairfield Town Centre upgrades to involve the community in making our City Centre more attractive and inclusive of our cultural diversity. This project will be integrated into the The Crescent Plaza enhancement design.	Manager Place and Strategy	\$21,166		This project has been delayed due to competing priorities.




 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
CF1324 & IN14182	Cabramatta Footpath Upgrade The third and fourth stages of the Cabramatta Town Centre paving upgrade scheme.	Place Manager Cabramatta, Canley Vale and Canley Heights	\$239,933		This project is being implemented in conjunction with Dutton Lane Redevelopment project and has been delayed as a result for construction works to be finalised.
CF1410	Support Bonnyrigg Town Centre Complete the 'All the World in One Place' arts panel project to be installed in Bibby's Place.	Manager Place and Strategy	\$13,557	★	Bonnyrigg All the World in One Place Art Panels installed and launched in February 2016.
IN15107	Retail and Commercial Centres Study Review of the Retail and Commercial Centres Study to set new policy framework for development of retailing in Town Centres throughout Fairfield City. This project was delayed due to Council's request for more detailed planning and recommendations for Bonnyrigg Town Centre.	Manager Strategic Planning	\$34,116	★	Retail and Commercial Study has been adopted by Council, to guide future commercial and retail development in Fairfield City.
IN15260	Prairiewood Youth and Community Centre (Hall Extension) Increase the capacity of the community hall by extending the hall to allow for the internal and external spaces to be better utilised. These include construction of seating, play area and BBQ facilities.	Manager Social Development	\$115,432	★	Upgrades to the Prairiewood Youth and Community Centre include a covered outdoor area and modification to hall openings into new area, which expands the amount of space available for the community as well as increasing the range of activities that can be held in it.
IN1519	Fairfield City Centre Tree Management - final stage Removal and replacement of the final few trees that are causing damage to Council assets in the City Centre (Ware Street).	Manager Place and Strategy	\$14,509		This project has been delayed due to competing priorities.
MPSRVCBU1501	SRV Community Building Renewal/Upgrades - Designs Designs for the renewal of community centres, halls and other buildings currently owned by Council to make them more accessible and updated for wider use by the community.	Manager City Assets	\$170,000		This project is behind schedule due to competing priorities.

★ **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Projects					
MPEAF1601	Emergency Asset Failure Unplanned renewal of all built asset classes that may arise throughout the year.	Manager City Assets	\$597,482	On-going service delivery	The works have included remediation of contaminated land, repair of Council's assets for leaking roof and footpath repair to improve disability access.
IN16367	Air Conditioning System Administration Building - Final Stage	Manager Major Projects and Planning	\$197,757	■	It is proposed that this project be ceased and as funds have been included in IN15347.
INSRV1603	Fairfield City Centre Plaza - The Crescent Construct a Fairfield Town Centre plaza, which will provide a modern meeting place in the central business district for residents and visitors to enjoy.	Manager Major Projects and Planning	\$1,800,000	🕒 \$	Additional works required that had not been identified in the initial scope of work and subsequent site inspections have delayed the project. It is proposed to increase the budget for this project by \$60,000 from the Fairfield City Centre Reserve to install lighting to the plaza trees and improve community safety in the Plaza.
IN16173	Street Tree Planting Street tree planting is to be undertaken in the following locations: • Cowpasture Road – North Liverpool Road to The Horsley Drive, Abbotsbury/Bossley Park • Canley Vale Road from Railway Parade to Smithfield Road, Canley Vale/Wakeley	Manager City Assets	\$20,000	★	Street tree planting has been completed.
IN16273	Community Centres/Halls - Installation of Air Conditioning Install air conditioning at Bossley Park Community Centre. Year 3 of a 4 year program	Manager City Assets	\$10,000	★	Installation of air condition system at Bossley Park Community Centre has been completed.
IN16361	Joe Broad Sportsground Upgrade Upgrade of the amenities building at the Joe Broad Sportsground.	Manager City Assets	\$200,000	★	Works completed.
IN16365	Emerson Reserve Upgrade Design and construct an extension to the amenity building at Emerson Reserve.	Manager City Assets	\$78,385	★	Works completed.
IN16366	Better Boating Program Renewal of the wharf at Lansvale Park.	Manager City Assets	\$40,000	🕒	Design to be finalised and is delayed due to competing priorities.








★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16369	Obstacle Course at Fairfield District Park Construction of an obstacle course and a human foosball court at Fairfield District Park.	Manager City Assets	\$733,000		Additional works required that had not been identified in the initial scope of work has delayed the construction of the Obstacle Course at Fairfield District Park.
IN16406	Johnston Park Upgrade Installation and repair of stairs.	Manager City Assets	\$19,701		Replaced existing stairs to improve safety and access between Johnston Park and the adjacent place of worship.
IN16291	Dutton Lane Redevelopment Continued construction for the main retail/commercial centre and car park in Dutton Lane and installation of parking guidance system. Year 3 of a 3 year program	Manager City Assets	\$12,061,770	 	Council is waiting for Sydney Water to connection the water pipes and for the Fire Service to certify the development, which has delayed the project. Council voted additional funding at the April 2016 - Council Meeting, with \$2,750,000 from Property Development Fund to be included into the 2015-2016 Operational Plan – IN16291.
IN16067	Cycleway Shared Path Extension Program Hamilton Road Cycleway Stage 1 - construct a 2.5m wide cycleway shared path on the southern side of Hamilton Road from House No. 69 to Fairfield Railway Station. Year 2 of a 3 year program	Manager Built Systems	-	deferred	It is proposed that this project and associated funding of \$200,000 from Grant/Future Capital Reserve be deferred for consideration in the 2016-2017 Operational Plan due to proposed additional works and funding by the Roads and Maritime Service in 2016-2017 financial year.
IN16305-1	Wilson Road Reserve, Bonnyrigg Heights Upgrade Construct a car park for approximately 35 vehicles. Year 2 of a 2 year program	Manager Built Systems	\$446,210		This project is behind schedule due to additional works that was identified in September 2016 Council Meeting for the construction of a roundabout at the intersection of Gloucester and Wilson Road.
IN16311	Additional Car Parking in Fairfield City Centre Additional car parking in Fairfield City Centre.	Manager Built Systems	\$720,000		The detailed design for this project was delayed, as Council was awaiting confirmation for additional land required to construct the car park, which has now been received from Transport for NSW.
IN16330	Western Sydney Infrastructure Plan - Local Roads - Cumberland Highway Upgrade Upgrade to the intersections of Hamilton Road, St Johns Road and John Street.	Manager Built Systems	\$5,420,000		Due to the scale of works required, this project is behind schedule.






 **Achieved**
Project is completed


 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
IN16331	Western Sydney Infrastructure Plan - Local Roads - Wetherill Street Upgrade Extension from Polding Street to Victoria Street.	Manager Built Systems	\$7,800,001		Due to the scale of works required, this project is behind schedule.
IN16022	Fairfield City Centre Upgrade - Hamilton Road and The Crescent Continue the upgrading of key locations within the Fairfield City Centre in Hamilton Road (William to The Crescent) and The Crescent (Hamilton Road to Ware Street).	Manager Place and Strategy	\$500,000		This project is behind schedule due to competing priorities.
IN16086	Fairfield City Centre Upgrade - Smart Street (Nelson Street end) Continue upgrading key locations within the Fairfield City Centre with the finalisation of the Smart Street precinct (Nelson Street end).	Manager Place and Strategy	\$250,000		This project is behind schedule due to competing priorities.
MPSRVCBU1601	SRV Community Building Renewal/Upgrade - Prairiewood Leisure Centre Replacement of chiller, indoor swimming pool air conditioning system and roof top split air conditioning system.	Manager City Assets	\$840,000		Initial design issues have delayed this project.
MPOSAR1607	Open Space Asset Renewal/Upgrade – Sportsfields Annual sportsfields restoration program of works.	Manager City Assets	\$250,000		It is proposed that the budget be reduced by \$100,000 and reallocated to MPOSAR1601 due to site contamination that was not anticipated in the original scope of work.
MPOSAR1603	Open Space Asset Renewal/Upgrade - Garbage Bin Enclosures x 10 Continue the roll out of garbage bin enclosures at sportsfields to remove bins from inside canteen buildings.	Manager City Assets	\$60,000		Works completed.
MPOSAR1605	Open Space Asset Renewal/Upgrade - Fence replacement at sportsfields. Upgrade existing safety fences to meet specifications.	Manager City Assets	\$50,000		Upgrade to existing fences for sportsfields at Emerson Park and Powhatan Park have been completed to improve community safety.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSRVLPF1601	SRV Landscaping Park Frontages Renewal/Upgrade - Kiola Reserve Upgrade landscaping around Fairfield City entrance sign near Kenyon's Bridge	Manager City Assets	\$30,000		This project has been delayed due to competing priorities with design works near completion.
MPSRVLPF1602	SRV Landscaping Park Frontages Renewal/Upgrade - St Johns Park Upgrade landscaping at the park entrance.	Manager City Assets	\$30,000		The scope of work for this project has changed, which has delayed the overall delivery of this project.
MPSRVLPF1603	SRV Landscaping Park Frontages Renewal/Upgrade - Makepeace Oval Upgrade landscaping at the park entrance.	Manager City Assets	\$20,000	★ \$	It is proposed that the \$10,000 from Grant funds offered by the Stronger Communities Program be allocated to this project in the 2015-2016 Operational Plan, to supplement the works that have been completed.
MPSRVLPF1604	SRV Landscaping Park Frontages Renewal/Upgrade - St Johns Park Upgrade landscaping at the park	Manager City Assets	\$30,000		This project is behind schedule due to competing priorities.
MPSRVLPF1605	SRV Landscaping Park Frontages Renewal/Upgrade - David Carty Reserve Upgrade landscaping at the park	Manager City Assets	\$35,000		The scope of work for this project has changed, which has delayed the overall delivery of this project.
MPSRVOS1601	SRV Open Space Renewal/Upgrade - Nelson Park Playground renewal	Manager City Assets	\$90,000	\$	It is proposed that the \$30,000 of Grant funding offered by the Stronger Communities Program be allocated to 2015-2016 Operational Plan for this project.
MPSRVOS1604	SRV Open Space Renewal/Upgrade - Joe Broad Reserve Irrigation installation	Manager City Assets	\$130,000	Deferred	It is proposed that this project and associated funding of \$130,000 from SRV funds be deferred into the 2016-2017 Operational Plan to minimise disruption during the winter hire period.
MPSRVSG1601	SRV Sportsground Renewal/Upgrade - Brennan Park - Middle Amenity Building Provide storage, administration, disabled toilet and referee rooms with surrounding landscaping and seating.	Manager City Assets	\$342,000	★	Works completed.



