



Our home
Our City Our future

April to June 2017 QUARTERLY REPORT

Revised 2013-2017 Delivery Program and
2016-2017 Operational Plan



THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available and will be included in Council's Business Paper.

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1. PURPOSE OF THIS REPORT

Fairfield City Council's April to June 2017 - Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the Revised 2013-2017 Delivery Program and the 2016-2017 Operational Plan.

The report is structured to provide concise information on the outcomes which have been achieved for the community.

The report has three elements.

Element 1 – of the report focuses on the Revised 2013-2017 Delivery Program and how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the plan.











Element 2 - of the report focuses on the 2016-2017 Operational Plan implementation and the status of the projects and programs by exception. There are projects and programs that have been completed, are required to be changed, or added for Council's consideration. It is important to note that the delayed projects are those that have been identified as not meeting the set timeframe for delivery of the project however this does not mean that it will not be delivered by the end of the financial year.

Element 3 - is a report of the Council's financial position for the quarter against the 2016-2017 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

Council is committed to being transparent and informing the community of the on-going progress towards the community's goals and priorities through its performance reporting. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	On-going Service Delivery:	Major Programs on service areas that are on-going or regularly delivered by Council.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinue:	Project is recommended / resolved not to proceed.
	Budget Change:	Budget adjustment for a project is recommended.
	Scope Change:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postpone:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

2. EXECUTIVE SUMMARY

The Quarterly Report has been developed around each of the five themes, as identified in the Revised 2013-2017 Delivery Program. It also reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the themes during the April to June 2017 quarter.

Key Highlights during the Quarter

During the quarter April to June 2017 some of the key highlights include:

- Delivered a successful Bring it On! Festival to more than 10,000 people with a full program of entertainment.
- Adopted the Fairfield City Council Disability Inclusion Action Plan 2017 to 2021 to support people with a disability encourage inclusion.
- Completed construction of the circuit walking path and outdoor gym equipment in Bosnjak Park on Edensor Road, Edensor Park.
- Provided evidence at the Public Hearing for the Standing Committee on Migration Inquiry into Migrant Settlement Outcomes.
- Completed works including street sweeping and landscaping in 26 suburbs as part of the Street Beautification program.
- Reduced the electricity consumption of Council's top 11 sites by 230,622kWh.
- Opened 39 new angled car parking spaces in The Crescent, Fairfield.
- Installed seven speed radar signs to help reduce speeding across the city.
- Undertook over 187 traffic, transport and road safety initiatives during this quarter.
- Installed new granite seating in Freedom Plaza and replaced timber slat seats in John Street, Cabramatta.
- Adopted The Asset Management Strategy 2017/18-2020/21 as part of Council's resourcing strategy.
- Constructed the overland flow path to mitigate flooding at Gregorace Place Reserve.
- Collected more than 117.6 tonnes of waste from Gross Pollutant Trap units and creeks across the City.
- Held the first Interfaith Event Lunch@Bibby's to celebrate the many cultures and faiths represented in the area.
- Installed a structural tree pit with a raised sandstone block edging at the Villawood Town Centre.
- Adopted the 2017/18 - 2020/21 Delivery Program and 2017-2018 Operational Plan including the 2017-2018 Pricing Policy, Fees and Charges.
- Adopted The Long Term Financial Plan 2015/16-2024/25 as part of the Resourcing Strategy.
- Provided a concierge service at Council libraries as part of the new Customer Experience Program.
- Increased the rates notices issued electronically to residents by 111, which is an increase of 10% on the previous quarter.
- Adopted the 2017/18-2020/21 Workforce Management Plan 25 as part of the Resourcing Strategy.

Measuring Our Progress - Revised 2013-2017 Delivery Program

The Delivery Program is a four year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the Revised 2013-2017 Delivery Program as a whole to ensure that Council is achieving what was

projected to be completed. Currently Council is implementing year 4 of the Revised 2013-2017 Delivery Program with Council's performance to date since July 2013 demonstrated in **Figure 1**.

