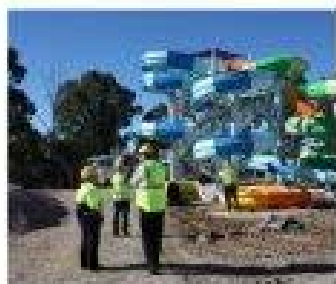




Our home
Our City Our future

October – December 2016 QUARTERLY REPORT

Revised 2013-2017 Delivery Program and
2016-2017 Operational Plan



THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available and will be included in Council's Business Paper.

CONTENTS

1.	PURPOSE OF THIS REPORT.....	4
2.	EXECUTIVE SUMMARY.....	5
	Key Highlights during the Quarter	5
	Measuring Our Progresses - Revised 2013-2017 Delivery Program	6
	Project Status Summary by Quarter.....	7
3.	EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS.....	8
	THEME 1: COMMUNITY WELLBEING.....	8
	Revised 2013-2017 Delivery Program Indicators	13
	THEME 2: PLACES AND INFRASTRUCTURE	14
	Revised 2013-2017 Delivery Program Indicators	29
	THEME 3: ENVIRONMENTAL SUSTAINABILITY	30
	Revised 2013-2017 Delivery Program Indicators	36
	THEME 4: LOCAL ECONOMY AND EMPLOYMENT	37
	Revised 2013-2017 Delivery Program Indicators	39
	THEME 5: GOOD GOVERNANCE AND LEADERSHIP	40
	Revised 2013-2017 Delivery Program Indicators	42
4.	QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING DECEMBER 2016	43

1. PURPOSE OF THIS REPORT

Fairfield City Council's October-December 2016 - Quarterly Report focuses on detailing a summary of Council's performance each quarter on the implementation of the Revised 2013-2017 Delivery Program and the 2016-2017 Operational Plan.

The report is structured to provide concise information on the outcomes which have been achieved for the community.

The report has three elements.

Element 1 – of the report focuses on the Revised 2013-2017 Delivery Program and how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the plan.











Element 2 - of the report focuses on the 2016-2017 Operational Plan implementation and the status of the projects and programs by exception. There are projects and programs that have been completed, are required to be changed, or added for Council's consideration. It is important to note that the delayed projects are those that have been identified as not meeting the set timeframe for delivery of the project however this does not mean that it will not be delivered by the end of the financial year.

Element 3 - is a report of the Council's financial position for the quarter against the 2016-2017 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

Council is committed to being transparent and informing the community of the on-going progress towards the community's goals and priorities through its performance reporting. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	On-going Service Delivery:	Major Programs on service areas that are on-going or regularly delivered by Council.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued:	Project is recommended / resolved not to proceed.
	Budget Change:	Budget adjustment for a project is recommended.
	Scope Change:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postponed:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

2. EXECUTIVE SUMMARY

The Quarterly Report has been developed around each of the five themes, as identified in the Revised 2013-2017 Delivery Program. It also reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the themes during the October to December 2016 quarter.

Key Highlights during the Quarter

During the quarter October to December 2016 some of the key highlights include:

- A water cooling mister was installed at the Fairfield Adventure Park, designed as a fun feature to combat the hot temperatures.
- Council held another successful New Year's Eve celebration, "Illuminate" at nine sites across the city with a simultaneous fireworks display at 9pm.
- Roundabouts throughout the City were decorated with Christmas lighting for the festive season period.
- The Timeline Wall, a History Time Line of Fairfield City, was opened at the Fairfield Crescent Plaza.
- Approximately 600 seniors attended Council's Annual Seniors' Concert, which promoted social engagement and activities for seniors within the Fairfield City community.
- As part of the Western Sydney Infrastructure Plan, the extension from Polding Street to Victoria Street, on Wetherill Street was constructed.
- Over 55 tonnes of tree mulch was recycled during the quarter.
- The Fairfield City Council Calendar was developed and distributed to residents across Fairfield City.
- Council provided an additional recycling bin collection for all residents during the Christmas/New Year period.
- Works to inspect noxious weeds across Fairfield City have been completed with landholders being educated on how to control and maintain these weeds through various educational resources such as information packs.
- The Culinary Carnivale (Spanish and Latin American street party) held in the Fairfield Town Centre, attracted over 10,000 people, featuring mouth-watering foods and amazing performances of dance and cultural celebrations.
- Christmas celebrations were held across Fairfield City featuring Christmas Carols, the lighting of the City's Christmas tree and an appearance by Santa.
- The Fairfield City Museum and Gallery won a highly commended award for the exhibition; Talk the Change/Change the Talk: an exhibition of Aboriginal self-determination. This was presented at the Museums and Galleries of NSW, IMaGiNE Awards.
- The 2016 Local Government Election for Fairfield City was successfully held with the new Council appointed in October 2016.

Measuring Our Progresses - Revised 2013-2017 Delivery Program

The Delivery Program is a four year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the Revised 2013-2017 Delivery Program as a whole to ensure that Council is achieving what was projected to be completed. Currently Council is implementing year 4 of the Revised 2013-2017 Delivery Program with Council's performance to date since July 2013 demonstrated in **Figure 1**.

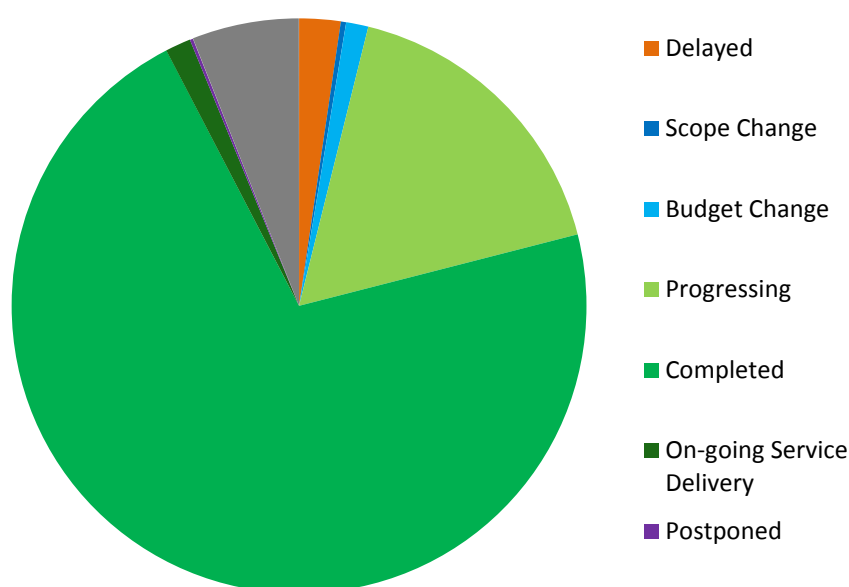


Figure 1: Overall status of projects and programs in the Revised 2013-2017 Delivery Program

The projects, major programs and services that are identified to be delivered during the 4 year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are reported on in the Quarterly Reports.

Of the total projects identified in the Revised 2013-2017 Delivery Program 72% have already been completed, with 17% are progressing as expected and only 2% experiencing delays.

Revised 2013-2017 Delivery Program Indicators

Indicators are used to review Council's progress against the Revised 2013-2017 Delivery Program. They are broken down into the five theme areas and used to set targets for each Council Service to work towards achieving the community's goals and outcomes as identified in the Fairfield City Plan. The performance of these Indicators are reviewed each quarter with the overall statuses identified below. Detailed performances for the individual indicators are contained within each Theme area of the report.

Theme Area	Overall Performance
THEME ONE – Community Wellbeing	↑
THEME TWO – Places and Infrastructure	↑
THEME THREE – Environment Sustainability	↑
THEME FOUR – Local Economy and Employment	↑
THEME FIVE – Good Governance and Leadership	↔

2016-2017 Operational Plan

The Operational Plan sets out in detail the services, projects and major programs that Council will deliver each financial year and the resources required to achieve this. The status of the projects and programs in the current 2016-2017 Operational Plan are detailed in the graph below:

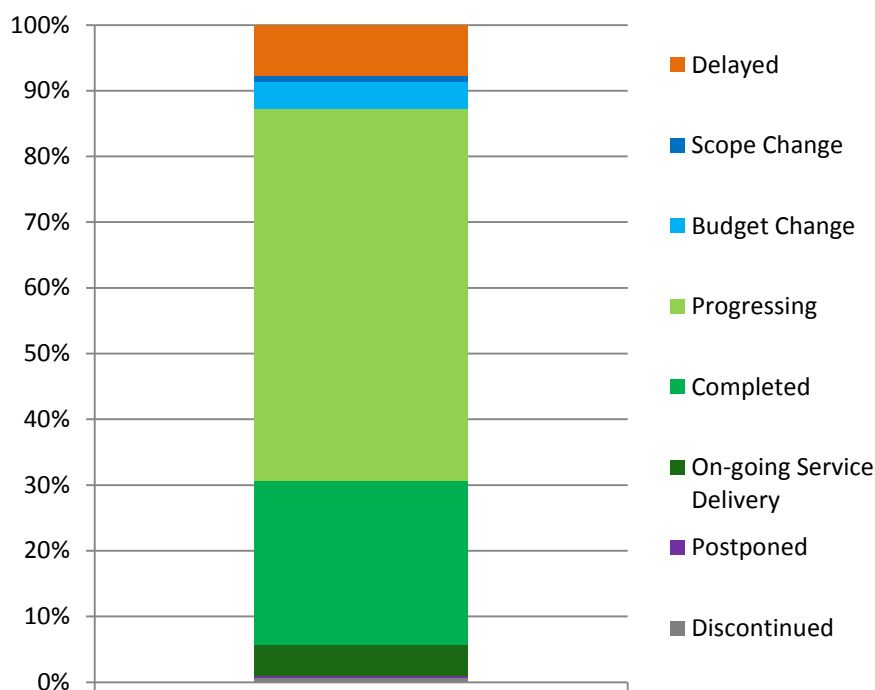


Figure 2: Status of all projects and programs for the 2016-2017 Operational Plan

There were 508 projects and programs identified in the 2016-2017 Operational Plan to be delivered by Council. Up to December 2016, 36% have been completed, 57% have progressed as expected with only 7% experiencing a delay.

Project Status Summary by Quarter

The table below displays the status of the projects, major programs and services for the Financial year to date:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Delayed	65	39		
Scope Change	0	5		
Budget Change	0	23		
Progressing	414	286		
Completed	87	125		
On-going Service Delivery	24	24		
Postponed	1	3		
Discontinued	1	3		
TOTAL	592	508		
New Projects	2	6		

Figure 3: Status of all Projects and Programs per quarter

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2016-2017 Operational Plan by exception which means this report identifies projects that are delayed, discontinued, postponed, have changes to the budget or the scope, are a new project or an ongoing service delivery. Projects that are progressing and are expected to be completed this financial year are not included in this report.

Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during this financial year.

