



Our home
Our City Our future

January to March 2017 QUARTERLY REPORT

Revised 2013-2017 Delivery Program and
2016-2017 Operational Plan



THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available and will be included in Council's Business Paper.

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1. PURPOSE OF THIS REPORT

Fairfield City Council's January to March 2017 - Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the Revised 2013-2017 Delivery Program and the 2016-2017 Operational Plan.

The report is structured to provide concise information on the outcomes which have been achieved for the community.

The report has three elements.

Element 1 – of the report focuses on the Revised 2013-2017 Delivery Program and how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the plan.











Element 2 - of the report focuses on the 2016-2017 Operational Plan implementation and the status of the projects and programs by exception. There are projects and programs that have been completed, are required to be changed, or added for Council's consideration. It is important to note that the delayed projects are those that have been identified as not meeting the set timeframe for delivery of the project however this does not mean that it will not be delivered by the end of the financial year.

Element 3 - is a report of the Council's financial position for the quarter against the 2016-2017 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

Council is committed to being transparent and informing the community of the on-going progress towards the community's goals and priorities through its performance reporting. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	On-going Service Delivery:	Major Programs on service areas that are on-going or regularly delivered by Council.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinue:	Project is recommended / resolved not to proceed.
	Budget Change:	Budget adjustment for a project is recommended.
	Scope Change:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postpone:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

2. EXECUTIVE SUMMARY

The Quarterly Report has been developed around each of the five themes, as identified in the Revised 2013-2017 Delivery Program. It also reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the themes during the January to March 2017 quarter.

Key Highlights during the Quarter

During the quarter January to March 2017 some of the key highlights include:

- Official opening of Dutton Plaza.
- Held a number of Family Fun Days at the Aquatopia Waterpark and upgraded facilities.
- Hosted three free family events across the City to celebrate Australia Day including free pool entry and a fireworks display.
- Opened 65 new car parking spaces in Christie Street, Prairiewood.
- Commenced for the first time The 'Sort Your Waste' campaign for multi-unit dwellings in Cabramatta and Fairfield.
- Over 5.5kms of road surfaces were repaired throughout the City during this quarter.
- Decreased electricity consumption of 19.4% at the Nelson Street and Downey Lane car parks by installing energy efficient LED lights.
- Advocated on behalf of the community on the influx of refugee and humanitarian resettlement in Fairfield.
- Hosted Council's Lunar New Year celebrations at Freedom Plaza, Cabramatta.
- Removed a total of 91 tonnes of waste from all of the Gross Pollutant trap units across the city during the quarter.
- Installed the new "Smart Bar Service" at all Council libraries, which provide a one-on-one digital consultancy service.
- Presented the Lifetime Business Award at the Council Meeting in February to Dr Etccl who has owned his General Dentist Practice in Harris Street, Fairfield since 1984.
- Held a public exhibition for the first time to seek community feedback on the proposed four year program for a number of assets that are due for renewal.
- Adopted the 2016-2026 Fairfield City Plan outlining the community's visions, priorities and goals of the next ten years.
- Continued to support the "Clean Up Australia Day" events across the City through business and school clean up days.

Measuring Our Progresses - Revised 2013-2017 Delivery Program

The Delivery Program is a four year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the Revised 2013-2017 Delivery Program as a whole to ensure that Council is achieving what was projected to be completed. Currently Council is implementing year 4 of the Revised 2013-2017 Delivery Program with Council's performance to date since July 2013 demonstrated in **Figure 1**.

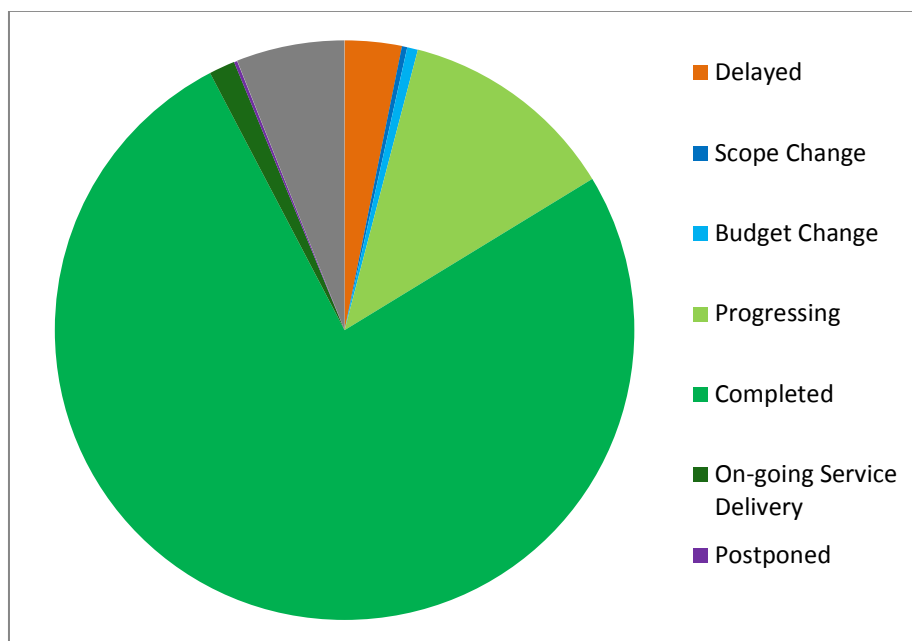


Figure 1: Overall status of projects and programs in the Revised 2013-2017 Delivery Program

The projects, major programs and services that are identified to be delivered during the 4 year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are reported in the Quarterly Reports.

Of the total projects identified in the Revised 2013-2017 Delivery Program 81% have already been completed, with 16% are progressing as expected and only 3% experiencing delays.

Revised 2013-2017 Delivery Program Indicators

Indicators are used to review Council's progress against the Revised 2013-2017 Delivery Program. They are broken down into the five theme areas and used to set targets for each Council Service to work towards achieving the community's goals and outcomes as identified in the Fairfield City Plan. The performance of these Indicators are reviewed each quarter with the overall statuses identified below. Detailed performances for the individual indicators are contained within each Theme area of the report.

Theme Area	Overall Performance
THEME ONE – Community Wellbeing	↑
THEME TWO – Places and Infrastructure	↑
THEME THREE – Environment Sustainability	↑
THEME FOUR – Local Economy and Employment	↔
THEME FIVE – Good Governance and Leadership	↑

2016-2017 Operational Plan

The Operational Plan sets out in detail the services, projects and major programs that Council will deliver each financial year and the resources required to achieve this. The status of the projects and programs in the current 2016-2017 Operational Plan are detailed in the graph below:

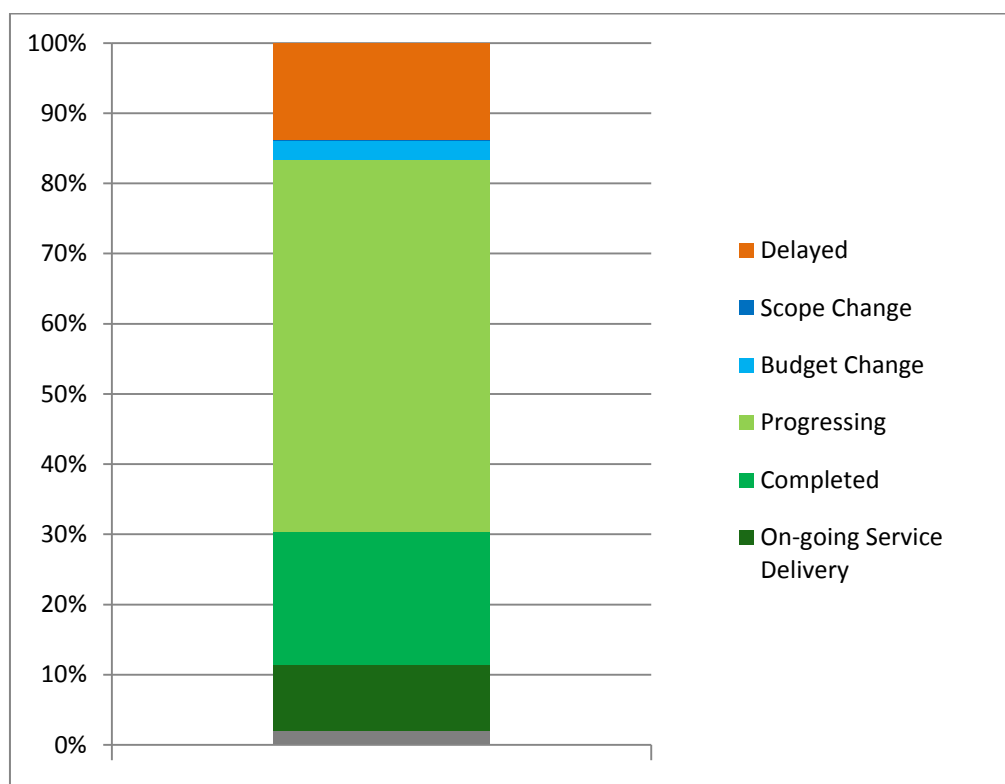


Figure 2: Status of all projects and programs for the 2016-2017 Operational Plan

There were 387 projects and programs identified in the 2016-2017 Operational Plan to be delivered by Council up to March 2017, 48% have been completed, 43% have progressed as expected with only 9% experiencing a delay.

Project Status Summary by Quarter

The table below displays the status of the projects, major programs and services for the Financial year to date:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Delayed	65	39	54	
Scope Change	0	5	1	
Budget Change	0	23	8	
Progressing	414	286	207	
Completed	87	125	74	
On-going Service Delivery	24	24	36	
Postponed	1	3	0	
Discontinued	1	3	6	
TOTAL	592	508	387	
New Projects	2	6	2	

Figure 3: Status of all Projects and Programs per quarter

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2016-2017 Operational Plan by exception which means this report identifies projects that are delayed, discontinued, postponed, have changes to the budget or the scope, are a new project or an ongoing service delivery. Projects that are progressing and are expected to be completed this financial year are not included in this report.

Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during this financial year.

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

Key Highlights

- Held the Mayor Summer Holiday program to encourage children to read books at Council libraries. Over 3,800 books were read over the nine weeks of the program.
- Advocated on behalf of the community on the influx of refugee and humanitarian resettlement in Fairfield City through a submission to the "Inquiry into Migrant Settlement Outcomes".
- Delivered an information session on personal, home and cyber safety in partnership with the Fairfield Police for students at the Fairfield Youth and Community Centre.
- Conducted graffiti cleans on cycleways and in open space across the City with the assistance of Juvenile Justice Volunteers.
- Hosted a lecture for International Women's Day that debated the role of colonial women in history at the Fairfield City Museum and Gallery.
- Held Leadership camp conducted by Council's Youth Advisory Committee where members participated in personal and team challenges, and workshops including cooking and slam poetry.
- Installed the new "Smart Bar Service" at all Council libraries, which provide a one-on-one digital consultancy service to educate customers in the use of the Library's digital resources.
- Celebrated Harmony Day by hosting the Living Cultures Festival which was attended by over 450 people at the Fairfield City Museum and Gallery.
- Held a "Closing the Gap Information Seminar on Aboriginal Disadvantages" to address the needs of Aboriginal residents in the community.
- Collaborated with a number of local organisations to hold the Discovery Bus Tour for new humanitarian entrants to Fairfield City.
- Hosted and coordinated events for National Neighbour Day to improve the community's perception of neighbourhood safety, in partnership with the Community First Step and Cabramatta Police.
- Celebrated Seniors Week with a Talent Quest which was a new and highly successful way of engaging local residents in fun and meaningful activities to prevent isolation as well as maintaining and improving their health.
- Conducted a number of bike rides as part of the Bicycle Recycling Program with over 840 participants, this included a night ride to educate the participants about road safety.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