★ **Achieved**
Project is completed


 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSRVSG1602	SRV Sportsground Renewal/Upgrade - St Johns Park New sports court, seat, shelter and exercise equipment.	Manager City Assets	\$317,000		This project is behind schedule due to additional asphalt laying, which was not anticipated in the original scope of work.
MPSRVSG1603	SRV Sportsground Renewal/Upgrade - Rosford Reserve Stage 1 Sportsfield lighting - provide floodlighting to sportsfields.	Manager City Assets	\$241,000		This project is behind schedule due to resource constraints.
MPSLUP1601	Strategic Land Use Planning - Planning Proposals Process Planning Proposals lodged with Council that seek to change the planning policies in Council's Local Environmental Plan.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Planning Proposals during this quarter included rezoning land in Prairiewood from R2 to R3, Bonnyrigg Town Centre Strategic Review and the reclassification of Council Land in Fairfield Local Environmental Plan.
MPSLUP1602	Strategic Land Use Planning - Development Control Plans Undertake two revisions of Council's Development Control Plan Framework to make sure it is current and addresses current development trends.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	Fairfield City's Development Control Plan amendments during this quarter included the following sections: Environmental Management and Constraints; Development in Rural Zones; Secondary Dwellings in Rural Areas; Dwellings on Narrow Lots; Dual Occupancy; Residential Flat Buildings; Industrial Development; miscellaneous Development (Neighbourhood Shops); Car Parking, Vehicle and Access Management; and Public Art Strategy.
MPSLUP1603	Strategic Land Use Planning - Legislation and Policy Reviews Assess impacts on Fairfield City of changes to Legislation/Policies and Major Development Proposals and assist Council to lobby State and Federal Government to ensure Fairfield interests are represented.	Manager Strategic Planning	Service Statement Budget	On-going Service Delivery	The following legislations/policies were reviewed and responded to by Council: Department of Planning and Environment Gateway Review Process, Discussion Paper on Expanding Complying Development provisions and amendments to Standard Local Environmental Plan Instrument. Council also submitted to the Western Sydney Environmental Impact Statement, Jacfin Employment Precinct, and Oakdale South Employment Precinct State Significant Project.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSLUP1604	Strategic Land Use Planning - Developer Contribution Management Monitor and manage expenditure of Developer Contributions collected by Council.	Manager Strategic Planning	-	On-going Service Delivery	Council reviewed a number of documents including the Development Contributions Plans both Section 94 and 94A and Expenditure Plan.
MPPER1603	Plant and Equipment Replacement - Waste Services Plant Replacement The equipment being replaced includes garbage and recycling trucks used to collect community waste. The other equipment been replaced will be used in the town centre, street sweeping and building cleaning services	Manager Waste and Cleansing Operations	\$2,600,000	★	Waste Collection Vehicles, Creek truck and bin repair truck that have been delivered and in operation to improve service delivery across Fairfield City.
MPBAR1603	Building Asset Renewal/Upgrade - Fairfield Tennis Courts Upgrade of building, timber flooring, surfacing of courts, fencing and existing shade structure.	Manager City Assets	\$116,000	🕒	To minimise disruption to the hirers of the amenities, upgrades were delayed and will be undertaken in the winter months of 2016, which has put the project behind schedule.
MPBAR1601	Building Asset Renewal/Upgrade - Prairiewood Leisure Centre Replacement of roof cover and skylight.	Manager City Assets	\$560,000	🕒	This project is behind schedule due to competing priorities.
MPBAR1610	Building Asset Renewal/Upgrade - St Johns Park Childcare Centre Upgrade of roof coverings.	Manager City Assets	\$55,000	★ 💰	Works completed, with costs associated more than anticipated and additional funding of \$20,000 to be allocated from MPBAR1613.
MPBAR1612	Building Asset Renewal/Upgrade - Marlborough Street Childcare Centre Upgrade of outdoor environment.	Manager City Assets	\$65,000	★	Upgrade of play area and landscaping at the Marlborough Street Childcare Centre has been completed to improve the service. It is proposed that the additional funding of \$20,000 from Grant funds through the Stronger Community Program be allocated to supplement this project for the 2015-2016 Operational Plan.
MPBAR1613	Building Asset Renewal/Upgrade - Bonnyrigg, Bonnyrigg Heights, Cabramatta and Wetherill Park Childcare Centres Replacement of sinks.	Manager City Assets	-	■	It is proposed that this project be ceased and the funding of \$20,000 General fund be reallocated in a priority project MPBAR1610 for roof replacement at St Johns Park Childcare Centre.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPFRP1605	Renewal/Upgrade Footpath Candlewood Street, Bossley Park - Both sides from Restwell Road to Bossley Road (60m)	Manager City Assets	\$8,640	★	Works completed.
MPFRP1609	Renewal/Upgrade Footpath Vine Street, Fairfield - Left side from Prospect Creek Bridge to Leisure Centre access road (200m)	Manager City Assets	\$28,800	★	Works completed.
MPFRP1611	Renewal/Upgrade Footpath Bulls Road, Wakeley - Both sides from Canley Vale Road to Carnarvon Street (205m)	Manager City Assets	\$29,520	★	Works completed.
MPFRP1613	Renewal/Upgrade Footpath Box Road, Wakeley - Both sides from Bulls Street to Winburndale Street (51m)	Manager City Assets	\$7,344	★	Works completed.
MPFRP1615	Renewal/Upgrade Footpath Longfield Street, Cabramatta - Both sides from Broomfield Street to the Hume Highway (210m)	Manager City Assets	\$30,240	★	Works completed.
MPFRP1619	Renewal/Upgrade Footpath Orchardleigh Street, Yennora - Left side from Donald Street to Railway Street (65m)	Manager City Assets	\$9,360	★	Works completed.
MPNFC1601	New Footpath Andrew Avenue, Canley Heights - Right side from Frengrove Street to Canley Vale Road (180m)	Manager City Assets	\$21,600	★	Works completed.
MPNFC1605	New Footpath Eton Street, Smithfield - Right side from Oxford Street to Marlborough Street (420m)	Manager City Assets	\$50,400	★	Works completed.
MPNFC1615	New Footpath Rosina Street, Fairfield - Right side from The Boulevard to Wenden Street (230m)	Manager City Assets	\$27,600	★	Works completed.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be
delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is
recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPNFC1617	New Footpath Saba Street, Fairfield West - Right side from Maud Street to Saba Street Cul-De-Sac (155m)	Manager City Assets	\$18,600	★	Works completed.
MPNFC1620	New Footpath Taralga Street, Old Guildford - Right side from The Promenade to South Parade (370m)	Manager City Assets	\$44,400	★	Works completed.
MPNFC1627	New Footpath Verona Avenue, Mount Pritchard - Right side from Edna Avenue to Verona Avenue Cul-De-Sac (110m)	Manager City Assets	\$13,200	★	Works completed.
MPRMSR1601	Roads and Maritime Service Repair Railway Parade - from Austral Parade to Fredrick Street Rebuilding of road base and resurfacing with hot mix asphalt (160m).	Manager City Assets	\$230,000	★	Works completed.
MPRR1605	Road Rehabilitation Brown Road from House No. 126 to 138 Rebuilding of road base and resurfacing with hot mix asphalt (150m).	Manager City Assets	\$127,500	★	Works completed.
MPRR1611	Road Rehabilitation Road intersection landscaping works to enhance key sites across Fairfield City.	Manager City Assets	\$100,000	\$	It proposed that the budget be reduced by \$55,000 and reallocate these funds to IN16312 (\$15,000), IN16312-01 (\$25,000) and IN16312-02 (\$15,000).
MPRR1612	Road Rehabilitation Bowden Street - from Nance Avenue to Cabramatta Road West Rebuilding of road base and resurfacing with hot mix asphalt (135m).	Manager City Assets	\$110,000	★	Works completed.
MPRR1631	Road Rehabilitation East Parade - from North Street to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (825m).	Manager City Assets	\$150,000	★	Works completed.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPRR1636	Road Rehabilitation Bennett Avenue - from Quest Avenue to The Horsley Drive Repair of pavement failures, Mill Off and resurfacing with hot mix asphalt (285m).	Manager City Assets	\$140,000	★	Works completed.
MPRR1643	Road Rehabilitation The Crescent - from Hamilton Road to Smart Street Repair of pavement failures and resurfacing with hot mix asphalt (320m).	Manager City Assets	-	deferred	It is proposed that this project and associated budget be deferred for consideration in the 2016-2017 Operational Plan due to the current works already taking place within this area such as The Crescent Plaza improvement works, development of high rise building, indented car park improvement work, which impacts on the proposed works.
MPRR1661	Road Rehabilitation Railway Street - from House No. 37 to Junction Street Repair of pavement failures and resurfacing with hot mix asphalt (244m).	Manager City Assets	\$164,000	★	Works completed.
MPRR1662	Road Rehabilitation Berry Street - from Underwood Road to Curran Street Repair of pavement failures and resurfacing with hot mix asphalt (229m).	Manager City Assets	\$86,000	★	Works completed.
MPRR1663	Road Rehabilitation Curran Street - from Nesbitt Place to Corio Road Repair of pavement failures and resurfacing with hot mix asphalt (199m).	Manager City Assets	\$92,000	★	Works completed.
MPRR1668	Road Rehabilitation Edensor Road - from Bonnyrigg Avenue to Bus Transit Way Rebuilding of road base and resurfacing with hot mix asphalt (330m).	Manager City Assets	-	Deferred	It is proposed that this project and associated budget be deferred for consideration in the 2016-2017 Operational Plan due to the current works already taking place within this area such as kerb widening that's part of pedestrian refuge in front of Club and relocation of Sydney Water Line, which impacts on the proposed works.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSRVDU1604	SRV Drainage Upgrade 33 Kauri Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1605	SRV Drainage Upgrade 25 Kauri Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1608	SRV Drainage Upgrade 28 Sussex Street - beside the entrance to Cabramatta Sportsground Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1609	SRV Drainage Upgrade 28 Sussex Street - opposite the entrance to Cabramatta Sports ground Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1611	SRV Drainage Upgrade 30 Sussex Street (opposite at Huon Street corner) Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1612	SRV Drainage Upgrade 34 Sussex Street (opposite at Huon Street corner) Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1613	SRV Drainage Upgrade 42 Sussex Street (across the road) Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1614	SRV Drainage Upgrade 45 Eurabbie Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1615	SRV Drainage Upgrade 50 Eurabbie Street New lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1617	SRV Drainage Upgrade 52 Huon Street (across the road) Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1619	SRV Drainage Upgrade 43 Booyong Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be
delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is
recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSRVDU1623	SRV Drainage Upgrade 49 Gidgee Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1624	SRV Drainage Upgrade 23 Kauri Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1625	SRV Drainage Upgrade 24 Kauri Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1627	SRV Drainage Upgrade 23 Gidgee Street Lintel replacement (2.4m) and standard grates	Manager City Assets	\$3,000	★	Works completed.
MPSRVDU1628	SRV Drainage Upgrade 30-34 Davis Street Reconstruct damage panels in concrete channel	Manager City Assets	\$66,400	★	Works completed.
MPSRVFPC1601	SRV Footpath Connections Victoria Road, Smithfield - Left Side from Justin Street to Hart Street (710m).	Manager City Assets	\$106,375	Change	It is proposed that the project's location be changed to Canley Heights - Torrens St, Derby St and Peel St as a priority project to better connect footpaths to the Canley Heights Town Centre.
MPSRVKRG1611	SRV Roads, Kerbs and Gutter Renewal/Upgrade Harold Street - Coleraine Street to Lackey Street Reconstruction of the right side kerb and gutter (20m) at House No. 25-23a.	Manager City Assets	\$3,600	★	Works completed.
MPSRVKRG1639	SRV Roads, Kerbs and Gutter Renewal/Upgrade Humphries Road - Drummoyne Crescent Rebuilding of road base and resurfacing with hot mix asphalt (66m) from House No. 174 to Drummoyne Crescent.	Manager City Assets	\$56,571	★	Works completed.
MPSRVKRG1640	SRV Roads, Kerbs and Gutter Renewal/Upgrade Humphries Road - Drummoyne Crescent to Footscray Street Rebuilding of road base and resurfacing with hot mix asphalt (69m) from Drummoyne Crescent to Footscray Street.	Manager City Assets	\$59,143	★	Works completed.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSRVRKG1641	SRV Roads, Kerbs and Gutter Renewal/Upgrade Humphries Road - Footscray Street to Essendon Street Rebuilding of road base and resurfacing with hot mix asphalt (155m) from Footscray Street to Essendon Street.	Manager City Assets	\$100,714	★	Works completed.
MPSRVRKG1642	SRV Roads, Kerbs and Gutter Renewal/Upgrade Humphries Road - Essendon Street to Drummoyne Street Rebuilding of road base and resurfacing with hot mix asphalt (48m) from Essendon Street to Drummoyne Street.	Manager City Assets	\$41,143	★	Works completed.
MPSRVRKG1643	SRV Roads, Kerbs and Gutter Renewal/Upgrade Humphries Road - Drummoyne Street to St Johns Road Rebuilding of road base and resurfacing with hot mix asphalt (246m) from Drummoyne Street to St Johns Road.	Manager City Assets	\$197,571	★	Works completed.
MPPRRP1607	Roads to Recovery Montgomery Road - from Brown Rd to Holdin St Repair of pavement failures and resurfacing with hot mix asphalt (325m).	Manager City Assets	\$184,522	New Project	Additional funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that this project be included into the 2015-2016 Operational Plan.
MPPRRP1608	Roads to Recovery Castlereagh Street - from Ord Cl to Quarry Rd Repair of pavement failures and resurfacing with hot mix asphalt (272m).	Manager City Assets	\$140,000	New Project	Additional funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that this project be included into the 2015-2016 Operational Plan.
MPPRRP1609	Roads to Recovery Torrens Street - from Chatham St to Adolphus St Repair of pavement failures and resurfacing with hot mix asphalt (150m).	Manager City Assets	\$75,000	New Project	Additional funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that this project be included into the 2015-2016 Operational Plan.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 2: PLACES AND INFRASTRUCTURE