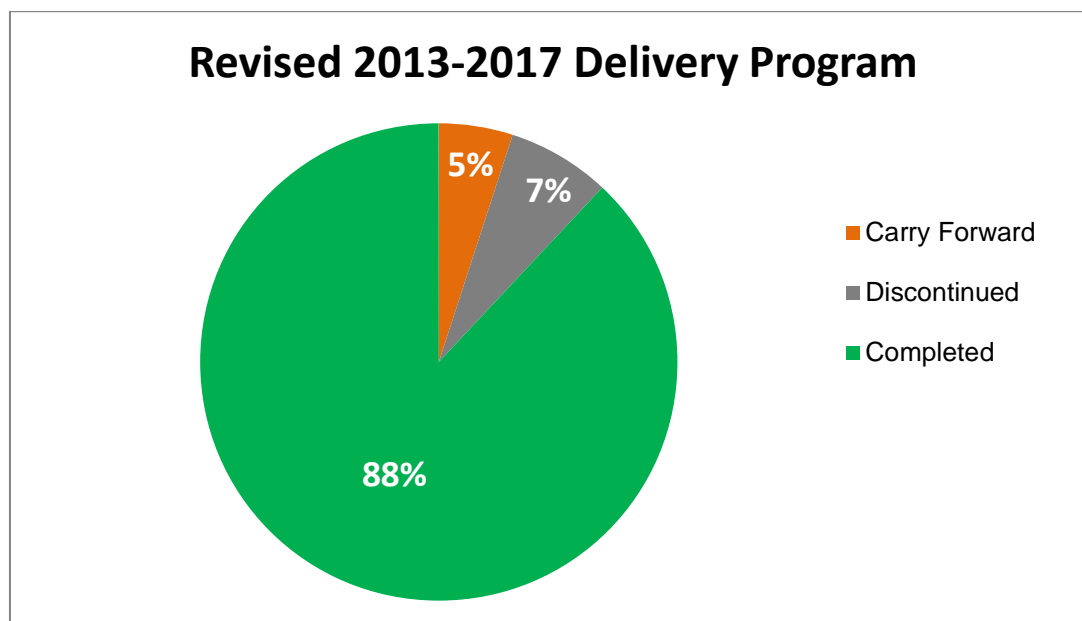


Figure 1: Overall status of projects and programs in the Revised 2013-2017 Delivery Program

The projects, major programs and services that are identified to be delivered during the 4 year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are reported in the Quarterly Reports.

Of the total projects identified in the Revised 2013-2017 Delivery Program 88% have already been completed, with 7% of projects discontinued and 5% of projects being proposed to be carried forward into the 2017/18-2020/21 Delivery Program.

Revised 2013-2017 Delivery Program Indicators

Indicators are used to review Council's progress against the Revised 2013-2017 Delivery Program. They are broken down into the five theme areas and used to set targets for each Council Service to work towards achieving the community's goals and outcomes as identified in the Fairfield City Plan. The performance of these Indicators are reviewed each quarter with the overall statuses identified below. Detailed performances for the individual indicators are contained within each Theme area of the report.

Theme Area	Overall Performance
THEME ONE – Community Wellbeing	↑ (Working towards Community Goals)
THEME TWO – Places and Infrastructure	↑ (Working towards Community Goals)
THEME THREE – Environment Sustainability	↔ (No change)
THEME FOUR – Local Economy and Employment	↔ (No change)
THEME FIVE – Good Governance and Leadership	↑ (Working towards Community Goals)

2016-2017 Operational Plan

The Operational Plan sets out in detail the services, projects and major programs that Council will deliver each financial year and the resources required to achieve this. The status of the projects and programs in the 2016-2017 Operational Plan are detailed in **Figure 2**. below:



Figure 2: Status of all projects and programs for the 2016-2017 Operational Plan

There were 265 projects and programs identified in the 2016-2017 Operational Plan to be delivered by Council up to June 2017, 86% have been completed with only 14% of projects being proposed to be carried forward into the 2017-2018 Operational Plan.

Project Status Summary by Quarter

Figure 3 below displays the status of the projects, major programs and services for the financial year to date:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Delayed	65	39	54	0
Scope Change	0	5	1	0
Budget Change	0	23	8	0
Progressing	410	286	207	0
Completed	87	125	74	185
On-going Service Delivery	26	24	36	0
Postponed	1	3	0	0
Discontinued	1	3	6	1
Carry Forward	0	0	0	79
TOTAL	590	508	387	265
New Projects	1	6	2	0

Figure 3: Status of all Projects and Programs per quarter

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2016-2017 Operational Plan by exception, which means this report identifies projects that are delayed, discontinued, postponed, carried forward, budget and/or scope changes, are a new project or an ongoing service delivery. Projects that are progressing and are expected to be completed this financial year are not included in this report.

Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during this financial year.



THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

Key Highlights

- Delivered a successful Bring it On! Festival to more than 10,000 people with a full program of entertainment lead by X-Factor Finalists In Stereo, Vlado and the Fisher Boys, comedians Paul Fenech and Ashur Shimon as well as various local young talent.
- Adopted the Fairfield City Council Disability Inclusion Action Plan 2017 to 2021, which aims to remove the barriers people with disability face and to support inclusion.
- Completed construction of the circuit walking path, totem sign and distance markers in Bosnjak Park on Edensor Road, Edensor Park along with the installation of street workout style gym equipment to assist the community in getting fit and healthy.
- Provided evidence at the Public Hearing for the Standing Committee on Migration Inquiry into Migrant Settlement Outcomes and participated in the NSW Local Government Refugee, Humanitarian and Migrant Settlement Network meetings.
- Completed beautification works in 26 suburbs as part of the Street Beautifying program which included street sweeping, weed removal, grass and tree trimming and the collection of abandoned shopping trolleys, litter and rubbish.
- Held a flag raising ceremony as part of National Reconciliation Week at the Administration Office at Wakeley, which was attended by a number of Aboriginal Elders as well as members of Council's Multicultural Advisory Committee, local schools and Council staff.
- Launched The Fairfield City Settlement Action Plan.
- Completed the construction of the Wilson Road Circuit Walking Path to provide facilities for the public to get active and healthy.
- Held and supported 24 community events this quarter including Youth week events, Disability Inclusion Action Plan consultations, Stepping Stones to School Expo, Reconciliation Flag Raising ceremony, Newly Arrived Youth Engagement Day, Youth Leadership & Mentoring Day and Migration & Western Sydney Overturning Misconceptions Forum.
- There were over 7,056 customer visits to Fairfield Museum and Gallery this quarter with six exhibitions held as well as 20 "Living the Past" education tours delivered and seven workshops for the community.
- Held seven events or festivals at the Fairfield Showground with more than 246,947 visitors attending activities including the Fairfield Markets and Pickers Bazaar.