- Implemented the 'Ride for Life – a Youth Initiative' in partnership with Community First Step, to educate teenagers about bike maintenance, rider safety and how to navigate across the city using shared pathways.
- Held the Tet Festival at Fairfield Showground which is one of the biggest Vietnamese community events in New South Wales. The event was celebrated with a pho eating competition, Lion Dancing and entertainment for the whole community.
- Implemented the "Wellness Cloud" online system for gym members to be able to make bookings and view their programs and results.
- Assisted the Fairfield Multicultural Interagency with lodging a submission to the Greater Sydney Commission in relation to the South West Sydney District Plan, on areas such as refugees, affordable housing, transport, health and education infrastructure and services.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17305	Wilson Road Reserve - Bonnyrigg Heights Upgrade Stage 2 Construct a cycleway and bridge crossing over Wilson Creek to improve accessibility and utilisation of the Reserve.	Manager City Assets	407,208	!	The project has been delayed due to additional creek restoration works required.
IN17392	Flag Pole with Country Distance Markers Construction of a large flag pole, which also incorporates distance markers of other countries.	Manager Place and Strategy	100,000	!	The project has been delayed while Council considers the scope of the project, including looking at features at the location to make it a destination for people to visit.
IN17013-2	Interwoven Arts Program in the Fairfield City Centre Implement a program that integrates 'artwork' into Fairfield Town Centre upgrades to involve the community in making our City Centre more attractive and inclusive of our cultural diversity. This project will be integrated into The Crescent Plaza enhancement design. <i>Year 2 of a 4 year program</i>	Manager Place and Strategy	30,000	!	This project has been delayed due to footpath/road works currently being carried out in the same area refer to projects IN16311 and IN17032.
IN17013	Interwoven Arts Program in the Fairfield City Centre Implement a program that integrates 'artwork' into Fairfield Town Centre upgrades to involve the community in making our City Centre more attractive and inclusive of our cultural diversity. <i>Year 4 of a 4 year program</i>	Manager Place and Strategy	15,000	✓	Fabricated artworks including a mirror wall, metal sheep and paving were installed at the front of Crescent Plaza.
IN16360	Bossley Park Preschool Construction Construct a preschool at Bossley Park Public School.	Manager Children and Family Services	532,355	!	The project has been delayed due to the late receipt of the grant funding.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
SSSCD1710	Partnerships Develop relationships and partnerships with government and community organisations including businesses and educational bodies to deliver cost effective services to the community.	Manager Cultural Development	20,000	\$	Council agreed at the Council Meeting in October 2016, Item 157, to accept the Grant of \$20,000 offered by NSW Government. However it is proposed to reduce the service budget by \$20,000 due to Council not receiving the Grant funding as cash but rather as payment for services upon receipt of invoice.
MPMG1706	Festival of Cultures 2017 Museum and Gallery invites the cultural community groups it has worked with throughout the year to come together, share their art and celebrate Harmony Day.	Manager Cultural Development	5,000	✓	The Living Cultures Festival was held and featured 9 acts and performances from local cultural groups as well as multicultural craft stalls and activities for the community. The event was attended by over 450 people and was a successful festival for community engagement and visitation.
MPSDC1701	Diverse cultural communities are respected and celebrated Implement programs from the Fairfield Cultural Plan 2011-2015.	Manager Cultural Development	Service Budget	○	Two exhibitions were held at the Fairfield City Museum and Gallery celebrating diverse cultural communities past, present and future which included: - <i>A Home Away from Home: Exploring Fairfield's Multicultural Clubs</i> . Council worked with 15 local clubs, exploring their formation and evolution and their place in Australian social history. - Khaled Sabsabi's multimedia installation <i>Majority-Minority</i> reflects on the complexities of migrant experience in Western Sydney and the way in which minorities have gradually become the majority in areas like Fairfield City.
MPSDC1703	Diverse cultural communities are respected and celebrated Manage Social Change by providing access to grant funding through the Creativity Grant Program.	Manager Cultural Development	Service Budget	○	The Social Change Through Creativity Grants Information sessions, grant writing workshops and mentoring were well attended and attracted new community groups.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1702	Diverse cultural communities are respected and celebrated Implement actions from the Aboriginal and Torres Strait Islander Section Plan 2011-2016.	Manager Cultural Development	Service Budget	○	Council held a lunchtime Closing the Gap talk in recognition of the release of this year's "Closing the Gap" report which is a campaign to improve the health and wealth of Indigenous Australians. The event featured students from Bonnyrigg Primary School who gave the Welcome to Country and sang the national anthem in Darug language, followed by the CEO from Karitane speaking about early childhood and family programs.
MPSDC1704	Diverse cultural communities are respected and celebrated Celebrate our diversity and multiculturalism through events and festivals.	Manager Cultural Development	Service Budget	○	Ten 'advocates' from the Fairfield Emerging Leaders and Advocates (FELA) training and mentoring program graduated during this quarter. The FELA program arms community workers with skills and networks to be effective advocates on issues within their own cultural communities and the broader Fairfield City.
MPMG1703	Public programs The Museum and Gallery offers creative activities for people of all ages and abilities. From pre-schooler's and children's art classes, to adult creative and lifestyle classes and art workshops for people with disabilities, Memory Box for seniors and events to celebrate special days.	Manager Cultural Development	Service Budget	○	A number of programs were delivered including: - The January school holiday program - Living the Past education workshop - Term 1 children's art classes. - Council hosted with Cabramatta Library the first International Women's Day talk by Dr Catharine Bishop. - A jewellery making workshop was delivered for adults. - Tiny Tots art classes (for under fives) commenced with record numbers attending - A treasure hunt was held for this age group, again well attended.
MPMG1704	School holiday programs School holiday activities include art workshops that explore the themes of current exhibitions for preschoolers, children and families.	Manager Cultural Development	Service Budget	○	The school holiday program was delivered and activities in the program included art workshops such as noodle sculpture, firework pinatas and creating picture books.
MPMG1708	Artist in residence The resident artist responds to objects from the social history collection, the site or the multicultural make up of Fairfield to produce a new body of work.	Manager Cultural Development	Service Budget	○	Lorribelle Spirovski commenced her residency in January 2017. There was a community call out for participants to be included in her Portrait of Fairfield Project. There was an incredible response to the Expression Of Interest with over 100 people taking part.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	◻	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1705	Healthy and active community Implement the Bicycle Recycling Program.	Manager Social Development	Service Budget	○	This quarter, 135 bikes were received, 98 bikes recycled and 73 bikes were loaned out. There were 61 rides conducted with over 840 people participating and volunteers spent over 630 hours on the Bicycle Recycling Program.
MPSDC1706	Healthy and active community Develop and implement physical activity programs.	Manager Social Development	Service Budget	○	Signs have been installed at the Fairfield Adventure Park playground to encourage physical activity for adults supervising children and at the Endeavour Reserve Walking Path to inform people how many kilojoules are used to walk 100 metres.
MPSDC1707	Healthy and active community Deliver educational programs about healthy eating.	Manager Social Development	Service Budget	○	Guidelines for Healthy Catering have been developed so food that is provided at Council meetings, events, functions and consultations promoting good health.
MPSDC1708	Healthy and active community Deliver educational programs about smoking related harms.	Manager Social Development	Service Budget	○	Advice for an educational program was provided to the Vietnamese Tobacco Project (run by the South West Sydney Local Health District) that aims to reduce smoking rates within the Vietnamese community.
MPSDC1709	Safe Community Implement programs from the Community Safety and Crime Prevention Plan 2013-2017.	Manager Social Development	Service Budget	○	Three programs from the Community Safety and Crime Prevention Plan were delivered during this quarter including: - A Safety Information Session in conjunction with Police for newly arrived students - The Mayor's Community Safety Taskforce Meeting - The promotion of the Next of Kin register in conjunction with Police at Neighbour Day
MPSDC1710	Safe Community Implement programs from the Gambling Action Plan.	Manager Social Development	Service Budget	○	Council is waiting for data relating to gaming machines that has been requested from the NSW State Government in order to develop programs in the Gambling Action Plan.
MPSDC1711	Safe Community Review applications for liquor licenses, gambling and policies.	Manager Social Development	Service Budget	○	Council reviewed 14 applications for liquor licenses or amendments during this quarter.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1712	Safe Community Implement Reducing Harm for Drugs program.	Manager Social Development	Service Budget	○	Council hosted the Fairfield Community Drug Action Team Committee meeting. A discussion was had about producing information about the drug ICE in multiple languages.
MPSDC1713	Safe Community Provided education and awareness programs about family and domestic violence.	Manager Social Development	Service Budget	○	Council convened the Fairfield Domestic Violence Committee Meeting and coordinated the development on Worker and Client Domestic Violence Information. Council staff also sat on the Safer Relationship Project Steering Committee.
MPSDC1714	Liveable and accessible City Implement actions from the Disability Access Plan.	Manager Social Development	Service Budget	○	A total of 13 actions were delivered this quarter, such as: - An International Day of People with Disability and Carers event-DisAbility Rocks - Workshops in Understanding the Refugee Experience for Aged and Disability Care Services - NDIS (National Disability Insurance Scheme) readiness for local residents – How to prepare NDIS Person Centred Plans
MPSDC1715	Liveable and accessible City Implement programs from the Fairfield Strategy on Ageing 2013-2017.	Manager Social Development	Service Budget	○	A total of 18 strategies on Ageing have been delivered in this quarter including forums on the implementation of My Aged Care in a number of different community languages. In addition it was voted by Council to accept a grant for \$5,000 at the February Council Meeting Item no. 7 from the NSW Department of Family and Community Services for the 2017 Fairfield Seniors Week Event.
MPSDC1716	Liveable and accessible City Deliver a range of parenting education programs.	Manager Social Development	Service Budget	○	A total of five parenting workshops were held this quarter which included Supporting Anxious Children, Keeping my child safe (in partnership with Harrington Street Public School), Guiding your child's difficult behaviour (in partnership with Smithfield Public School) and Keeping your Cool with your Kids.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1717	Increased opportunities for our community Implement actions from the Strategy for Young People in Fairfield City 2013-2017.	Manager Social Development	Service Budget	○	Actions implemented this quarter included: - Development of the Bring It On! Festival - Youth Advisory Committee and Youth activities at the Fairfield Youth and Community Centre - A Youth Leadership Camp - Programs to address anti-social behaviour
MPSDC1718	Increased opportunities for our community Implement and manage Council's Bring It On! Festival.	Manager Social Development	Service Budget	○	Sponsorship contributions for the Bring It On! Festival have been secured totalling over \$30,000 in contributions. All preparations for the Bring It On! Festival have been completed for Youth Week.
MPSDC1719	Increased opportunities for our community Develop and implement programs to increase youth skills and volunteer training.	Manager Social Development	Service Budget	○	Four workshops were held to support and develop young people's skills as volunteers at the Bring It On! Youth festival. Workshops focused on skills development in digital media, event management, leadership step up and music/ art management.
MPSDC1720	Increased opportunities for our community Implement educational programs to develop the capacity of children facilitators.	Manager Social Development	Service Budget	○	Two professional development and education workshops were held this quarter for family workers including an Advocacy and Public Speaking Workshop and a Conference - Make it Count: improving the life outcomes for children.
MPSDC1721	Increased opportunities for our community Deliver Advisory Committee meetings to address Council and community identified issues.	Manager Social Development	Service Budget	○	Six Advisory Committee meetings were held this quarter, including the Aboriginal, Youth and Multicultural Advisory Committees and the Mayor's Crime Prevention Reference Group.
MPSDC1722	Increased opportunities for our community Coordinate and administer Fairfield ClubGRANTS Scheme in response to community needs.	Manager Social Development	Service Budget	○	A total of 274 applications for ClubGRANTS were received and Council conducted four submission writing workshops for 140 people.
MPSDC1723	Increased opportunities for our community Convene Interagencies, networks and forums about family, migrants, youth, ageing and disability.	Manager Social Development	Service Budget	○	A total of 21 interagency networks were convened this quarter across the service areas of Child and Family, Seniors, Youth, Safety and Crime Prevention, Multicultural, and Aged and Disability.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSDC1724	Increased opportunities for our community Advocacy to relevant stakeholders in response to community needs.	Manager Social Development	Service Budget	○	During this quarter Council advocated for the community by doing the following: - Making submissions to Parliamentary Inquiries in the areas of aged and disability services and the roll out of National Disability Insurance Scheme - Writing Mayoral letters to Federal and State Ministers seeking resources to better coordinate the various settlement and community services in response to the arrival of refugees from Syria and Iraq - Preparing a submission to the Joint Standing Committee on Migration's Inquiry into Migrant Settlement Outcomes and was asked to appear at the public hearing at NSW Parliament House.
MPCFP1703	Youth Mentoring Support initiatives and programs to develop skills and opportunities available for young people, particularly at the Fairfield Youth and Community Centre. This will include responding to initiatives from young people, job readiness programs and development of future leaders.	Manager Social Development	Service Budget	○	A mentoring program has been developed for young people to help them build leadership skills and strategies and to assist them in identifying goals and developing plans while reviewing successes. Consultation is ongoing with local services that provide support to young people.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
CCTV Camera Program	% Change in requests received from NSW Police video footage	↑
Children and Family Services	% Trend in customers satisfaction survey	↔
Compliance Investigation and Enforcement	% Cats and dogs impounded	↓
	# Cats and dogs returned/rehoused	↓
Environmental and Public Health	% Food and regulated premises that comply at inspections	↓
	% Compliance with environmental legislation and standards at inspections	↓
Leisure Centres	% Facility usage	↑
	% Leisure Centre's customer satisfaction survey (annual)	↑
Library	# Customer visits to Council libraries	↑
	# Number of loans	↑
	% Change in Customer satisfaction survey (annual)	↑
Museum and Gallery	# Customer visits to Council Museum	↑
Property and Community Facilities	% Occupancy rate of Council's commercially and community leased or licensed properties	↑
	% Community facilities booked / utilised	↔
Showground and Golf Course	# Players at the Fairfield Golf Course	↓
	# Visitors to the Showground	↑
	% Markets customer satisfaction (Bi- annual survey rating quality / value of markets)	↑
Social and Cultural Development	# Strategies in implementation	↓
	# Disability access improvements	↑
	# Grant funds received to deliver services and programs	↑
	\$ Grants funds received to deliver services and programs	↑
	# Community events	↓
	% Satisfaction survey with partners (annual survey)	↔
	# People accessing Community Profile website	↓
Street and Public Amenities Cleaning	# Complaints on street and public amenities cleaning	↑
	% Requests attended to within agreed timeframe	↑
Waste Management	% Complaints on waste management resolved within service level agreement	↔
	% Domestic waste recycled per household	↓
	% Tonnes of material collected from Council clean-ups	↑
	# Tree mulch recycled	↑

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

Key Highlights

- Official opening of Dutton Plaza.
- Held a number of Family Fun Days at the Aquatopia Waterpark and upgraded facilities including park seats, fridges in the cabanas and more covered seating in the waterpark.
- Opened 65 new car parking spaces in Christie Street, Prairiewood.
- Held a public exhibition for the first time to seek community feedback on the proposed four year program for a number of assets that are due for renewal as part of the 2017/18-2020/21 Delivery Program.
- Over 5.5kms of road surfaces were repaired throughout the City during this quarter.
- Installed and upgraded a number of pedestrian refuges to improve road safety at locations in Wakeley, Fairfield and Fairfield Heights.
- Completed a number of improvements to Council's community halls, facilities and youth centres at locations across the city including Wetherill Park, Bonnyrigg, Fairfield and Cabramatta.
- Installed a turf cricket wicket at Endeavour Reserve, Fairfield West.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPCFP1706-1	Town Centre upgrades Carramar Shopping Centre Replacement of failed concrete footpath in front of shops, expand existing landscaped areas, line marking to council car park facilities and upgrade of street furniture.	Group Manager Major Projects and Place	55,000	!	The project is delayed due to additional requirements for landscaping, car park and railway access points being incorporated into the overall works.
IN17067	Cycleway Shared Path Extension Program Construct Stage 2 of the Hamilton Road Cycleway from Thomas Street to Sackville Street. <i>Year 3 of a 3 year program.</i>	Manager Built Systems	200,000	×	Due to the Roads and Maritime Services (RMS) grant funding not being received, it is proposed that this project be discontinued and the associated budget of \$100,000 from the Future Capital Works Reserve be returned to the Reserve.