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

Key Highlights

- Volunteers attended a Graffiti Removal Day at Greenfield Park where they painted over graffiti on public amenities buildings and fences.
- Children's Week was celebrated in conjunction with Grandparents' Day at Fairfield Park, and Fairfield Youth and Community Centre.
- Approximately 600 seniors attended Council's Annual Seniors' Concert, which promoted social engagement and activities for seniors within the Fairfield City community.
- The Fairfield City Museum and Gallery won a highly commended award for the exhibition; Talk the Change/Change the Talk: an exhibition of Aboriginal self-determination. This was presented at the Museums and Galleries of NSW, IMaGinE Awards.
- The 'Gyms in Parks' program's was held at Wilson Road Reserve, Bonnyrigg Heights with an average of 16 participants attending each session.
- Council held a conference, 'Inspiring Youth to make better decisions' at the Fairfield Youth and Community Centre, coordinated by the #FistsDown Youth Leadership Group and supported by the NSW Council for Pacific Communities and several other organisations. With over 300 people in attendance, the conference was successful in promoting the message to young people that 'violence is not the solution'.
- The Western Sydney Cycle Network celebrated its 10th anniversary where nine foundation members were congratulated for their continued commitment and contribution to the community.
- "DisAbility Rocks", an International Day of People with Disability Event, was held at the Prairiewood Community Hall and attended by more than 80 people with disabilities.
- A White Ribbon Day event was attended by 132 people at the Fairfield Youth and Community Centre. Council partnered with a number of agencies to highlight positive messages around stopping violence against women.
- The Timeline Wall, a History Time Line of Fairfield City, was opened at the Fairfield Crescent Plaza.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17503	Outdoor Gym Equipment Brenan Park, Smithfield.	Manager Built Systems	\$90,000	✓	Project completed. Work included installation of 10 gym stations, 2 seats, and additional landscaping including trees for shade.
IN17308	Circuit Walking Paths in Park Bosnjak Park on Edensor Road, Edensor Park.	Manager City Assets	\$350,000	✓	Project completed. Distance markers were installed.
IN17312	Suburb Banners Cumberland Highway and Canley Vale Road	Manager Communications and Marketing	\$45,000	✓	Banners and landscaping completed.
IN17312-1	Suburb Banners Villawood and Woodville Road, Villawood.	Manager Communications and Marketing	\$30,000	✓	Works completed.
IN16285	Time Line Wall Install the Time Line Wall at Fairfield City Centre Plaza, which captures and reflects the growth and development of the City and its people over the years. <i>Year 2 of a 2 year program</i>	Manager Cultural Development	\$25,696	✓	Works completed.
MPSDC1701	Diverse cultural communities are respected and celebrated Implement programs from the Fairfield Cultural Plan 2011-2015.	Manager Cultural Development	Service Statement Budget	○	This quarter this included: <ul style="list-style-type: none"> The Timeline public artwork opened in The Crescent, Fairfield City Centre Fairfield community cultures were showcased through Powerhouse Youth Theatre's Women in Fairfield project and Jump First, a parkour/ dance performance. Four of local stunt actors were cast in an American-Chinese movie and they utilised Council's leisure centres for deep dive training.
MPSDC1702	Diverse cultural communities are respected and celebrated Implement actions from the Aboriginal and Torres Strait Islander Section Plan 2011-2016.	Manager Cultural Development	Service Statement Budget	○	Extensive community consultation was undertaken with local Aboriginal groups to inform Council's Aboriginal Heritage Study, including Gandangara Aboriginal Lands Council, Guntawang Aboriginal Resources and Karitane.
IN17343	Whitlam Library Modernisation Fit out and furnishing additions to the Whitlam Library featuring group study spaces and viewing areas. <i>Year 2 of a 2 year program.</i>	Manager Library Services	\$100,000	✓	Project completed with internal joinery work, carpet and furniture installed.
INSRV1702	Fairfield Library Expansion Develop concept plan for the Fairfield Library expansion at the new site.	Manager Library Services	\$90,000	!	The project has been delayed due to the draft design brief.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSPDC1704	Diverse cultural communities are respected and celebrated Celebrate our diversity and multiculturalism through events and festivals.	Manager Cultural Development	Service Statement Budget	○	Council held events including: <ul style="list-style-type: none"> Culinary Carnivale The Fairfield Seniors Concert Council partnered community groups to hold the Fairfield Settlement Action Plan symposium FELA (Fairfield Emerging Leaders and Advocates) a training and mentoring program
IN16343	Whitlam Library Modernisation Program Install fit-outs and furnishing to the Whitlam Library to include the provision of group study spaces and viewing areas. <i>Year 1 of a 2 year program</i>	Manager Library Services	\$249,305	✓	The refurbishment and fit-out of the Whitlam Library has been completed including group study spaces and viewing areas. This has resulted in a significant improvement to the Library's facilities.
IN17359	Grandparents Day Implement a 'Grandparents Day' celebration to recognise the contribution that grandparents make in our community. This event will be held at the Fairfield Adventure Park.	Manager Social Development	\$10,000	✓	Grandparents Day was held in conjunction with celebrations for Children's Week at Fairfield Adventure Park to recognise and celebrate the contributions that grandparents make to their families and the community.
MPSPDC1705	Healthy and active community Implement the Bicycle Recycling Program.	Manager Social Development	Service Statement Budget	○	During the quarter, 88 bikes were received, 77 bikes recycled and 68 bikes were loaned out. There were 44 rides conducted with over 600 people participating with volunteers spending over 350 hours on the Bicycle Recycling Program.
MPSPDC1707	Healthy and active community Deliver educational programs about healthy eating.	Manager Social Development	Service Statement Budget	○	Health partnership assisted with the implementation of Council's Health and Wellbeing Program, which was launched during National Safe Work Month in October 2016.
MPSPDC1710	Safe Community Implement programs from the Gambling Action Plan.	Manager Social Development	Service Statement Budget	○	Advocate for improved community consultation processes that facilitate engagement.
MPSPDC1711	Safe Community Review applications for liquor licenses, gambling and policies.	Manager Social Development	Service Statement Budget	○	Council reviewed 15 applications for liquor licenses or amendments during this quarter.
MPSPDC1712	Safe Community Implement Reducing Harm for Drugs program.	Manager Social Development	Service Statement Budget	○	Council supported the Fairfield Youth Leadership Group and held the #FistsDown Campaign "Inspiring Youth to make better decisions" at the Fairfield Youth and Community Centre.
MPSPDC1713	Safe Community Provided education and awareness programs about family and domestic violence.	Manager Social Development	Service Statement Budget	○	White Ribbon Day was held with ten organisations partnering with Council across the Local Government Area to support the 16 days of action against domestic violence.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1714	Liveable and accessible City Implement actions from the Disability Access Plan.	Manager Social Development	Service Statement Budget	○	Ten strategies from the Disability Action Plan have been delivered in this quarter including community forums on the National Disability Insurance Scheme and supporting organisations that assist people with disabilities.
MPSDC1715	Liveable and accessible City Implement programs from the Fairfield Strategy on Ageing 2013-2017.	Manager Social Development	Service Statement Budget	○	Eighteen strategies on Ageing have been delivered in this quarter including forums on the implementation of My Aged Care in a number of different community languages.
MPSDC1716	Liveable and accessible City Deliver a range of parenting education programs.	Manager Social Development	Service Statement Budget	○	Eight programs have been delivered this quarter such as: - Professional development workshops - "Supporting Children's Speech and Language Development in the Early Years" for playgroup workers in Fairfield and Liverpool - Parent sessions including "Guiding your child's behaviour" in partnership with Lansvale Public School and Triple P – Positive; a Parenting Program in partnership with Warwick Farm Public School.
MPSDC1719	Increased opportunities for our community Develop and implement programs to increase youth skills and volunteer training.	Manager Social Development	Service Statement Budget	○	A total of 40 young people attended 2 sessions on leadership, advocacy and communication.
MPSDC1717	Increased opportunities for our community Implement actions from the Strategy for Young People in Fairfield City 2013-2017.	Manager Social Development	Service Statement Budget	○	Work continues on the development of programs for Youth Week in 2017, which is scheduled to be held between 31 March and 13 April. Council will be entering into Memorandum's of Understanding to support programs for approximately 12 events over this period.
MPSDC1718	Increased opportunities for our community Implement and manage Council's Bring It On! Festival.	Manager Social Development	Service Statement Budget	○	Council has adopted at the October 2016 Council Meeting (item 157) to accept the Grant offered by St Johns Park Bowling Club for \$15,000 for expenditure on the Bring it On! Festival.
MPSDC1720	Increased opportunities for our community Implement educational programs to develop the capacity of children facilitators.	Manager Social Development	Service Statement Budget	○	A total of 14 professional development and education workshops were held this quarter to support children's speech and language development, youth mental health, Triple P – Positive Parenting Program, Youth Settlement training, Parent communication and school success, Learning forum and networking for local government- preventing Domestic and Family Violence focusing on Community based strategies.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1721	Increased opportunities for our community Deliver Advisory Committee meetings to address Council and community identified issues.	Manager Social Development	Service Statement Budget	○	Five Advisory Committees consisting of the Aboriginal Advisory Committee, Youth Advisory Committee and Multicultural Advisory Committee were held during this quarter.
MPSDC1723	Increased opportunities for our community Convene Interagencies, networks and forums about family, migrants, youth, ageing and disability.	Manager Social Development	Service Statement Budget	○	A total of 15 interagency networks were convened this quarter across the service areas of Aboriginal and Torres Strait Islander, Child and Family and Community Safety and Crime Prevention, Multicultural and Youth.
MPSDC1723	Increased opportunities for our community Convene Interagencies, networks and forums about family, migrants, youth, ageing and disability.	Manager Social Development	Service Statement Budget	○	No advocacy to relevant stakeholders was planned during this reporting period.
MPDU1701	Bossley Park Community Hall Upgrade toilets and kitchen to provide improved accessibility as part of the Disability Upgrades Program to ensure our community facilities meet standards required by legislation	Manager Social Development	\$91,843	✓	Works completed.
IN16360	Bossley Park Preschool Construction Construct a preschool at Bossley Park Public School.	Manager Children and Family Services	\$532,355	!	Application for additional external capital funding lodged with response expected by end February 2017.
SSSCD1701	Planning and Implementation Develop policy/ strategies/ plans for identified groups and issues to support community need and guide decision making.	Manager Social Development	Service Statement Budget	\$	It is proposed to include a two year project with funding of \$55,000 to be allocated from the General fund for the appointment of a temporary staff member to support the development of IN17393 Disability Inclusion Plan. This role includes conducting engagement across the city, managing consultants and developing documents.
IN17589	Stay and Play Project An extension to the partnership between Fairstart Early Intervention and Bonnyrigg Public School for the Stay and Play playgroup sessions.	Manager Children and Family Services	\$13,200	+	Council adopted at the Council Meeting in August 2016, Item 140, to receive \$13,200 of Grant funding from Club Grants to develop a "Stay and Play" program to support children with a disability or developmental delay.
SSSCD1710	Develop relationships and partnerships with government and community organisations including businesses and educational bodies to deliver cost effective services to the community.	Manager Cultural Development	Service Statement Budget	\$	Council agreed at the Council Meeting in October 2016, Item 157, to accept the Grant of \$20,000 offered by NSW Government for the Western Sydney Live and Local Initiative.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
CCTV Camera Program	% Change in requests received from NSW Police video footage	↑
Children and Family Services	% Trend in customers satisfaction survey	↑
Compliance Investigation and Enforcement	% Cats and dogs impounded	↑
	# Cats and dogs returned/rehoused	↓
Environmental and Public Health	% Food and regulated premises that comply at inspections	↔
	% Compliance with environmental legislation and standards at inspections	↑
Leisure Centres	% Facility usage	↑
	% Leisure Centre's customer satisfaction survey (annual)	↑
Library	# Customer visits to Council libraries	↓
	# Number of loans	↓
	% Change in Customer satisfaction survey (annual)	↔
Museum and Gallery	# Customer visits to Council Museum	↑
Property and Community Facilities	% Occupancy rate of Council's commercially and community leased or licensed properties	↔
	% Community facilities booked / utilised	↔
Showground and Golf Course	# Players at the Fairfield Golf Course	↑
	# Visitors to the Showground	↓
	% Markets customer satisfaction (Bi- annual survey rating quality / value of markets)	↑
Social and Cultural Development	# Strategies in implementation	↑
	# Disability access improvements	↔
	# Grant funds received to deliver services and programs	↔
	\$ Grants funds received to deliver services and programs	↑
	# Community events	↑
	% Satisfaction survey with partners (annual survey)	↑
	# People accessing Community Profile website	↑
Street and Public Amenities Cleaning	# Complaints on street and public amenities cleaning	↑
	% Requests attended to within agreed timeframe	↑
Waste Management	% Complaints on waste management resolved within service level agreement	↑
	% Domestic waste recycled per household	↑
	% Tonnes of material collected from Council clean-ups	↑
	# Tree mulch recycled	↑

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

Key Highlights

- Rosford Park was upgraded with new sportsfield lighting as well as additional lights in the car park to improve security.
- Roundabouts throughout the City were decorated with Christmas lighting for the festive season period.
- Pedestrian refuges were installed or upgraded to improve road safety at various locations throughout the City including in Edensor Park, Bossley Park and Smithfield.
- Over 3.5kms of road surfaces were repaired throughout the City during this Quarter.
- Over 3.6kms of new footpaths were constructed throughout the City this Quarter.
- As part of the Western Sydney Infrastructure Plan, the extension from Polding Street to Victoria Street, on Wetherill Street was constructed.
- The upgrades to the laundry and bathroom at the Tasman Parade Childcare Centre were completed.
- The carpet at the Bonnyrigg Library was replaced.
- Garbage Bin enclosures were installed at five parks and reserves across the City.
- Upgrades to play equipment and softfall were completed at Peterlee Park, Canley Heights and Glen Logan Park, Bossley Park.
- A water cooling mister was installed at the Fairfield Adventure Park, designed as a fun feature to combat the hot temperatures.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN16369	Obstacle Course at Fairfield District Park Construction of an obstacle course and a human foosball court at Fairfield District Park.	Manager City Assets	\$336,288	\$	This facility has been opened however some minor improvements have been identified from a pre-opening audit. These are planned to be completed in Quarter 3. A budget adjustment was agreed at the Council meeting on 26 April 2016, Item 70 where it was agreed that \$65,155 from Section 94 and \$154,825 from Section 94A be included into the project budget.
IN17336	Annual Christmas Light Roll Out Decorate roundabouts with Christmas lighting for the festive season period.	Manager Built Systems	\$15,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17067	Cycleway Shared Path Extension Program Construct Stage 2 of the Hamilton Road Cycleway from Thomas Street to Sackville Street. <i>Year 3 of a 3 year program.</i>	Manager Built Systems	\$200,000	!	The project is delayed due to the requirement for advice from Roads and Maritime Services regarding grant funding.
IN17067-1	Cycleway Shared Path Extension Program Hamilton Road Cycleway Stage 1 - construct a 2.5m wide cycleway shared path on the southern side of Hamilton Road from House No. 69 to Fairfield Railway Station. <i>Year 2 of a 3 year program.</i>	Manager Built Systems	\$200,000	!	The project has been delayed due to waiting for Roads and Maritime Services Grant funding.
INSRV1601	WaterPark The construction of the WaterPark at Prairiewood Leisure Centre to provide play facilities for children and families to enjoy. <i>Year 3 of a 3 year program</i>	Manager City Assets	\$3,174,653	\$	The Waterpark opened for operation on 10 December 2016 with the Stingray under construction and minor fit out components to be completed in Quarter 3. Forecast completion cost exceeds the current budget, therefore it is proposed to use the MPCFP1705 Top up for specific projects or matching fund for State/Federal Grants with a total of \$300,000. It is proposed to allocate these funds to the Aquatopia budget with a final budget adjustment in Quarter 3.
MPCFP1705	Top-up for specific projects or matching funds for State/Federal grants or to fast track projects such as lifts at rail stations.	Director Community Outcomes	\$300,000	✓ \$	Completed with proposed funding of \$300,000 from Infrastructure and Car Parks Reserve be allocated as top up funding into the INSRV1601 Waterpark Project.
IN17400	Additional Car Parking Spaces in Prairiewood Investigate and implement additional parking spaces in Prairiewood.	Manager Built Systems	\$720,000	!	The project has been delayed due to the requirement for NBN infrastructure relocation before construction can commence.
MPLTM1703	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$35,000	✓	Works completed. Delaware Road (between Horsley Road and Burley Road)
MPLTM1704	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers.	Manager Built Systems	\$13,000	✓	Works completed. Burley Road (between Delaware Road and Arundel Road)

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPLTM1705	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$20,000	✓	Works completed. Burley Road (between Arundel Road and Cul-de-sac)
MPLTM1707	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$19,000	✓	Works completed. Walworth Road (between Horsley Drive and Redmayne Road)
MPLTM1708	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$41,000	✓	Works completed. Redmayne Road (between Walworth Road and Ferrers Road)
MPLTM1710	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$21,000	✓	Works completed. Horsley Road (between Horsley Drive and House No. 121)
MPLTM1712	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$16,000	✓	Works completed. Calmsley Place (between Abbotsbury Drive and Cul-de-sac)
MPLTM1713	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$39,000	✓	Works completed. Lincoln Road (between Horsley Road and Cecil Road)
MPLTM1714	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$23,000	✓	Works completed. Truman Road (between Lincoln Road and Lincoln Road)
MPLTM1715	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts.	Manager Built Systems	\$26,000	✓	Works completed. Selkirk Avenue (between Cecil Road and Duff Road)
MPPAM1702	Pedestrian Access and Mobility Plan Installation of new pedestrian refuge between Markovina Street and Allambie Road.	Manager Built Systems	\$30,100	✓	Installation of new pedestrian refuge between Markovina Street and Allambie Road has been completed.
MPPAM1703	Pedestrian Access and Mobility Plan Upgrade existing and installation of new pedestrian refuge between Cullum Street and Sartor Crescent.	Manager Built Systems	\$47,860	✓	Upgrade of existing and installation of new pedestrian refuge between Cullum Street and Sartor Crescent has been completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPPAM1705	Pedestrian Access and Mobility Plan Upgrade existing deficient pedestrian refuge between Rawson Road and Leah Close.	Manager Built Systems	\$29,000	✓	Upgrade of existing pedestrian refuge between Rawson Road and Leah Close has been completed.
MPBP1702	Blackspot Installation of raised island, "Give Way" sign and painting "Keep Clear".	Manager Built Systems	\$65,000	✓	Construction of blister island and signage completed.
MPBP1704	Blackspot Installation of traffic control signals.	Manager Built Systems	\$353,000	!	The project has been delayed awaiting Roads and Maritime Services approval for traffic control signal installation.
MPBP1705	Blackspot Upgrade to traffic control signals by installing right turn arrow for eastbound motorists.	Manager Built Systems	\$90,000	!	The project has been delayed awaiting Roads and Maritime Services approval for traffic control signal installation.
IN17366	Better Boating Program Renewal of the wharf at Lansvale Park.	Manager City Assets	\$40,000	!	The project has been delayed due to the requirement for a Structural Engineering review.
IN16331	Western Sydney Infrastructure Plan - Local Roads - Wetherill Street Upgrade Extension from Polding Street to Victoria Street. <i>Year 2 of a 2 year project.</i>	Manager Built Systems	\$1,684,830	✓	Project complete. Carried over for invoicing and potential variations only.
MPBP1607	Traffic Management Renewal / Upgrade / New - Edensor Road Install pedestrian refuge to address existing pedestrian crash history. Edensor Road (between Bonnyrigg Avenue and T-Way).	Manager Built Systems	\$81,734	✓	Project complete. Carried over for invoicing and potential variations only.
MPBP1608	Traffic Management Renewal / Upgrade / New - Horsley Road Install sealed shoulder with appropriate superelevation to improve bend at Horsley Road (bend at Barbaro Lane).	Manager Built Systems	\$4,161	✓	Project complete. Carried over for invoicing and potential variations only.
IN17178	Multi-Deck Car Parks Upgrade Replace the current lift cart and associated motors at the Downey Lane car park. <i>Year 4 of a 4 year program.</i>	Manager City Assets	\$100,000	▲	It is recommended that the project revert to its previous scope to repair the concrete spalling at the Nelson Street Car Park (Fairfield). The concrete spalling (concrete cancer) is close to the concrete balustrade of the car park and will eventually adversely impact the structural integrity of the balustrade if it is not repaired.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17291	Additional Car Park Level - Dutton Lane Development - Stage 1 Design and Development Application Investigate and obtain the necessary planning and development approval for the construction of an additional level of public car parking at Dutton Lane.	Manager City Assets	\$50,000	!	The project has been delayed due to rezoning not having been gazetted yet. The rezoning is required to allow the additional height for the third level of car parking.
MPRR1701	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (449m).	Manager City Assets	\$120,000	✓	Works completed. Dalbertis Street - from Province Street to Rooney Avenue.
MPRR1702	Road Rehabilitation Cement stabilisation, spray seal and resurfacing with hot mix asphalt (145m).	Manager City Assets	\$105,000	✓	Works completed. Falmer Street - from house number 14 to Begovich Crescent.
MPRR1703	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (32m).	Manager City Assets	\$22,000	✓	Works completed. Hickey Close - from Heysen Street to Cul-De-Sac.
MPRR1704	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (60m).	Manager City Assets	\$24,000	✓	Works completed. Nerli Street - from Waterhouse to house number 5.
MPRR1705	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (25m).	Manager City Assets	\$20,000	✓	Works completed. Sibley Close - from Waterhouse Street to Cul-De-Sac.
MPRR1706	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (34m).	Manager City Assets	\$22,000	✓	Works completed. Westall Close - from Waterhouse Street to Cul-De-Sac.
MPRR1709	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (76m).	Manager City Assets	\$33,000	✓	Works completed. Camira Place - from Bimbi Place to Cul-De-Sac.
MPRR1710	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (144m).	Manager City Assets	\$45,000	✓	Works completed. Eloura Place - from Holdin Street to Cul-De-Sac.
MPRR1711	Road Rehabilitation Rebuilding of road base, mill off and resurfacing with hot mix asphalt (435m).	Manager City Assets	\$135,000	✓	Works completed. Kempt Street - from Thesiger Road to Montgomery Road.
MPRR1713	Road Rehabilitation Rebuilding of road base, mill off and resurfacing with hot mix asphalt (435m).	Manager City Assets	\$60,000	✓	Works completed. Nicholas Close - from Rayner Place to Cul-De-Sac.
MPRR1714	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (101m).	Manager City Assets	\$37,770	✓	Works completed. Rayner Place - from Wellard Place to Cul-De-Sac.
MPRR1716	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (105m).	Manager City Assets	\$55,000	✓	Works completed. Bizet Place - from Handel Street to Cul-de-Sac.