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPRRP1610	Roads to Recovery Ryder Road - from Morrina Cl to Mistral St Rebuilding of road base and resurfacing with hot mix asphalt (195m).	Manager City Assets	\$105,000	New Project	Additional funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that this project be included into the 2015-2016 Operational Plan.
MPRRP1611	Roads to Recovery Dublin Street - from The Horsley Dr to Casanda Ave Rebuilding of road base and resurfacing with hot mix asphalt (133m).	Manager City Assets	\$105,000	New Project	Additional funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that this project be included into the 2015-2016 Operational Plan.
MPRRP1612	Roads to Recovery Brisbane Road - from Knapton St to Herston Rd Rebuilding of road base and resurfacing with hot mix asphalt (225m).	Manager City Assets	\$125,000	New Project	Additional funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that this project be included into the 2015-2016 Operational Plan.

★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

💰 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
MPFMP1415	Flood Mitigation Program Prospect Creek Floodway Rectification.	Manager Catchment Planning	\$11,700	★ \$	Preliminary design for the Prospect Creek Floodway Rectification works has been completed. It is proposed that the remaining of \$75,389 from Stormwater Levy be allocated to MPFMP1711 - Construction of Prospect Creek Floodway for consideration in the 2016-2017 Operational Plan.
MPSLP1510	Stormwater Levy Program Implement Orphan School Creek Rehabilitation works to protect creek banks from erosion and restore the creek bank.	Manager Catchment Planning	\$1,134,356	★	Orphan School Creek Rehabilitation works to protect creek banks from erosion and restore the creek bank has been completed with contracted maintenance works scheduled till December 2016.
Projects					
IN16374	Rosford Reserve Detention Basin - Investigate and design Investigate the structure of the basin wall at Rosford Reserve and design remediation works to minimise erosion.	Manager Catchment Planning	\$50,000	🕒	This project has not progressed as anticipated during this financial year due to competing priorities and the availability of appropriate resources.
IN16316	Stormwater Drainage design works - Wetherill Park Investigate and design stormwater drainage works in Wetherill Park. Year 2 of a 3 year program	Manager Catchment Planning	150,000	deferred	It is proposed that this project and associated funding of \$150,000 from Section 94 be deferred for consideration in the 2016-2017 Operational Plan due to competing priorities and the availability of appropriate resources.
IN16414	20 Million Trees - Fairfield Park Council will plant 15,000 trees to improve the native vegetation throughout Fairfield Park, Fairfield. Year 1 of 2 year program	Manager Waste Education and Environmental Sustainability	\$34,875	New Project	Council adopted in the February 2016 Council Meeting to include this project into the 2015-2016 Operational Plan with a budget of \$34,875 from Grant funding.
IN16415	20 Million Trees - Prout Park Council will plant 10,000 trees to improve the native vegetation throughout Prout Park, Mount Pritchard. Year 1 of 2 year program	Manager Waste Education and Environmental Sustainability	\$22,500	New Project	Council adopted in the February 2016 Council Meeting to include this project into the 2015-2016 Operational Plan with a budget of \$22,500 from Grant funding.
IN16416	Greater Western Sydney Weeds Action Program Inspect noxious weeds on Council and Crown land, and private rural properties to educate landholders as well as controlling noxious weeds along Fairfield City's creek lines.	Manager Waste Education and Environmental Sustainability	\$10,500	New Project	Council adopted in the February 2016 Council Meeting to include this project into the 2015-2016 Operational Plan with a budget of \$10,500 from Grant funding.


★ **Achieved**
Project is completed

🕒 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPBWR1606	Better Waste and Recycling - Upgrade Recycling Drop Off Centre Upgrades will include providing separate entry and exit driveways, increased recycling capacity to collect additional items (paints, light bulbs, styrofoam and mattresses) and construction of a shelter area to store materials collected.	Manager Waste Education and Environmental Sustainability	\$368,780		The Deed of Agreement with the NSW Environment Trust has been delayed due to legal advice received by Council and on-going negotiations with the NSW Environmental Trust.
MPBWR1607	Better Waste and Recycling - Waste Composition Audit Domestic waste audit will be completed to include: - waste composition in garbage bins - recycling composition in recycling bins - audit of clean up service to determine waste types being collected	Manager Waste Education and Environmental Sustainability	\$60,000	★	The Waste Composition Audit has been completed and adopted by Council. This audit identifies the waste composition across Fairfield City and will help inform Council's waste management strategies and plans.
MPESMP1602	Existing Stormwater Management - Horsley Park Stormwater Drainage Works Third year of a multi-year initiative to address flooding issues in Horsley Village and across Horsley Park and Cecil Park.	Manager Catchment Planning	\$196,250	\$	It is proposed that \$103,750 (General funds) from this project be reallocated into MPESMP1403 - Upgrade of stormwater table drain due to fund the shortfall in this project.
MPFMP1602	Flood Mitigation Voluntary house raising at 11 Moore Street	Manager Catchment Planning	-	Deferred	Property owner is progressing with an inspection report for a Development Application as part of the Volunteer Housing Raising Program. It is proposed that this project and associated funding of \$81,000 from Reserve Funds be deferred for consideration in the 2016-2017 Operational Plan due to delays in the applicant's submission, with the required funding to be allocated into the 2016/2017 financial year.
MPFMP1605	Flood Mitigation Smithfield West Overland Flood Study	Manager Catchment Planning	\$15,000	★	The Smithfield West Overland Flood Study was adopted by Council during March 2016. The Study identified the nature of overland flooding and flood impacts within this catchment.
MPFMP1606	Flood Mitigation Fairfield Floodplain Risk Management Study and Plan	Manager Catchment Planning	-	\$ -	It is proposed that this project be ceased and the associated funding of \$36,667 (General funds) be allocated to MPFMP1612 – Fairfield Catchment due to the grant application being unsuccessful in 2015/2016 financial year.


★ **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPFMP1607	Flood Mitigation Three Tributaries Flood Detention Basin Upgrade - Investigation and Design - Powhatan Street Reserve	Manager Catchment Planning	\$90,000		The late notification of grant subsidies by the Office of Environment and Heritage has delayed the commencement of this project.
MPFMP1608	Flood Mitigation Smithfield West Floodplain Risk Management Study and Plan	Manager Catchment Planning	-	deferred	It is proposed that this project and associated funding of \$20,000 from General fund be deferred for consideration in the 2016-2017 Operational Plan as the grant application was unsuccessful in 2015/2016 financial year. Council has resubmitted a new grant funding application for the 2016-2017 financial year.
MPFMP1609	Flood Mitigation Three Tributaries Flood Detention Basin Upgrade - Investigation and Design - Fairfield Golf Course	Manager Catchment Planning	\$60,000		The late notification of grant subsidies by the Office of Environment and Heritage has delayed the commencement of this project.
MPFMP1610	Flood Mitigation Voluntary house raising at 16C Knight Street, Lansvale	Manager Catchment Planning	\$81,000		The Development Application (DA) for this property has delayed this project due to additional information required to be submitted for the DA.
MPFMP1611	Flood Mitigation Update Council's Onsite Detention (OSD) Policy and Stormwater Drainage Policy	Manager Catchment Planning	\$75,000		Council has decided to carry out the works with internal resources due to an inability to attract external contractors, which delayed the project's commencement. To date, the project assessment, internal consultation and policy review have been completed.
MPFMP1612	Flood Mitigation Fairfield Catchment - a flood Risk Management Strategy and Plan to identify, assess and recommend measure to reduce flood risk.	Manager Catchment Planning	\$150,000	 	The review and extension of the flood model which was not anticipated in the original scope of works has delayed this project. This project is funded by a 2:1 grant funding ratio. It is proposed that the \$126,667 Grant funding be reduced to \$100,000 and as required for this project as part of the grant funding condition \$50,000 of General funding be allocated.