✓	Completed	○	On-going Service Delivery	×	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17067-1	Cycleway Shared Path Extension Program Hamilton Road Cycleway Stage 1 - construct a 2.5m wide cycleway shared path on the southern side of Hamilton Road from House No. 69 to Fairfield Railway Station. <i>Year 2 of a 3 year program.</i>	Manager Built Systems	200,000	✕	Due to the Roads and Maritime Services (RMS) grant funding not being received, it is proposed that this project be discontinued and the associated budget of \$100,000 from the Future Capital Works Reserve be returned to the Reserve.
IN17400	Additional Car Parking Spaces in Prairiewood Investigate and implement additional parking spaces in Prairiewood.	Manager Built Systems	720,000	✓	65 new car parking spaces were created at Christie St Carpark in Prairiewood.
MPLTM1701	Local Area and Traffic Management Modification for the roundabout and the split islands. Mandarin Street (intersection at Mandarin Street and Lisbon Street)	Manager Built Systems	80,200	✓	Works completed.
MPLTM1702	Local Area and Traffic Management Modification for the split islands. Mandarin Street (intersection at Mandarin Street and Seville Street)	Manager Built Systems	29,000	✓	Works completed.
MPLTM1706	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts Arundel Road (between Burley Road and Horsley Drive)	Manager Built Systems	27,000	!	The project is delayed in order to schedule works in conjunction with roads program which will take place in the next financial year at this location.
MPLTM1709	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts. Chandos Road (between Ferrers Road and Wallgrove Road)	Manager Built Systems	33,000	!	The project is delayed in order to schedule works in conjunction with roads program which will take place in the next financial year at this location.
MPLTM1711	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts. Koala Way (between Horsley Road and Abbotsbury Drive)	Manager Built Systems	42,000	!	The project is delayed in order to schedule works in conjunction with roads program which will take place in the next financial year at this location.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPLTM1716	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers. Duff Road (between Selkirk Avenue and Elizabeth Drive)	Manager Built Systems	23,963	!	The project is delayed in order to schedule works in conjunction with roads program which will take place in the next financial year at this location.
MPPAM1701	Pedestrian Access and Mobility Plan Upgrade existing pedestrian refuge between Carnarvon street and Shoalhaven Street.	Manager Built Systems	35,300	✓	Works completed.
MPPAM1704	Pedestrian Access and Mobility Plan Upgrade existing deficient pedestrian refuge between Honour Avenue and Diprose Street.	Manager Built Systems	29,000	✓	Works completed.
MPPAM1706	Pedestrian Access and Mobility Plan Upgrade existing deficient pedestrian refuge between Maud Street and Stanley Street.	Manager Built Systems	29,130	✓	Works completed.
MPBP1701	Blackspot Installation of a single lane (1- Lane) roundabout Restwell Road and Barrington Road.	Manager Built Systems	140,000	✓	Works completed.
IN15353	Roads and Maritime Services - Grant Proposal Design for Grant Proposals.	Manager Built Systems	111,437	!	The Roads and Maritime Services Grant Proposal can now be finalised as the grant for the Smithfield Road Upgrade project has been received. A total of \$17,069 will remain once the outstanding invoices have been paid.
MPSLP1608	Stormwater Levy - Gross Pollutant Trap Construction of Gross Pollutant Traps that will trap rubbish, sediment and vegetation debris, in order to protect the City's waterways.	Manager Strategic Land Use and Catchment Planning	666,152	!	Work has commenced at Burdett St and the Gross Pollutant Trap at Chifley St has been completed. However the project has been delayed due to heavy rainfall during this quarter.
IN16374	Rosford Reserve Detention Basin - Investigate and Design Investigate the structure of the basin wall at Rosford Reserve and design remediation works to minimise erosion.	Manager Strategic Land Use and Catchment Planning	32,940	✓	The detailed design and environmental approvals for this project have been developed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPFMP1603	Flood Mitigation - Central Overland Flood Study Develop Central Overland Flood Study.	Manager Strategic Land Use and Catchment Planning	16,400	!	The project has been delayed due to resourcing constraints impacting the draft report.
IN17366	Better Boating Program Renewal of the wharf at Lansvale Park.	Manager City Assets	40,000	!	This project has been delayed due to the requirement of a Marine Structural Engineer to prepare design for Rowley Point Rd Lansvale.
IN17291	Additional Car Park Level - Dutton Lane Development - Stage 1 Design and Development Application Investigate and obtain the necessary planning and development approval for the construction of an additional level of public car parking at Dutton Lane.	Manager City Assets	50,000	!	A feasibility study is currently being developed which is required for the concept plan however due to resourcing constraints this project has been delayed.
MPRR1728	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (292m). Deller Avenue - from Spooner Avenue to Wilco Avenue	Manager City Assets	123,000	✓	Works completed.
MPRR1729	Road Rehabilitation Rebuilding of road base and resurfacing with hot mix asphalt (360m). Harrington Street - from Edensor Road to Cabramatta Road West	Manager City Assets	260,000	✓	Works completed.
MPRR1730	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (95m). Prince Street - from Salisbury Street to Gladstone Street	Manager City Assets	53,302	✓	Works completed.
MPRR1734	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (83m). Chandos Street - from Queen Street to Prince Street	Manager City Assets	33,581	✓	Works completed.
MPRR1735	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (340m). Vincent Street - from Togil Street to Togil Street	Manager City Assets	110,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPRR1736	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (114m) Astley Place - from Dransfield Road to Cul-De-Sac	Manager City Assets	55,000	✓	Works completed.
MPRR1737	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (272m) Dransfield Road - from Collins Close to house number 6	Manager City Assets	103,150	✓	Works completed.
MPRR1738	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (400m) Saxonvale Crescent - from Coonawarra Street to Coonawarra Street	Manager City Assets	125,000	✓	Works completed.
MPRR1741	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (264m) Loftus Street - from Tangerine Street to Landon Street	Manager City Assets	106,000	✓	Works completed.
MPRR1758	Road Rehabilitation Rebuilding of road base, mill off and resurfacing with hot mix asphalt (175m) Townview Road - from Garden Place to Oliphant Street	Manager City Assets	95,207	✓	Works completed.
MPRR1759	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (290m) Townview Road - from Oliphant Street to Wakelin Avenue	Manager City Assets	163,000	✓	Works completed.
MPRR1762	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (97m) Jefferies Place - from Stalwart Street to Cul-De-Sac	Manager City Assets	75,000	✓	Works completed.
MPRR1763	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (120m) Stalwart Street - from Ward Close to Revingstone Street	Manager City Assets	65,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPRR1764	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (67m) Ward Close - from Stalwart Street to Cul De Sac	Manager City Assets	33,000	✓	Works completed.
MPRR1765	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (225m) Westwood Street - from Prairievale Road to Dunleavy Street	Manager City Assets	75,000	✓	Works completed.
MPRR1766	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (127m) Clancy Street - from The Boulevard to Oxford Street	Manager City Assets	46,500	✓	Works completed.
MPRR1767	Road Rehabilitation Cement stabilisation, spray seal and resurfacing with hot mix asphalt (210m) Donegal Avenue - from Chifley Street to Eyre Street	Manager City Assets	135,900	✓	Works completed.
MPRR1768	Road Rehabilitation Repair of pavement failures, mill off and resurfacing with hot mix asphalt (88m) Dublin Street - from Rosford Street to Eyre Street	Manager City Assets	78,000	✓	Works completed.
MPRR1770	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (86m) Eyre Street - from Dublin Street to Snowdon Crescent	Manager City Assets	46,271	✓	Works completed.
MPRR1771	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (425m) Gumtree Way - from Jessie Street to dead end - house number 127	Manager City Assets	70,000	✓	Works completed.
MPRR1772	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (70m) Miriam Close - from Marlborough Street to Cul-De-Sac	Manager City Assets	31,214	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPRR1776	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (225m) Kamira Circuit - from Kamira Avenue to Villawood Road	Manager City Assets	95,000	✓	Works completed.
MPRR1786	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (232m) Vicars Place - from McIlwraith Street to Cul-De-Sac	Manager City Assets	165,000	✓	Works completed.
MPRR1788	Road Rehabilitation Rebuilding of road base and resurfacing with hot mix asphalt (330m). Edensor Road - from Bonnyrigg Avenue to Bus Transit Way	Manager City Assets	297,386	!	The project has been delayed due to problems requiring Sydney Water involvement before the commencement of works.
MPRRP1702	Roads to Recovery Repair of pavement failures and resurfacing with hot mix asphalt (432m) Boomerang Road - from Porteous Street to Weeroona Road	Manager City Assets	250,000	✓	Works completed.
MPRRP1703	Roads to Recovery Cement stabilisation, spray seal and resurfacing with hot mix asphalt (415m) Bligh Street - from Normanby Crescent to Mandarin Street	Manager City Assets	181,000	✓	Works completed.
MPCFP1704	Intersection Beautification Garden plantings at signalised and other major high profile identified intersections including; Mimosa and Edensor Road intersections.	Manager City Assets	70,000	✓	Gardens have been planted at intersections of Mimosa Road and Edensor Road.
IN17267	Safety Switches Program (Residual Current Devices) This project is a continued program of the installation of safety switches at all of Council's sites. This will ensure compliance with the NSW Workplace Health and Safety Amendment	Manager City Assets	172,837	▲	Safety switches have been installed and additional compliance upgrade requirements have been identified during this consultation with stakeholders. Therefore it is proposed that the scope of works be changed to upgrade master switch boards.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVRKG1705	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 36m - house number 24 (1m), house number 47 (10m) and house number 28 (4m) Hughes Street - carpark access to Park Road - left side kerb and gutter	Manager City Assets	7,200	✓	Works completed.
MPSRVRKG1706	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 15m - house number 24 (1m), house number 47 (10m) and house number 28 (4m) Hughes Street - carpark access to Park Road - right side kerb and gutter	Manager City Assets	3,000	✓	Works completed.
IN14117 & IN15117	Canley Heights Town Centre Improvements - Stages 4 and 5 Continue the implementation of the Canley Heights Town Centre Improvement Plan with infrastructure (design and works) and agreed programs to deliver the community's vision. This project was delayed due to competing priorities.	Place Manager Cabramatta, Canley Vale and Canley Heights	321,463	!	Landscaping and electrical contracts have been awarded for upgrade works. However this project has been delayed due to wet weather.
MPSRVRKG1716	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 118m - house number 3 (17m), house number 11 (4.5m), house number 13 (4.5m), house number 19 (4.5m), house number 23 (4.5m), house number 35 (6m), house numbers 37-39 (22m), house numbers 43-41 (21m), house numbers 45-47 (34m) corner Ascot Street - Canley Vale Road to Ferngrove Road - left side kerb and gutter	Manager City Assets	16,200	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1717	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 20m - house number 202 (18.5m) and house number 192 (1.5m) Canley Vale Road - Chainage 60 to Ascot Street - left side kerb and gutter	Manager City Assets	5,100	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVRKG1718	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 74m - opposite house number 202 Canley Vale Road - Chainage 60 to Ascot Street - right side kerb and gutter	Manager City Assets	11,100	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1719	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 121m and heavy patching - house number 210 (14m), house numbers 230-236 (34m) and opposite to Ascot Street (73m) Canley Vale Road - Ascot Street to Peel Street - left side kerb and gutter	Manager City Assets	24,200	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1720	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 70m and 0.3m footpath reconstruction on the back of kerb - house numbers 244-262 Canley Vale Road - Peel Street to Derby Street - left side kerb and gutter	Manager City Assets	16,350	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1721	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 11.5m - house number 22A Canley Vale Road - Peel Street to Derby Street - right side kerb and gutter	Manager City Assets	2,670	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1722	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 7.5m - car park side opposite 4/264 Derby Street - Torrens Street to Canley Vale Road - left side kerb and gutter	Manager City Assets	1,350	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1723	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 49.5m and heavy patching - house number 264 (7.5m + 42m) Derby Street - Torrens Street to Canley Vale Road - right side kerb and gutter	Manager City Assets	12,623	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVRKG1724	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 70m, pram ramp reconstruction and heavy patching Gladstone Street - Torrens Street to Canley Vale Road - left side kerb and gutter	Manager City Assets	18,700	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1725	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 43.5m - house numbers 113-238 (14.5+9+20m) Peel Street - Torrens Street to Chainage 35 - left side kerb and gutter	Manager City Assets	11,093	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1726	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 30m - house number 111 (30m) Peel Street - Torrens Street to Chainage 35 - right side kerb and gutter	Manager City Assets	7,950	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1727	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 33m and heavy patching - house number 236 Peel Street - Chainage 35 to Canley Vale - right side kerb and gutter	Manager City Assets	8,415	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1728	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 38m - house number 219 - Crystal Function Centre Peel Street - Canley Vale to Chainage 60 - right side kerb and gutter	Manager City Assets	9,690	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.
MPSRVRKG1729	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 40m and heavy patching Salisbury Street - Torrens Street to Canley Vale - left side kerb and gutter	Manager City Assets	9,450	!	This project is delayed until project IN15117 Canley Heights Town Centre Upgrade has been completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVRKG1738	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 15m - house numbers 12-13 Lindum Place - Runncorn Street to Cul-De-Sac - right side kerb and gutter	Manager City Assets	2,700	✓	Works completed.
MPSRVDU1701	SRV drainage Upgrade Replace with 1.2m opening lintel; 2 galvanised grates and kerb/gutter work 23 Cook Avenue	Manager City Assets	3,000	✓	Works completed.
MPSRVDU1702	SRV drainage Upgrade Replace with 1.2m opening lintel; 2 galvanised grates and kerb/gutter work 22 Cook Avenue	Manager City Assets	3,000	✓	Works completed.
MPSRVDU1707	SRV drainage Upgrade Replace with 1.2m opening lintel - 45 Wattle Avenue	Manager City Assets	3,000	✓	Works completed.
MPSRVDU1709	SRV drainage Upgrade Replace with 3.6m opening lintel - Corner Seville Street and Mandarin Street	Manager City Assets	3,000	✓	Works completed.
MPSRVDU1731	SRV drainage Upgrade Replace with 1.2m opening lintel - 51 Cherokee Avenue	Manager City Assets	3,000	✓	Works completed.
MPSRVDU1732	SRV drainage Upgrade Replace with 3.0m opening lintel - 25 Cree Crescent	Manager City Assets	3,000	✓	Works completed.
MPSRVDU1733	SRV drainage Upgrade Replace grate with standard galvanised grates, concrete gutter and 1m kerb - 4 Cree Crescent	Manager City Assets	2,000	✓	Works completed.
MPSRVDU1734	SRV drainage Upgrade Replace 2 cast iron grates with standard galvanised grates - 8 Ripple Close	Manager City Assets	1,500	✓	Works completed.
MPNFC1715	New Footpaths Left side from Hitter Avenue to Hitter Avenue (450m)	Manager City Assets	64,800	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPBAR1705	Fairfield Leisure Centre hydraulics/fit out Replacement of male and female wet area change room fittings and bathroom fixtures. Painting of damaged areas. Rust treatment of gutters at 25m pool and internally the eaves lining and ducts to the side of the squash court. Roof screws require replacement.	Manager City Assets	232,380	✕ \$	This is a duplicate project with MPSRVCBU1705 and it is proposed to discontinue this project and reallocate the associated budget of \$232,380 from General funds into MPBAR1730 due to additional funding required for that project.
MPBAR1708	Fairfield Showground - electrical/mechanical Upgrade electrical to compliance standard to meet the electrical engineer audit and stage 1 air conditioning renewal.	Manager City Assets	200,000	!	Due to the complexity of the project, it is required to engage an external consultant which has delayed the project.
MPBAR1712	Bonnyrigg Youth Centre - fit out - Replacement of vinyl floor covers and replace signage.	Manager City Assets	21,305	✓	Works completed.
MPBAR1713	Fairfield Hall - fit out Repaint building interior and replace tables/chairs.	Manager City Assets	70,000	✓	Works completed.
MPBAR1714	Wetherill Park Hall - fit out Repaint building interior and replace signage and tables/chairs.	Manager City Assets	70,000	✓	Works completed.
MPBAR1727	Cabramatta Community Centre - Upgrade outdoor area.	Manager City Assets	15,000	✓	Heritage issued has been resolved and the outdoor upgrade completed.
MPSRVCBU1704	Prairiewood Leisure Centre - structure Replacement of beams, seating and support posts to upgrade 50m Grandstand.	Manager City Assets	113,440	!	This project has been delayed while the Fairfield Showground Master Plan is being developed to enable cost benefits.
IN17504	Fairfield Showground Preparation of a Masterplan to guide the development of the Fairfield Showground.	Manager Showground, Leisure Centres & Golf Course	0	\$	Council voted \$150,000 for General funds at the February Council Meeting (Item 18) for the development of the Fairfield Showground Master Plan and project scope.
MPSRVCBU1716	Fairfield Museum - structure Replacement of the existing external public toilet block.	Manager City Assets	65,010	!	This project has been delayed due to the heritage issues on the site. Further work is required on the extent and scope of the works required.