✓	Completed	○	On-going Service Delivery	✗	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPRR1717	Road Rehabilitation Rebuilding of road base and resurfacing with hot mix asphalt (311m).	Manager City Assets	\$150,000	✓	Works completed. Garland Crescent - from Marley Crescent to Mount Street.
MPRR1718	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (310m).	Manager City Assets	\$132,000	✓	Works completed. Handel Street - from Bach Place to Aplin Road.
MPRR1719	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (343m).	Manager City Assets	\$110,000	✓	Works completed. Mozart Place - from Dowland Street to Hayden Place.
MPRR1789	Road Rehabilitation Cement stabilisation, spray seal and resurfacing with hot mix asphalt (345m).	Manager City Assets	\$281,417	✓	Works completed. Blackford Street - from Woodville Road to Malta Street.
MPRRP1701	Roads to Recovery Cement stabilisation, spray seal and resurfacing with hot mix asphalt (362m).	Manager City Assets	\$276,000	✓	Works completed. Dowland Street - from Aplin Road to Wilson Road.
IN17267	Safety Switches Program (Residual Current Devices) This project is a continued program of the installation of safety switches at all of Council's sites. This will ensure compliance with the NSW Workplace Health and Safety Amendment (Residual Current Devices) 2011.	Manager City Assets	\$172,837	!	Detailed scoping has identified that a tender process is required for the procurement of Residual Current Devices.
MPSRVRKG1701	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 20m - house number 101 (20m)	Manager City Assets	\$3,600	✓	Works completed. Hughes Street - Coventry Road to Gladstone Street - left side kerb and gutter.
MPSRVRKG1702	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 47m - house number 100 (15m), house number 102 (12m) and house number house number 106 (20m)	Manager City Assets	\$3,600	✓	Works completed. Hughes Street - Coventry Road to Gladstone Street - right side kerb and gutter.
MPSRVRKG1703	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 10m - house number 77 (5m) and house number 52 (5m)	Manager City Assets	\$1,800	✓	Works completed. Hughes Street - Gladstone Street to Huber Avenue - left side kerb and gutter.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVRKG1704	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 93m - house numbers 86-92 (22m) Pram + 5m, house numbers 84-88 (16m and 3.5m), house number 80 (3m), house number 72 (16.5m and 6.5m), house number (3m), house numbers 60-62 (12m) and house number 58 (5.5m)	Manager City Assets	\$7,200	✓	Works completed. Hughes Street - Gladstone Street to Huber Avenue - right side kerb and gutter.
MPSRVRKG1730	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 117.5m - house number HN44 (10m), house numbers 34-36 (22m), house number 28 (11.5m), house numbers 22-24 (11m), house number 16 (13m) and house numbers 6-20 (50m)	Manager City Assets	\$21,150	✓	Works completed. Vincent Crescent - Togil Street to Togil Street - left side kerb and gutter.
MPSRVRKG1731	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 91m - house numbers 19-25 (25m), house numbers 1-3 (25m), house number 7 (6m), house number 9 (17m) and house numbers 13-17 (40m)	Manager City Assets	\$16,380	✓	Works completed. Vincent Crescent - Togil Street to Togil Street - right side kerb and gutter.
MPSRVRKG1736	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 20m - house number 18	Manager City Assets	\$3,600	✓	Works completed. Gumdale Avenue - Brisbane Road to Carina Place - left side kerb and gutter.
MPSRVRKG1737	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 20m - house number 28	Manager City Assets	\$3,600	✓	Works completed. Gumdale Avenue - Carina Place to Herston Road - left side kerb and gutter.
MPSRVDU1703	SRV drainage Upgrade Replace with 3.6m opening lintel, new double galvanised grates and concrete gutter	Manager City Assets	\$4,000	✓	Works completed. Opposite 46 Vincent Crescent.
MPSRVDU1710	SRV drainage Upgrade Replace with 3.0m opening lintel, 2 new galvanised grates, and gutter	Manager City Assets	\$3,000	✓	Works completed. 26 Cambewarra Street.
MPSRVDU1711	SRV drainage Upgrade Replace with 2.4m opening lintel, 2 new galvanised grates, and gutter	Manager City Assets	\$3,000	✓	Works completed. 33 Evans Street.
MPSRVDU1712	SRV drainage Upgrade Replace with 2.4m opening lintel, 2 new galvanised grates, and gutter	Manager City Assets	\$3,000	✓	Works completed. 1 Frome Street.

✓	Completed	○	On-going Service Delivery	✗	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVDU1713	SRV drainage Upgrade Replace with 2.4m opening lintel, 2 new galvanised grates, and gutter	Manager City Assets	\$3,000	✓	Works completed. 40 Kambala Crescent.
MPSRVDU1714	SRV drainage Upgrade Replace with 2.4m opening lintel, 2 new galvanised grates, and gutter	Manager City Assets	\$3,000	✓	Works completed. 1 Kimberley Crescent.
MPSRVDU1715	SRV drainage Upgrade Replace with 3.6m opening lintel, 2 new galvanised grates and concrete gutter	Manager City Assets	\$4,000	✓	Works completed. 201 Polding Street.
MPSRVDU1716	SRV drainage Upgrade Replace damaged lintel with new 3.6m opening lintel	Manager City Assets	\$4,000	✓	Works completed. 142 Hamilton Road.
MPSRVDU1717	SRV drainage Upgrade Replace with 3.0m lintel, 2 galvanised grates and concrete gutter	Manager City Assets	\$3,000	✓	Works completed. 11 Jordan Street.
MPSRVDU1718	SRV drainage Upgrade Replace with 3.0m lintel, 2 galvanised grates and concrete gutter	Manager City Assets	\$3,000	✓	Works completed. 13 Jordan Street (on Pera Place).
MPSRVDU1728	SRV drainage Upgrade Replace with 3.0m opening lintel, 2 new galvanised grates and concrete gutter	Manager City Assets	\$3,000	✓	Works completed. 2 Pera Place.
MPSRVDU1729	SRV drainage Upgrade Replace with 2.4m opening lintel	Manager City Assets	\$3,000	✓	Works completed. 2 Sirius Street (on Norfolk Street).
MPSRVDU1730	SRV drainage Upgrade Replace with 2.4m opening lintel	Manager City Assets	\$3,000	✓	Works completed. Opposite 1 Sirius Street.
MPSRVDU1736	SRV drainage Upgrade Replace damaged lintel with new 3.0m lintel	Manager City Assets	\$3,000	✓	Works completed. 14 Bushells Place.
MPSRVDU1737	SRV drainage Upgrade Replace damaged lintel with new 3.6m lintel	Manager City Assets	\$3,000	✓	Works completed. Opposite 1040 Canley Vale Road.
MPSRVDU1738	SRV drainage Upgrade Replace damaged lintel with new 3.0m lintel, and concrete gutter	Manager City Assets	\$3,000	✓	Works completed. Opposite 19 Daniel Street.
MPSRVDU1739	SRV drainage Upgrade Replace with 1.8m opening lintel, heavy duty grates and concrete gutter	Manager City Assets	\$3,500	✓	Works completed. Opposite 5 Newton Road.
MPSRVDU1740	SRV drainage Upgrade Replace with 2.4m opening lintel	Manager City Assets	\$3,000	✓	Works completed. 61 Newton Road.
MPSRVDU1741	SRV drainage Upgrade Replace with 2.4m opening lintel	Manager City Assets	\$3,000	✓	Works completed. 117 Newton Road.
MPSRVDU1742	SRV drainage Upgrade Replace with 1.8m opening lintel	Manager City Assets	\$3,000	✓	Works completed. 25 Sleigh Place.

✓	Completed	○	On-going Service Delivery Delayed	✗	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVDU1743	SRV drainage Upgrade Replace with 1.8m opening lintel	Manager City Assets	\$3,000	✓	Works completed. 6 Sleigh Place.
MPSRVDU1744	SRV drainage Upgrade Replace with 3.6m opening lintel and clean out	Manager City Assets	\$4,000	✓	Works completed. 464 Victoria Street.
MPSRVDU1745	SRV drainage Upgrade Replace with 3.6m opening lintel and clean out	Manager City Assets	\$4,000	✓	Works completed. 490 Victoria Street.
MPSRVDU1746	SRV drainage Upgrade Replace with 2.4m opening lintel and fix concrete gutter	Manager City Assets	\$3,000	✓	Works completed. 492 Victoria Street.
MPFRP1710	Footpath Renewal/Upgrade Both sides from Shakespeare Street to The Horsley Drive (120m)	Manager City Assets	\$19,440	✓	Works completed.
MPFRP1711	Footpath Renewal/Upgrade Left Hand Side from Lily Street to Rossetti Street (30m)	Manager City Assets	\$4,860	✓	Works completed.
MPFRP1712	Footpath Renewal/Upgrade Both Sides from Rossetti Street to Emerson Street (180m)	Manager City Assets	\$29,160	✓	Works completed.
MPFRP1713	Footpath Renewal/Upgrade Both sides from Wordsworth Street to Campion Street (140m)	Manager City Assets	\$22,680	✓	Works completed.
MPNFC1701	New Footpaths Left side from Waterhouse Street to end of cul-de-sac (200m)	Manager City Assets	\$28,800	✓	Works completed.
MPNFC1703	New Footpaths Left side from Sydney Luke Road to Satara Avenue (250m)	Manager City Assets	\$36,000	✓	Works completed.
MPNFC1708	New Footpaths Right side Kamira Avenue to end of cul-de-sac (195m)	Manager City Assets	\$28,080	✓	Works completed.
MPNFC1709	New Footpaths Left side from Mitcheel Street to end of cul-de-sac (100m)	Manager City Assets	\$14,400	✓	Works completed.
MPNFC1712	New Footpaths Left side from The Boulevard to Marlborough Street (350m)	Manager City Assets	\$50,400	✓	Works completed.
MPNFC1714	New Footpaths Laneway extension between house numbers 15 and 18 (15m x 2m wide) Rachel Street	Manager City Assets	\$3,600	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPNFC1715	New Footpaths Left side from Hitter Avenue to Hitter Avenue (450m)	Manager City Assets	\$64,800	!	The project has been delayed due to site specific issues. A number of driveway crossings adjoining the new footpath have significant level adjustment issues.
MPNFC1716	New Footpaths Right side from Railway Parade to Broughton Street (430m)	Manager City Assets	\$61,920	✓	Works completed.
MPNFC1717	New Footpaths Left side from Marlborough Street to Granville Street to Brenan Street (450m)	Manager City Assets	\$64,800	✓	Works completed.
MPNFC1718	New Footpaths Right side from Dublin Street to Bourke Road (240m)	Manager City Assets	\$34,560	✓	Works completed.
MPNFC1719	New Footpaths Left side from Avoca Road to end of cul-de-sac (160m)	Manager City Assets	\$23,040	✓	Works completed.
MPNFC1720	New Footpaths Left side from 1179 The Horsley Drive (MacDonalds) to Lily Street (370m)	Manager City Assets	\$98,876	✓	Works completed.
MPSRVFPC1701	SRV Footpath Connection Bosnjak Park to Allambie Road, Edensor Park	Manager City Assets	\$100,000	✓	Works completed.
MPBAR1711	Cabramatta Community Centre - fit out Replacement of the guttering and replace signage.	Manager City Assets	\$35,000	✓	Works completed.
MPBAR1717	Knight Park 1 and 2 Amenity Building - fit out Replacement of kitchen fixtures.	Manager City Assets	\$25,410	✓	Works completed.
MPBAR1718	Knight Park 3 Amenity Building - fit out	Manager City Assets	\$15,130	✓	Works completed.
MPBAR1719	Knight Park 5 Amenity Building - fit out	Manager City Assets	\$13,860	✓	Works completed.
MPBAR1726	Bonnyrigg Community Services Centre Repaint building interior.	Manager City Assets	\$12,000	✓	Project completed (interior of building painted).
MPBAR1728	Wetherill Park Services Centre Refurbishment of office area.	Manager City Assets	\$33,000	✓	Project completed (new cupboards installed in office).
MPSRVBCBU1701	Greenfield Park Family Day Care Centre - fit out Replacement of kitchen.	Manager City Assets	\$57,759	!	The project was delayed due to difficulties scoping the project, the issues were resolved in November 2016.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPBAR1701	Marlborough Street Early Learning Centre - fit out Replacement of kitchen fittings/cabinets, guttering and also the repair of the retaining wall.	Manager City Assets	\$37,545	⚠ ▲	The project has been delayed due to scope changes which are now upgrades to outdoor facilities including a shade structure and synthetic grass. There are problems with the sourcing and timeframes for the shade sail from the manufacturer. The synthetic grass has been installed.
MPBAR1708	Fairfield Showground - electrical/mechanical Upgrade electrical to compliance standard to meet the electrical engineer audit and stage 1 air conditioning renewal.	Manager City Assets	\$200,000	⚠	The project has been delayed due to the requirements for ensuring all stakeholders are consulted. The detailed scope for work is being developed.
MPBAR1721	Canley Heights Town Centre Fountain – hydraulics Repair of the fountain drainage.	Manager City Assets	\$30,000	⚠	The project has been delayed due to the requirement to schedule works around planned events for Canley Heights to minimise disruption to community activities.
MPBAR1722	Nelson Street Multi-Deck Car Park – structure Replace roof on airbridge to Ware Street connection.	Manager City Assets	\$30,000	📅	The project has been postponed and can only proceed when the lease with the adjacent property owner is finalised. Negotiations are proceeding to resolve the terms of the lease. This project and associated funding from general funds be considered in the 2017-2018 Operational Plan.
MPBAR1729	Council Property - 239 Sackville Street, Canley Vale Externally funded grant to upgrade outdoor area.	Manager City Assets	\$22,600	✓	Installed BBQ and outdoor fitness equipment suitable for users with disabilities, upgrade of garden space.
MPSRVCBU1702	Tasman Parade Childcare Centre - fit out Refurbishment of laundry/bathroom.	Manager City Assets	\$35,100	✓	Project completed. Work included new joinery to storeroom and replacement of laundry vinyl flooring.
MPSRVCBU1703	Wetherill Park Early Learning Centre - fit out Replacement of cabinets and floor coverings.	Manager City Assets	\$45,000	✓	Project completed. Work included kitchen replaced in the centre with floors replaced in foyer, front entry, office and baby change room.
MPSRVCBU1704	Prairiewood Leisure Centre – structure Replacement of beams, seating and support posts to upgrade 50m Grandstand.	Manager City Assets	\$113,440	⚠	The project has been delayed due to a review of scope, which is required in conjunction with the development of the Showground Master Plan to minimise unnecessary works.
MPSRVCBU1707	Whitlam Library - mechanical services Replace air conditioning including repair and sealing of windows (stage 1)	Manager City Assets	\$450,575	⚠	Funding allocated from the 2016-2017 Operational Plan will be utilised for the complete design and documentation and purchasing of chiller units.


✓	Completed	○	On-going Service Delivery	✗	Discontinued	▲	Scope Change	📅	Postponed
➡	Progressing	⚠	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward


No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVCBU1708	Bonnyrigg Library - fit out Replacement of floor coverings.	Manager City Assets	\$60,000	✓	Project completed. Work included replacing carpet in library with standard corporate carpet tiles.
MPSRVCBU1710	Edensor Park Community Hall – hydraulics Repair of drainage system.	Manager City Assets	\$25,000	✓	Works completed.
MPSRVCBU1711	Bossley Park Community Hall - fit out Replacement of kitchen and floor coverings.	Manager City Assets	\$37,000	✓	Completed (Works combined with MPDU1701).
MPSRVCBU1715	Canley Heights Community Centre - fit out Installation of additional kitchen appliances and cabinets.	Manager City Assets	\$10,000	✓	Works completed.
MPSRVCBU1713	Cabramatta Community Centre - mechanical services Replacement of air conditioning system.	Manager City Assets	\$200,000	!	Funding allocated from the 2016-2017 Operational Plan will be utilised for the complete design and documentation and purchasing of chiller units.
MPSRVCBU1716	Fairfield Museum – structure Replacement of the existing external public toilet block.	Manager City Assets	\$65,010	!	The project was delayed due to competing priorities.
MPOSAR1703	Fence replacement to specification at sportsfields Existing safety fences upgraded to meet specifications	Manager City Assets	\$50,000	!	The project was delayed due to existing work at the identified location of Allambie Reserve which needs to be completed prior to the fence replacement commencing.
MPOSAR1702	Garbage Bin Enclosures Continue roll out of garbage bin enclosures in parks and sportfields.	Manager City Assets	\$30,000	✓	Works completed. Garbage bin enclosures installed at Joe Broad, Ireland Bridge, Prospect View, Cherrybrook, Parks Reserve and King 1&2.
MPOSAR1706	Basketball Court – Resurfacing Various as per Asset Management Plan - Prairiewood/Cabravale/Smithfield/Bonnyrigg	Manager City Assets	\$79,000	✓	Works completed. Basketball courts resurfaced at Prairiewood Youth Centre, Cabravale, Smithfield (Thorley Park) and Bonnyrigg Tennis Courts.
MPOSAR1707	Allambie Reserve Amenity Building Car Park sealing and amenity building concrete apron (stage1)	Manager City Assets	\$120,000	!	The project was delayed due to the design of the project being outsourced.
MPBAR1603	Building Assets Renewal / Upgrade - Fairfield Tennis Courts Upgrade of building, timber flooring, surfacing of courts, fencing and existing shade structure.	Manager City Assets	\$66,862	!	The project was delayed due to delays in the designs being produced for the tennis courts upgrade.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN16178	Multi-Deck Car Parks Upgrade Installation of LED lighting in Downey Lane Car Park and the replacement of expansion joints in Nelson Street Car Park. <i>Year 3 of a 4 year program</i>	Manager City Assets	\$65,812	✓	Installation of lights in Downey Lane Carpark completed and expansion joints replacement completed.
IN16291	Dutton Lane Redevelopment Continued construction for the main retail/ commercial centre and car park in Dutton Lane and installation of a parking guidance system. <i>Year 3 of a 3 year program</i>	Manager City Assets	-	!	Interim Occupancy Certificate issued for the entire retail space with operations commencing in December 2016.
IN16315	Cabramatta Town Centre Streetscape Upgrade Update the infrastructure at Dutton Lane Redevelopment to connect it to the existing Town Centre. This is a complementary project and is part of the Dutton Lane Redevelopment (refer IN16291).	Place Manager Cabramatta, Canley Vale and Canley Heights	\$184,439	!	The project was delayed while the Interim Occupancy Certificate was issued for the entire retail space with operations commencing in December 2016.
MPSRVOS1702	Peterlee Park Renewal of play equipment and softfall	Manager City Assets	\$100,000	✓	Works completed.
MPSRVOS1704	Glen Logan Park Renewal of play equipment and softfall	Manager City Assets	\$100,000	✓	Works completed.
MPSRVLPF1701	Brenan Park Install two sets of banner poles and minor upgrade of landscaping at Polding Street roundabout slip lanes	Manager City Assets	\$65,000	✓	Works completed.
MPSRVLPF1702	Marley Street Reserve Install banners and upgrade landscaping at park entrance	Manager City Assets	\$35,000	▲	The provision of works in Marley Street Reserve was unable to proceed due to Road and Maritime Services constraints for landscaping. The alternate site for the program is Avoca Road Reserve, frontage to Council's Administration Centre, which would include new seating, footpaths and landscaping.
MPSRVSG1701	Rosford Reserve - Sportsfield upgrade Replacement of roof, storage room and accessible toilet	Manager City Assets	\$400,000	▲	Delays due to scoping issues resulting from overland flood considerations. Some work may commence in quarter 3 but project not expected to be able to be completed in 2016/17 period.
MPSRVSG1704	Rosford Reserve Stage 1 Provide floodlighting to sportsfields	Manager City Assets	\$241,000	✓	Floodlights were installed.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17032	Fairfield City Centre Upgrade - The Crescent/ Court Road. Continue the upgrading of prioritised streetscape locations within the Fairfield City Centre. These upgrades include key elements such as footpath pavement, street furniture, landscaping, signage, etc. In 2016-2017 upgrade works to William Street will be undertaken.	Manager Place and Strategy	\$500,000		It is proposed that this project and its associated funds of \$500,000 from Fairfield City Centre Fund be considered in the 2017-2018 Operational Plan to assess implications of urban design review on traffic network capacity and movement.
IN17182	Cabramatta Footpath Upgrade The third and fourth stages of the Cabramatta Town Centre paving upgrade scheme.	Place Manager Cabramatta, Canley Vale and Canley Heights	\$239,933	✓	Footpath work in Arthur St complete and wheel stoppers installed.
IN16305	Wilson Road Reserve, Bonnyrigg Heights Upgrade Install exeloo, playground and exercise equipment, landscaping and a basketball court. <i>Year 2 of a 2 year program</i>	Manager City Assets	\$24,053	✓	Last element for the park upgrade which included the installation of an Exeloo public toilet, is operational.
IN16308	Circuit Walking Paths in Parks - Wilson Road Construct circuit walking paths as a cost effective way to assist the community in getting fit and healthy. In 2015-2016 the location for the walking path will be Wilson Road to align with other projects. <i>Year 3 of a 4 year program</i>	Manager City Assets	\$72,769	✓	Works completed.
IN16385	Water Cooling Mist - Fairfield Adventure Park Implementation of a manually operated water cooling mist, a fun feature that will assist in combating the hot temperatures that are experienced within the park.	Manager City Assets	\$40,000	✓	Works completed.
MPOSAR1604	Open Space Asset Upgrade / Renewal - Sportsfield Lighting Sportsfield lighting to be upgraded to meet compliance standards for sports training at Allambie Reserve, Terone Park, Endeavour Reserve, Horsley Park and Cabravale Memorial Park.	Manager City Assets	\$56,315	✓	Lighting has been installed and is operational.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change		Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17591	Footbridge over Prospect Creek Stage 2 - Preliminary Study and Project Specification to develop the work scope for the construction of a shared footbridge over Prospect Creek.	Manager City Assets	\$30,000	+	This is a new project after Council agreed at the December 2016 Council Meeting (Item 141) to accept \$30,000 from General fund for the purpose of developing a joint project with Canterbury Bankstown Council for the Stage 2 Preliminary Study and Project Specification to develop the work scope for the construction of a shared footbridge over Prospect Creek.
IN17592	Installation of public toilet (exeloo) at Canley Vale	Manager City Assets	\$60,000	+	This is a new project after Council agreed at the December 2016 Council Meeting (Item 198) to execute a funding deed with Transport for NSW for \$60,000 for the purpose of completing a Canley Vale public toilet installation (exeloo).
SSICM1701	Construction Build new infrastructure including new road and traffic signage, roads, footpaths, drainage, kerb and gutter, parks, sportsfields, buildings, wharfs, boat ramps, roundabouts, speed humps and traffic devices.	Manager City Assets	\$10,000	\$	Council adopted to include \$18,000 of Grant funding offered by Roads and Maritime Services into the 2016-2017 Operational Plan at the December 2016 Council Meeting, Item 153 for works relating to traffic facilities on regional and local roads.
IN16285	Time Line Wall Install the Time Line Wall at Fairfield City Centre Plaza, which captures and reflects the growth and development of the City and its people over the years. Year 2 of a 2 year program	Manager City Assets	\$25,696	✓	Timeline wall installed as part of the The Crescent Plaza layout and opened in December 2016.
MPRBG1701	Roads and Maritime Services (RMS) Block Grant Polding Street - from Lyell Street to Conrad Street Repair of pavement failures and resurfacing with hot mix asphalt (250m)	Manager City Assets	\$190,000	\$	Council has adopted at the Council Meeting in October (Item 153) to receive the Grant funding into the 2016-2017 Operational Plan offered by the RMS which was higher than expected therefore it is proposed that the budget for this project be increased by \$27,000.
IN17593	50 Harris Street Fairfield - Fit out Council has been contracted by the NSW Refugee Health Service to install fit outs at 50 Harris Street Fairfield as part of a lease agreement. Fit outs will belong to the NSW Refugee Health Service.	Manager City Assets	\$44,000	+	Council has adopted at the Council Meeting in October (Item 169) for Council to be contracted on behalf of the NSW Refugee Health Service to fit out 50 Harris Street, Fairfield with external funding of \$44,000.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Asset Management – Civil and Built	% Increase in asset value	↔
Asset Management – Open Space	% Routine maintenance inspections on parks, playgrounds and sporting fields against service standards	↑
	% Initiatives completed within timeframe	↑
	% Offensive or non-offensive graffiti removed on Council assets within service standard	↑
	% Council and private tree inspections completed within timeframe	↑
	% Council and private tree approval for pruning and removal	↓
Built Resources	% Civil, urban and landscape initiatives undertaken	↑
	% Traffic, transport and road safety initiatives delivered on time and within budget	↓
	% Customer satisfaction with surveying services	↔
Building Control and Compliance	% Applications determined within the statutory time limit	↑
	% Annual Fire Safety statements submitted	↑
City Connect Bus	% Utilisation of City Connect Bus Service	↔
	% On time running of City Connect bus service	↔
Major Projects and Construction Contracts Management	% Major projects on schedule	↔
	% Major projects less than 10% cost variation	↑
	% Contracts completed with less than 10% cost variation	↔
	% Contracts completed	↔
Development Planning	% Development applications and assessment determined within statutory timeframe	↓
Emergency risk Management	% Completion of annual review of Fairfield Emergency Risk Management Plan	↑
Infrastructure Construction and Maintenance	% Reduction of reactive maintenance required	↓
	% Programmed initiatives delivered on time	↑
Strategic Land Use Planning	Review of Local Environmental Plan in Year 3 of Delivery Program	n/a
	% Planning Certificate S149 (2) applications received are issued within service level agreements	↑

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

THEME 3: ENVIRONMENTAL SUSTAINABILITY








Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.











Key Highlights

- A total of 107 tonnes of litter, rubbish and sediment was removed from Gross Pollutant Traps and 23.5 tonnes of rubbish were removed from several creek sites during the reporting period.
- Over 55 tonnes of tree mulch was recycled during the quarter.
- Council provided an additional recycling bin collection for all residents during the Christmas/New Year period.
- Works to inspect noxious weeds across Fairfield City have been completed with landholders being educated on how to control and maintain these weeds through various educational resources such as information packs.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPESMP1601	Existing Stormwater Management - Minor Stormwater Works Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	Manager Strategic Land Use and Catchment Planning	\$79,008	✓ \$	Works have been completed. It is proposed to allocate the remaining \$60,000 from General Funds to project MPESMP1702 Minor Stormwater Works in the 2016-2017 Operational Plan.
IN16305-2	Wilson Road Reserve, Creek Restoration - Design and Construction Investigation and design of rehabilitation works to restore, protect and enhance the natural function of Wilson Creek. <i>Year 2 of a 2 year program.</i>	Manager Strategic Land Use and Catchment Planning	\$274,014	\$ 📅	The completion of a detailed design has been delayed by the consultant. The construction is to be scheduled for 2017/18 in Year 2 of the program and it is proposed that the current budget be reduced to \$50,000.
MPESMP1704	Wilson Road Reserve Creek Restoration Stage 2 Construction for creek restoration works along Wilson Road Reserve.	Manager Strategic Land Use and Catchment Planning	\$800,000	!	The project has been delayed due to slow completion of design by consultant, the delivery methodology is to be reassessed (Links to project IN16305-2).
MPSLP1604	Stormwater Levy - Maintenance of Major Stormwater Systems Ongoing maintenance of major stormwater systems such as detention basins, wetlands, ponds and rain gardens.	Manager Strategic Land Use and Catchment Planning	\$250,000	✗	It is proposed that this project be discontinued as it is a duplicate project and will be completed through MPSLP1704.

✓	Completed	○	On-going Service Delivery	✗	Discontinued	▲	Scope Change	📅	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPFMP1612	Flood Mitigation - Fairfield Catchment A Flood Risk Management Strategy and Plan to identify, assess and recommend measures to reduce flood risk.	Manager Strategic Land Use and Catchment Planning	\$78,707		It is proposed that this project be split over two years with the amount of \$9,000 from Grants be reduced and reallocated for consideration as a stage 2 into the 2017-2018 Operational Plan.
MPFMP1702	Cabravale Overland Flood Study Carryout a flood study investigation in accordance with the Floodplain Management Program to determine the flood effects generated from overland flow within the catchment.	Manager Strategic Land Use and Catchment Planning	\$90,000		The NSW Government grant of \$53,333 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$80,000 based on a 2-1 funding model. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General Funds and \$10,000 from Grants) be spent during the first year and \$65,000 (\$43,333 from Grants and \$21,667 from General funding) be reduced and reallocated as stage 2 into the 2017-2018 Operational Plan for consideration.
MPFMP1704	Water level indicator signs at prescribed detention basins Install additional water level indicators signs to assist in triggering emergency response procedures when the detention basins are flooding.	Manager Strategic Land Use and Catchment Planning	\$25,000		The NSW Government grant application for this project was unsuccessful. Due to the importance of this project for the community, it is proposed that \$50,000 from General funds be allocated from project MPESMP1602.
MPESMP1602	Existing Stormwater Management - Horsley Park Stormwater Drainage Works Third year of a multi-year initiative to address flooding issues in Horsley Village and across Horsley Park and Cecil Park.	Manager Catchment Planning	\$127,261		The allocated budget for this project is higher than what is required to completed the project. Therefore, it is proposed that \$50,000 from General fund be allocated to MPFMP1704 Water Level Indicator Signs in the 2016-2017 Operational Plan and the remaining \$65,000 be returned back into General fund.
MPFMP1706	Gregorace Place Floodway Construction Construction of a floodway in Gregorace Reserve to mitigate flooding at the Gregorace Place and Somers Street intersection.	Manager Strategic Land Use and Catchment Planning	\$80,000		Procurement is almost complete and the cost to undertake the works are higher than anticipated. It is proposed that an additional \$40,000 from Section 94 be allocated to this project for construction costs in the 2016-2017 Operational Plan.
MPFMP1707	Voluntary House Raising Property to be Identified. Works to raise the property to reduce the risk of flood damage.	Manager Strategic Land Use and Catchment Planning	\$81,000		No house has become available to date.
MPFMP1708	Voluntary House Raising Property to be Identified. Works to raise the property to reduce the risk of flood damage.	Manager Strategic Land Use and Catchment Planning	\$81,000		No house has become available to date.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPFMP1710	Investigate increasing capacity of Prairiewood Basin Carryout flood modelling to determine the merits to increase the capacity of the Prairiewood Basin to reduce flood impacts to downstream properties.	Manager Strategic Land Use and Catchment Planning	\$30,000	\$ □	The NSW Government grant of \$60,000 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$90,000 based on 2-1 funding model. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General Funds and \$10,000 from Grants) be spent during the first year and \$75,000 (\$45,000 from Grants and \$30,000 from General) be reallocated as stage 2 into the 2017-2018 Operational Plan for consideration.
MPFMP1711	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and Design - Powhatan Street Reserve (Includes carry forward amount \$90,00)	Manager Strategic Land Use and Catchment Planning	\$175,389	\$ □	Concept options are 85% complete with internal review of options being undertaken. Project is to be rescheduled to a 2 year project and it is proposed that the budget be amended to \$70,000 (\$46,667 from Grants and \$23,333 from General fund) for design for the 2016-2017 Operational Plan with the remaining funds of \$30,000 (\$20,000 from Grants and \$10,000 from General funds) for construction be allocated into the 2017-2018 Operational Plan for consideration. It is also proposed that the \$75,389 from Stormwater Levy Reserve be reallocated into a new project MPFMP1703 into the 2016-2017 Operational.
MPFMP1703	Prospect Creek Floodway Rectification - Design	Manager Strategic Land Use and Catchment Planning	\$75,389	\$ +	Quotations have been requested for a consultant to undertake the design. Evaluation will occur in early 2017. The budget of \$75,389 was inadvertently included within MPFMP1711 and is proposed that these be allocated to new project MPFMP1703.
MPFMP1712	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and Design - Fairfield Golf Course (Includes carry forward amount \$60,00)	Manager Strategic Land Use and Catchment Planning	\$100,000	\$ □	Concept options are 85% complete with internal review of options being undertaken. Project is to be rescheduled to a 2 year project and it is proposed that the budget be amended to \$70,000 (\$46,667 from Grants and \$23,333 from General fund) for design for the 2016-2017 Operational Plan with the remaining funds of \$30,000 (\$20,000 from Grants and \$10,000 from General funds) for construction be allocated into the 2017-2018 Operational Plan for consideration.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	□	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPFMP1713	Voluntary House Raising Voluntary house raising at 11 Moore Street	Manager Strategic Land Use and Catchment Planning	\$81,000	!	This project is delayed due to no further contact from the property owner.
MPFMP1714	Smithfield West Floodplain Risk Management Study and Plan Develop Smithfield West Floodplain Risk Management Study and Plan to identify flooding risk areas in Smithfield West.	Manager Strategic Land Use and Catchment Planning	\$60,000	\$ ☐	The NSW Government grant of \$60,000 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$90,000 which is a \$20,000 increase in Grant funding on the original budget, based on a 2-1 funding model this means an additional increase of \$10,000 from General funds. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General Funds and \$10,000 from Grants) be spent during the first year and \$75,000 (\$50,000 from Grants and \$25,000 from General) be allocated into the 2017-2018 Operational Plan for consideration.
MPESMP1701	Rosford Road Reserve Detention Basin Outlet Remediation Remediate erosion and scour soil that has been impacted at the basin outlet.	Manager Strategic Land Use and Catchment Planning	\$120,000	\$	Procurement for construction is planned for early 2017. It is proposed that an additional \$90,000 be allocated to this project, from the Stormwater Levy Reserve as the quotations received were all above the cost estimate.
MPSLP1701	Stormwater Education Deliver education programs designed to raise community awareness about stormwater issues and solutions.	Manager Strategic Land Use and Catchment Planning	\$40,000	×	It is proposed that this project be discontinued due to resourcing constraints and completing priorities with the \$40,000 remaining budget be returned into the Stormwater Levy Reserve.
MPSLP1706	Contractors Contractors helping to implement the Stormwater Levy Program.	Manager Strategic Land Use and Catchment Planning	\$99,000	\$	It is proposed to increase the budget by \$26,000 from the Stormwater Levy Reserve to employ a contract graduate engineer to assist with the implementation of projects under the Stormwater Levy Major Program.
MPSLP1710	Green Valley Creek Rehabilitation Design Rehabilitation of the highest priority reach along Green Valley Creek as identified in the Geomorphic Investigation Project.	Manager Strategic Land Use and Catchment Planning	\$80,000	\$	Consultant's brief sent to selected consultants. Project rescheduled to 2 year project and it is proposed that the budget be amended to \$50,000 (for design costs) and the construction budget be allocated into the 2017-2018 Operational Plan for consideration.