 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 3: ENVIRONMENTAL SUSTAINABILITY

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPSLP1608	Stormwater Levy - Construction of four major Gross Pollutant Traps. Construction of Gross Pollutant Traps that will trap rubbish, sediment and vegetation debris, in order to protect the City's waterways. This project will be undertaken provided we successfully receive the grant funding.	Manager Catchment Planning	\$668,000		Due to the late notification of grant subsidies by the Office of Environment and Heritage this project has been delayed.





 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Projects					
IN16020	Fairfield City Centre Tourism Pedestrian Signage Use existing street signage poles to add 'wayfinding blades' to guide visitors and residents from parking stations and public transport nodes to key service and retail locations in the City Centre.	Manager Place and Strategy	\$20,000		This project is behind schedule due to competing priorities.
IN16320	Fairfield City Centre Upgrade - The Crescent (Ware Street to Hamilton Road) Continue the upgrading of key streetscape locations within the Fairfield City Centre with the finalisation of the The Crescent precinct. These works will connect the new pavement upgrade works of the Transport Interchange along The Crescent to Hamilton Ro	Manager Place and Strategy	\$300,000		This project is behind schedule due to competing priorities.
MPCIP1601	Centre Improvement Program - Villawood Town Centre Continue the upgrade of Local and Neighbourhood Centre public domain to improve and maintain the visual attractiveness, general amenity, accessibility and level of safety	Manager Place and Strategy	\$76,797		This project is behind schedule due to competing priorities.
MPCIP1602	Centre Improvement Program - Lansvale Business Centre Minor works upgrades	Manager Place and Strategy	\$60,000		It proposed that the budget be reduced by \$15,000 and reallocate the associated funding to IN16312-02 (\$15,000).
MPPMED1601	Place Management and Economic Development - Strategic Plans <ul style="list-style-type: none"> Fairfield City Centre Strategic Framework Cabramatta Future Directions Action Plan Smithfield - Wetherill Park Economic Analysis and Future Directions Action Plan 	Manager Place and Strategy	Service Statement Budget	On-going Service Delivery	All three strategic plans are still in development including consultation with key stakeholders prior to finalising drafts for Council's consideration.
MPPMED1602	Place Management and Economic Development - Events <ul style="list-style-type: none"> Cabramatta Calendar of Events (including Lunar New Year) Cabramatta Moon Festival Fairfield City Centre Calendar of Events (including Fairfield City Centre Christmas Carols and Tree Lighting event and street decorations) 	Manager Place and Strategy	Service Statement Budget	On-going Service Delivery	Several events were held during this quarter, these included Cabramatta's Lunar New Year, East Side Fun Day, Fairfield Easter Bunny Walk and Easter Bunny at Cabramatta, Canley Vale and Canley Heights.

 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
MPPMED1603	Place Management and Economic Development - Stakeholder Liaison <ul style="list-style-type: none"> Fairfield City Centre Business Forum Smithfield - Wetherill Park Discussion Group Bonnyrigg Town Centre Committee Business Chambers of Commerce Western Sydney Business Connection Small Business Connect 	Manager Place and Strategy	Service Statement Budget	On-going Service Delivery	A total of 95 meetings were held with Chambers, business groups, and individual business stakeholders during the quarter.




 **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.


 **Ceased**
Project is recommended not to proceed

 **Budget Adjustment**
Budget adjustment for a project is recommended.

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

No.	Name	Responsible Officer	2015/16 Budget	Status	Comments
Carry Forward Projects					
IN15352	Capital Upgrade Installations at the Sustainable Resource Centre Installation, road works and engineering of weighbridge.	Manager Sustainable Resource Centre Operations	\$290,341		Tender has been awarded and works starting in April, works should be completed in late June or early July.
MPPIC1505	Productivity Improvements and Cost Containment Sustainable Resource Centre Implementation of 5 year business case for production capabilities.	Manager Waste and Cleansing Operations	Service Statement Budget	★	A review has been completed as part of the ongoing management at the Sustainable Resource Centre and is producing within its licence and agreements.
Projects					
IN16411	Replace Mail Folding Machine Replace existing mail folding machine in the print room that has reached its end of life. These costs also include contracted maintenance to maintain the machine for the next 5 years.	Communications and Marketing Manager	\$15,900	★	The Mail Folding Machine has been replaced to improve efficiency.
IN16292	Subdivision of 117A Wetherill Street, Wetherill Park The residential subdivision of 117A Wetherill Street, Wetherill Park into potentially 9 properties for resale.	Manager City Assets	\$1,300,000		Further drainage and traffic assessments required due to Wetherill Street upgrade works, which has delayed this project.
IN16052	Upgrade Council's Information Management Systems - Final Stage Upgrades will enable the integration and implementation of new technologies such as online business services (e-Services and e-Business), online payment services and integration of mobility features such as mobile device applications for customers and for staff.	Manager Information Technology	\$68,113		This project was initially delayed due to staff resource availability. The Mobile solutions for various business processes have been scoped and in the building and testing phases.
IN16500	Property Development Fund Strategy Develop a Property Development Fund Strategy to identify future development opportunities.	Manager City Assets	\$50,000	New Project	It is proposed that this project be included into the 2015-2016 Operational Plan with a total budget of \$50,000 from Property Development Fund to develop a vital Strategy.

★ **Achieved**
Project is completed

 **Behind Schedule**
Project is behind schedule and expected to be delivered within agreed timeframe.

■ **Ceased**
Project is recommended not to proceed

\$ **Budget Adjustment**
Budget adjustment for a project is recommended.

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING MARCH 2016

QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING MARCH 2016

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 31 March 2016. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Third Quarter 2015 – 16 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

Item 1 - Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 March 2016 indicates that Council's financial position is satisfactory at year end, having regard to the income and expenditure and the budgeted income and expenditure."

Signed:

date: 11 May, 2016

Bradley Cutts
Chief Financial Officer
Responsible Accounting Officer

Item 2 - Income and Expenditure Budget Review

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2015/16 financial year.

Income from Continuing Operations

Council's operating result for the month to 31 March, 2016 (excluding capital items) is a surplus of \$16.039m compared to budget surplus of \$4.047m.

(More detailed commentary is explained below).

User Fees and Charges

Actual	Budget	Variance
\$13.327m	\$12.307m	\$1.020m

Major favourable variances include:

- \$0.114m Entry Fees – Leisure Centres (primarily Prairiewood)
- \$0.056m Additional S149(5) Fees
- \$0.048m Building Inspection Fees
- \$0.206m Development Application Fees
- \$0.063m Application Fees – Other
- \$0.043m Miscellaneous Permits
- \$0.121m Fees Income Miscellaneous
- \$0.066m Sponsorship Income
- \$0.616m Sundry Income (various debtor invoices raised + \$0.287m Insurance Equity Return from Westpool)

However, the above favourable variances are offset by unfavourable variances in:

- \$0.048m Building Inspection Fees
- \$0.042m S735A Certificate Fees
- \$0.030m Footpath Inspection Fees
- \$0.171m Road Opening Permits
- \$0.053m Child Care Centres Income
- \$0.048m Tech Centre Computer Income

Other Revenue

Actual	Budget	Variance
\$19.531m	\$9.722m	\$9.809m

Major favourable variances include:

- \$6.000m Extra-ordinary item Profit on Sale of Diamond Crescent Land
- \$0.126m Rebates Received
- \$0.069m Insurance Claims
- \$2.430m Fines Income (of which \$2.173m equates to Parking Enforcement and Ordinance Administration)
- \$0.908m Recycling Income (dramatic increase in market-driven demand for crushed concrete and bricks supplied from the Sustainable Resource Centre)
- \$1.662m tipping Fees (offset by \$0.846m Cost of Goods Sold)

These are offset by an unfavourable variance of \$0.256m Car Park Operations

Grant & Contribution – Operation

Actual	Budget	Variance
\$14.648m	\$14.272m	\$0.376m

The budget for receiving grants and contributions (Operations and Capital) is prepared based on the pattern of actual payments received in previous years. However, receipts do not always follow the same patterns, and as such, Council may experience timing difference between the budget and actual receipt of grants. Major favourable year to date variances include:

- \$0.815m Library Grants
- \$0.434m 'Other' Operating Grants received
- \$0.075m Financial Assistance Grants received
- \$0.070m DADHC Grants

These are offset by Long Day Care funding (\$0.677m) and Roads/Bridges grants (\$0.349m) not yet received.

Grant & Contribution – Capital

Actual	Budget	Variance
\$16.492m	\$15.799m	\$0.693m

As noted above, the budgeted pattern of receipting grants and contributions may not always reflect what actually happens, and timing differences will occur as a result. The favourable variances year to date are:

- \$1.221m – S94 Capital Contributions
- \$1.299m – 'Other' capital grants

offset by Grants expected but not received by close of March financial accounting period, including Grants for Roads and Bridges (\$1.702m) and Recreation Grants (\$0.123m).

Expenses from Continuing Operations

The total expenditure for the nine months to March is \$111.459m compared to the budget of \$112.806m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$51.604m	\$50.100m	(\$1.504m)

The unfavourable variance is due to the budget not recognising:

1. \$0.507m revaluation of the leave liability provisions in line with the 2.7% award increase from 1 July 2015,
2. \$0.658m Fair Value adjustment as per AASB119 Employee Benefits accounting standard

Further, as a consequence of the Enterprise Agreement, FCC has recognised \$0.888m for the payout of allowances. Eligible staff elected to have:

1. \$0.741m (paid out immediately in August 2015), and have
2. \$0.147m paid on a fortnightly basis over the next five years.