- There were 268,543 visitors to libraries in the City this quarter which is an increase of 27% over the same period in the previous year.
- A total of 111,871 loans were made by the Library and usage of the Library's collection of eBooks and digital resources continued to increase with over 30,000 uses being made.
- Provided 30 Library programs and 13 events with a total of 597 sessions attended by more than 9,710 people this quarter, including puppet shows, Robot workshops, hip hop dance lessons and bubble soccer.
- Continued to conduct sessions through the Library's Smart Bar Service with 67 sessions assisting 269 people of which more than 67% were conducted in either Vietnamese or Chinese.
- The Bicycle Recycling Program received a total of 82 bikes of which 37 of them were recycled and 43 community rides were conducted for over 555 participants.
- Supported NSW Health's "Make Healthy Normal" campaign with signs to encourage adults to engage in physical activity while supervising children at the Fairfield Adventure Playground.
- More than 1,119 young people accessed the Youth Hours drop-in programs offered at the Fairfield Youth and Community Centre.
- Presented cheques at the cultural grants ceremony at Fairfield City Museum and Gallery to the eight successful applicants for the Creativity Grants Program.
- Provided grants to two local organisations to deliver community events for Refugee Week.
- Received a total of 276 submissions for ClubGrants of which 118 projects were selected for funding.
- Advocated on behalf of the community by participating in the Liquor and Gaming NSW review into the Local Impact Assessment process.
- Provided stakeholder consultation for the South West Sydney Local Health District Strategic Plan.
- Opened a new exhibition at the Whitlam Library Cabramatta, titled Journeys in Fairfield features images and stories about the Cabramatta and Villawood Hostels, which were operational between the 1950s and 1980s.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
IN17305	Wilson Road Reserve - Bonnyrigg Heights Upgrade Stage 2 Construct a cycleway and bridge crossing over Wilson Creek to improve accessibility and utilisation of the Reserve	Manager City Assets	407,208	376,825		The project was delayed due to the additional creek restoration works required prior to construction. It is proposed that the project and associated funds of \$45,000 from Grant funds and \$331,825 from Section 94A be carried forward into the 2017-2018 Operational Plan.
IN17013-2	Interwoven Arts Program in the Fairfield City Centre Implement a program that integrates 'artwork' into Fairfield Town Centre upgrades to involve the community in making our City Centre more attractive and inclusive of our cultural diversity. This project will be integrated into The Crescent Plaza enhancement design. Year 2 of a 4 year program	Manager Place and Strategy	30,000	21,901		The project was delayed due to additional footpath works being carried out in the same area, therefore it is proposed that the project and associated funds of \$21,901 from Town Centre Reserve be carried forward into the 2017-2018 Operational Plan.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
IN17392	Flag Pole with Country Distance Markers Construction of a large flag pole, which also incorporates distance markers of other countries.	Manager Place and Strategy	100,000	95,999		The project was delayed while Council considered the scope of the project and location to make it a destination attraction within the city. It is proposed that the project and associated funds of \$95,999 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17308-1	Circuit Walking Paths in Parks - Stage 2 - Implementation of additional gym equipment Construct circuit walking paths as a cost effective way to assist the community in getting fit and healthy. In 2016-2017 the location will be at Bosnjak Park on Edensor Road, Edensor Park. Stage 2 includes implementation of gym equipment including street workout style equipment – being dip bench, bench, parallel bars, push up bars and a combi unit.	Manager City Assets	20,000	n/a		Circuit walking paths and installation of additional gym equipment at Bosnjak Park have been completed, which included an iconic sign, totem sign, street workout style gym equipment and distance markers.
MPSDC1701	Diverse cultural communities are respected and celebrated Implement programs from the Fairfield Cultural Plan 2011-2015	Manager Cultural Development	Service Budget	n/a		Council delivered actions across all four goals of the Cultural Plan, including: - a range of exhibitions focused on diverse cultural communities - supported the production of three short films by local producers - investigated cultural diversity in the arts - supported local creative social enterprises.
MPSDC1702	Diverse cultural communities are respected and celebrated Implement actions from the Aboriginal and Torres Strait Islander Section Plan 2011-2016.	Manager Cultural Development	Service Budget	n/a		A total of three actions were implemented including: - Adopted the Aboriginal Heritage Study. - Awarded \$9,000 grants for NAIDOC Week 2017. - Delivered seven actions from Dyalgala Reconciliation Action Plan.
MPSDC1703	Diverse cultural communities are respected and celebrated Manage Social Change by providing access to grant funding through the Creativity Grant Program.	Manager Cultural Development	Service Budget	n/a		There were a total of eight successful applicants for the Creativity Grant Program with grants totalling \$40,000 presented at the cultural grants ceremony at Fairfield City Museum and Gallery.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