✓	Completed	○	On-going Service Delivery	×	Discontinued	▲	Scope Change	☐	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17316	Stormwater Drainage Design Work - Wetherill Park Investigate and design stormwater drainage works in Wetherill park. <i>Year 2 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$150,000	\$	Investigations have shown that there are not many opportunities for design in this area. Therefore, it is proposed to reduce the budget by \$100,000 and this be returned into the Section 94 Reserve.
IN17401	Additional Christmas/New Year Period Recycling Service Additional recycling bin collection for all residents	Manager Waste and Cleansing Operations	\$50,000	✓	The additional Christmas/New Year Period Recycling service collection across Fairfield City has been completed.
MPBWR1706	Upgrading the Recycling Drop Off Centre Install sheds and covered areas for collection of household problem waste and upgrade the weight bridge at the Sustainable Resource Centre to monitor all green waste coming to the Recycling Drop Off Centre. (Includes carry forward amount of \$368,780)	Manager Waste Sustainability	\$665,275	!	Fee proposals for consultants have been requested from two companies. Council has requested an extension of project duration from NSW Environmental Trust to the end of October 2017 due to Development Application and procurement requirements. If granted, all elements of the project are to be carried out concurrently.
MPBWR1707	Waste Enforcement Officer A dedicated part time waste enforcement officer will be employed to combat illegal dumping.	Manager Waste Sustainability	\$60,000	!	The project has been delayed awaiting further information from Grand funding organisation.
MPBWR1709	Public Place Bins Upgrade / Renewal Program Council has identified public place bins for upgrade/renewal throughout Fairfield City.	Manager Waste Sustainability	\$79,200	!	The project has been delayed due to further investigation required for the bin specification with the supplier to meeting WHS requirements.
MPWSIP1416	Waste and Sustainability Improvement Payment (WaSIP) Program Environmental Management Plan review.	Manager Waste Sustainability	\$30,000	!	The project has been delayed awaiting further information from Grant Funding organisation.
IN16317	Henty Creek Flood Mitigation Works - Gregorace Place, Bonnyrigg Approvals for construction of a levee to reduce the risk of flooding to identified properties. <i>Year 2 of a 3 year project</i>	Manager Catchment Planning	\$18,436	\$	Procurement is almost complete and the cost to undertake the works are higher than anticipated. Therefore it is proposed that the budget be increased by \$40,000 from Section 94 fund for construction.
MPESMP1604	Existing Stormwater Management - Prospect Creek Bank Rehabilitation Works Construction of works to upgrade stormwater outfall and rehabilitate banks of Prospect Creek.	Manager Strategic Land Use and Catchment Planning	\$239,190	✓	Replaced with MPFMP1703

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSLP1510	Stormwater Levy Program Implement Orphan School Creek Rehabilitation works to protect creek banks from erosion and restore the creek bank.	Manager Strategic Land Use and Catchment Planning	\$271,241	\$ ✓	The current maintenance contract is complete. Maintenance will continue under a new contract for the remainder of the financial year. Total expenditure on the maintenance will be less than the allocated budget so it is proposed that \$180,000 be returned back into the Stormwater Levy Reserve.
IN16416	Greater Western Sydney Weeds Action Program Inspect noxious weeds on Council and Crown land, and private rural properties to educate landholders as well as controlling noxious weeds along Fairfield City's creek lines.	Manager Strategic Land Use and Catchment Planning	\$6,209	✓	Works to inspect noxious weeds across Fairfield City have been completed with landholders being educated on how to control and maintain these weeds through various educational resources such as information packs.
IN17397	The Rural Land Study is a strategic document that will review existing land uses within the rural lands precinct. The study will review development opportunities and constraints over rural lands and provide direction and recommendations as to the future development and planning framework for rural lands within Fairfield City.	Manager Strategic Land Use and Catchment Planning	\$100,000	📅	Project postponed pending findings of the Western Sydney Airport Project and the Draft South West District Plan. This project and associated funding from general funds be considered in the 2017-2018 Operational Plan.
IN16416-1	Greater Western Sydney Weeds Action Program – Stage 2 Inspect noxious weeds on Council and Crown land, and private rural properties to educate landholders as well as controlling noxious weeds along Fairfield City's creek lines.	Manager Strategic Land Use and Catchment Planning	\$10,000	+	Council adopted to receive \$10,000 of Grant funding from the Hawkesbury River County Council at the December Council Meeting 2016 (Item 197) to conduct noxious weed management.
IN17588	Restoration of Endangered Woodland: Sartor Crescent Restoration project focusing on the critically endangered Cumberland Plain Woodland, includes on ground works, education and development of a management strategy.	Manager Catchment Planning	\$22,619	+	This is a new project after the Environmental Rehabilitation Grant of \$22,619 was accepted at the Council Meeting 22 November 2016 (Item no. 170). The project is progressing, the bushland strategy has been finalised and volunteer supervision is continuing.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📅	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Catchment Planning	# Floodplain risk management initiatives completed	↑
	# Stormwater Management Program initiatives completed	↔
Waste Education and Environmental Sustainability	# Participants attending activities undertaken	↓
	# Tonnes of co-mingled domestic waste diverted from landfill into recycling	↑
	% Amount of energy consumption saved	↓
	% Amount of water consumption saved	↓
	\$ Cost savings to Council through intervention of Waste Enforcement Group	↓
	% Area of riparian corridors and bushland reserves rehabilitated and maintained	↑

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- The Spanish and Latin American Festival, Culinary Carnivale, attracted over 10,000 people at the Fairfield Town Centre. It was a huge success featuring mouth-watering foods and amazing performances of dance and cultural celebrations.
- Christmas celebrations were held across Fairfield City featuring Christmas Carols, the lighting of the City's Christmas tree and an appearance by Santa.
- Council held another successful New Year's Eve celebration, "Illuminate" at nine sites across the city with a simultaneous fireworks display at 9pm. More than 3,300 attendees visited the Calmsley Hill City Farm where they enjoyed live entertainment and free amusement rides.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17300	Fairfield City Centre Sydney Good Food Month - Latin American Festival. An annual Latin American Festival be held in the Spencer and Ware Street precincts. This forms part of the Fairfield Marketing Strategy working with businesses and community stakeholders to increase tourism opportunities in the City Centre. <i>Year 4 of a 4 year program.</i>	Manager Place and Strategy	\$25,000	✓	The Culinary Carnivale, a Spanish and Latin American food festival was held at Fairfield Town Centre on the 22 October and attracted over 10,000 people who enjoyed the food stalls and cultural performances.
IN17358	Illuminate New Year's Eve Fireworks Celebration A family friendly fireworks celebration on New Year's Eve for the community to enjoy at various locations across Fairfield City in partnership with 10 local clubs.	Manager Place and Strategy	\$198,000	✓	The Illuminate New Year's Eve celebrations were delivered successfully for the second year running with fireworks displays at nine locations across Fairfield City. More than 3,300 attendees visited the Calmsley Hill City Farm where they enjoyed live entertainment, free amusement rides and children's activities.
IN17505	Centre Improvement Program - Lansvale Business Centre Minor works upgrades	Manager Place and Strategy	\$45,000	!	The project has been delayed while the location of upgrades are determined with stakeholders.
MPCIP1601	Centre Improvement Program - Villawood Town Centre Continue the upgrade of Local and Neighbourhood Centre public domain to improve and maintain the visual attractiveness, general amenity, accessibility and level of safety.	Manager Place and Strategy	\$65,252	!	The project was delayed due to delays in the timing of civil works in order to incorporate recent development applications and to coordinate tree pit works with a Canley Heights initiative. A single contractor is required to be sourced for both initiatives.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
SSPME1708	Economic Development and Sustainability Develop and implement key major events each year across Fairfield City to promote business centres.	Manager Place and Strategy	Service Statement Budget	\$	It is proposed to increase the Cabramatta Place Moon Festival budget by \$35,000 from General Funds to meet the security requirements of the NSW Police event plan. This includes items such as structure hire, works costs and infrastructure changes for counter terrorism measures that are now a requirement.
MPPMED1701	Strategic Plans The following are to be reviewed: <ul style="list-style-type: none"> Fairfield City Centre Strategic Framework Cabramatta Future Directions Action Plan Smithfield - Wetherill Park Economic Analysis and Future Directions Action Plan Economic Development Strategy 	Manager Place and Strategy	Service Statement Budget	○	Council is currently reviewing a number of strategies and plans which include: <ul style="list-style-type: none"> Strategy framework City Centre urban design review Cabramatta Future Directions Action Plan - requires update to include new Dutton Plaza. Smithfield - Wetherill Park Economic Analysis and Future (Directions Action Plan, Economic Development Strategy)
MPPMED1702	Events The following are to be held: <ul style="list-style-type: none"> Cabramatta Calendar of Events (including Lunar New Year) Cabramatta Moon Festival Fairfield City Centre Calendar of Events (including Fairfield City Centre Christmas Carols and Tree Lighting event and street decorations) Bonnyrigg Calendar of Events (including Lao New Year) Sydney Morning Herald Good Food Month Program Canley Heights Children's Christmas Party Horsley Park Christmas Tree Lighting Event Bring it On Festival - Career Corner Small Business Seminars 	Manager Place and Strategy	Service Statement Budget	○	Council hosted a number of events including: <ul style="list-style-type: none"> Good Food Month Tour October Christmas Carol and Tree Lighting

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPPMED1703	Stakeholder Liaison All the following are to be held and / or attended during the year: <ul style="list-style-type: none"> Fairfield City Centre Business Forum Smithfield - Wetherill Park Discussion Group Bonnyrigg Town Centre Committee Business Chambers of Commerce Western Sydney Business Connection Small Business Connect Manage Business Email Group 	Manager Place and Strategy	Service Statement Budget		<i>Council hosted a number of events including:</i> <ul style="list-style-type: none"> Smithfield/Wetherill Park discussion group held in November Bonnyrigg Town Centre Committee held November Meeting Meetings with Cumberland Business Chamber

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Place Management and Economic Development	% Programmed initiatives completed	

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Council lodged a submission with the Office of Local Government on the review of the Code of Conduct and associated procedures.
- The Fairfield City Council Calendar has been developed and distributed to residents across Fairfield City.
- The 2016 Local Government Election for Fairfield City was successfully held with the new Council appointed in October 2016.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17303	Fairfield City Council Calendar A Fairfield City Council Calendar that will highlight community wide events and activities.	Manager Communications and Marketing	\$16,000	✓	The Fairfield City Council Calendar has been developed and distributed to residents across Fairfield City.
IN17403	Local Government Election Conduct the Local Government Election to be held in 2016-2017 financial year.	Manager Governance and Legal	\$700,000	✓	The 2016 Local Government Election for Fairfield City was successfully held with the new Council appointed in October 2016.
IN17052	Upgrade Council's Information Management Systems - Final Stage Upgrades will enable the integration and implementation of new technologies such as online business services (eServices and eBusiness), online payment services, and integration of mobility features such as mobile device applications for customers and for staff conducting business on site. <i>Year 3 of a 3 year program</i>	Manager Information Technology	\$68,113	▲	It is proposed that the scope of this project be amended to remove the eServices component as it is not compatible with current systems in place.
MPWMP1504	Workforce Management Plan Council Customer Advocacy - Customer Engagement - Develop internal customer capability. This project is delayed due to a staff restructure.	Manager Library Services	Service Statement Budget	▲	It is proposed that the scope of this project be changed to a customer care program due to a restructure and alignment with new customer focus at Council's libraries and customer service. This would provide a more accessible customer service to the community.
MPLTFP1705	Productivity and cost containment initiatives Determine business priorities for projects to improve performance by the Business Improvement Unit.	Chief Financial Officer	-	▲	Productivity and cost containment initiatives are now progressing in individual service areas, and not centralised with the Corporate Business Improvement Unit.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN16046	Upgrade Council's Electronic Communications Systems - Stage 3 This system will centralise the management of Council's information and communication systems. This phase of the project will include the second stage replacement of the Customer Service Call Centre Management software and enhancement to the faxing system currently in place. This will reduce the number of fax machines and phone lines currently used by Council. <i>Year 3 of a 4 year program</i>	Manager Information Technology	\$36,973	!	The project has been delayed due to additional system requirements identified for the Leisure Centres as well as issues with call transfers. These changes are currently being scoped and investigated.
IN16048	Council's Digital Telephone Upgrade - Stage 3 Finalise the installation of a digital telephone system to Council's Administration Building and expand the project to external services such as Child Care Centres, Leisure Centres, Libraries etc. This will provide a cost effective and efficient telephone	Manager Information Technology	\$29,724	!	The project has been delayed because it is dependent on the completion of IN16046 - Upgrade Electronic Communications System, which was delayed due to additional system requirements identified.
IN15352	Capital Upgrade Installations at the Sustainable Resource Centre Installation, road works and engineering of weighbridge.	Manager Sustainable Resource Centre	-	!	The project was delayed while the Interim Occupation Certificate was issued. The new weighbridge, office and ramps have been installed and are in operation.
IN16337	Sustainable Resource Centre Expansion - Stage 2 Stage 2 - Seek development approval to expand the boundary to the east to accommodate stockpiled material and increase capacity.	Manager Sustainable Resource Centre	\$470,000	!	Concept plan and design being prepared by consultant.
MPWMP1605	Workforce Management Plan - Council Connect Review the Diversity and Equal Employment Opportunity Management Plan to ensure organisational and community initiatives support unity and a community identity.	Manager Information Technology	Service Statement Budget	×	It is proposed that this project be discontinued as it is a duplicate project and will be completed through MPWMP1704.

✓	Completed	○	On-going Service Delivery	×	Discontinued	▲	Scope Change	📁	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Access to Information	% Accuracy on property descriptions against NSW Land and Property Information description	↑
	% Requests for information (Government Information Public Access Act)	↑
Civic and Councillor Services	% Accurate and timely business papers published	↔
	# Code of conduct breaches	↔
Communications and Marketing	% Change in the number of followers on Facebook and Twitter	↑
	% Key publications (City Life and City Connect) published on time	↔
	% Graphic design and printing jobs completed within quoted timeframe	↓
Customer Service Administration Building	% Customers satisfied with service received at front counter and Call Centre	↑
Financial Management	\$ Change investment earning rate	↓
	% Long Term Financial Plan indicators are on target	↔
Financial Operations	% Invoices paid within nominated trading time	↔
	% Rate notices issued electronically	↑
Governance	% Internal audit recommendations implemented within agreed timeframes and budgets	↑
	% Governance initiatives completed within time and budget	↔
Human Resources	% Workforce Management Plan's actions completed on time	↔
	% Work Health Safety corrective actions identified and completed	↑
Information and Records Management	% Documents processed within three days of being received	↔
	% Electronic Data Records Management System support and training sessions delivered	↑
Information Technology	% Infrastructure and core systems availability during business hours	↓
	% Service levels met for Helpdesk /Desktop support and core application availability	↔
Enterprise Risk Management	% Incoming new claims for public liability	↑
Corporate Planning and Improvements	% Integrated planning and reporting requirements completed within 7 days of legislative timeframe	↔
	% Planning and reporting improvement program actions implemented within agreed timeframe	↔
	% Internal quality management audits completed	↔
	# Corporate business improvement programmed initiatives completed.	↔
Payroll	# Payroll reported errors	↓
Procurement, Fleet and Stores	% Purchasing and tendering compliance with policy and legislative requirements	↔
Property Development Fund	\$ Profit margin on council's property development and investment	n/a
Sustainable Resource Centre	# Tonnes CO2 emissions saved	↓

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING DECEMBER 2016

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 31 December 2016. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Second Quarter 2016 – 17 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 December 2016 indicates that Council's projected financial position at 30 June 2017 will be satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure."

Signed:

date: 22 February, 2017

Bradley Cutts
Chief Financial Officer
Responsible Accounting Officer

2. Income and Expenditure Budget Review

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2016/17 financial year.

Operating Result

Council's operating result before capital items as at quarter ending 31 December, 2016 is a surplus of \$6.922m compared to budget deficit of (\$0.302)m.

FAIRFIELD CITY COUNCIL	Favourable Variance			
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%			
6 month period ended - 31 December 2016	Unfavourable variance greater than 10%			
	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	38,112	38,323	(211)	-0.6
Domestic Waste	14,325	14,079	246	1.7
Drainage Stormwater Levy	753	766	(13)	-1.7
User Fees and Charges	9,196	9,358	(162)	-1.7
Interest & Investment Income	1,623	1,346	277	20.6
Other Revenue	9,232	8,668	565	6.5
Grant & Contribution Operations	9,952	10,256	(304)	-3.0
Grant & Contribution Capital	10,468	6,859	3,609	52.6
Total Income from continuing operations	93,661	89,655	4,006	4.5
Expenses from Continuing operations				
Employee Costs	35,900	38,304	2,404	6.3
Debt Servicing Costs	16	16	0	0.0
Materials & Contracts	10,189	12,710	2,521	19.8
Depreciation, Amor & Impairment	15,041	15,784	743	4.7
Other Expenses	15,125	16,284	1,159	7.1
Total Expenses from continuing operations	76,271	83,098	6,827	8.2
Operating Surplus/(Deficit) from continuing operations	17,390	6,557	10,833	
Net Operating Surplus/(Deficit) before capital grants and contributions	6,922	(302)	7,224	

(More detailed commentary is explained below).