The Salaries and Wages budget includes a target saving \$3.691m for the 2015-16 financial year of which \$2.767m is realised as a year to date budget target in March, but not yet achieved in the actual spend.

The capitalisation of salaries and wages to the end of March 2016 equated to \$2.026m against a budget of \$2.459m. This is expected to improve as more capital projects are completed during the last quarter of the year.

EMPLOYEE COST	2015/2016		
	YTD Actual	YTD Budget	YTD Variance
	\$000's		
Full Salaries & Wages Budget allocated		45,175	
Additional Budget Savings		(2,767)	
Salaries & Wages (Net of savings)	44,063	42,408	(1,655)
Overtime	1,616	1,741	125
Super	4,779	4,839	60
Workers Compensation	462	482	20
Other	444	365	(79)
Training Cost	240	265	25
Total Employee Cost	51,604	50,100	(1,504)

As indicated by the high level forecast below, the budget for Employee Costs for the current financial year is still achievable pending unforeseen circumstances. A further review will be undertaken and reported prior to the end of financial year.

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's annual leave policy (i.e. maximum accrued annual leave of 8 weeks) remains a priority. The trend indicates a decrease in leave liability hours.

The Sick Leave value was decreased significantly due to the Attendance Productivity Payment Enterprise Agreement 2013. The value has been preserved as Preserved Paid Out Sick Leave (PPOSL). This outstanding balance will then be paid out as per options stipulated in the PPOSL 2013.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Sep - 14	151,864	5,865,823
Dec - 14	151,408	6,050,201
Mar - 15	138,725	5,346,109
Jun - 15	143,719	5,522,260
Sep - 15	146,303	5,841,150
Dec - 15	145,460	5,819,088
Mar - 16	126,271	5,058,011

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun - 13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Sep - 14	291,613	11,623,175
Dec - 14	287,941	11,417,516
Mar - 15	289,047	11,505,070
Jun - 15	288,598	11,460,500
Sep - 15	287,978	11,821,749
Dec - 15	288,168	11,907,014
Mar - 16	289,816	11,977,220

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Sep - 14	-	1,753,423
Dec - 14	-	1,497,981
Mar - 15	-	1,199,770
Jun - 15	-	1,185,461
Sep - 15	-	1,203,738
Dec - 15	-	1,176,221
Mar - 16	-	1,074,088

Note: Values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$15.788m	\$16.722m	\$934m

Major favourable variances include:

- \$1.635m Materials & Consumables (movement of expenses to the balance sheet as stock)
- \$0.320m Fuels
- \$0.399m Consultancies
- \$0.168m Operating Leases
- \$0.062m Audit Services
- \$0.062m Legal Expenses
- \$0.066m Stores Standard Price Variance
- \$1.117m Repairs & Maintenance

The above have been offset by an unfavourable variances in Contract work External \$1.234m, and Information & Technology Licences and Maintenance \$0.231m, Hire Plant Charges (\$1.510m), Materials M&R (\$0.064m),

Depreciation

Actual	Budget	Variance
\$21.385m	\$22.748m	\$1.363m

Depreciation is currently \$1.363m below budget. In consultation with external auditors, a body of work was undertaken to review the depreciation methodology used at Council. This resulted in depreciation cost savings. Work is continuing on this exercise, particularly with infrastructure assets. Further details will be made available as they come to light.

Other Expenses

Actual	Budget	Variance
\$22.643m	\$23.209m	\$0.565m

Major favourable variances include:

- \$0.091m Advertising
- \$0.055m Functions, Seminars, Meetings
- \$0.114m Insurances
- \$0.290m Donations and Contributions
- \$0.049m Postage
- \$0.396m Publicity and Promotion
- \$0.387m Waste Recycling
- \$0.554m Street Lighting
- \$0.056m Valuation Fees

The above are offset by unfavourable variances in Commission Processing Fees (\$0.137m), Equipment under \$1,000 (\$0.140m of which \$0.082m was for replacement of rubbish bins, Waste disposal charge ((\$0.810m) Subscription (\$0.143m), Sundry Expenses (\$0.105m) and Entertainment Expenses – Non-FBT \$0.092m)

Income & Expenditure Statement and Graphs

Council's Income and Expenditure statement as at end of March 2016 appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of Council's income and expenditure.

Income & Expenditure Statement

FAIRFIELD CITY COUNCIL

Budget review for the Quarter ended - 31 March 2016

Favourable Variance

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2015-2016						9 month period ended - 31 March 2016			
	Original Budget 2015/2016 \$000's	Approved Changes				Projected Year End Result 2015/2016 \$000's	Actual \$000's	Budget \$000's	Variance \$000's	Variance (%)
		Carry Forwards \$000's	Sep. 2015 Review \$000's	Dec. 2015 Review \$000's	Mar. 2016 Review \$000's					
Income from Continuing Operations										
Ordinary Rates	75,208					75,208	55,954	56,442	(488)	-0.9
Domestic Waste	27,097					27,097	20,601	20,595	6	0.0
Drainage Stormwater Levy	1,558					1,558	1,132	1,150	(18)	-1.6
User Charges and Fees	16,808					16,808	13,327	12,307	1,020	8.3
Interest & Investment Income	3,086					3,086	2,304	2,364	(60)	-2.5
Other Revenue	13,992		(46)			13,945	19,531	9,722	9,809	100.9
Grant & Contribution - Operations	19,479	36	(6)	115		19,623	14,648	14,272	376	2.6
Grant & Contribution - Capital	20,470	244	2,128	(188)		22,654	16,492	15,799	694	4.4
Total Income from continuing operations	177,697	280	2,076	(73)	0	179,979	143,990	132,651	11,339	8.5
Expenses from Continuing Operations										
Employee Costs	68,277	271	(63)	1,186		69,672	51,604	50,100	(1,504)	-3.0
Debt Servicing Costs	57	0		0		57	38	27	(11)	-42.8
Materials & Contracts	24,742	314	(8)	(7)		25,042	15,788	16,722	934	5.6
Depreciation, Amortisation & Impairment	30,415	0		0		30,415	21,385	22,748	1,363	6.0
Other Expenses	31,129	95	336	55		31,614	22,643	23,209	565	2.4
Total Expenses from continuing operations	154,620	680	265	1,234	0	156,800	111,459	112,806	1,347	1.2
Operating Surplus/(Deficit)	23,077	(400)	1,810	(1,308)	0	23,179	32,532	19,846	12,686	
Less: Grant & Contribution - Capital	20,470	244	2,128	(188)	0	22,654	16,492	15,799	694	
Net Operating Surplus/(Deficit) before capital income	2,607	(645)	(318)	(1,120)	0	525	16,039	4,047	11,992	

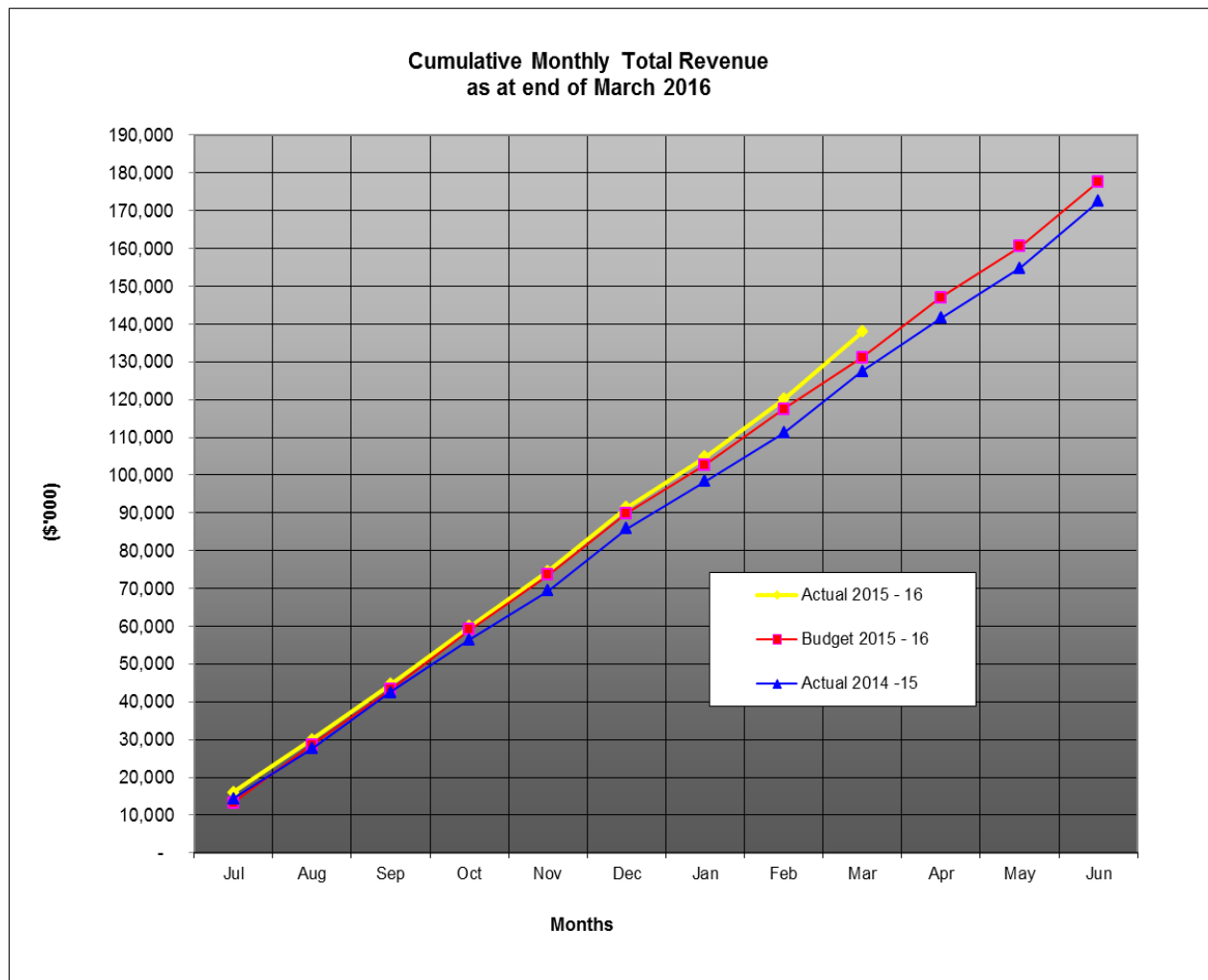
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Revenue

The following graph plots the monthly revenue on a cumulative basis. It graphs three separate sets of figures.