MPSDC1704	Diverse cultural communities are respected and celebrated Celebrate our diversity and multiculturalism through events and festivals.	Manager Cultural Development	Service Budget	n/a	✓	Council provided grants to two local organisations to deliver community events for Refugee Week and the Fairfield City Settlement Action Plan was launched.
MPMG1703	Public programs The Museum and Gallery offers creative activities for people of all ages and abilities. From pre-schooler's and children's art classes, to adult creative and lifestyle classes and art workshops for people with disabilities, Memory Box for seniors and events to celebrate special days.	Manager Cultural Development	Service Budget	n/a	✓	The Museum and Gallery delivered 20 Living the Past education tours and seven workshops for the April school holidays including: <ul style="list-style-type: none"> - a Ceramic Jewellery workshop; - World Tai Chi and Qigong Day event; - the launch of the Iraqi Cultural Festival and opening of the Shanasheel exhibition; - Accessible Workshops for people from Iraqi and Arab speaking backgrounds; - the public launch of the Ngarunga Gurubadu: Stories of rivers and water exhibition.
MPMG1704	School holiday programs School holiday activities include art workshops that explore the themes of current exhibitions for pre-schoolers, children and families.	Manager Cultural Development	Service Budget	n/a	✓	Seven School Holiday workshops were delivered for 88 children during the quarter including: Drawing Olympics; Abstract Art; Hula Hoops; The Magic Garden; Chocolate Chip Cookies; and Monster Mash.
IN17343	Whitlam Library Modernisation Fit out and furnishing additions to the Whitlam Library featuring group study spaces and viewing areas. Year 2 of a 2 year program.	Manager Library Services	100,000	n/a	✓	Work has been completed.
MPMG1708	Artist in residence The resident artist responds to objects from the social history collection, the site or the multicultural make up of Fairfield to produce a new body of work.	Manager Cultural Development	Service Budget	n/a	✓	Loribelle Spirovski continued her artist-in-residency, working in the studio and preparing for the opening of her exhibition.
MPSDC1705	Healthy and active community Implement the Bicycle Recycling Program.	Manager Social Development	Service Budget	n/a	✓	A total of 82 bikes were received of which 37 bikes recycled and 31 bikes were loaned out. There were 43 rides conducted with over 555 people participating and volunteers spent over 310 hours on the Bicycle Recycling Program.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
MPSDC1706	Healthy and active community Develop and implement physical activity programs.	Manager Social Development	Service Budget	n/a	✓	Council has continued to support NSW Health's Make Healthy Normal campaign with signs to encourage adults to engage in physical activity while supervising children playing at Fairfield Adventure Playground.
MPSDC1707	Healthy and active community Deliver educational programs about healthy eating.	Manager Social Development	Service Budget	n/a	✓	Healthy Catering Guidelines were approved and a booklet produced for use when catering for Council events and functions.
MPSDC1708	Healthy and active community Deliver educational programs about smoking related harms.	Manager Social Development	Service Budget	n/a	✓	Council provided advice and assistance to the Vietnamese Tobacco Project, which was conducted by the Health Promotion Service of the South West Sydney Local Health District (SWSLHD) in response to the higher than average smoking rates among the Vietnamese Community. The World No Tobacco Day was held by the SWSLHD with marketing and logistical support from Council.
MPSDC1709	Safe Community Implement programs from the Community Safety and Crime Prevention Plan 2013-2017.	Manager Social Development	Service Budget	n/a	✓	Council applied for, and received a grant to conduct Operation Bounce Back. Safety Audits of Council's Administration Building and Fairfield Park were also conducted.
MPSDC1710	Safe Community Implement programs from the Gambling Action Plan.	Manager Social Development	Service Budget	n/a	✓	A submission to the review into Local Impact Assessment held by Liquor and Gaming NSW was lodged outlining the impact of electronic gaming machines in Fairfield and Council's policy.
MPSDC1711	Safe Community Review applications for liquor licenses, gambling and policies.	Manager Social Development	Service Budget	n/a	✓	Council reviewed 15 applications for liquor licenses or amendments during this quarter.
MPSDC1712	Safe Community Implement Reducing Harm for Drugs program.	Manager Social Development	Service Budget	n/a	✓	Council hosted the Fairfield Community Drug Action Team Committee meeting. An information session was held into the impact of ICE and services available for users.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
MPSDC1713	Safe Community Provided education and awareness programs about family and domestic violence.	Manager Social Development	Service Budget	n/a	✓	A total of two educational awareness programs were provided which included Proactive Bystander training sessions for community groups and young people and a Council convened Fairfield Domestic Violence Committee Meeting.
MPSDC1714	Liveable and accessible City Implement actions from the Disability Access Plan.	Manager Social Development	Service Budget	n/a	✓	A total of 12 actions were delivered this quarter including consultations with people with disability, services and carers to engage with them in the development of Council's Disability Inclusion Action Plan.
MPSDC1715	Liveable and accessible City Implement programs from the Fairfield Strategy on Ageing 2013-2017.	Manager Social Development	Service Budget	n/a	✓	Ten programs on Ageing have been delivered in this quarter including information sessions on My Aged Care.