Income from Continuing Operations

User Fees and Charges

Actual	Budget	Variance
\$9.196m	\$9.358m	(\$0.162m)

The Major unfavourable variances are:

- \$0.181m Child Care Enrolment Fees
- \$0.097m Trade Waste Collection – a timing issue
- \$0.132m Leisure Centre Entry Fees

However, the above unfavourable variance is offset by favourable variances in:

- \$0.112m Road Opening Permit
- \$0.082m Special Event Income
- \$0.081m Leisure Centre Membership Fees

Other Revenue

Actual	Budget	Variance
\$9.232m	\$8.668m	\$0.565m

Major favourable variances include:

- \$0.861m Recycling Income - continued market-driven demand for crushed concrete and bricks supplied from the Sustainable Resource Centre (\$2.470m revenue offset by \$1.608m Cost of Goods Sold)
- \$0.577m Fines Income - of which \$0.698m equates to Parking Enforcement and Ordinance Administration

These are offset by unfavourable variances, primarily:

- \$0.688m Rental Property Income - late opening of Dutton Lane has influenced this result.
- \$0.143m car park operations – a combination of lower visitor numbers (than when Dutton Lane redevelopment commenced), coupled with the delay in the Retail centre opening, have contributed to this result. However visitor numbers are now starting to build.

Grant & Contribution – Operation

Actual	Budget	Variance
\$9.952m	\$10.256m	(\$0.304m)

The budget for receiving grants and contributions (Operations and Capital) is prepared based on the pattern of actual payments received in previous years. However, receipts do not always follow the same patterns, and as such Council may experience timing differences between the budget and actual receipt of grants.

Major favourable year to date variances include:

- \$0.314m Library Grants
- \$0.207m 'Other' Operating Grants received

These are offset by unfavourable variances including:

- \$0.379m Child Care Contributions/Rebates
- \$0.181m Financial Assistance Grant – General
- \$0.126m Roads and Bridges Grant considered to be timing.

Grant & Contribution – Capital

Actual	Budget	Variance
\$10.468m	\$6.859m	\$3.609m

As noted above, the budgeted pattern of receipting grants and contributions may not always reflect what actually happens, and timing differences will occur as a result. The favourable variances year-to-date are:

- \$1.112m – Roads & Bridges Grants
- \$2.720m – S94 Capital Contributions

These are offset by Grants expected but not received by close of December financial accounting period, including:

- \$0.266m 'Other' Capital Grants

Expenses from Continuing Operations

The total expenditure for the six months to December 2016 is \$76.271m compared to the budget of \$83.098m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$35.900m	\$38.304m	\$2.404m

The favourable variance for the quarter can be attributed anecdotally to lower than the number of budgeted staff (awaiting vacant positions to be filled).

The following table on Employee Costs indicates variances by major expense types:

EMPLOYEE COST	2016/2017		
	YTD Actual	YTD Budget	YTD Variance
	\$000's		
Full Salaries & Wages Budget allocated		34,394	
Additional Budget Savings		(1,248)	
Salaries & Wages (Net of savings)	30,662	33,146	2,484
Overtime	1,223	1,055	(169)
Superannuation	3,190	3,262	72
Workers Compensation	301	266	(35)
Other	412	305	(107)
Training Cost	111	270	159
Total Employee Cost	35,900	38,304	2,404

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's annual leave policy (i.e. maximum accrued annual leave of 8 weeks) remains a priority. The increase at the end of December 2016 is expected to fall away at the end of Quarter 3 and throughout Quarter 4 as staff avail themselves of annual leave over the traditional holiday periods.

The Sick Leave value was decreased significantly due to the Attendance Productivity Payment Enterprise Agreement 2013. The value has been preserved as Preserved Paid Out Sick Leave (PPOS�). This outstanding balance is being paid out as per options stipulated in the PPOS� 2013.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Jun - 15	143,719	5,522,260
Jun - 16	130,024	5,149,551
Sep - 16	133,353	5,421,555
Dec-16	137,935	5,623,348

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun -13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Jun - 15	288,598	11,460,500
Jun- 16	286,512	11,875,735
Sep - 16	279,464	11,969,973
Dec-16	275,548	11,864,320

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Jun - 15	-	1,185,461
Jun - 16	-	1,070,136
Sep - 16	-	1,082,827
Dec-16	-	1,078,764

Note: Values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$10.189m	\$12.710m	\$2.521m

Major favourable variances include:

- \$2.171m Materials & Consumables
- \$0.304m Legal Expenses
- \$0.918m Consultancies
- \$0.153m Information Technology
- \$0.122m Operating Leases
- \$0.046m Stationery
- \$0.259m Fuels

The above have been offset by an unfavourable variance in:

- \$1.512m Fleet running expenses (primarily for the hire of plant at the SRC due to continued market-driven demand requiring additional materials being processed, and plant & equipment hire for the Moon Festival)

Depreciation

Actual	Budget	Variance
\$15.041m	\$15.784m	\$0.743m

Depreciation is currently \$0.743m below budget. In consultation with external auditors, a body of work was undertaken to review the depreciation methodology used at Council. This resulted in depreciation cost savings. Work continues on this exercise, particularly with infrastructure assets.

Other Expenses

Actual	Budget	Variance
\$15.125m	\$16.284m	\$1.159m

Major favourable variances include:

- \$0.513m Councillor Fees and Expenses
- \$0.311m Waste Recycling Charges
- \$0.180m Street Lighting
- \$0.053m Donations and Contributions
- \$0.067m Conferences, Functions, Seminars, Meetings
- \$0.048m Insurances
- \$0.057m Commission & Rebates
- \$0.038m Telephone Communications
- \$0.033m Financial Charges

The above are offset by unfavourable variances in Bad & Doubtful Debts (\$0.123m), Postage & Courier Charges (\$0.172m), purchase of Equipment under \$1k (\$0.045m), and Contribution to fire Brigade (\$0.043m).

Income & Expenditure Statement and Graphs

Council's Income and Expenditure statement as at end of December 2016 appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of Council's income and expenditure.

Budget review for the Quarter ended - 31 December 2016

Unfavourable variance greater than 10%

	Full Financial Year 2016-2017							6 month period ended - 31 December 2016			
	Original Budget 2016/2017 \$000's	Approved Changes					Projected Year End Result 2016/2017 \$000's	Actual \$000's	Budget \$000's	Variance \$000's	Variance (%)
		Carry Forwards \$000's	Sep-2016 Review \$000's	Dec-2016 Review \$000's	Mar-2017 Review \$000's	Jun-2017 Review \$000's					
Income from Continuing Operations											
Ordinary Rates	76,672						76,672	38,112	38,323	(211)	-0.6
Domestic Waste	28,227						28,227	14,325	14,079	246	1.7
Drainage Stormwater Levy	1,541						1,541	753	766	(13)	-1.7
User Charges and Fees	18,378						18,378	9,196	9,358	(162)	-1.7
Interest & Investment Income	2,868						2,868	1,623	1,346	277	20.6
Other Revenue	18,542						18,542	9,232	8,668	564	6.5
Grant & Contribution - Operations	20,456	112					20,568	9,952	10,256	(304)	-3.0
Grant & Contribution - Capital	12,136	2,573	92				14,801	10,468	6,859	3,609	52.6
Total Income from continuing operations	178,818	2,685	92	0	0	0	181,595	93,661	89,655	4,006	4.5
Expenses from Continuing Operations											
Employee Costs	72,059	147					72,206	35,900	38,304	2,404	6.3
Debt Servicing Costs	31						31	16	16	0	0.0
Materials & Contracts	26,067	412					26,479	10,189	12,710	2,521	19.8
Depreciation, Amortisation & Impairment	32,202						32,202	15,041	15,784	743	4.7
Other Expenses	33,107	104	125				33,336	15,125	16,284	1,159	7.1
Total Expenses from continuing operations	163,465	663	125	0	0	0	164,253	76,271	83,098	6,827	8.2
Operating Surplus/(Deficit)	15,353	2,022	(33)	0	0	0	17,341	17,390	6,557	10,833	
Less: Grant & Contribution - Capital	12,136	2,573	92	0	0	(721)	14,801	10,468	6,859	3,609	
Net Operating Surplus/(Deficit) before capital income	3,217	(551)	(125)	0	0	0	2,540	6,922	(302)	7,224	

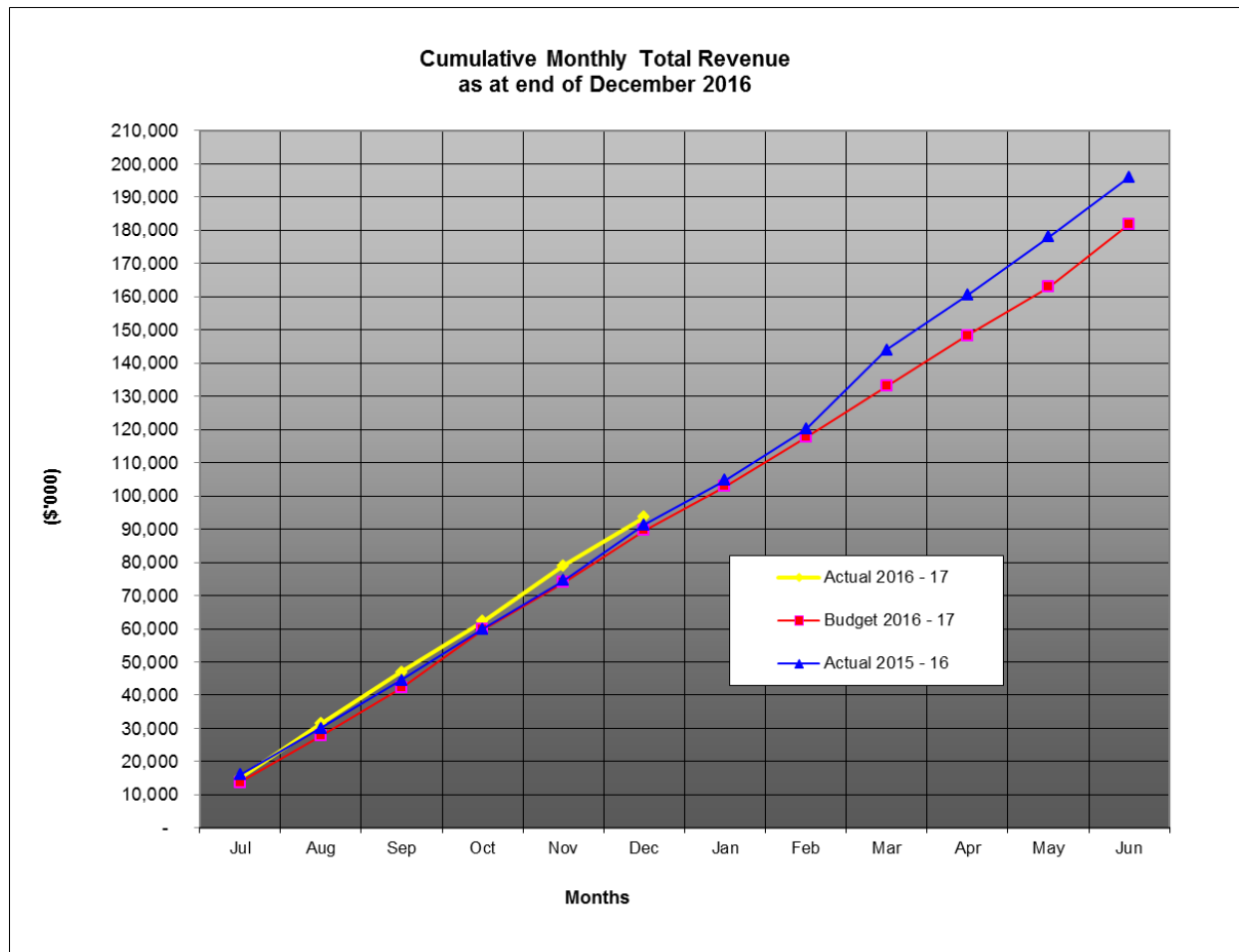
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Revenue

The following graph plots the monthly revenue on a cumulative basis. It graphs three separate sets of figures.

1. Actual revenue for the previous financial year 2015/16 (blue)
2. Cumulative budgeted revenue for the current financial year 2016/17 (red)
3. Actual year-to-date revenue to December 2016 (yellow)

The graph indicates that the revenue to December is trending ahead of budget and last year.



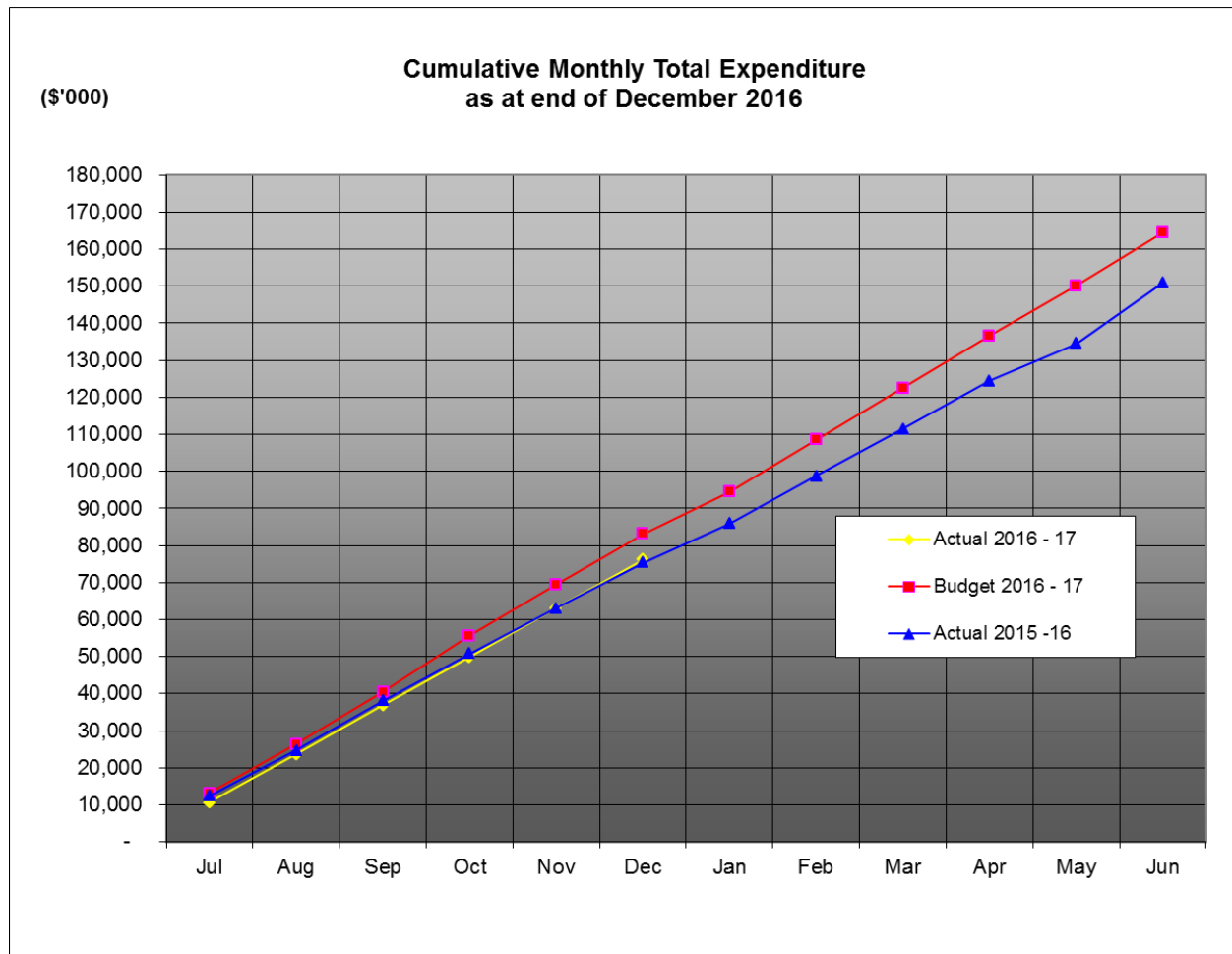
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Expenditure

Similarly, the following graph projects monthly expenditure on a cumulative basis. It graphs three separate sets of figures.

1. Actual expense for the previous financial year 2015/16 (blue)
2. The cumulative budgeted expense for the current financial year 2016/17 (red)
3. The actual year-to-date expenditure to December 2016 (yellow)

As can be seen, expenditure to the end of December 2016 is trending below budget for the current year and just above the comparative actual for last financial year.