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➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSRVCBU1717	Administration Building - mechanical Complete air conditioning upgrade.	Manager City Assets	60,000	✓	Works completed.
MPOSAR1701	Powhatan Park - Sportsfield - upgrade sportsfield amenity building, car park seal and line mark.	Manager City Assets	300,000	✓	Works completed.
MPOSAR1703	Fence replacement to specification at sportsfields Existing safety fences upgraded to meet specifications	Manager City Assets	50,000	!	The project to replace fencing at Allambie Reserve has been delayed due to other works at the site, therefore the fence replacement will shift to an alternative location of Endeavour Reserve.
MPOSAR1704	Park and Sportsfield naming sign renewal Provide Fairfield City Council branded signs as per sportsfield requirements.	Manager City Assets	10,000	✓	Signs installed at 3 Off Leash Dog Parks including at Railway Parade, Canley Vale; King Park 2, Wakeley; and Wilson Rd, Bonnyrigg Heights.
MPOSAR1705	Endeavour Reserve - cricket wickets Replacement of cricket wickets	Manager City Assets	30,000	✓	A turf cricket wicket has been installed at Endeavour Reserve.
MPOSAR1707	Allambie Reserve Amenity Building Car Park sealing and amenity building concrete apron (stage1)	Manager City Assets	120,000	!	This project has been delayed as the scope of works was more complex than initially identified and required additional external design.
MPSRVOS1705	Joe Broad Reserve Irrigation installation	Manager City Assets	130,000	✓	Water mains installed and field is in use.
MPSRVSG1701	Rosford Reserve - Sportsfield upgrade Replacement of roof, storage room and accessible toilet	Manager City Assets	400,000	!	This project has been delayed due to an internal design issue and the site being located on a flood plain.
MPBAR1603	Building Assets Renewal / Upgrade - Fairfield Tennis Courts - Upgrade of building, timber flooring, surfacing of courts, fencing and existing shade structure.	Manager City Assets	66,862	!	This project has been delayed while the scope of works was finalised which identified the requirement for an upgrade to the drainage system at the tennis courts. The design for this has been completed and construction has commenced.
IN16291	Dutton Lane Redevelopment Continued construction for the main retail/ commercial centre and car park in Dutton Lane and installation of a parking guidance system. Year 3 of a 3 year program	Manager City Assets	-	\$	It is proposed to increase the budget of this project by \$1,800,000 from General fund to address the costs arising from the additional works required for occupation. The adjustment includes allowance for legal costs.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
INSRV1603	Fairfield City Centre Plaza - The Crescent Construct a Fairfield Town Centre plaza, which will provide a modern meeting place in the central business district for residents and visitors to enjoy.	Manager Major Projects and Planning	1,122,519	✓	Works completed.
IN17022	Fairfield City Centre Upgrade - The Crescent/Court Road Continue the upgrading of key locations within the Fairfield City Centre in Hamilton Road (William to The Crescent) and The Crescent (Hamilton Road to Ware Street).	Manager Place and Strategy	500,000	!	Construction delayed due to the Angled parking project currently underway in the Crescent, refer to project IN16311.
IN17086	Fairfield City Centre Upgrade Smart Street (Nelson Street end) - Continue upgrading key locations within the Fairfield City Centre with the finalisation of the Smart Street precinct (Nelson Street end).	Manager Place and Strategy	250,000	✓	Footpath and paving upgrade completed.
MPSLUP1702	Residential Development Strategy - Implement review of draft Residential Development Strategy and seek Council endorsement for the strategy.	Manager Strategic Land Use and Catchment Planning	Service Budget	!	Project is delayed due to ongoing communications with Roads and Maritime Services and Department of Planning regarding traffic issues.
MPSLUP1703	Fairfield Town Centre Planning - Control Review Review and develop planning controls for business/residential developments in the Fairfield Town Centre	Manager Strategic Land Use and Catchment Planning	144,116	!	Urban Design Review and draft concepts are being prepared. However this project is delayed after stakeholder engagement which identified further investigations required.
MPSLUP1704	Greater Sydney Commission South Western District Plan Participate in the development of the Greater Sydney Commission South Western District Plan to better manage the future growth within South Western Sydney. The Plan is to address land use frameworks, infrastructure, social, community, economic and environmental considerations.	Manager Strategic Land Use and Catchment Planning	Service Budget	○	Council undertook a number of actions in relation to the Greater Sydney Commission South Western District Plan which included: - Reviewed and provided formal submission on the Draft District Plan - Staff attended workshops and seminars held by the Commission

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSLUP1705	Legislative changes to the Environmental Planning and Assessment Act 1979 (EPA Act) Review legislative changes to the EPA Act to determine potential impacts to Fairfield City council and its Planning Documents.	Manager Strategic Land Use and Catchment Planning	Service Budget	○	Council has reviewed the following significant planning legislative changes: - Draft State Environmental Planning Policy (Educational Establishments and Child Care Facilities) - South Western District Plan
IN16369	Obstacle Course at Fairfield District Park Construction of an obstacle course and a human foosball court at Fairfield District Park.	Manager City Assets	565,866	\$	It is proposed that the budget be increased by \$235,000 from General funds due to the increase in project scope and modifications required to address issues that were identified as part of a pre-opening safety assessment.
MPAMS1503	Asset Management Strategy Community Engagement Strategy for Asset Management This project was delayed due to competing priorities.	Manager City Assets	Service Budget	✓	Council held a public exhibition of the four year program for three categories of Road and Transport assets proposed for renewal during the 2017/18-2020/21 Delivery Program for community feedback.
CF1326	Canley Heights Town Centre Improvements Traffic management works on pedestrian safety. This project was delayed due to the late receipt of grant funding from the Roads and Maritime Services.	Place Manager Cabramatta, Canley Vale and Canley Heights	195,090	✓	Two pedestrian crossings have been upgraded and one traffic calming device has been installed.
IN16315	Cabramatta Town Centre Streetscape Upgrade Update the infrastructure at Dutton Lane Redevelopment to connect it to the existing Town Centre. This is a complementary project and is part of the Dutton Lane Redevelopment (refer IN16291).	Place Manager Cabramatta, Canley Vale and Canley Heights	184,439	✓	Streetscape upgrade works were completed including footpath works on Dutton Lane surrounds.
INSRV1601	WaterPark The construction of the WaterPark at Prairiewood Leisure Centre to provide play facilities for children and families to enjoy. Year 3 of a 3 year program	Manager City Assets	3,174,653	\$	Aquatopia (waterpark) has been opened to the public however it is proposed to increase the budget by \$1,800,000 from General fund in order to address the scope of work changes identified.
MPSRVLPF1602	SRV Landscaping Park Frontages Renewal/Upgrade - St Johns Park Upgrade landscaping at the park entrance.	Manager City Assets	22,382	!	This project has been delayed due to competing priorities.

✓	Completed	○	On-going Service Delivery Delayed	✗	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Budget Change	\$	+	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN16031	Fairfield City Centre Upgrade - Smart Street (Railway Precinct) Continue the upgrading of key locations within the Fairfield City Centre in Smart Street connecting from Railway precinct to the City Centre. This is from the Crescent to Spencer Street.	Manager Place and Strategy	268,473	✓	Updates to Fairfield City Centre Smart Street have been completed which included replacement of footpath paving, stormwater outlet connections, kerb and gutter maintenance and the replacement of two asphalt driveways.
MPSRVDU1622	SRV Drainage Upgrade 50 Gidgee Street Lintel replacement (2.4m) and standard grates	Manager City Assets	3,000	!	The project has been delayed due to an issue with a nearby water main. An alternate product has been sourced to allow the lintel replacements to occur.
MPSRVDU1626	SRV Drainage Upgrade 24 Gidgee Street Lintel replacement (2.4m) and standard grates	Manager City Assets	3,000	!	The project has been delayed due to an issue with a nearby water main. An alternate product has been sourced to allow the lintel replacements to occur.
MPSRVRKG1621	SRV Roads, Kerbs and Gutter Renewal/Upgrade Smart Street - The Crescent to Civic Lane Reconstruction of the right side kerb and gutter (12m) at the corner of The Crescent (0.9m gutter width). This reconstruction will be undertaken as night works.	Manager City Assets	2,920	✓	Works completed.
MPSRVRKG1622	SRV Roads, Kerbs and Gutter Renewal/Upgrade Smart Street - Civic Lane to Spencer Street Reconstruction of the left side kerb and gutter (39m) at House No. 27. This reconstruction will be undertaken as night works.	Manager City Assets	9,245	✓	Works completed.
MPSRVRKG1623	SRV Roads, Kerbs and Gutter Renewal/Upgrade Smart Street - Civic Lane to Spencer Street Reconstruction of the right side kerb and gutter (12m) at House No. 28 (0.9m Gutter Width of Kerb and Gutter). This reconstruction will be undertaken as night works.	Manager City Assets	4,800	✓	Works completed.
IN17591	Footbridge over Prospect Creek - Stage 2 - Preliminary Study and Project Specification to develop the work scope for the construction of a shared footbridge over Prospect Creek.	Manager City Assets	30,000	✓	Joint feasibility study with Bankstown City Council for a footbridge over Prospect Creek has been developed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
IN17590	Refurbishment of Fairfield Community Services Centre	Manager City Assets	18,456	✓	Painting and refurbishment of internal offices has been completed.
IN17365	Emerson Park Upgrade- Stage 2 Upgrade an existing tennis court to a futsal court.	Manager City Assets	20,000	\$	It is proposed that the budget for this project be increased by \$30,000 from General fund to address existing asset upgrades to meet specifications.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Asset Management – Civil and Built	% Increase in asset value	↔
Asset Management – Open Space	% Routine maintenance inspections on parks, playgrounds and sporting fields against service standards	↑
	% Initiatives completed within timeframe	↑
	% Offensive or non-offensive graffiti removed on Council assets within service standard	↔
	% Council and private tree inspections completed within timeframe	↔
	% Council and private tree approval for pruning and removal	↔
Built Resources	% Civil, urban and landscape initiatives undertaken	↓
	% Traffic, transport and road safety initiatives delivered on time and within budget	↓
	% Customer satisfaction with surveying services	↑
Building Control and Compliance	% Applications determined within the statutory time limit	↔
	% Annual Fire Safety statements submitted	↓
City Connect Bus	% Utilisation of City Connect Bus Service	↓
	% On time running of City Connect bus service	↔
Major Projects and Construction Contracts Management	% Major projects on schedule	↑
	% Major projects less than 10% cost variation	↓
	% Contracts completed with less than 10% cost variation	↑
	% Contracts completed	↑
Development Planning	% Development applications and assessment determined within statutory timeframe	↑
Emergency risk Management	% Completion of annual review of Fairfield Emergency Risk Management Plan	↑
Infrastructure Construction and Maintenance	% Reduction of reactive maintenance required	↓
	% Programmed initiatives delivered on time	↑
Strategic Land Use Planning	Review of Local Environmental Plan in Year 3 of Delivery Program	n/a
	% Planning Certificate S149 (2) applications received are issued within service level agreements	↔

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

THEME 3: ENVIRONMENTAL SUSTAINABILITY

Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

Key Highlights

- Decreased electricity consumption of 19.4% at the Nelson Street and Downey Lane car parks due to the recent installation of energy efficient LED lights.
- Decreased water consumption at Council's buildings and operations by 11.0% compared to the same period last year.
- Delivered programs to educate primary school students about sustainability topics such as recycling, composting, and worm farming as part of the "Keep NSW Beautiful" program.
- Continued to support the "Clean Up Australia Day" events across the City through business and school clean up days with a total of more than 3.4 tonnes of rubbish collected.
- Commenced for the first time The 'Sort Your Waste' campaign for multi-unit dwellings in Cabramatta and Fairfield. This campaign has been designed to educate the community about reducing contamination in domestic garbage and recycling bins.
- Removed over 8 tonnes of dumped rubbish from creeks in Fairfield East, Canley Vale, Cabramatta West, Smithfield and Fairfield.
- Installed a new Gross Pollutant trap in Smithfield, which has now operational and has collected over 5 tonnes of general waste at its first clean.
- Removed a total of 91 tonnes of waste from all of the Gross Pollutant trap units across the city during the quarter.
- Decreased electricity consumption at Council's top 11 sites by approximately 12.1% compared to the same period last year.
- Collected and disposed of a total of 700m3 of contaminated waste from homes throughout the city and continued to work with Safe Work NSW and the Asbestos Awareness Organisation to develop educational material for the community.
- Rehabilitated approximately 450,000 square metres of creekline and bushland reserve as part of the Council Creek Care program.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPFMP1612	Flood Mitigation - Fairfield Catchment A Flood Risk Management Strategy and Plan to identify, assess and recommend measures to reduce flood risk.	Manager Strategic Land Use and Catchment Planning	102,394	!	The project has been delayed due to the requirement to add into the plan, modelling for additional stormwater pits and pipes which was identified during the review. Due to the grant funding being incorrectly allocated during the carry forward, it is proposed to adjust the 2:1 funding to allocate \$34,131 to General Funding from Grants leaving \$68,263 in Grant funds.
MPFMP1706	Gregorace Place Floodway Construction Construction of a floodway in Gregorace Reserve to mitigate flooding at the Gregorace Place and Somers Street intersection.	Manager Strategic Land Use and Catchment Planning	120,000	\$	Due to unexpected land remediation requirements, it is proposed that an additional \$100,000 be allocated to this project from the Stormwater Levy Reserve.
MPFMP1707	Voluntary House Raising Property to be Identified. Works to raise the property to reduce the risk of flood damage.	Manager Strategic Land Use and Catchment Planning	81,000	×	No house has become available to date. Therefore it is proposed to return \$81,000 to the Voluntary House Raising Reserve.
MPFMP1708	Voluntary House Raising Property to be Identified. Works to raise the property to reduce the risk of flood damage.	Manager Strategic Land Use and Catchment Planning	81,000	×	No house has become available to date. Therefore it is proposed to return \$81,000 to the Voluntary House Raising Reserve.
MPESMP1701	Rosford Road Reserve Detention Basin Outlet Remediation Remediate erosion and scour soil that has been impacted at the basin outlet.	Manager Strategic Land Use and Catchment Planning	210,000	!	Project has been delayed due to extended period required for Review of Environmental Factors from Department of Planning and Infrastructure.
MPESMP1704	Wilson Road Reserve Creek Restoration Stage 2 Construction for creek restoration works along Wilson Road Reserve.	Manager Strategic Land Use and Catchment Planning	800,000	!	The project has been delayed due to the works required as part of project IN16305-2 Wilson Road Reserve Creek Restoration Stage 1.
MPSLP1708	Cabramatta Creek Bank Stabilisation Construction of bank stabilisation along Cabramatta Creek in the Reserve off Liverpool Street, Cabramatta.	Manager Strategic Land Use and Catchment Planning	300,000	!	This project has been delayed due to negotiations with the land owner.