1. Actual revenue for the previous financial year 2014/15 (blue)
2. Cumulative budgeted revenue for the current financial year 2015/16 (red)
3. Actual year-to-date revenue to March 2016 (yellow)

The graph indicates that the revenue to March 2016 is trending ahead of budget and last year.



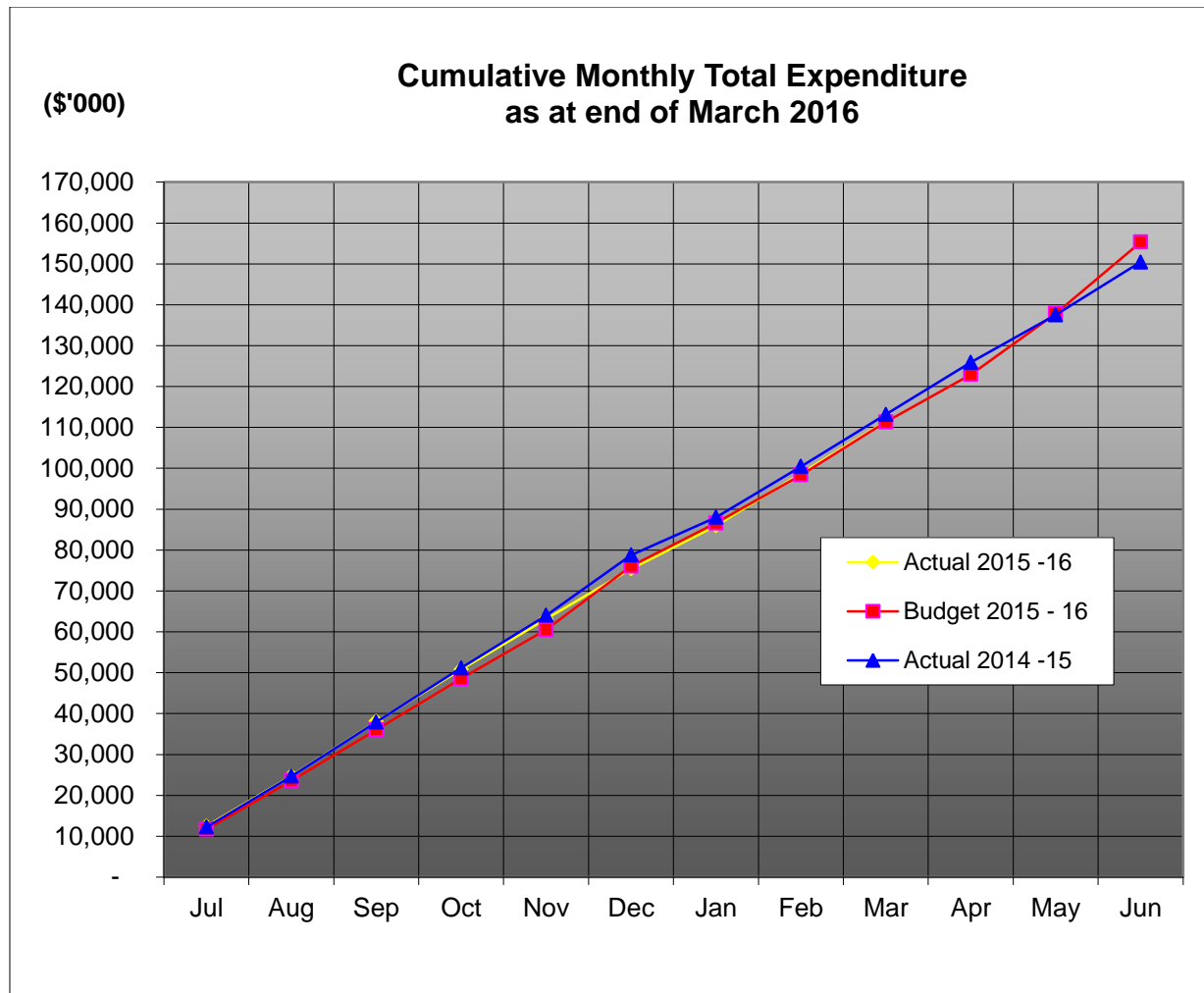
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Expenditure

Similarly, the following graph projects monthly expenditure on a cumulative basis. It graphs three separate sets of figures.

1. Actual expense for the previous financial year 2014/15 (blue)
2. The cumulative budgeted expense for the current financial year 2015/16 (red)
3. The actual year-to-date expenditure to March 2016 (yellow)

As can be seen, expenditure to end March 2016 is trending just below budget for the current year and below the comparative actual for last financial year.



Item 3 - Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of March 2016 of \$38.738m
- II. Revised budget of \$91.567m is inclusive of 2014/15 carry overs

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 9 month period ended 31 March, 2016

	Full Financial Year 2015-2016						9 month period ended - 31 March 2016		
	Original Budget Year 2015/2016 \$000's	Approved Changes				Revised Budget 2015/2016 \$000's	Actual 2015/2016 \$000's	Revised Budget 2015/2016 \$000's	Variance 2015/2016 \$000's
		Carry	Sept. 2015	Dec. 2015	Mar. 2016				
		Forwards \$000's	Review \$000's	Review \$000's	Review \$000's				
Capital Funding									
Rates and other untied funding	16,091	2,627	1,067	419	0	20,204	4,824	20,204	(15,380)
Capital Grants	16,168	244	2,128	(188)		18,352	11,959	18,352	(6,393)
Capital Contributions - Other	4,302					4,302	4,533	4,302	231
Sale Proceeds	3,630	15,700				19,330	0	19,330	(19,330)
Funded by borrowing	0					0	0	0	0
Transfers to/from Grants	1,458	1,669				3,127	(1,647)	3,127	(4,774)
Transfers to/from S94	3,459	1,188				4,647	326	4,647	(4,322)
Transfers - Town Centres	1,404	15				1,419	168	1,419	(1,251)
Transfers - Other Reserves	24,546	(4,460)	100			20,186	18,575	20,186	(1,611)
Total Capital Funding	71,059	16,983	3,295	231	0	91,567	38,738	91,567	(52,829)
Capital Expenditure									
Asset Purchases	6,332	2,463		16		8,812	26	8,812	(8,785)
WIP - Infrastructure Assets	61,116	14,520	3,301	215		79,152	36,957	79,152	(42,195)
Capitalised Employee Costs	3,293		(6)			3,287	2,026	3,287	(1,261)
Capitalised Material Costs	0					0	(37)	0	(37)
Loans Principal Repayments	317					317	(233)	317	(550)
Total Capital Expenditure	71,059	16,983	3,295	231	0	91,567	38,738	91,567	(52,829)

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects the expected full year result.

Item 4 - Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of the quarter. It also shows the actual year end available cash position. The table below reflects that the Council has a healthy cash position as at end of the third quarter of 2015-16 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 31 March, 2016

	Projected Balances as at 31 March, 2016						Actual 31 March 2015 \$000's
	Original Forecast To Jun 2016 \$000's	Approved Changes				Revised Forecast Jun-16 \$000's	
		Carry Forwards \$000's	Sept. 2015 Review \$000's	Dec. 2015 Review \$000's	Mar. 2016 Review \$000's		
Unrestricted							
Unrestricted Cash and Investments	4,831	2,617	327	1,475	0	9,250	36,307
Total Unrestricted	4,831	2,617	327	1,475	0	9,250	36,307
Externally Restricted							
Grants	2,384	2,055	-36			4,403	6,009
Domestic Waste	20,282	1,808	-39			22,051	20,648
Section 94	25,511	1,188	1,106	150		27,955	33,619
Stormwater Levy	2,238	1,302	20	-151		3,409	1,962
Other Contributions	0					0	
Total Externally Restricted	50,415	6,353	1,052	-1	0	57,819	62,238
Internally Restricted							
Internally Restricted	5,900	7,287	100	29		13,316	7,637
Total Internally Restricted	5,900	7,287	100	29	0	13,316	7,637
Total Restricted	56,315	13,640	1,152	28	0	71,135	69,876
Total Cash & Investments	61,146	16,257	1,479	1,503		80,385	106,183
Available Cash & Investments	10,731	9,904	427	1,504	0	22,566	43,945

Note: The actual reflects the current position while the budget is the expected full year result.

Item 5 - Third Quarter 2015 – 16 Budget Review Adjustments

It is noted that the amounts in the tables below will be equally offset against corresponding expense and income values within the budget. It is recommended that following Quarter Three amendments to the current 2015/16 budget be adopted by Council:

Operational – Revenue

No operational revenue adjustments required in quarter three of 2015/16 budget year.

Operational – Expense

Project ID	Project Title	Expense	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		Inc/(Dec) \$			
MPSLP1509	Smithfield Catchment Management Plan	22,922	General	Changed	Correction of expenditure category from Capital to Operational
MPSLP1508	Burns Creek Catchment Management Plan	89,222	General	Changed	Correction of expenditure category from Capital to Operational
MPFMP1602	Voluntary house raising at 11 Moore Street	(81,000)	General	Deferred	Property owner is considering progressing with an inspection report for a subsequent development application and therefore has not progressed with house raising. The project is deferred for consideration in the 2016/17 Operational Plan.
MPFMP1608	Smithfield West Floodplain Risk Management Study and Plan	(60,000)	Grant = \$40,000 Gen = \$20,000	Deferred	Grant funding for this project was not successful during 2015/16. A Grant funding application was resubmitted for next financial year and the project deferred for consideration in the 2016/17 Operational Plan.
MPFMP1606	Fairfield Catchment Floodplain Risk Management Study and Plan	(110,000)	Grants = \$73,333 Gen. = \$36,667	Ceased	This is a duplicate project carried out under MPFMP1612 (YN099). Funding adjustment required. Council funds only are requested to be transferred to MPFMP1612 (YN099). Grant funding allocation is incorrect and can be deleted.
MPFMP1612	Fairfield Catchment Floodplain Risk Management Study and Plan	10,000	Reduce Grants by \$26,667 Increase Gen. by \$36,667	Changed	Correction of funding allocation for this project is requested, as below. Funds transfer from duplicate project MPFMP1606 (YN099) General - \$36,667 Reduce grant allocation in MPFMP1612 (YN099) from \$126,667 to \$100,000. Correct funding allocation is: Council funding - \$50,000 Grant funding - \$100,000
Service Statement	Spare Parts and Maintenance Stock	100,000	General	Changed	This is the writing off of now redundant stock/resource items held in the past for maintenance and spare part purposes. These have been accumulated and held at the depot over the last twenty years and have a \$0 market value.
IN16500	Property Development Fund Strategy	50,000	Property Development Fund	New	It is proposed that this project be included into the 2015-2016 Operational Plan with a total budget of \$50,000 from Property Development Fund to develop a vital Strategy.
		21,144	Increase in Expenses		