3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of December 2016 of \$22.094m
- II. Revised budget of \$63.287m is inclusive of 2015/16 carry overs

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 6 month period ended 31 December, 2016

	Full Financial Year 2016-2017							6 month period ended - 31 December 2016		
	Original Budget Year 2016/2017 \$000's	Approved Changes					Revised Budget 2016/2017 \$000's	Actual 2016/2017 \$000's	Revised Budget 2016/2017 \$000's	Variance 2016/2017 \$000's
		Carry Forwards \$000's	Sep-2016 Review \$000's	Dec-2016 Review \$000's	Mar-2017 Review \$000's	Jun-2017 Review \$000's				
Capital Funding										
Rates and other untied funding	21,254	2,083	0	0	0	0	23,336	10,556	23,336	12,780
Capital Grants	8,105	2,573	92				10,770	5,628	10,770	5,142
Capital Contributions - Other	0						0	4,840	0	(4,840)
Sale Proceeds	1,020	4,486					5,506	104	5,506	5,402
Funded by borrowing	0						0	0	0	0
Transfers to/from Grants	369	2,001					2,370	0	2,370	2,370
Transfers to/from S94	2,118	1,450					3,568	0	3,568	3,568
Transfers - Town Centres	1,490	281					1,771	265	1,771	1,506
Transfers - Other Reserves	9,193	6,773					15,966	701	15,966	15,265
Total Capital Funding	43,549	19,646	92	0	0	0	63,287	22,094	63,287	41,194
Capital Expenditure										
Asset Purchases	2,437	1,383					3,820	2,092	3,820	1,728
WIP - Infrastructure Assets	37,519	18,264	92				55,875	18,559	55,875	37,316
Capitalised Employee Costs	3,192						3,192	945	3,192	2,247
Capitalised Material Costs	0						0	338	0	(338)
Loans Principal Repayments	401						401	160	401	241
Total Capital Expenditure	43,549	19,646	92	0	0	0	63,287	22,094	63,287	41,194

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects the expected full year result.

4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of the quarter. It also shows the actual year end available cash position. The table below reflects that the Council has a healthy cash position as at end of the second quarter of the 2016-17 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 31 December, 2016

	Projected Balances as at 31 December, 2016							Actual 31 December 2016 \$000's
	Original Forecast To Jun 2017 \$000's	Approved Changes					Revised Forecast Jun-17 \$000's	
		Carry Forwards \$000's	Sep-16 Review \$000's	Dec-16 Review \$000's	Mar-17 Review \$000's	Jun-17 Review \$000's		
Unrestricted								
Unrestricted Cash and Investments	9,082	-2,245	-125				6,712	24,682
Total Unrestricted	9,082	-2,245	0	0	0	0	6,712	24,682
Externally Restricted								
Grants	6,302	421	92				6,815	7,379
Domestic Waste	26,745	-1,034					25,711	24,251
Section 94	33,649	-1,450					32,199	34,835
Stormwater Levy	3,563	-970					2,593	2,201
Other Contributions	2,008						2,008	754
Total Externally Restricted	72,267	-3,033	92	0	0	0	69,326	69,419
Internally Restricted								
Internally Restricted	19,208	-5,175					14,033	25,353
Total Internally Restricted	19,208	-5,175	0	0	0	0	14,033	25,353
Total Restricted	91,475	-8,208	92	0	0	0	83,359	94,772
Total Cash & Investments	100,557	-10,453	0	0	0	0	90,071	119,454
Available Cash & Investments	28,290	-7,420	0	0	0	0	20,745	50,035

Note: The actual reflects the current position while the budget is the expected full year result.

5. Second Quarter 2016 – 17 Budget Review Adjustments

The following adjustments have already been adopted by Council during this period (October – December 2016) for inclusion into the 2016-2017 Operational Plan.

Operational Expense							
Project ID	Project Title	Meeting Date: Jul-Dec 16	Agenda Item Number	Expense (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN17397	Rural Land Study	Nov	127	(100,000)		Postponed	Project postponed pending findings of the Western Sydney Airport Project and the Draft South West District Plan.
IN17591	Footbridge over Prospect Creek	Dec	141	60,000	\$30,000 General \$30,000 From Canterbury-Bankstown Council	New	Preliminary Study and Project Specification - Footbridge over Prospect Creek (\$30k funding to be received from Canterbury-Bankstown Council and \$30k from FCC general Funds)
MPFMP1714	Smithfield West Floodplain Risk Management Study and Plan	Dec	196	(15,000)	General	Deferred	The NSW Government grant of \$60,000 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$90,000 which is a \$20,000 increase in Grant funding on the original budget, based on a 2-1 funding model this means an additional increase of \$10,000 from General funds. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General Funds and \$10,000 from Grants) be spent during the first year and \$75,000 (\$50,000 from Grants and \$25,000 from General) be allocated into the 2017-2018 Operational Plan for consideration.
MPFMP1710	Investigate Increasing Capacity of Prairiewood Basin	Dec	196	(25,000)	General	Changed	The NSW Government grant of \$60,000 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$90,000 based on 2-1 funding model. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General funds and \$10,000 from Grants) be spent during the first year and \$75,000 (\$50,000 from Grants and \$25,000 from General fund) be reallocated as stage 2 into the 2017-2018 Operational Plan for consideration.
				(80,000)	Decrease in Expenses		

Operational Revenue							
Project ID	Project Title	Meeting Date: Jul-Dec 16	Agenda Item Number	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/Deferred or Changed	Reason for Revision
IN16416-1	Greater Sydney Weeds Action Program	Dec	197	(10,000)	Grant	New	Funding received from Hawkesbury River County Council to conduct noxious weed management
MPFMP1714	Smithfield West Floodplain Risk Management Study and Plan	Dec	196	(20,000)	Grant	Changed	The NSW Government grant of \$60,000 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$90,000 which is a \$20,000 increase in Grant funding on the original budget, based on a 2-1 funding model this means an additional increase of \$10,000 from General funds. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General Funds and \$10,000 from Grants) be spent during the first year and \$75,000 (\$50,000 from Grants and \$25,000 from General) be allocated into the 2017-2018 Operational Plan for consideration.
MPFMP1702	Cabravale Overland Flood Study	Dec	196	20,000	Grant	Changed	The NSW Government grant of \$53,333 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$80,000 based on a 2-1 funding model. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General fund and \$10,000 from Grants) be spent during the first year and a budget be \$65,000 (\$43,333 from Grants and \$21,667 from General fund) be reallocated as stage 2 into the 2017-2018 Operational Plan for consideration.
MPFMP1702	Cabravale Overland Flood Study	Dec	196	(55,000)	Grant	Deferred	The NSW Government grant of \$53,333 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$80,000 based on a 2-1 funding model. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General fund and \$10,000 from Grants) be spent during the first year and a budget be \$65,000 (\$43,333 from Grants and \$21,667 from General fund) be reallocated as stage 2 into the 2017-2018 Operational Plan for consideration.
MPFMP1710	Prairiewood Detention Basin Upgrade Feasibility Study and Detailed Design	Dec	196	50,000	Grant	Deferred	The NSW Government grant of \$60,000 has been approved and accepted at the December 2016 Council Meeting (item 196), giving a total project budget of \$90,000 based on 2-1 funding model. Due to the late release of grant funding it is proposed that this project be split over two years with \$15,000 (\$5,000 from General funds and \$10,000 from Grants) be spent during the first year and \$75,000 (\$50,000 from Grants and \$25,000 from General fund) be reallocated as stage 2 into the 2017-2018 Operational Plan for consideration.

Operational Revenue							
Project ID	Project Title	Meeting Date: Jul-Dec 16	Agenda Item Number	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN17588	Restoration of Endangered Woodland: Sartor Crescent	Nov	170	(22,619)	Grant	New	This is a new project after the Environmental Rehabilitation Grant of \$22,619 was accepted at the Council Meeting 22 November 2016 (Item 170). The project is progressing, the bushland strategy has been finalised and volunteer supervision is continuing.
MPSDC1718	Youth Leadership & Development	Oct	157	(15,000)	Grant	Changed	Grant offered by St Johns Park Bowling Club for expenditure on the Bring it On! Festival
SSSCD1710	Live & Local Performance	Oct	157	(20,000)	Grant	Changed	Grant offered by NSW Government for Western Sydney Live and Local Initiative
IN17593	50 Harris St, Fairfield	Oct	169	(44,000)	Grant	New	Grant provided by NSW Refugee Health Service for the fitout of 50 Harris Street Fairfield
IN17589	Stay and Play	Aug	140	(13,200)	Grant	New	Fairstart Early Intervention 'Stay and Play' Project in partnership with Bonnyrigg Public School. This is a new grant to deliver services through attendance at playgroup sessions by children with a disability or developmental delay.
				(129,819)	Increase in Income		

Capital Expense							
Project ID	Project Title	Meeting Date: Jul-Dec 16	Agenda Item Number	Expense (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
				0	No Change		

Capital Revenue							
Project ID	Project Title	Meeting Date: Jul-Dec 16	Agenda Item Number	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
IN17592	Installation of Public Toilet (Exeloo) at Canley Vale	Dec	198	(60,000)	Grant	New	This is a new project after Council agreed at the December 2016 Council Meeting (Item 198) to execute a funding deed with Transport for NSW for \$60,000 for the purpose of completing a Canley Vale public toilet installation (Exeloo).

Capital Revenue							
Project ID	Project Title	Meeting Date: Jul-Dec 16	Agenda Item Number	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/Deferred or Changed	Reason for Revision
MPRBG1701	RMS Block Grant - Polding Street	Dec	153	(27,000)	Grant	Changed	Council has adopted at the Council Meeting in October (Item 153) to receive the Grant funding into the 2016-2017 Operational Plan offered by the Roads and Maritime Services which was higher than expected therefore it is proposed that the budget for this project be increased by \$27,000.
SSICM1701	Construction	Dec	153	(18,000)	Grant	Changed	Council adopted to include \$18,000 of Grant funding offered by Roads and Maritime Services into the 2016-2017 Operational Plan at the December 2016 Council Meeting, Item 153 for works relating to traffic facilities on regional and local roads.
				(105,000)			
					Increase in Income		

It is recommended that following budget amendments to the 2016-2017 Operational Plan budget be adopted by Council. It is noted that the amounts in the tables below will be equally offset against corresponding expense and income values within the budget.

Operational Expense					
Project ID	Project Title	Expense (Inc)/Dec \$	Funding Source	Project - New, Ceased/Deferred or Changed	Reason for Revision
SSSCD1701	Planning and Implementation	55,000	General	Changed	It is proposed to include a two year project with funding of \$55,000 from General fund to be allocated for the appointment of a temporary staff member to support the development of IN17393 Disability Inclusion Plan. This role includes conducting engagement across the city, managing consultants and developing documents.
IN17316	Stormwater Drainage Design Work - Wetherill Park	(100,000)	Section 94	Changed	Investigations have shown that there are not many opportunities for design in the Wetherill Park catchment. As such the budget for design should be reduced to \$50k
MPSLP1706	Contractors	65,000	General	Changed	Engagement of a Contractor to help with the implementation the Storm Water Levy Program
New	National Disability Insurance Scheme (NDIS) Program	22,000	General	New	Sensory gym equipment required to support NDIS Program
SSPME1708	Economic Development and Sustainability	35,000	General	Changed	It is proposed to increase the Cabramatta Place Moon Festival budget by \$35,000 from General Funds to meet the security requirements of the NSW Police event plan. This includes items such as structure hire, works costs and infrastructure changes for counter terrorism measures that are now a requirement.
MPSLP1701	Stormwater Education	(40,000)	Stormwater Levy Reserve	Discontinued	It is proposed that this project be discontinued due to resourcing constraints and competing priorities with the \$40,000 remaining budget be returned into the Storm Water Levy Reserve.
MPFMP1704	Water level indicator signs at prescribed detention basins	50,000	Grant	Changed	The NSW Government grant application for this project was unsuccessful. Due to the importance of this project for the community, it is proposed that \$50,000 from General funds be allocated from project MPESMP1602 in the 2016-2017 Operational Plan.
		87,000	Increase in Expenses		

Operational Revenue					
Project ID	Project Title	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/Deferred or Changed	Reason for Revision
MPFMP1612	Flood Mitigation - Fairfield Catchment	9,000	Grant	Changed	It is proposed that this project be split over two years with the amount of \$9,000 from Grants be reduced and reallocated for consideration as a stage 2 into the 2017-2018 Operational Plan.
		9,000	Decrease in Income		

Capital Expense					
Project ID	Project Title	Expense (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
NEW	Parking Sensor Technology	60,000	Fines Income	New	Additional project for a trial to review the concept of introducing new sensor technology into the LGA to monitor parking enforcement.
MPESMP1601	Existing Stormwater Management - Minor Stormwater Works	(60,000)	General	Completed	Works have been completed. It is proposed to transfer the remaining \$60,000 from General Funds to project MPESMP1702 Minor Stormwater Works in the 2016-2017 Operational Plan.
MPESMP1702	Existing Stormwater Management - Minor Stormwater Works	60,000	General	Changed	Transfer remaining funds of \$60,000 from MPESMP1601 into MPESMP1702 - Minor Stormwater Works in the 2016-2017 Operational Plan.
IN16305-2	Wilson Road Reserve, Creek Restoration - Design and Construction	(224,014)	Section 94A	Changed	The completion of a detailed design has been delayed by the consultant. The construction is to be scheduled for 2017/18 and these funds be included in MPESMP1704 for the amount of \$224,014, with a remaining budget of \$50,000 for this project.
IN17032	Fairfield City Centre Upgrade - The Crescent/Court Road	(500,000)	Town Centre Reserve	Postponed	It is proposed that this project and its associated funds of \$500,000 from Fairfield City Centre Fund be considered in the 2017/18 Operational Plan to assess implications of urban design review on traffic network capacity and movement.
MPFMP1706	Gregorace Place Floodway Construction	40,000	Section 94	Changed	Procurement is almost complete and the cost to undertake the works are higher than anticipated. It is proposed that an additional \$40,000 from Section 94 be allocated to this project for construction costs in the 2016-2017 Operational Plan.
MPFMP1711	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Powatten Street Reserve	(105,389)	Grants \$16,666 General \$13,334 Stormwater Levy \$75,389	Changed	Concept options are 85% complete with internal review of options being undertaken. Project is to be rescheduled to a 2 year project and it is proposed that the budget be amended to \$70,000 (\$46,667 from Grants and \$23,333 from General fund) for design for the 2016-2017 Operational Plan with the remaining funds of \$30,000 (\$20,000 from Grants and \$10,000 from General funds) for construction be allocated into the 2017-2018 Operational Plan for consideration. It is also proposed that the \$75,389 from Stormwater Levy Reserve be reallocated into a new project MPFMP1703 into the 2016-2017 Operational.
MPFMP1703	Prospect Creek Floodway Rectification	75,389	Stormwater Levy	New	Construction of works to rectify and rehabilitate banks of Prospect Creek. Sites identified to be presented to senior management for endorsement.
MPFMP1712	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Fairfield Golf Course	(30,000)	General \$23,334 Grants \$6,666	Changed	Concept options are 85% complete with internal review of options being undertaken. Project is to be rescheduled to a 2 year project and it is proposed that the budget be amended to \$70,000 (\$46,667 from Grants and \$23,333 from General fund) for design for the 2016-2017 Operational Plan with the remaining funds of \$30,000 (\$20,000 from Grants and \$10,000 from General funds) for construction be allocated into the 2017-2018 Operational Plan for consideration.