✓	Completed	○	On-going Service Delivery	×	Discontinue	▲	Scope Change	□	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPSLP1710	Green Valley Creek Rehabilitation Design Rehabilitation of the highest priority reach along Green Valley Creek as identified in the Geomorphic Investigation Project.	Manager Strategic Land Use and Catchment Planning	50,000	!	Project is delayed due to extended contract negotiations with preferred consultant.
MPBWR1701	Asbestos Disposal Rebate Scheme A rebate scheme to assist local residents removing and disposing asbestos legally. Two free collection events will be organised during the 2016/2017 for legacy asbestos, which are laying around the houses.	Manager Waste Sustainability	60,000	✓	During this quarter, a total of 700m3 of contaminated waste was collected from more than 70 households and disposed of safely by Council's licensed contractor. Council worked with Safe Work NSW and Asbestos Awareness Organisation to provide information to the general public by displaying the 'Betty House' model at Cabramatta and Fairfield.
MPBWR1702	Chemical and E-Waste Collection Annual Event A free collection annual event for chemical and electronic waste will be organised in August 2016 to help local residents disposing off their chemical and electronic waste correctly.	Manager Waste Sustainability	87,134	!	This event is delayed due to the NSW Environmental Protection Authority being unable to approve the event to be held this financial year.
MPBWR1706	Upgrading the Recycling Drop Off Centre Install sheds and covered areas for collection of household problem waste and upgrade the weight bridge at the Sustainable Resource Centre to monitor all green waste coming to the Recycling Drop Off Centre.	Manager Waste Sustainability	665,275	!	The project has been delayed due to the length of time required for the negotiations and approval process with the Environmental Protection Authority (EPA). Plans for the upgrade have been approved by NSW EPA with the development application being prepared.
MPBWR1707	Waste Enforcement Officer A dedicated part time waste enforcement officer will be employed to combat illegal dumping.	Manager Waste Sustainability	60,000	✓	It is proposed that this funding be utilised to provide the member contribution to the Western Sydney Regional Illegal Dumping (RID) Squad Program to better enforce and combat illegal dumping throughout Fairfield City. Since payment for contribution was made early in the year, it is proposed that Grant funding of \$60,000 be put into the Waste Reserve.
MPBWR1709	Public Place Bins Upgrade / Renewal Program Council has identified public place bins for upgrade/renewal throughout Fairfield City.	Manager Waste Sustainability	79,200	!	The project has been delayed due to further investigation required for the bin specification with the supplier to meet WHS requirements.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPWSIP1416	Waste and Sustainability Improvement Payment (WaSIP) Program Environmental Management Plan review. Project was delayed due to resourcing and competing priorities.	Manager Waste Sustainability	30,000	✕	The project has been discontinued due to resourcing constraints and competing priorities. Therefore the budget of \$30,000 be returned into the WASIP Grant fund.
IN16317	Henty Creek Flood Mitigation Works - Gregorace Place, Bonnyrigg - Approval Approvals for construction of a levee to reduce the risk of flooding to identified properties. <i>Year 2 of a 3 year project</i>	Manager Catchment Planning	58,436	✓	Approval and design work completed.
MPFMP1703	Prospect Creek Floodway Rectification Design of works to rectify and rehabilitate banks of Prospect Creek.	Manager Strategic Land Use and Catchment Planning	75,389	!	Project is delayed due to extended contract negotiations with preferred consultant.
IN17597	Infill planting at Sherwin Park and Johnston Park, Canley Vale Provide infill planting and rehabilitation at two sites to improve flora and fauna habitat connectivity with Orphan School Creek as part of an initiative with the Georges River Combined Councils Committee.		10,000	+	Council accepted a grant for \$10,000 at the February Council Meeting (item. 25) from Georges River Combined Councils Committee to conduct infill planting.
IN17598	Canley Vale Commuter Carpark Vegetation Offset Project Plant native vegetation including trees, shrubs and groundcovers at a site on Orphan School Creek, offsetting trees that were removed during construction of the Canley Vale commuter car park. This initiative is part of the Transport for NSW offset policy and the grant funding covers planting and future maintenance of the site.		5,246	+	Council accepted a grant for \$5,246 at the February Council Meeting (Item. 24) from Transport for NSW to conduct offset planting of vegetation after the removal existing trees for the construction of the Canley Vale commuter car park.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Catchment Planning	# Floodplain risk management initiatives completed	↔
	# Stormwater Management Program initiatives completed	↔
Waste Education and Environmental Sustainability	# Participants attending activities undertaken	↑
	# Tonnes of co-mingled domestic waste diverted from landfill into recycling	↓
	% Amount of energy consumption saved	↑
	% Amount of water consumption saved	↑
	\$ Cost savings to Council through intervention of Waste Enforcement Group	↔
	% Area of riparian corridors and bushland reserves rehabilitated and maintained	↓

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- Presented the Lifetime Business Award at the Council Meeting in February to Dr Etcell who has owned his General Dentist Practice in Harris Street, Fairfield since 1984.
- Hosted Council's Lunar New Year celebrations at Freedom Plaza, Cabramatta. The year of the Rooster was welcomed with traditional Lion dancing, food and market stalls and an interactive bird show.
- Celebrated Lao New Year in Bonnyrigg Town Centre Park with a traditional washing of the Buddha statue, cultural performances and authentic Lao food.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
INSRV1704	Fairfield Heights Town Centre Upgrade Upgrade of the Fairfield Heights Town Centre to create a more attractive area for local business, residents and visitors.	Manager Place and Strategy	600,000	!	The project was delayed in order to coordinate maintenance works on the kerb and gutter prior to the footpath renewal.
MPPMED1701	Strategic Plans The following are to be reviewed: <ul style="list-style-type: none"> Fairfield City Centre Strategic Framework Cabramatta Future Directions Action Plan Smithfield - Wetherill Park Economic Analysis and Future Directions Action Plan Economic Development Strategy 	Manager Place and Strategy	Service Budget	○	Council is currently reviewing a number of strategies and plans which include: <ul style="list-style-type: none"> Strategy framework currently under development and will require consultation with local stakeholders City Centre urban design review Cabramatta Future Directions Action Plan has been drafted and requires an update to include new Dutton Plaza Smithfield - Wetherill Park Economic Analysis and Future (Directions Action Plan, Economic Development Strategy) has been finalised and presented to key stakeholders at a Discussion Group Meeting with responses being collated.
IN16020	Fairfield City Centre Tourism Pedestrian Signage Use existing street signage poles to add 'wayfinding blades' to guide visitors and residents from parking stations and public transport nodes to key service and retail locations in the City Centre.	Manager Place and Strategy	12,258	!	Project has been delayed due to additional construction projects underway in the same area, refer to IN16311 and IN17022.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPPMED1702	Events The following are to be held: <ul style="list-style-type: none"> • Cabramatta Calendar of Events (including Lunar New Year) • Cabramatta Moon Festival • Fairfield City Centre Calendar of Events (including Fairfield City Centre Christmas Carols and Tree Lighting event and street decorations) • Bonnyrigg Calendar of Events (including Lao New Year) • Sydney Morning Herald Good Food Month Program • Canley Heights Children's Christmas Party • Horsley Park Christmas Tree Lighting Event • Bring it On Festival - Career Corner • Small Business Seminars 	Manager Place and Strategy	Service Budget	○	Council hosted two events including: - Bonnyrigg Lao New Year - Cabramatta Lunar New Year
MPPMED1703	Stakeholder Liaison All the following are to be held and / or attended during the year: <ul style="list-style-type: none"> • Fairfield City Centre Business Forum • Smithfield - Wetherill Park Discussion Group • Bonnyrigg Town Centre Committee • Business Chambers of Commerce • Western Sydney Business Connection • Small Business Connect • Manage Business Email Group 	Manager Place and Strategy	Service Budget	○	Council attended a number of meetings including: - Cumberland Business Chamber - Fairfield Local Area Command Precinct Committee - Fairfield Chamber of Commerce - Canley Heights Restaurant Committee - Cabramatta Local Area Command Precinct Committee
MPPMED1704	Bonnyrigg Town Centre Activation Program Provide sponsorship opportunities for community groups to deliver activities that would support the Bonnyrigg Town Centre.	Manager Place and Strategy	Service Budget	○	Memorandum Of Understanding signed for upcoming events.

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Place Management and Economic Development	% Programmed initiatives completed	↔

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Hosted three free family events across the City to celebrate Australia Day. These events included free pool entry to the Prairiewood and Fairfield Leisure Centres, family activities and entertainment at the Fairfield Youth and Community Centre and a fireworks display at Canley Heights.
- Adopted the 2016-2026 Fairfield City Plan outlining the community's visions, priorities and goals of the next ten years, which were identified through extensive community consultation.
- Installed a weighbridge and new driveway at Council's Sustainable Resource Centre.

No.	Name	Responsible Officer	16/17 Budget	Status	Comments
MPLTFP1705	Productivity and cost containment initiatives Determine business priorities for projects to improve performance by the Business Improvement Unit.	Chief Financial Officer	Service Budget	✓	This project been completed and incorporated as part of a service review.
IN15352	Capital Upgrade Installations at the Sustainable Resource Centre Installation, road works and engineering of weighbridge.	Manager Sustainable Resource Centre	-	✓	Weighbridge and new driveway installed.
IN16337	Sustainable Resource Centre Expansion - Stage 1 and 2 Stage 2 - Seek development approval to expand the boundary to the east to accommodate stockpiled material and increase capacity.	Manager Sustainable Resource Centre	124,975	\$	It is proposed to increase the budget for this project by \$125,000 from the Sustainable Resource Centre Reserve to address the change in scope and cost that are required as a result of complex issues with the site arising from public authorities' requirements.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend
Access to Information	% Accuracy on property descriptions against NSW Land and Property Information description	↑
	% Requests for information (Government Information Public Access Act)	↓
Civic and Councillor Services	% Accurate and timely business papers published	↔
	# Code of conduct breaches	↔
Communications and Marketing	% Change in the number of followers on Facebook and Twitter	↑
	% Key publications (City Life and City Connect) published on time	↔
	% Graphic design and printing jobs completed within quoted timeframe	↓
Customer Service Administration Building	% Customers satisfied with service received at front counter and Call Centre	↑
Financial Management	\$ Change investment earning rate	↑
	% Long Term Financial Plan indicators are on target	↔
Financial Operations	% Invoices paid within nominated trading time	↔
	% Rate notices issued electronically	↑
Governance	% Internal audit recommendations implemented within agreed timeframes and budgets	↑
	% Governance initiatives completed within time and budget	↑
Human Resources	% Workforce Management Plan's actions completed on time	↔
	% Work Health Safety corrective actions identified and completed	↔
Information and Records Management	% Documents processed within three days of being received	↔
	% Electronic Data Records Management System support and training sessions delivered	↑
Information Technology	% Infrastructure and core systems availability during business hours	↑
	% Service levels met for Helpdesk /Desktop support and core application availability	↑
Enterprise Risk Management	% Incoming new claims for public liability	↑
Corporate Planning and Improvements	% Integrated planning and reporting requirements completed within 7 days of legislative timeframe	↔
	% Planning and reporting improvement program actions implemented within agreed timeframe	↑
	% Internal quality management audits completed	↓
	# Corporate business improvement programmed initiatives completed.	↔
Payroll	# Payroll reported errors	↑
Procurement, Fleet and Stores	% Purchasing and tendering compliance with policy and legislative requirements	↔
Property Development Fund	\$ Profit margin on council's property development and investment	n/a
Sustainable Resource Centre	# Tonnes CO2 emissions saved	↔

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING MARCH 2017

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 31 March 2017. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Third Quarter 2017 – 17 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

Item 1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 March 2017 indicates that Council's projected financial position at 30 June 2017 will be satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure."

Signed:

date: 17 May, 2017

Bradley Cutts
Chief Financial Officer
Responsible Accounting Officer

Item 2. Income and Expenditure Budget Review

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2016/17 financial year.

Operating Result

Council's operating result before capital items as at quarter ending 31 March, 2017 is a surplus of \$12.640m compared to budget surplus of \$1.333m.

FAIRFIELD CITY COUNCIL	Favourable Variance			
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%			
9 month period ended - 31 March 2017	Unfavourable variance greater than 10%			
	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	57,212	57,482	(270)	-0.5
Domestic Waste	21,488	21,198	290	1.4
Drainage Stormwater Levy	1,130	1,152	(22)	-1.9
User Fees and Charges	13,858	13,745	113	0.8
Interest & Investment Income	2,456	2,099	357	17.0
Other Revenue	16,261	13,709	2,553	18.6
Grant & Contribution Operations	14,767	14,541	226	1.6
Grant & Contribution Capital	13,911	8,823	5,088	57.7
Total Income from continuing operations	141,083	132,749	8,334	6.3
Expenses from Continuing operations				
Employee Costs	52,243	55,209	2,966	5.4
Debt Servicing Costs	23	23	0	0.0
Materials & Contracts	15,845	18,868	3,023	16.0
Depreciation, Amor & Impairment	22,810	23,518	708	3.0
Other Expenses	23,611	24,975	1,364	5.5
Total Expenses from continuing operations	114,532	122,593	8,061	6.6
Operating Surplus/(Deficit) from continuing operations	26,551	10,156	16,395	
Net Operating Surplus/(Deficit) before capital grants and contributions	12,640	1,333	11,307	

(More detailed commentary is explained below).