Capital - Revenue

Project ID	Project Title	Revenue	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		(Inc)/Dec \$			
IN16067	Cycleway Shared Path Extension Program	200,000	Grants = \$100,000 Gen. = \$100,000	Deferred	The Roads and Maritime Services (RMS) has not provided the expected grant funding for this project. A detailed design has been prepared and submitted to the RMS for this project. Bicycle lanterns have been requested by the RMS at the Barbara and Hamilton Road intersection. The revised estimate of cost of the project is \$400,000. It is recommended that the Council funds allocated this year (\$100,00) be carried forward to the 2016/17 year and combined with the funds allocated for the 2016/17 year (\$100,000) for Stage 2 of this project to undertake this project with the other half of the total cost of the project to be funded by the RMS.
MPBAR1613	Building Asset Renewal/Upgrade - Bonnyrigg, Bonnyrigg Heights, Cabramatta and Wetherill Park Childcare Centres	(20,000)	General	Changed	It is proposed that this project be ceased and the funding of \$20,000 general Fund be reallocated in a priority project MPBAR1610 for the roof replacement at St Johns Park Childcare Centre.
MPBAR1610	Building Asset Renewal/Upgrade - St Johns Park Childcare Centres	20,000	General	Ceased	Works completed with costs associated more than anticipated and additional funding of \$20,000 to be allocated from MPBAR1613.
MPSRVOS1604	SRV open Space Renewal/Upgrade - Joe Broad Reserve (Irrigation Installation)	130,000	SRV Reserve	Deferred	It is proposed that this project and associated funding of \$130,000 from SRV funds be deferred into the 2016/17 Operational Plan to minimise disruption during the winter hire period.
		330,000	Decrease in Income		

Capital - Expense

Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
MPSLP1509	Smithfield Catchment Management Plan	(22,922)	General	Changed	Correction of expenditure category from Capital to Operational
MPSLP1508	Burns Creek Catchment Management Plan	(89,222)	General	Changed	Correction of expenditure category from Capital to Operational
MPESMP1403	Existing Stormwater Management Upgrade of table drain, Lincoln Road, Horsley Park	103,750	General	Changed	Project was overspent due to a misallocation of funds across the following projects: MPESMP1402, MPESMP1502 and MPESMP1602. Funding shortfall can be sourced from MPESMP1602 (XN155). Both projects are within the Existing Stormwater Management Program
MPESMP1602	Existing Stormwater Management - Horsley Park Stormwater Drainage Works	(103,750)	General	Changed	Expenditure in this project will be less than the budgeted amount. Consideration of transferring excess funds to MPSMP1403 (XN156) to meet the project over expenditure is requested. Both projects are within the Existing Stormwater Management Program.
IN16316	Stormwater Drainage design works - Wetherill Park	(150,000)	General	Deferred	This project is deferred for consideration as part of the 2016/17 Operational Plan. Management options in relation to stormwater drainage and flooding have progressed with further project planning required to target the expenditure of Section 94 funding as part of the 2016/17 Operational Plan.
MPFMP1415	Flood Mitigation Program - Prospect Creek Floodway Rectification	(75,389)	General	Changed	The project is considered complete for 2015/16 with initial preliminary design considerations carried out. Remaining funds are to be deferred for consideration as a new project (MPFMP1711) in the 2016/17 Operational Plan for the detailed design phase of the project.
MPOSAR1601	Terone Park	100,000	General	Changed	Site contamination significantly impacted the costs to complete this scope of work.
MPOSAR1607	Sportsfields - City Wide	(100,000)	General	Changed	Provide funding to complete works at Terone Park.
MPRR1643	Road Rehabilitation - The Crescent - From Hamilton Road to Smart Street Repair of pavement failures and resurfacing with hot mix asphalt (320m)	(192,710)	General	Deferred	It is proposed that this project and associated budget be deferred for consideration in the 2016-2017 Operational Plan due to the current works already taking place within this area such as The Crescent Plaza improvement works, development of high rise building, indented car park improvement work, which impacts on the proposed works.
MPRR1668	Road Rehabilitation - Edensor Road - from Bonnyrigg Avenue to Bus Transit Way Rebuilding of road base and resurfacing with hot mix asphalt (330m)	(297,386)	General	Deferred	It is proposed that this project and associated budget be deferred for consideration in the 2016-2017 Operational Plan due to the current works already taking place within this area such as kerb widening that is part of pedestrian refuge in front of Club and relocation of Sydney Water Line, which impacts on the proposed works.
MPRRP1607	Montgomery Road - from Brown Rd to Holdin St; Repair of pavement failures and resurfacing with hot-mix asphalt (325m)	184,522	Grant	New Project	Additional Funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that the project be included in the 15/16 Operational Plan.

Capital - Expense

Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Project - New, Ceased/Deferred or Changed	Reason for Revision
MPRRP1608	Castlereigh St - From Ord Cl to Quarry Rd; Repair of pavement failures and resurfacing with hot-mix asphalt (272m)	140,000	Grant	New Project	Additional Funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that the project be included in the 15/16 Operational Plan.
MPRRP1609	Torrens Rd - from Chathan St to Adolphus St; Repair of pavement failures and resurfacing with hot-mix asphalt (150m)	75,000	Grant	New Project	Additional Funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that the project be included in the 15/16 Operational Plan.
MPRRP1610	Ryder Rd - From Morrina Cl to Mistral St; Repair of pavement failures and resurfacing with hot-mix asphalt (195mtr)	105,000	Grant	New Project	Additional Funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that the project be included in the 15/16 Operational Plan.
MPRRP1611	Dublin St - From The Horsley Drive to Casanda Ave; Repair of pavement failures and resurfacing with hot-mix asphalt (133m)	105,000	Grant	New Project	Additional Funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that the project be included in the 15/16 Operational Plan.
MPRRP1612	Brisbane Rd - From Knapton St to Herston Rd; Repair of pavement failures and resurfacing with hot-mix asphalt (225mtr)	125,000	Grant	New Project	Additional Funding has been received that was not initially planned for by the Federal Government as part of the Roads to Recovery Program. It is proposed that the project be included in the 15/16 Operational Plan.
IN16312	Suburb Banners	(34,577)	General	Changed	Re-allocation of budgets to accommodate scope change for Suburb Banners program.
MPRR1611	Roads Rehabilitation - Intersection Landscaping	(55,000)	General	Changed	Re-allocation of budgets to accommodate scope change for Suburb Banners program.
MPCIP1602	Centre Improvement Program minor works upgrades Lansvale Business Centre	(15,000)	General	Changed	Re-allocation of budgets to accommodate scope change for Suburb Banners program.
IN15312	Suburb Banners (carry forward) Cnr Stockdale Crescent and Prairievale Road, Abbotsbury	30,000	General	Changed	Re-allocation of budgets to accommodate scope change for Suburb Banners program.
IN16312-01	Suburb Banners Wetherill St and Horsley Drive, Smithfield	60,000	General	Changed	Re-allocation of budgets to accommodate scope change for Suburb Banners program.
IN16312-02	Suburb Banners Cabramatta Road and Hume Highway, Cabramatta	30,000	General	Changed	Re-allocation of budgets to accommodate scope change for Suburb Banners program.
INSRV1603	Fairfield City Centre Plaza - The Crescent	60,000	Fairfield City Centre Reserve	Changed	It is proposed to increase the budget for this project by \$60,000 from the Fairfield City Centre Reserve to install lighting to the plaza trees and improve community safety in the Plaza.
IN16291	Dutton Lane Redevelopment	2,750,000	Reserve	Changed	As per Council resolution 26-04-2016.
		2,732,316	Increase in Expenses		

The following adjustments have already been adopted by Council during this Third Quarter (January – March 2016) for inclusion into the 2015-2016 Operational Plan.

Operational Revenue							
Project ID	Project Title	Meeting Date:	Agenda Item Number	Revenue	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		Jan-Mar 16		(Inc)/Dec \$			
IN16414	Revegetation in Fairfield Park	Feb-16	SUP 29	(67,500)	Grant	New	\$67,500 Additional funds received from NSW Local Land Services - split 15/16 (\$34,875) and 16/17 (\$32,625).
IN16415	Revegetation in Prout Park	Feb-16	SUP 29	(45,000)	Grant	New	\$45,000 Additional funds received from NSW Local Land Services - split 15/16 (\$22,500) and 16/17 (\$22,500).
IN16416	Weeds Action Program	Feb-16	SUP 29	(10,500)	Grant	New	Additional funds received from NSW Local Land Services.
				(123,000)	Increase in Income		

Capital Revenue							
Project ID	Project Title	Meeting Date:	Agenda Item Number	Revenue	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		Jan-Mar 16		(Inc)/Dec \$			
MPSRVOS1601	Nelson Park	Feb-16	2	(30,000)	Grant	Changed	Additional funding over and above the Operational Plan offered by NSW Governments 'Community Building Partnership'.
MPRR1607 - MPRR1612	Roads to Recovery Program	Mar-16	SUP 33	(64,175)	General	New	Roads to Recovery funding of \$64,175 unexpended in 2014/2015 to be included in the 2015/2016 Budget for funding projects prioritised according to the criteria in Councils Roads and Transport Asset Management Plan.
MPRR1607 - MPRR1612	Roads to Recovery Program	Mar-16	SUP 33	(670,347)	Grant	New	\$670,347 of additional grant funding allocated by the Department of Infrastructure and Regional Development be voted into the 2015/2016 Budget for funding projects prioritised in line with Councils Roads and Transport Asset Management Plan.
IN16343	Whitlam Library Modernisation Program	Mar-16	Sup 34	(200,000)	Grant	Changed	A new grant offered by Library Council of NSW to support the refurbishment of the Whitlam Library.
				(964,522)	Increase in Income		

Item 6 - Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of the third quarter, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators					
Indicator 1 Operating Surplus/(Deficit) Ratio					
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.			
	Target	An operating surplus of about 3.0% of own sourced income to be sustained into the future			
	Result	2015/16	9 Months	9.39%	Comment: 9 month actual is an operating surplus of \$10.039m. Includes timing differences.
		2014/15	Full Year	2.75%	
2013/14		Full Year	-4.94%		
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)					
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.			
	Target	Maximum 20% with increases subject to maintenance of operating surpluses.			
	Result	2015/16	9 Months	-0.45%	Comment: Indebtedness stable at a low level.
		2014/15	Full Year	1.65%	
2013/14		Full Year	1.53%		
Indicator 3 Net Interest Cover Ratio					
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.			
	Result	2015/16	9 Months	100%	Comment: Council is a net lender.
		2014/15	Full Year	100%	
2013/14		Full Year	100%		
Indicator 4 Net Borrowing Ratio					
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained.			
	Result	2015/16	9 Months	0.06%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.
		2014/15	Full Year	0.09%	
2013/14		Full Year	0.08%		
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio					
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.			
	Target	1:1 ratio			
	Result	2015/16	9 Months	0.7:1	Comment: The ratio is expected to improve as many of the large capital works projects are completed later in the year.
		2014/15	Full Year	0.64:1	
2013/14		Full Year	0.65:1		