Capital Expense					
Project ID	Project Title	Expense (Inc)/Dec	Funding Source	Project - New, Ceased/	Reason for Revision
MPESMP1701	Rosford Road Reserve Detention Basin Outlet Remediation	90,000	Stormwater Levy Reserve	Changed	Procurement for construction is planned for early 2017. It is proposed that an additional \$90,000 be allocated to this project, from the Stormwater Levy as the quotations received were all above the cost estimate.
MPSLP1710	Green Valley Creek Rehabilitation Design	(30,000)	Stormwater Levy Reserve	Changed	Consultant's brief sent to selected consultants. Project rescheduled to 2 year project and it is proposed that the budget be reduced by \$30,000 from Stormwater Levy Reserve and be reallocated (construction budget) into the 2017-2018 Operational Plan for consideration.
INSRV1601	Water Park	300,000	Infrastructure and Car Parks Reserve	Changed	Waterpark opened for operations on 10 December 2016 with the Stingray under construction and scheduled for completion in Quarter 4. Minor fit out components to be completed in Quarter 3. Forecast completion cost exceeds current budget - MPCFP1705 Top up for specific projects or matching fund for State/Federal Grants is recommended to be allocated to the Aquatopia budget with a final budget adjustment in Quarter 3.
MPCFP1705	Top-Up For Specific Projects Or Matching Funds For State/Federal Grants Or To Fast Track Projects Such As Lifts At Rail Stations.	(300,000)	Infrastructure and Car Parks Reserve	Changed	Waterpark opened for operations on 10 December 2016 with the Stingray under construction and scheduled for completion in Quarter 4. Minor fit out components to be completed in Quarter 3. Forecast completion cost exceeds current budget - MPCFP1705 Top up for specific projects or matching fund for State/Federal Grants is recommended to be allocated to the Aquatopia budget with a final budget adjustment in Quarter 3.
MPSLP1510	Stormwater Levy Program - Orphan School Creek Rehabilitation	(180,000)	Stormwater Levy Reserve	Changed	The current maintenance contract is complete. Maintenance will continue under a new contract for the remainder of the financial year. Total expenditure on the maintenance will be less than the allocated budget so it is proposed that \$180,000 be returned back into the Storm Water Levy Reserve.
MPESMP1602	Existing Stormwater Management - Horsley Park Stormwater Drainage Works	(115,000)	General	Changed	The allocated budget for this project is higher than what is required to completed the project. Therefore, it is proposed that \$50,000 from General fund be allocated to MPFMP1704 Water Level Indicator Signs in the 2016-2017 Operational Plan and the remaining \$65,000 be returned back into General fund.
IN16317	Henty Creek Flood Mitigation Works - Gregorace Place, Bonnyrigg - Approval	40,000	Section 94	Changed	Procurement is almost complete and the cost to undertake the works are higher than anticipated. Therefore it is proposed that the budget be increased by \$40,000 from Section 94 fund for construction.
IN16369	Obstacle Course at Fairfield District Park	218,000	Section 94 \$65,155 Section 94A \$152,845	Changed	This facility has been opened and some minor improvements arising from pre-opening audit will be completed in Quarter 3. There was a budget adjustment agreed at the Council meeting on 26 April 2016 (Item 70) where it was agreed that \$65,155 from Section 94 and \$152,845 from Section 94A be accepted into this project.
MPESMP1602	Existing Stormwater Management - Horsley Park Stormwater Drainage Works	(50,000)	General	Changed	Moving funds to MPFMP1704 as noted above

Capital Expense					
Project ID	Project Title	Expense (Inc)/Dec	Funding Source	Project - New, Ceased/	Reason for Revision
MPBAR1722	Nelson Street Multi-Deck Car Park - Structure	(30,000)	General	Postponed	The project has been postponed and can only proceed when the lease with the adjacent property owner is finalised. Negotiations are proceeding to resolve the terms of the lease. It is proposed that this project be included into the 2017-2018 Operational Plan for consideration.
		(741,014)	Decrease in Expenses		

Capital Revenue					
Project ID	Project Title	Revenue (Inc)/Dec \$	Funding Source	Project - New, Ceased/ Deferred or Changed	Reason for Revision
		0	No Change		

1. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of quarter two, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators					
Indicator 1 Operating Surplus/(Deficit) Ratio					
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.			
	Target	An operating surplus of about 3.0% of own sourced income to be sustained into the future			
	Result	2016/17	6 Months	9.66%	Comment: This result indicates that Council has contained operating expenditure within operating revenue.
		2015/16	Full Year	7.96%	
	2014/15	Full Year	2.75%		
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)					
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.			
	Target	Maximum 20% with increases subject to maintenance of operating surpluses.			
	Result	2016/17	6 Months	0.53%	Comment: Indebtedness stable at a low level.
		2015/16	Full Year	0.17%	
	2014/15	Full Year	1.65%		
Indicator 3 Net Interest Cover Ratio					
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.			
	Result	2016/17	6 Months	100%	Comment: Council is a net lender.
		2015/16	Full Year	100%	
	2014/15	Full Year	100%		
Indicator 4 Net Borrowing Ratio					
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained.			
	Result	2016/17	6 Months	0.05%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.
		2015/16	Full Year	0.06%	
	2014/15	Full Year	0.09%		
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio					
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.			
	Target	1:1 ratio			
	Result	2016/17	6 Months	1.17:1	Comment: The ratio indicates that Council is renewing its assets at a rate greater than the benchmark.
		2015/16	Full Year	3.42:1	
	2014/15	Full Year	0.67:1		

Financial Sustainability Indicators (cont'd)									
Indicator 6 Unrestricted Current Ratio									
	Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.							
	Target	above 2:1 ratio							
	Result	2016/17	6 Months	2.34:1	Comment: This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills.				
		2015/16	Full Year	2.96:1					
2014/15		Full Year	2.57:1						
Indicator 7 Sources of Ordinary Revenue									
	Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Ordinary Revenue	Fairfield City Council						
			31st December 2016		30th June 2015		30th June 2014		
			\$'000's	%	\$'000's	%	\$'000's	%	
			Rates and Annual Charges	53,190	57%	99,572	58%	95,092	62%
			User Charges and Fees	9,192	10%	16,873	10%	15,808	11%
			Interest	1,623	2%	3,399	2%	3,734	2%
			Grants	14,059	15%	27,495	16%	15,267	10%
			Contributions	6,351	6%	8,620	5%	7,791	5%
			Other Revenue	9,232	10%	16,514	9%	14,872	10%
	Total	93,647	100%	172,473	100%	152,564	100%		
	Comment: This indicator tracks the trend in Council's major revenue categories. The revenue distribution reflects past years experience.								
Indicator 8 Dissection of Expenses from Continuing Operations									
	Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.							
	Target	No target - but comparatives and trends considered.							
	Result	Category of Expenses from Continuing Operations	Fairfield City Council						
			31st December 2016		30th June 2015		30th June 2014		
			\$'000's	%	\$'000's	%	\$'000's	%	
			Employee Costs	35,732	47%	67,811	45%	64,275	43%
			Materials and Contracts	10,189	13%	22,474	15%	24,830	17%
			Borrowing Costs	16	0%	61	0%	121	0%
			Depreciation	15,041	20%	30,118	20%	29,195	19%
			Impairment		0%		0%		0%
			Other Expenses	15,125	20%	30,150	20%	31,123	21%
	Total	76,103	100%	150,614	100%	149,544	100%		
	Comment: This indicator tracks the trend in Council's major expenditure categories. The expenditure distribution reflects past years experience.								

Other Indicators					
Indicator A Asset Maintenance/Maintenance Required					
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets.			
	Target	1:1 ratio			
	Result	2016/17	6 Months	0.63:1	Comment: This result indicates that the annualised average asset maintenance is above 1.0 indicating that Council is investing enough funds to stop any infrastructure backlog from growing.
		2015/16	Full Year	0.95:1	
2014/15		Full Year	0.93:1		
Indicator B Outstanding Rates, Charges & Fees					
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income.			
	Target	less than 5%			
	Result	2016/17	6 Months	3.84%	Comment: Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.
		2015/16	Full Year	3.51%	
		2014/15	Full Year	2.84%	
	Results below are adjusted for ratepayers who have arrangements, including pensioners				
	Result	2016/17	6 Months	2.55%	Comment: As above
2015/16		Full Year	1.70%		
2014/15		Full Year	2.29%		
Indicator C Other Debtors Outstanding Ratio					
	Principle	Compares the outstanding Other Debtors against total invoices raised.			
	Target	less than 10%			
	Result	2016/17	6 Months	4.66%	Comment: This ratio is within the benchmark and will continue to be a focus for Council.
		2015/16	Full Year	6.22%	
2014/15		Full Year	6.67%		

1. Contracts and Other Expenses Budget Review

7 a. **Contracts Budget Review**

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/12/2016				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
N/A	N/A	\$0		
		\$0		

7 b **Other Expenses Budget Review**

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 30 December, 2016		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	308,744	Y
Legal Fees	394,096	Y

Statutory Investment Report

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of December 2016 was 2.45% against an average benchmark of 1.72%. The average benchmark performance is Bloomberg AusBond Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of December was \$0.261m. This was \$0.052m above budget for the month (based on an average investment portfolio of \$90m).

Year to date actual earnings at end of December 2016 is \$1.504m against budgeted earnings of \$1.216m, above budget by \$0.288m. During the month of December 2016, two term deposits matured, totalling \$6m with \$6m being reinvested in two term deposits.

Fairfield City Council Investment Report Summary December-2016									
Borrower	Rating	Value as at 30-Nov-16	Value as at 31-Dec-16	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month (annualised) Return	Financial YTD (annualised) Return
Direct Investments									
Investments at Face Value - Original Maturity Term Less than 1 year									
INAB TD	A-1+	\$4,000,000		0.00%	\$4,000,000	8-Jun-16	7-Dec-16	2.95%	2.45%
Bankwest	A-1+	\$2,000,000		0.00%	\$2,000,000	15-Jun-16	14-Dec-16	2.85%	2.36%
INAB TD	A-1+	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	20-Jul-16	25-Jan-17	2.90%	2.90%
INAB TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	25-Jul-16	25-Jan-17	2.90%	2.90%
INAB TD	A-1+	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	27-Jul-16	31-Jan-17	2.88%	2.88%
St George	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	12-Aug-16	8-Feb-17	2.71%	2.71%
INAB TD	A-1+	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	9-Sep-16	8-Feb-17	2.60%	2.60%
INAB TD	A-1+	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	9-Sep-16	9-Sep-17	2.60%	2.60%
INAB TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	19-Oct-16	19-Apr-17	2.70%	2.70%
INAB TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	19-Oct-16	21-Jun-17	2.70%	2.70%
INAB TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	5-Jul-16	4-Jul-17	2.85%	2.85%
INAB TD	A-1+	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	2-Aug-16	2-Aug-17	2.80%	2.80%
CBA TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	2-Aug-16	2-Aug-17	2.61%	2.61%
INAB TD	A-1+	\$5,000,000	\$5,000,000	4.19%	\$5,000,000	9-Sep-16	6-Sep-17	2.68%	2.68%
Westpac TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	14-Oct-16	18-Oct-17	3.00%	3.00%
INAB TD	A-1+	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	3-Nov-16	4-Apr-17	2.70%	2.70%
INAB TD	A-1+		\$4,000,000	3.35%	\$4,000,000	7-Dec-16	6-Jun-17	2.70%	2.70%
Bankwest	A-1+		\$2,000,000	1.68%	\$2,000,000	14-Dec-16	14-Jun-17	2.63%	2.63%
Total - Investments at Face Value - Original Maturity Term Less than 1 yr		\$42,000,000	\$42,000,000	35.20%					
Investments at Face Value - Original Maturity Term Greater than 1 year									
INAB TD	A-1+	\$5,000,000	\$5,000,000	4.19%	\$5,000,000	7-Jan-15	09-Jan-17	3.55%	3.55%
INAB TD	A-1+	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	3-Mar-15	02-Mar-17	3.13%	3.13%
INAB TD	A-1+	\$1,000,000	\$1,000,000	0.84%	\$1,000,000	9-May-16	9-May-17	2.85%	2.85%
INAB TD	A-1+	\$5,000,000	\$5,000,000	4.19%	\$5,000,000	1-Sep-15	30-Aug-17	2.75%	2.75%
ANZ TD	A-1+	\$5,000,000	\$5,000,000	4.19%	\$5,000,000	1-Sep-15	06-Sep-17	2.67%	2.67%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.35%	\$4,000,000	6-Nov-13	06-Nov-18	2.64%	2.71%
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	0.84%	\$1,000,000	25-Jul-14	25-Jul-19	2.57%	2.70%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	11-Nov-14	11-Nov-19	2.61%	2.66%
Westpac Snr Debt	AA-	\$2,500,000	\$2,500,000	2.10%	\$2,500,000	28-Jul-15	28-Jul-20	2.65%	2.77%
Investments at Face Value - Original Maturity Term Greater than 1 year (continued from previous page)									
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	28-Oct-15	28-Oct-20	2.83%	2.95%
Westpac Snr Debt	AA-	\$3,000,000	\$3,000,000	2.51%	\$3,000,000	17-Feb-16	28-Oct-20	2.83%	2.95%
CBA Snr Debt	AA-	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	17-Feb-16	18-Jan-21	2.90%	3.05%
ANZ Snr Debt	AA-	\$4,300,000	\$4,300,000	3.60%	\$4,300,000	7-Apr-16	7-Apr-21	2.91%	3.04%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.68%	\$2,000,000	3-Jun-16	3-Jun-21	2.93%	3.00%
CBA Snr Debt	AA-	\$4,000,000	\$4,000,000	3.35%	\$4,000,000	12-Jul-16	12-Jul-21	2.96%	3.08%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.35%	\$4,000,000	16-Aug-16	16-Aug-21	2.89%	2.89%
Total - Investments at Face Value - Original Maturity Term Greater than 1 yr		\$49,800,000	\$49,800,000	41.73%					
Investments at Current Value									
Emerald Reverse 2007-1 Class C	A	\$226,511	\$227,653	0.19%	\$500,695	21-Jul-11	21-Jul-27	2.69%	2.83%
CBA Zero Coupon Bond	AA-	\$3,888,040	\$3,893,360	3.26%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$21,871,082	\$23,403,508	19.61%				1.50%	1.54%
Total - Investments at Current Value		\$25,985,632	\$27,524,522	23.07%					
TOTAL - Direct Investments		\$117,785,632	\$119,324,522	100.00%					

INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

Direct Investments

- Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 December 2016
AAA Category	A-1+	100%	70.73%
AA Category	A-1	100%	29.07%
Less than AA Category		0%	0.19%

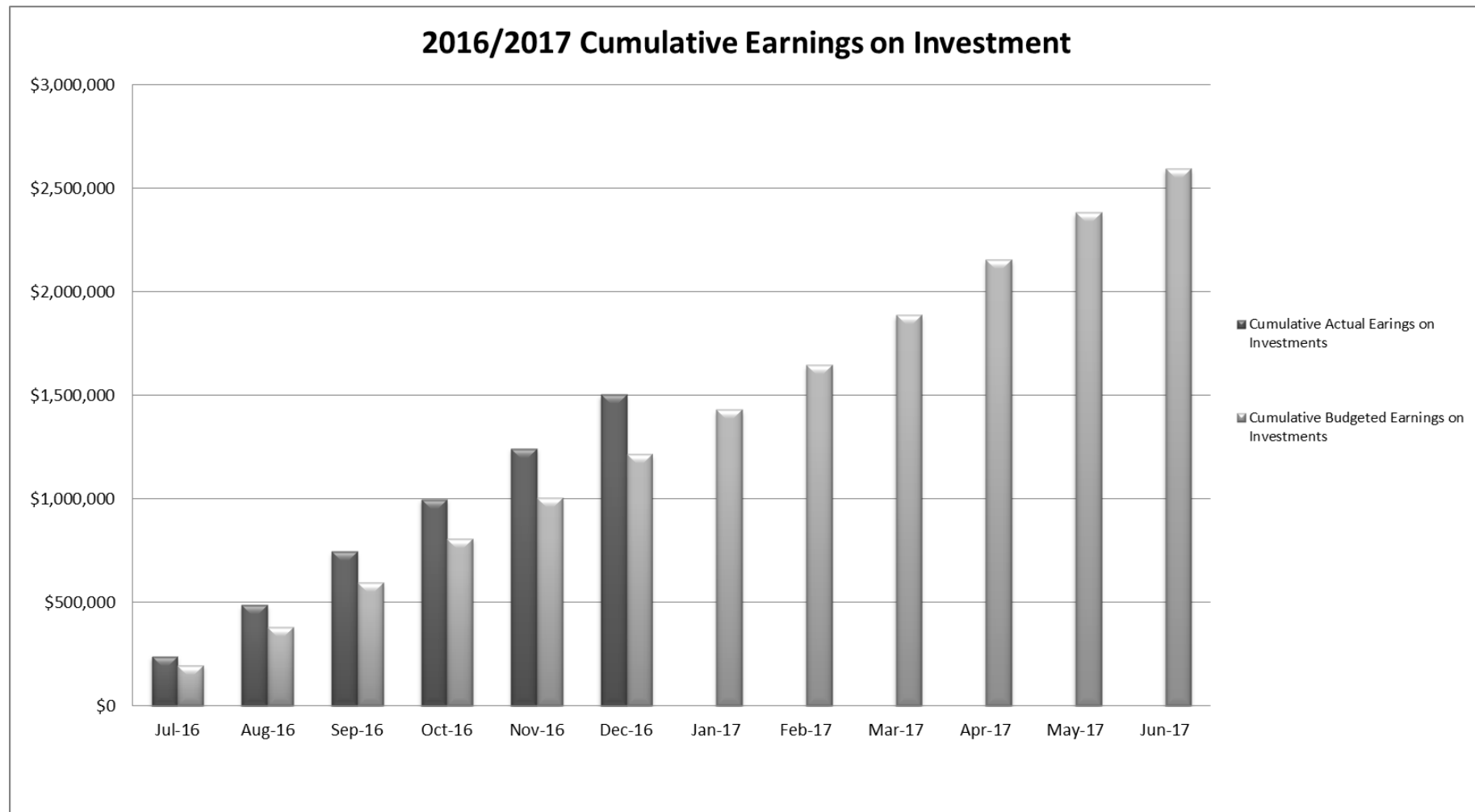
- Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 December 2016
AAA Category	A-1+	45%	40.41%
AA Category	A-1	35%	12.88%
Less than AA Category		0%	0.19%

INVESTMENT POLICY – Investment Guidelines (Continued)

- Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	31 December 2016
Portfolio % < 1 year	100%	70.61%
Portfolio % > 1 year < 3 years	60%	4.21%
Portfolio % > 3 years < 5 years	30%	24.99%
Portfolio % > 5 years	0%	0.19%



End.