Income from Continuing Operations

The total Income for the nine months to March 2017 is \$141.083m compared to the budget of \$132.749m. The major variances are as follows:

User Fees and Charges

Actual	Budget	Variance
\$13.858m	\$13.745m	\$0.113m

The Major favourable variances are:

- \$0.289m Leisure Centre Membership & Entry Fees – due to
 - a) Membership Fees – owing to timing of budget
 - b) Sports/Recreation/Kiosk Sales - Extended hot periods gave rise to increased attendance at the Leisure Centre generally
 - c) Learn to swim schools had highest attendance rates in 22 years (with a high proportion of Liverpool residents attending our highly professional classes)
- \$0.030m Park Rental Income – Schools for the use of sports fields
- \$0.407m Other Fees – \$0.321m Equity return from Civic Risk Mutual (difficult to predict at the time of budget preparation)

However, the above favourable variances are offset by unfavourable variances in

- \$0.529m Child Care Enrolment Fees – due to
 - a) Ensuring that child care Bonds (\$0.280m) are placed into the balance sheet (as per Internal Audit requirement);
 - b) all Centres not operating at full capacity throughout the whole year;
 - c) compared to budget, the educator/carers numbers are down on expectation
- \$0.065m Showground – due to
 - a) Stretch budget target
 - b) Retail across the board is in a slump – affecting the Markets
 - c) Extremely hot weekends meant shoppers went to malls, as outside markets were too uncomfortable

Other Revenue

Actual	Budget	Variance
\$15.381m	\$13.410m	\$1.971m

Major favourable variances include:

- \$1.760m Recycling Income - continues beyond original forecasts due to unprecedented growth in the recycling business, and Product mix favouring higher gross margin products and thereby returning higher than anticipated income
- \$1.068m Tipping Fees – also due to the growth in the recycling business
Against these two aforementioned variances, is the Cost of Goods Sold unfavourable variance of \$1.850m returned a net result of \$0.978m better than budget
- \$0.616m S650 Parking Offence - equates to Parking Enforcement and Ordinance Administration. Fine income expected in the budget has been exceeded due to the community surpassing the parking regulations of the City

- \$1.726m accounting for Fair Value Adjustments - Triannual revaluation of investment properties at Meadows, Walker and Victoria streets

These are offset by unfavourable variances, primarily:

- \$0.847m Rental Income Property due to delay in leasing the retail area of Dutton Lane. It should be noted however that visitor numbers are now starting to build.
- \$0.295m Carpark Operations due to combination of Dutton Lane delayed opening and hence lower than expected usage - coupled with shoulder periods not being utilized as forecast
- \$0.296m Fines due to
 - a) Four Community Enforcement Officers (i.e. half the team) left mid to later 2016, and
 - b) Dumpers becoming more savvy (not leaving evidence behind in rubbish) so it's more difficult to identify/prosecute offenders.

Grant & Contribution – Operation

Actual	Budget	Variance
\$14.767m	\$14.541m	\$0.226m

The budget for receiving grants and contributions (Operations and Capital) is prepared based on the pattern of actual payments received in previous years. However, receipts do not always follow the same patterns, and as such Council may experience timing differences between the budget and actual receipt of grants.

Major favourable year to date variances include:

- \$0.398m Roads Financial Assistance Grant
- \$0.321m Grant Funds DADHC
- \$0.218m Grant Funds - LDC (NSW)

These are offset by unfavourable timing variances including:

- \$0.087m Financial Assistance Grant
- \$0.046m Operating Grants - Library
- \$0.133m Operating Grant - Roads/Bridges
- \$0.073m Operating Grants – Community Care
- \$0.030m Grant Funds DADHC
- \$0.108m Grant Funds - PDSP Child (NSW)
- \$0.416m Govt Fee Subsidies - CCB/CCR - A lower than anticipated occupancy rate has seen a total decrease to budget of \$0.416m in child care contributions

Grant & Contribution – Capital

Actual	Budget	Variance
\$13.911m	\$8.823m	\$5.088m

As noted above, the budgeted pattern of receipting grants and contributions may not always reflect what actually happens, and timing differences will occur as a result. The favourable variances year-to-date are:

- \$0.027m – Capital Grants - Recreation
- \$1.055m – Capital Grants-Roads/Bridges

- \$4.049m - S94 & S94A Capital Contributions - Major developments in the Western Sydney Employment Area, and increased activity throughout the City have contributed to the upswing in S94 & S94A

These are offset by Grants expected but not received by close of March financial accounting period, including:

- \$0.015m 'Other' Capital Grants

Profit from Disposal of Assets

Actual	Budget	Variance
\$0.880m	\$0.299m	\$0.581m

Generally, disposal of assets refers to plant and machinery. Of the \$0.581m variance in this area, \$0.357m refers to the sale of the last two blocks at Diamond Crescent.

Expenses from Continuing Operations

The total expenditure for the nine months to March 2017 is \$114.532m compared to the budget of \$122.593m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$52.243m	\$55.209m	\$2.966m

The favourable variance for the period can be attributed anecdotally to lower than the number of budgeted staff (awaiting vacant positions to be filled) and the management of leave

The following table on Employee Costs indicates variances by major expense types:

EMPLOYEE COST	2016/2017		
	YTD Actual	YTD Budget	YTD Variance
	\$000's		
Full Salaries & Wages Budget allocated		49,113	
Additional Budget Savings		(1,898)	
Salaries & Wages (Net of savings)	44,791	47,215	2,424
Overtime	1,719	1,665	(54)
Superannuation	4,782	4,954	172
Workers Compensation	416	460	44
Other	378	494	116
Training Cost	157	421	264
Total Employee Cost	52,243	55,209	2,966

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks) and Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award 2014) remains a priority. The March 2017 quarter 3 includes the effect of the compulsory Christmas 2016/New Year 2017 close down (7 working days), which has resulted in real decreases in outstanding Annual and Long Service leave compared to the previous quarter.

The Sick Leave value continues to decrease as a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOS�). This outstanding balance continues to be paid out as per options stipulated in the PPOS� 2013, and is now under \$1.0m.

To maintain the liability at a manageable level, the outstanding Annual and Long Service Leave hours need to be reduced by more than the increase in the salary and wage rates year on year. The outstanding leave hours for both Annual leave and Long Service Leave have been reduced.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Jun - 15	143,719	5,522,260
Jun - 16	130,024	5,149,551
Sep - 16	133,353	5,421,555
Dec - 16	137,935	5,623,348
Mar - 17	121,185	4,925,211

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun - 13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Jun - 15	288,598	11,460,500
Jun - 16	286,512	11,875,735
Sep - 16	279,464	11,969,973
Dec - 16	275,548	11,864,320
Mar - 17	265,037	11,414,120

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Jun - 15	-	1,185,461
Jun - 16	-	1,070,136
Sep - 16	-	1,082,827
Dec - 16	-	1,078,764
Mar - 17	-	966,581

Note: Values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$15.845m	\$18.868m	\$3.023m

Major favourable variances include:

- \$0.476m Capitalised Other Costs Distribution - The budget has this incorporated in the Capitalised employee costs - actual capitalised Employee and Capitalised Other Costs (basically Plant) are now being separated out
- \$1.876m Sundry Materials - This account is used by Sustainable Recycling Centre to put material into stock, and is offset when the contractor is paid for crushing materials (see below unfavourable variance)
- \$0.121m House Raising – There has been no house raising activity this financial year
- \$0.792m Maintenance & Repairs – general saving over multiple M&R accounts
- \$0.366m Plant Fuel - ULP, LPG,DIE – A combination of less vehicles in the fleet, smaller capacity engines and lower overall prices for fuel
- \$0.135m Software Maintenance – a timing issue
- \$1.178m Consultancies – 75% of this variance is due to timing issues
- \$0.302m Legal Fees - these are not easy to budget due to circumstances changing from year to year and are incurred on a needs basis.

The above have been offset by unfavourable variances in:

- \$1.818m Hire Charges Plant, Equipment – this is the cost incurred by the Sustainable Recycling Centre for crushing (see above favourable variance)
- \$1.001m Contract Work External - includes Election Costs \$324k (budget sits in another account/area), plus \$240k for removal of material from an external customer job site.

Depreciation

Actual	Budget	Variance
\$22.810m	\$23.518m	\$0.708m

Depreciation is currently \$0.708m below budget. In consultation with external auditors, a body of work was undertaken to review the depreciation methodology used at Council. This resulted in depreciation cost savings. Work continues on this exercise, particularly with infrastructure assets.

Other Expenses

Actual	Budget	Variance
\$23.611m	\$24.975m	\$1.364m

Major favourable variances include:

- \$0.213m Commission, Processing Fees - February inv. From OSR has not yet been received and the expense is lower than what was budgeted. Only 6 invoices processing fees received for Ordinance Administration. Overall, other areas quite low actual expenditure compared to budget
- \$0.111m Post Bill Pay Fee - timing issue
- \$0.114m Election Expenses – this has been offset by expenditure in 'Contract Work External' as shown above
- \$0.128m Postage - This is a timing issue - it is expected that the costs will be reined in by end of FY17
- \$0.889m Waste Recycling Charges - The budget is based on contracting 3rd party - However, the work has been brought in-house using FCC labour, hence savings made here
- \$0.318m Electricity Charges Street Lighting – timing issue (awaiting invoices from supplier)

The above have been offset by an unfavourable variance in:

- \$0.123m Bad Debts Written Off – this is a timing difference from 2015/16

Review of budget forecast to June 2017

An important part of the quarterly report is to make an assessment of the Council's full year predicted financial situation. In this way, the quarterly report provides a revision of the budget to incorporate new information and acts as a 'rolling forecast' to revise the budgeted full year predicted financial situation. In order to provide Council with a more accurate assessment of this predicted financial position a detailed analysis and assessment of the financial results year-to-date is undertaken within this report. This report provides detailed analysis of the variances between budgeted and actual financial performance, providing detailed commentary from the business to analyse and provide insights into these differences. Some of these operational variances are considered to be 'timing differences' in nature where the budget month predicted and the actual month that this item occurs varies. This means that these timing differences are expected to reconcile to original budget levels by the end of the financial year and not produce an overall variance to the expected budget position. Other variances are considered to be 'permanent differences' or new information that has not been considered or included in the budget. These will therefore result in an overall variance or change to the expected budget position. The inclusion of these 'permanent differences' in the quarterly report is important for Council to include as they will ensure that Council's revised budget, via the quarterly reporting process, aligns more closely to the full year predicted financial situation.

The impact of these permanent difference changes to the full year budget position at 30 June 2017 will equate to a \$7.2m increase in the net operating surplus (before capital grants and contributions) and an additional \$4m in capital contributions. The table below details those 'permanent differences' including summarised comments / reasons to include in the quarterly report required for Council's consideration to amend Council's full year budget.

Reconciliation/advice re: possible permanent budget differences

\$k				
Increase / (Decrease) in budgeted Income	Detail	Sub-total	Total	Details
User Fees & Charges:				
- Leisure Centre & Entry Fees	289			Memberships up, hot weather increased attendance, learn to swim classes enrolment
- Equity Return (from Civic Risk Mutual)	321			Net return of interests in Civic Risk Mutual
- Child Care Enrolment	(280)			Accounting change for Child Care Bonds
		330		
Other Revenue:				
- S650 Parking Fines	616			Parking fines exceed budget
- Fair Value Adjustments	1,726			Accounting standard requirement to revalue investment properties (3 Yrs)
		2,342		
Grants & Contributions - Operating				
- Govt Fee Subsidies (Childcare)	(416)			Lower than anticipated occupancy rate
		(416)		
Profit on Sale of Fixed Assets				
- Disposal of Diamond Cres (last 2 blocks)	357			Diamond Cres (sale of last 2 blocks)
		357		
TOTAL increase in budgeted income			2,613	
Decrease/(Increase) in Budgeted Expenses				
Salaries & Wages (general)	2,885			Below budgeted staff and leave reductions
		2,885		
Material & Contracts				
- Fuel	366			Reduced fleet, smaller engines & lower prices
- Contract Work	(240)			Removed material from job site
		126		
Depreciation	708			Depreciation methodology review
		708		
Other Expenses				
- Waste Recycling charges	889			Recycling bin efficiencies and improved rebates
		889		
TOTAL decrease in budgeted expenses			4,608	
Total 16/17 Permanent Operational Budget Differences			7,221	
Capital Adjustments				
Grants & Contributions - Capital				
- S94/S94A (West Syd Employ. Area)	4,049			Major developments in the Western Sydney Employment Area
		4,049		
Total 16/17 Permanent Capital Budget Differences			4,049	
Total 16/17 ALL Permanent Budget Differences			11,270	

Income & Expenditure Statement and Graphs

Council's Income and Expenditure statement as at end of March 2017 appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of Council's income and expenditure.

Income & Expenditure Statement

FAIRFIELD CITY COUNCIL

Budget review for the Quarter ended - 31 March 2017

Favourable Variance

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2016-2017							9 month period ended - 31 March 2017			
	Original Budget 2016/2017 \$000's	Approved Changes						Actual \$000's	Budget \$000's	Variance \$000's	Variance (%)
		Carry Forwards \$000's	Sep-2016 Review \$000's	Dec-2016 Review \$000's	Mar-2017 Review \$000's	2016/2017 Perm Change \$000's	Forecast 2016/2017 \$000's				
Income from Continuing Operations											
Ordinary Rates	76,672						76,672	57,212	57,482	(270)	-0.5
Domestic Waste	28,227						28,227	21,488	21,198	290	1.4
Drainage Stormwater Levy	1,541						1,541	1,130	1,152	(22)	-1.9
User Charges and Fees	18,378					330	18,708	13,858	13,745	113	0.8
Interest & Investment Income	2,868						2,868	2,456	2,099	357	17.0
Other Revenue	18,542					2,699	21,241	16,261	13,709	2,552	18.6
Grant & Contribution - Operations	20,456	112		94		(416)	20,246	14,767	14,541	226	1.6
Grant & Contribution - Capital	12,136	2,573	92	27		4,049	18,877	13,911	8,823	5,088	57.7
Total Income from continuing operations	178,818	2,685	92	121	0	6,662	188,378	141,083	132,749	8,334	6.3
Expenses from Continuing Operations											
Employee Costs	72,059	147		81		(2,885)	69,402	52,243	55,209	2,966	5.4
Debt Servicing Costs	31						31	23	23	0	0.0
Materials & Contracts	26,067	412		58		(247)	26,290	15,845	18,868	3,023	16.0
Depreciation, Amortisation & Impairment	32,202					(708)	31,494	22,810	23,518	708	3.0
Other Expenses	33,107	104	125	1		(766)	32,572	23,611	24,975	1,364	5.5
Total Expenses from continuing operations	163,465	663	125	140	0	(4,606)	159,788	114,532	122,593	8,061	6.6
Operating Surplus/(Deficit)	15,353	2,022	(33)	(19)	0	11,268	28,590	26,551	10,156	16,395	
Less: Grant & Contribution - Capital	12,136	2,573	92	27	0	4,049	18,877	13,911	8,823	5,088	
Net Operating Surplus/(Deficit) before capital income	3,217	(551)	(125)	(46)	0	7,219	9,713	12,640	1,333	11,307	