Financial Sustainability Indicators (cont'd)									
Indicator 6 Unrestricted Current Ratio									
	Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.							
	Target	above 2:1 ratio							
	Result	2015/16	9 Months	2.78:1	Comment: This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills. The target ratio of 2:1 or above is expected to be maintained.				
		2014/15	Full Year	2.57:1					
2013/14		Full Year	2.24:1						
Indicator 7 Sources of Ordinary Revenue									
	Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Ordinary Revenue	Fairfield City Council						
			31st Mar 2016		30th June 2015		30th June 2014		
			\$'000's	%	\$'000's	%	\$'000's	%	
			Rates and Annual Charges	77,687	56%	99,572	58%	95,092	62%
			User Charges and Fees	13,327	10%	16,873	10%	15,808	11%
			Interest	2,304	1%	3,399	2%	3,734	2%
			Grants	24,598	18%	27,495	16%	15,267	10%
			Contributions	6,543	5%	8,620	5%	7,791	5%
	Other Revenue	13,531	10%	16,514	9%	14,872	10%		
	Total	137,990	100%	172,473	100%	152,564	100%		
	Comment: This indicator tracks the trend in Council's major revenue categories. The revenue distribution is expected to reflect past years experience.								
Indicator 8 Dissection of Expenses from Continuing Operations									
	Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Expenses from Continuing Operations	Fairfield City Council						
			31st Mar 2016		30th June 2015		30th June 2014		
			\$'000's	%	\$'000's	%	\$'000's	%	
			Employee Costs	51,604	46%	67,811	45%	64,275	43%
			Materials and Contracts	15,789	14%	22,474	15%	24,830	17%
			Borrowing Costs	38	0%	61	0%	121	0%
			Depreciation	21,385	20%	30,118	20%	29,195	19%
			Impairment		0%		0%		0%
	Other Expenses	22,643	20%	30,150	20%	31,123	21%		
	Total	111,459	100%	150,614	100%	149,544	100%		
	Comment: This indicator tracks the trend in Council's major expenditure categories. The expenditure distribution is expected to reflect past years experience.								

Other Indicators					
Indicator A Asset Maintenance/Maintenance Required					
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets.			
	Target	1:1 ratio			
	Result	2015/16	9 Months	0.48:1	Comment: This result indicates that the annualised average asset maintenance is below the benchmark. This indicator is expected to improve by year end as maintenance works are completed.
		2014/15	Full Year	0.95:1	
		2013/14	Full Year	0.93:1	
Indicator B Outstanding Rates, Charges & Fees					
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income.			
	Target	less than 5%			
	Result	2015/16	9 Months	3.36%	Comment: Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.
		2014/15	Full Year	2.84%	
		2013/14	Full Year	3.17%	
	Results below are adjusted for ratepayers who have arrangements, including pensioners				
	Result	2015/16	9 Months	1.94%	Comment: As above
2014/15		Full Year	2.29%		
2013/14		Full Year	1.91%		
Indicator C Other Debtors Outstanding Ratio					
	Principle	Compares the outstanding Other Debtors against total invoices raised.			
	Target	less than 10%			
	Result	2015/16	9 Months	4.69%	Comment: This ratio is within the benchmark and will continue to be a focus for Council.
		2014/15	Full Year	6.67%	
		2013/14	Full Year	12.59%	

Item 7 - Contracts and Other Expenses Budget Review

7 a. **Contracts Budget Review**

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/03/2016				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
BIBLIOTHECA RFID LIBRARY SYSTEMS	Library materials (eBooks) for the Cloud Library. EBook license - Digital content/online items	\$60,000	10/02/2016	Y
		\$60,000		

7 b **Other Expenses Budget Review**

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 31 March, 2016		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	602,681	Y
Legal Fees	724,986	Y

Item 8 - Statutory Investment Report

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of March 2016 was 2.76% against an average benchmark of 2.36%. The average benchmark performance is Bloomberg AusBond Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of March was \$0.277m. This was \$0.034m above budget for the month (based on an average investment portfolio of \$85m).

Year to date actual earnings at end of March 2016 is \$2.122m against budgeted earnings of \$2.183m, below budget by \$0.061m. During the month of March 2016, three term deposit matured, totalling \$7m with \$7m being reinvested in three term deposits.

Fairfield City Council
Investment Report Summary
March-2016

Borrower	Rating	Value as at 29-Feb-16	Value as at 31-Mar-16	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month (annualised) Return	Financial YTD (annualised) Return
Direct Investments									
Investments at Face Value - Original Maturity Term Less than 1 year									
NAB TD	A-1+	\$2,000,000		0.00%	\$2,000,000	1-Dec-15	2-Mar-16	2.85%	2.85%
ANZ TD	A-1+	\$3,000,000		0.00%	\$3,000,000	1-Sep-15	9-Mar-16	2.69%	2.69%
CBA TD	A-1+	\$2,000,000		0.00%	\$2,000,000	17-Nov-15	16-Mar-16	2.94%	2.94%
Bankwest	A-1+	\$4,000,000	\$4,000,000	3.79%	\$4,000,000	1-Sep-15	8-Jun-16	2.70%	2.70%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	1-Sep-15	6-Apr-16	2.85%	2.85%
CBA TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	5-Nov-15	4-May-16	2.87%	2.87%
CBA TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	9-Nov-15	13-Apr-16	2.90%	2.90%
CBA TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	17-Nov-15	15-Jun-16	2.94%	2.94%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	1-Dec-15	1-Jun-16	2.85%	2.85%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	9-Dec-15	9-May-16	2.90%	2.90%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	12-Jan-16	20-Apr-16	3.08%	3.08%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	19-Jan-16	20-Jul-16	3.05%	3.05%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	25-Jan-16	27-Jul-16	3.00%	3.00%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	10-Feb-16	8-Jun-16	3.00%	3.00%
St George	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	12-Feb-16	12-Aug-16	2.88%	2.88%
St George	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	12-Feb-16	9-Sep-16	2.83%	2.83%
St George	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	12-Feb-16	14-Oct-16	2.81%	2.81%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	29-Feb-16	30-May-16	3.00%	3.00%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	29-Feb-16	25-Jul-16	3.00%	3.00%
NAB TD	A-1+		\$2,000,000	1.90%	\$2,000,000	2-Mar-16	5-Jul-16	3.02%	3.02%
NAB TD	A-1+		\$3,000,000	2.84%	\$3,000,000	9-Mar-16	9-Sep-16	3.10%	3.10%
CBA TD	A-1+		\$2,000,000	1.90%	\$2,000,000	16-Mar-16	13-Jul-16	3.00%	3.00%
Total - Investments at Face Value - Original Maturity Term Less than 1 yr		\$46,000,000	\$46,000,000	43.60%					
Investments at Face Value - Original Maturity Term Greater than 1 year									
Westpac Snr Debt	A-1+	\$1,000,000	\$1,000,000	0.95%	\$1,000,000	30-Jan-12	09-May-16	3.41%	3.32%
CBA Snr Debt	A-1+	\$5,000,000	\$5,000,000	4.74%	\$5,000,000	12-Sep-11	02-Aug-16	3.45%	3.32%
NAB Snr Debt	A-1+	\$4,290,000	\$4,290,000	4.07%	\$4,290,000	26-Mar-12	21-Jun-16	3.51%	3.41%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.79%	\$4,000,000	6-Nov-13	06-Nov-18	3.16%	3.07%
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	0.95%	\$1,000,000	25-Jul-14	25-Jul-19	3.09%	3.00%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	11-Nov-14	11-Nov-19	3.13%	3.04%
NAB TD	A-1+	\$5,000,000	\$5,000,000	4.74%	\$5,000,000	7-Jan-15	09-Jan-17	3.55%	3.55%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	3-Mar-15	02-Mar-17	3.13%	3.13%
Investments at Face Value - Original Maturity Term Greater than 1 year (continued from previous page)									
Westpac Snr Debt	AA-	\$2,500,000	\$2,500,000	2.37%	\$2,500,000	28-Jul-15	28-Jul-20	3.18%	3.07%
NAB TD	AA-	\$5,000,000	\$5,000,000	4.74%	\$5,000,000	1-Sep-15	30-Aug-17	2.75%	2.75%
ANZ TD	AA-	\$5,000,000	\$5,000,000	4.74%	\$5,000,000	1-Sep-15	06-Sep-17	2.67%	2.67%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	28-Oct-15	28-Oct-20	3.36%	3.28%
Westpac Snr Debt	AA-	\$3,000,000	\$3,000,000	2.84%	\$3,000,000	17-Feb-16	28-Oct-20	3.36%	3.36%
CBA Snr Debt	AA-	\$2,000,000	\$2,000,000	1.90%	\$2,000,000	17-Feb-16	18-Jan-21	3.44%	3.44%
Total - Investments at Face Value - Original Maturity Term Greater than 1 yr		\$44,790,000	\$44,790,000	42.45%					
Investments at Current Value									
Emerald Reverse 2007-1 Class C	A	\$226,764	\$228,132	0.22%	\$500,695	21-Jul-11	21-Jul-27	3.22%	3.14%
CBA Zero Coupon Bond	AA-	\$3,751,600	\$3,754,680	3.56%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$19,799,729	\$10,729,959	10.17%				2.00%	2.00%
Total - Investments at Current Value		\$23,778,094	\$14,712,771	13.95%					
TOTAL - Direct Investments		\$114,568,094	\$105,502,771	100.00%					

INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

Direct Investments

1. Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 March 2016
AAA Category	A-1+	100%	71.11%
AA Category	A-1	100%	28.68%
Less than AA Category		0%	0.22%

2. Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 March 2016
AAA Category	A-1+	45%	38.19%
AA Category	A-1	35%	11.37%
Less than AA Category		0%	0.22%

3. Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	31 March 2016
Portfolio % < 1 year	100%	71.11%
Portfolio % > 1 year < 3 years	60%	16.83%
Portfolio % > 3 years < 5 years	30%	11.85%
Portfolio % > 5 years	0%	0.22%