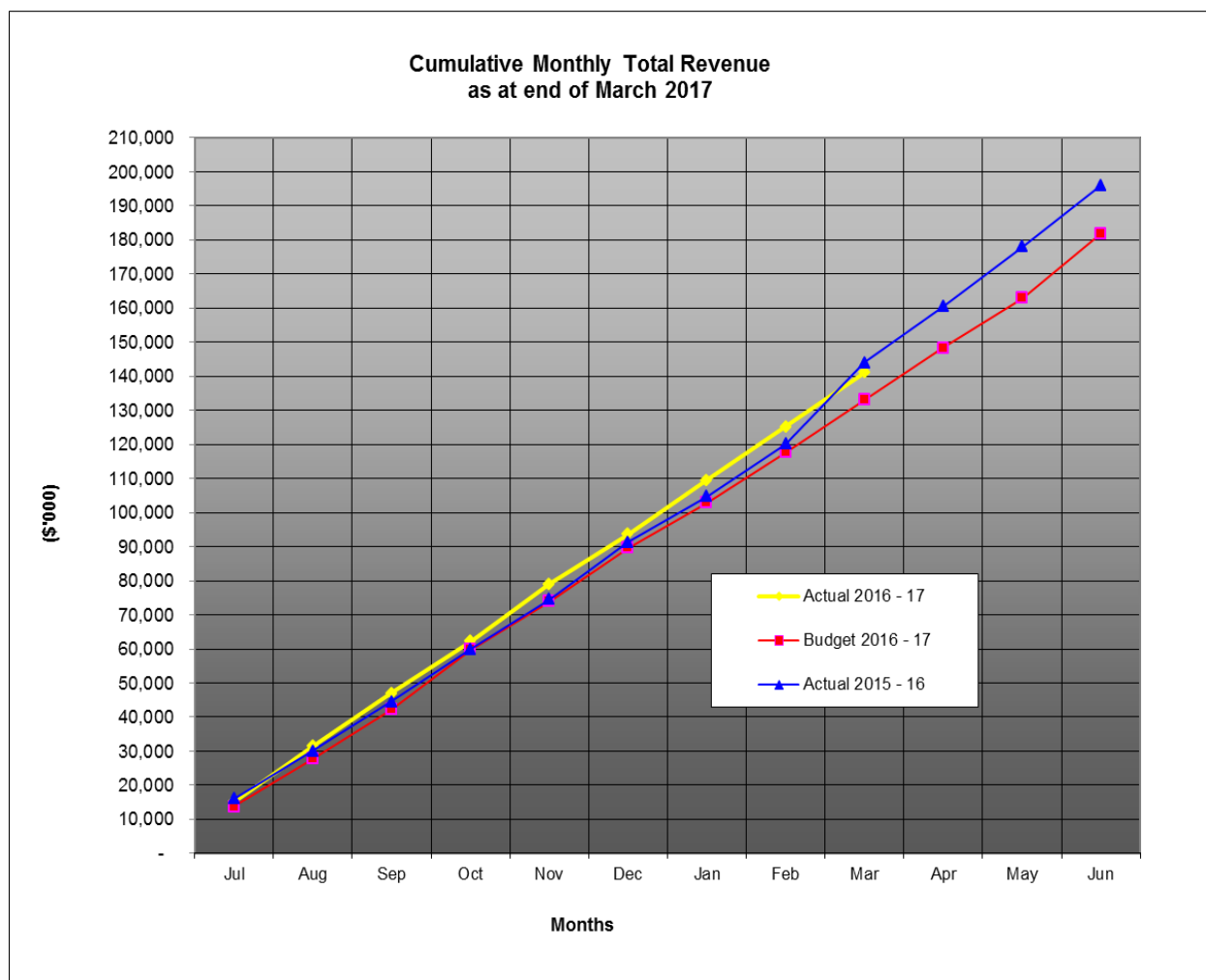
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Revenue

The following graph plots the monthly revenue on a cumulative basis. It graphs three separate sets of figures.

1. Actual revenue for the previous financial year 2015/16 (blue)
2. Cumulative budgeted revenue for the current financial year 2017/17 (red)
3. Actual year-to-date revenue to March 2017 (yellow)

The graph indicates that the revenue to March is trending ahead of budget and slightly lower than last year.



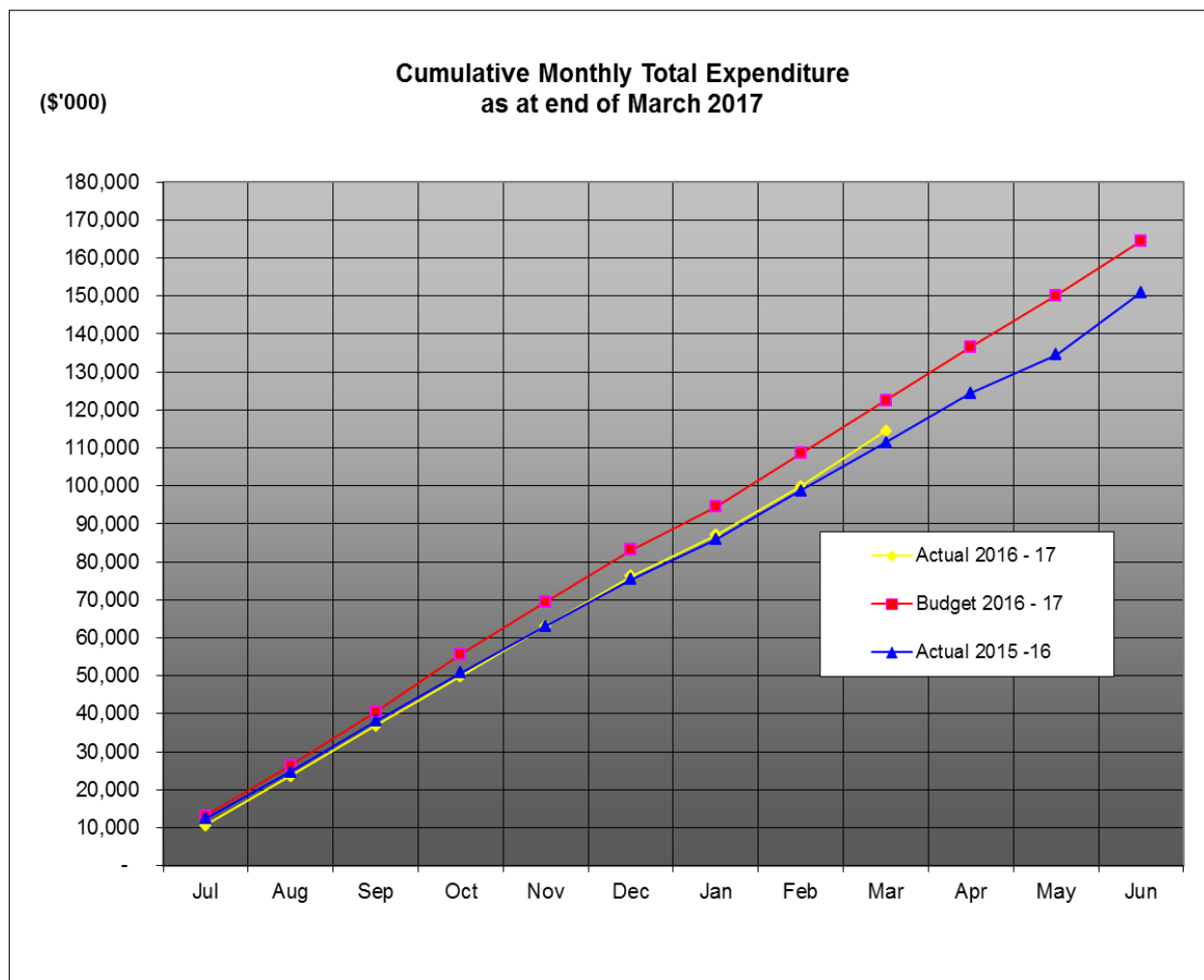
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Expenditure

Similarly, the following graph projects monthly expenditure on a cumulative basis. It graphs three separate sets of figures.

1. Actual expense for the previous financial year 2015/16 (blue)
2. The cumulative budgeted expense for the current financial year 2017/17 (red)
3. The actual year-to-date expenditure to March 2017 (yellow)

As can be seen, expenditure to the end of March 2017 is trending below budget for the current year and just above the comparative actual for last financial year.



Item 3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of March 2017 of \$30.637m
- II. Revised budget of \$62.722 is inclusive of 2015/16 carry overs

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 9 month period ended 31 March, 2017

	Full Financial Year 2016-2017							9 month period ended - 31 March 2017		
	Original Budget Year 2016/2017 \$000's	Approved Changes					Revised Budget 2016/2017 \$000's	Actual 2016/2017 \$000's	Revised Budget 2016/2017 \$000's	Variance 2016/2017 \$000's
		Carry Forwards \$000's	Sep-2016 Review \$000's	Dec-2016 Review \$000's	Mar-2017 Review \$000's	Jun-2017 Review \$000's				
Capital Funding										
Rates and other untied funding	21,254	2,083	0	(7)	0	0	23,329	13,420	23,329	9,909
Capital Grants	8,105	2,573	92	27			10,797	6,941	10,797	3,857
Capital Contributions - Other	0						0	6,971	0	(6,971)
Sale Proceeds	1,020	4,486					5,506	0	5,506	5,506
Funded by borrowing	0						0	0	0	0
Transfers to/from Grants	369	2,001					2,370	0	2,370	2,370
Transfers to/from S94 & S94A	2,118	1,450		(26)			3,542	91	3,542	3,451
Transfers - Town Centres	1,490	281		(500)			1,271	329	1,271	942
Transfers - Other Reserves	9,193	6,773		(59)			15,907	2,886	15,907	13,021
Total Capital Funding	43,549	19,646	92	(565)	0	0	62,722	30,637	62,722	32,085
Capital Expenditure										
Asset Purchases	2,437	1,383					3,820	3,281	3,820	539
WIP - Infrastructure Assets	37,519	18,264	92	(565)			55,310	25,444	55,310	29,866
Capitalised Employee Costs	3,192						3,192	1,195	3,192	1,997
Capitalised Material Costs	0						0	476	0	(476)
Loans Principal Repayments	401						401	241	401	160
Total Capital Expenditure	43,549	19,646	92	(565)	0	0	62,722	30,637	62,722	32,085

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects the expected full year result.

Item 4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of the quarter. It also shows the actual year end available cash position. The table below reflects that the Council continues a healthy cash position as at end of the third quarter of the 2016-17 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 31 March, 2017

	Projected Balances as at 31 March, 2017							Actual 31 March 2017 \$000's
	Original Forecast To Jun 2017 \$000's	Approved Changes					Revised Forecast Jun-17 \$000's	
		Carry Forwards \$000's	Sep-16 Review \$000's	Dec-16 Review \$000's	Mar-17 Review \$000's	Jun-17 Review \$000's		
Unrestricted								
Unrestricted Cash and Investments	9,082	(2,245)	(125)				6,712	24,457
Total Unrestricted	9,082	(2,245)	(125)	-	-	-	6,712	24,457
Externally Restricted								
Grants	6,302	421	92	121			6,936	7,419
Domestic Waste	26,745	(1,034)					25,711	25,356
Section 94	33,649	(1,450)		(26)			32,173	35,867
Stormwater Levy	3,563	(970)		(59)			2,534	2,501
Other Contributions	2,008						2,008	765
Total Externally Restricted	72,267	(3,033)	92	36	-	-	69,362	71,907
Internally Restricted								
Internally Restricted	19,208	(5,175)		(500)			13,533	26,930
Total Internally Restricted	19,208	(5,175)	-	(500)	-	-	13,533	26,930
Total Restricted	91,475	(8,208)	92	(464)	-	-	82,895	98,838
Total Cash & Investments	100,557	(10,453)	(33)	(464)	-	-	89,607	123,295
Available Cash & Investments	28,290	(7,420)	(125)	(500)	-	-	20,245	51,387

Note: The actual reflects the current position while the budget is the expected full year result.

Item 5. Third Quarter 2016 – 17 Budget Review Adjustments

The following adjustments have already been adopted by Council during this period (January – March 2017) for inclusion into the 2016-2017 Operational Plan.

OPERATIONAL REVENUE							
Project ID	Project Title	Meeting Date: Jan-Mar 17	Agenda Item Number	Income (Inc)/Dec \$	Funding Source	Status	Reason for Revision
MPSDC1715	Liveable and accessible City	14-Feb-17	7	(5,000)	Service Statement Budget	On-going Service Delivery	Eighteen strategies on Ageing have been delivered in this quarter including forums on the implementation of My Aged Care in a number of different community languages. In addition to services delivered, was voted by Council to accept a grant for \$5,000 at the February Council Meeting Item no. 7 from the NSW Department of Family and Community Services through the Seniors Festival Grants Program for the 2017 Fairfield Seniors Week Event.
IN17597	Infill planting at Sherwin Park and Johnston Park, Canley Vale	14-Mar-17	25	(10,000)	Grant	New Project	Council accepted a grant for \$10,000 at the February Council Meeting (item. 25) from Georges River Combined Councils Committee to conduct infill planting.
IN17598	Canley Vale Commuter Carpark Vegetation Offset Project	14-Mar-17	24	(5,246)	Grant	New Project	Council accepted a grant for \$5,246 at the February Council Meeting (Item. 24) from Transport for NSW to conduct offset planting of vegetation after the removal existing trees for the construction of the Canley Vale commuter car park.
				(20,246)	Increase in Income		

CAPITAL EXPENSE							
Project ID	Project Title	Meeting Date: Jan-Mar 17	Agenda Item Number	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
IN17504	Fairfield Showground	28-Feb-17	18	150,000	General	Budget Changed	Council voted \$150,000 for General funds at the February Council Meeting (Item 18) for the development of the Fairfield Showground Master Plan and project scope.
				150,000	Increase in Expense		

It is recommended that the following Quarter Three amendments to the current 2016/17 budget be adopted by Council. It is noted that the amounts in the tables below will be equally offset against corresponding expense and income values within the budget.

OPERATIONAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPFMP1707	Voluntary House Raising	(81,000)	Voluntary House Raising Reserve	Discontinued	No house has become available to date. Therefore it is proposed to return \$81,000 to the Voluntary House Raising Reserve.
MPFMP1708	Voluntary House Raising	(81,000)	Voluntary House Raising Reserve	Discontinued	No house has become available to date. Therefore it is proposed to return \$81,000 to the Voluntary House Raising Reserve.
MPBWR1707	Waste Enforcement Officer	(60,000)	Grant	Completed	It is proposed that this grant funding be utilised to provide the member contribution to the Western Sydney Regional Illegal Dumping (RID) Squad Program to better enforce and combat illegal dumping throughout Fairfield City.
MPWSIP1416	Waste and Sustainability Improvement Payment (WaSIP) Program	(30,000)	WASIP Grant	Discontinued	The project has been discontinued due to resourcing constraints and competing priorities. Therefore the budget of \$30,000 be returned into the WASIP Grant fund.
Service Statement	Managing of 3G Mobile CCTV Cameras	120,000	General	Budget Changed	Annual cost of managing mobile CCTV Cameras by external security company. This cost was omitted from the 16/17 Budget.
		(132,000)	Decrease in Expense		

CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
IN17067	Cycleway Shared Path Extension Program	(100,000)	Grant, Future Capital Works Reserve	Discontinued	Due to the Roads and Maritime Services (RMS) grant funding not being received, it is proposed that this project be discontinued and the associated budget of \$100,000 from the Future Capital Works Reserve be returned to the Reserve.
IN17067-1	Cycleway Shared Path Extension Program	(100,000)	Grant, Future Capital Works Reserve	Discontinued	Due to the Roads and Maritime Services (RMS) grant funding not being received, it is proposed that this project be discontinued and the associated budget of \$100,000 from the Future Capital Works Reserve be returned to the Reserve.
MPFMP1612	Flood Mitigation - Fairfield Catchment	(34,131)	Grant	Delayed	The project has been delayed due to the requirement to add into the plan, modelling for additional stormwater pits and pipes which was identified during the review. Due to the grant funding being incorrectly allocated during the carry forward, it is proposed to adjust the 2:1 funding to allocate \$34,131 to General Funding from Grants leaving \$68,263 in Grant funds.
MPBAR1705	Fairfield Leisure Centre hydraulics/fit out	(232,380)	General	Discontinued	This is a duplicate project with MPSRVCBU1705 and it is proposed to discontinue this project and reallocate the associated budget of \$232,380 from General funds into MPBAR1730 due to additional funding required for that project.
IN16291	Dutton Lane Redevelopment	1,812,000	Property Development Fund	Budget Changed	It is proposed to make a budget change to this project to address the costs arising from the additional works required for occupation including installation of CCTV cameras (\$12,000). The adjustment includes allowance for legal costs.
SSSCD1710	Partnerships	(20,000)	Service Statement Budget	Budget Changed	It is proposed to reduce the service budget by \$20,000 due to Council not receiving the Grant funding from NSW Government for the Western Sydney Live and Local Initiative as cash but rather as payment for services upon receipt of invoice.
MPFMP1706	Gregorace Place Floodway Construction	100,000	Stormwater Levy Reserve	Budget Changed	Due to unexpected land remediation requirements, it is proposed that an additional \$100,000 be allocated to this project from the Stormwater Levy Reserve.
INSRV1601	WaterPark	1,842,000	SRV, Future Capital Works Reserve	Budget Changed	Aquatopia (waterpark) has been opened to the public however an increase to the budget is required due to scope of work changes identified including installation of CCTV cameras (\$42,000).
IN16337	Sustainable Resource Centre Expansion - Stage 1 and 2	125,000	SRC Reserve	Budget Changed	It is proposed to increase the budget for this project by \$125,000 from the Sustainable Resource Centre Reserve to address the change in scope and cost that are required as a result of complex issues with the site arising from public authorities' requirements.
IN17365	Emerson Park Upgrade- Stage 2	30,000	General	Budget Changed	It is proposed that the budget for this project be increased by \$30,000 from General fund to address existing asset upgrades to meet specifications.
SSCCTV1701	CCTV Cameras in Public Domain	100,000	General	Budget Changed	CCTV cameras have been placed across the city (exclusive of budgets) in public domain areas such as Obstacle Course, Crescent Plaza and Youth Centre.
		3,522,489	Increase in Expense		

Item 6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of quarter three, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators					
Indicator 1 Operating Surplus/(Deficit) Ratio					
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.			
	Target	An operating surplus of about 3.0% of own sourced income to be sustained into the future			
	Result	2016/17	9 Months	11.45%	Comment: This result indicates that Council has contained operating expenditure within operating revenue.
		2015/16	Full Year	7.96%	
	2014/15	Full Year	2.75%		
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)					
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.			
	Target	Maximum 20% with increases subject to maintenance of operating surpluses.			
	Result	2016/17	9 Months	0.38%	Comment: Indebtedness stable at a low level.
		2015/16	Full Year	0.17%	
	2014/15	Full Year	1.65%		
Indicator 3 Net Interest Cover Ratio					
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.			
	Result	2016/17	9 Months	100%	Comment: Council is a net lender.
		2015/16	Full Year	100%	
	2014/15	Full Year	100%		
Indicator 4 Net Borrowing Ratio					
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained.			
	Result	2016/17	9 Months	0.04%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.
		2015/16	Full Year	0.06%	
	2014/15	Full Year	0.09%		
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio					
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.			
	Target	1:1 ratio			
	Result	2016/17	9 Months	0.84:1	Comment: The ratio indicates that Council is renewing its assets at a rate marginally less than the benchmark.
		2015/16	Full Year	2.25:1	
	2014/15	Full Year	0.67:1		

Financial Sustainability Indicators (cont'd)

Indicator 6 Unrestricted Current Ratio

Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.		
Target	above 2:1 ratio		
Result	2016/17	9 Months	2.8:1
	2015/16	Full Year	2.96:1
	2014/15	Full Year	2.57:1

Comment: This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills.

Indicator 7 Sources of Ordinary Revenue

Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.						
Target	No target - but comparatives and trends considered.						
Result	Category of Ordinary Revenue	Fairfield City Council					
		31st March 2017		30th June 2016		30th June 2015	
		\$'000's	%	\$'000's	%	\$'000's	%
	Rates and Annual Charges	79,830	57%	103,729	53%	99,572	58%
	User Charges and Fees	13,858	10%	17,687	9%	16,873	10%
	Interest	2,456	2%	3,209	2%	3,399	2%
	Grants	19,549	14%	35,681	18%	27,495	16%
	Contributions	9,129	5%	9,381	5%	8,620	5%
	Other Revenue	16,261	12%	26,299	13%	16,514	9%
	Total	141,083	100%	195,986	100%	172,473	100%

Comment: This indicator tracks the trend in Council's major revenue categories. The revenue distribution reflects past years experience.

Indicator 8 Dissection of Expenses from Continuing Operations

Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.						
Target	No target - but comparatives and trends considered.						
Result	Category of Expenses from Continuing Operations	Fairfield City Council					
		31st March 2017		30th June 2016		30th June 2015	
		\$'000's	%	\$'000's	%	\$'000's	%
	Employee Costs	52,243	46%	67,163	44%	67,811	45%
	Materials and Contracts	15,845	14%	23,943	16%	22,474	15%
	Borrowing Costs	23	0%	49	0%	61	0%
	Depreciation	22,810	20%	28,544	19%	30,118	20%
	Impairment		0%	0	0%	0	0%
	Other Expenses	23,611	21%	31,233	21%	30,150	20%
	Total	114,532	101%	150,932	100%	150,614	100%

Comment: This indicator tracks the trend in Council's major expenditure categories. The expenditure distribution reflects past years experience.

Other Indicators					
Indicator A Asset Maintenance/Maintenance Required					
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets.			
	Target	1:1 ratio			
	Result	2016/17	9 Months	0.56:1	Comment: This result indicates that the annualised average asset maintenance is less than 1.0 indicating that Council is investing marginally less funds to stop any infrastructure backlog from growing.
		2015/16	Full Year	0.95:1	
2014/15		Full Year	0.93:1		
Indicator B Outstanding Rates, Charges & Fees					
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income.			
	Target	less than 5%			
	Result	2016/17	9 Months	3.60%	Comment: Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.
		2015/16	Full Year	3.51%	
		2014/15	Full Year	2.84%	
	Results below are adjusted for ratepayers who have arrangements, including pensioners				
	Result	2016/17	9 Months	2.36%	Comment: As above
2015/16		Full Year	1.70%		
2014/15		Full Year	2.29%		
Indicator C Other Debtors Outstanding Ratio					
	Principle	Compares the outstanding Other Debtors against total invoices raised.			
	Target	less than 10%			
	Result	2016/17	9 Months	5.71%	Comment: This ratio is within the benchmark and will continue to be a focus for Council.
		2015/16	Full Year	6.22%	
2014/15		Full Year	6.67%		

Item 7. Contracts and Other Expenses Budget Review

7 a. Contracts Budget Review

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/03/2017				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
N/A	N/A	\$0		
		\$0		

7 b. Other Expenses Budget Review

Listed below for information is year to date expenditure for Consultancies and External Legal Fees. For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 31 March, 2017		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	557,976	Y
Legal Fees	582,625	Y

Item 8. Statutory Investment Report

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of March 2017 was 2.43% against an average benchmark of 1.78%. The average benchmark performance is Bloomberg AusBond Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of March was \$0.268m. This was \$0.027m above budget for the month (based on an average investment portfolio of \$90m).

Year to date actual earnings at end of March 2017 is \$2.268m against budgeted earnings of \$1.887m, above budget by \$0.381m. During the month of March 2017, two term deposits matured, totalling \$6m with \$18m being reinvested in five term deposits. This included \$12m from additional funds that were surplus to current requirements.

Fairfield City Council									
Investment Report Summary									
March-2017									
Borrower	Rating	Value as at 28-Feb-17	Value as at 31-Mar-17	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month (annualised) Return	Financial YTD (annualised) Return
Direct Investments									
<u>Investments at Face Value - Original</u> <u>Maturity Term Less than 1 year</u>									
NAB TD	A-1+	\$3,000,000		0.00%	\$3,000,000	9-Sep-16	9-Mar-17	2.60%	2.60%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	19-Oct-16	19-Apr-17	2.70%	2.70%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	19-Oct-16	21-Jun-17	2.70%	2.70%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	5-Jul-16	4-Jul-17	2.85%	2.85%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.44%	\$3,000,000	2-Aug-16	2-Aug-17	2.80%	2.80%
CBA TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	2-Aug-16	2-Aug-17	2.61%	2.61%
NAB TD	A-1+	\$5,000,000	\$5,000,000	4.07%	\$5,000,000	9-Sep-16	6-Sep-17	2.68%	2.68%
Westpac TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	14-Oct-16	18-Oct-17	3.00%	3.00%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	3-Nov-16	4-Apr-17	2.70%	2.70%
NAB TD	A-1+	\$4,000,000	\$4,000,000	3.25%	\$4,000,000	7-Dec-16	6-Jun-17	2.70%	2.70%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	14-Dec-16	14-Jun-17	2.63%	2.63%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.44%	\$3,000,000	25-Jan-17	26-Apr-17	2.60%	2.60%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	25-Jan-17	24-Jan-18	2.66%	2.66%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.44%	\$3,000,000	31-Jan-17	27-Jun-17	2.55%	2.55%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	8-Feb-17	12-Jul-17	2.60%	2.60%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.44%	\$3,000,000	8-Feb-17	11-Oct-17	2.60%	2.60%
Bankwest	A-1+		\$3,000,000	2.44%	\$3,000,000	9-Mar-17	9-May-17	2.50%	2.50%
Bankwest	A-1+		\$5,000,000	4.07%	\$5,000,000	16-Mar-17	19-Apr-17	2.25%	2.25%
Bankwest	A-1+		\$5,000,000	4.07%	\$5,000,000	16-Mar-17	17-May-17	2.50%	2.50%
Bankwest	A-1+		\$2,000,000	1.63%	\$2,000,000	16-Mar-17	26-May-17	2.50%	2.50%
Total - Investments at Face Value -		\$42,000,000	\$54,000,000	43.93%					
Original Maturity Term Less than 1 yr									
<u>Investments at Face Value - Original</u> <u>Maturity Term Greater than 1 year</u>									
NAB TD	A-1+	\$3,000,000		0.00%	\$3,000,000	3-Mar-15	02-Mar-17	3.13%	3.13%
NAB TD	A-1+	\$1,000,000	\$1,000,000	0.81%	\$1,000,000	9-May-16	9-May-17	2.85%	2.85%
NAB TD	A-1+	\$5,000,000	\$5,000,000	4.07%	\$5,000,000	1-Sep-15	30-Aug-17	2.75%	2.75%
ANZ TD	A-1+	\$5,000,000	\$5,000,000	4.07%	\$5,000,000	1-Sep-15	06-Sep-17	2.67%	2.67%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.25%	\$4,000,000	6-Nov-13	06-Nov-18	2.65%	2.69%
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	0.81%	\$1,000,000	25-Jul-14	25-Jul-19	2.59%	2.66%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	11-Nov-14	11-Nov-19	2.63%	2.65%
Westpac Snr Debt	AA-	\$2,500,000	\$2,500,000	2.03%	\$2,500,000	28-Jul-15	28-Jul-20	2.67%	2.73%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	28-Oct-15	28-Oct-20	2.85%	2.91%
<u>Investments at Face Value - Original</u> <u>Maturity Term Greater than 1 year</u> <u>(continued from previous page)</u>									
Westpac Snr Debt	AA-	\$3,000,000	\$3,000,000	2.44%	\$3,000,000	17-Feb-16	28-Oct-20	2.85%	2.91%
CBA Snr Debt	AA-	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	17-Feb-16	18-Jan-21	2.93%	3.01%
ANZ Snr Debt	AA-	\$4,300,000	\$4,300,000	3.50%	\$4,300,000	7-Apr-16	7-Apr-21	2.96%	3.02%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.63%	\$2,000,000	3-Jun-16	3-Jun-21	2.95%	2.98%
CBA Snr Debt	AA-	\$4,000,000	\$4,000,000	3.25%	\$4,000,000	12-Jul-16	12-Jul-21	2.99%	3.05%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.25%	\$4,000,000	16-Aug-16	16-Aug-21	2.91%	2.89%
Westpac FR TD	AA-	\$5,000,000	\$5,000,000	4.07%	\$5,000,000	09-Feb-17	9-Feb-22	2.97%	2.97%
Westpac FR TD	AA-		\$3,000,000	2.44%	\$3,000,000	02-Mar-17	2-Mar-22	2.94%	2.94%
Total - Investments at Face Value -		\$49,800,000	\$49,800,000	40.51%					
Original Maturity Term Greater than 1 yr									
<u>Investments at Current Value</u>									
Emerald Reverse 2007-1 Class C	A	\$226,384	\$227,543	0.19%	\$500,695	21-Jul-11	21-Jul-27	2.73%	2.80%
CBA Zero Coupon Bond	AA-	\$3,912,800	\$3,920,880	3.19%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$27,709,399	\$14,987,997	12.19%				1.50%	1.53%
Total - Investments at Current Value		\$31,848,582	\$19,136,420	15.57%					
TOTAL - Direct Investments		\$123,648,582	\$122,936,420	100.00%					

INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

Direct Investments

1. Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 March 2017
AAA Category	A-1+	100%	65.06%
AA Category	A-1	100%	34.75%
Less than AA Category		0%	0.19%

2. Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	31 March 2017
AAA Category	A-1+	45%	30.10%
AA Category	A-1	35%	14.24%
Less than AA Category		0%	0.19%

3. Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	31 March 2017
Portfolio % < 1 year	100%	65.06%
Portfolio % > 1 year < 3 years	60%	8.88%
Portfolio % > 3 years < 5 years	30%	25.87%
Portfolio % > 5 years	0%	0.19%

2016/2017 Cumulative Earnings on Investment