MPSDC1716	Liveable and accessible City Deliver a range of parenting education programs.	Manager Social Development	Service Budget	n/a	✓	There were 13 parenting workshops held this quarter such as: Keeping my child safe; Guiding your child's difficult behaviour; Keeping your cool with your kids, Fairfield/ Liverpool Playgroup program and "Does your child seem stressed?" workshops.
MPSDC1717	Increased opportunities for our community Implement actions from the Strategy for Young People in Fairfield City 2013-2017.	Manager Social Development	Service Budget	n/a	✓	A total of 15 actions were implemented this quarter such as the Youth Advisory Committee. 1,119 young people accessed the Youth Hours Program offered at the Fairfield Youth and Community Centre.
MPSDC1718	Increased opportunities for our community Implement and manage Council's Bring It On! Festival.	Manager Social Development	Service Budget	n/a	✓	The Bring it On! Festival was held at the Fairfield Showground.
MPSDC1719	Increased opportunities for our community Develop and implement programs to increase youth skills and volunteer training.	Manager Social Development	Service Budget	n/a	✓	The Bring It On! Festival volunteer induction was conducted with the workshop focused on developing skills in volunteering, event management and Work Health and Safety. Approximately 160 volunteers engaged in events during Youth Week.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
MPSDC1720	Increased opportunities for our community Implement educational programs to develop the capacity of children facilitators.	Manager Social Development	Service Budget	n/a	✓	One professional workshop was held this quarter for Fairfield/ Liverpool Playgroup Forum.
MPSDC1721	Increased opportunities for our community Deliver Advisory Committee meetings to address Council and community identified issues.	Manager Social Development	Service Budget	n/a	✓	Six Advisory Committee meetings were held this quarter, including the Aboriginal, Youth and Multicultural Advisory Committees and the Mayor's Crime Prevention Reference Group.
MPSDC1722	Increased opportunities for our community Coordinate and administer Fairfield ClubGRANTS Scheme in response to community needs.	Manager Social Development	Service Budget	n/a	✓	A total of 276 submissions were received as part of the ClubGrants scheme with 118 projects selected for funding. The allocated funds from the participating clubs totalled over \$1.7 million.
MPSDC1723	Increased opportunities for our community Convene Interagencies, networks and forums about family, migrants, youth, ageing and disability.	Manager Social Development	Service Budget	n/a	✓	A total of 22 interagency networks were convened this quarter across the service areas of Child and Family, Seniors, Youth, Safety and Crime Prevention, Multicultural, and Aged and Disability.
MPCFP1703	Youth Mentoring Support initiatives and programs to develop skills and opportunities available for young people, particularly at the Fairfield Youth and Community Centre. This will include responding to initiatives from young people, job readiness programs and development of future leaders.	Manager Social Development	50,000	31,182	↻	Two Youth Mentoring Days were held including the Newly Arrived Youth Engagement Day, aiming to engage young people settling in the area with local youth workers and the Fairfield Youth leadership Mentoring Day, aiming to foster leadership capacity, develop skills and encourage initiative in young people. Seventy young people from local high schools attended these events. It is proposed that the project and associated funds of \$31,182 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
MPSDC1724	Increased opportunities for our community Advocacy to relevant stakeholders in response to community needs.	Manager Social Development	Service Budget	n/a	✓	During this quarter Council advocated for the community by doing the following: - provided evidence at the Public Hearing for Standing Committee on Migration Inquiry into Migrant Settlement Outcomes - stakeholder consultation for the South West Sydney Local Health District Strategic Plan - consultation with Transport for NSW relating to the needs of Culturally and Linguistically Diverse backgrounds and refugee communities - advocated to Local Government NSW on issues relating to refugee settlement and the impact on Local Government - participated in the Liquor and Gaming NSW review into the Local Impact Assessment process - participated in the Local Government NSW Local Government Refugee, Humanitarian and Migrant Settlement Network meetings.
MPCCTV1701	Fairfield City Centre Stage 3 Expansion of CCTV Coverage in the Fairfield CBD.	Manager Information and Technology	100,000	n/a	✓	Installation of CCTV at two locations has been completed.
MPCCTV1702	CCTV VMS and Data Store Upgrade Installation of hardware and software to service CCTV operations, image access and data storage.	Manager Information and Technology	67,000	n/a	✓	Upgrade of CCTV storage capacity at various sites across Fairfield City has been completed.
MPCCTV1703	Mobile Unit Expansion Deployment of mobile CCTV units.	Manager Information and Technology	60,000	n/a	✓	Installation of mobile units at two locations has been completed.
MPCCTV1704	Gateway CCTV Units Installation of gateway CCTV cameras at major routes across Fairfield City.	Manager Information and Technology	80,000	n/a	✓	Installation of a gateway camera at three locations has been completed.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
IN17342	Whitlam Library Café Design and construct a Library Café at the Whitlam Library.	Manager Library Services	60,000	40,331	✓ ↻	Construction of a Library Café at Whitlam Library has been completed, however it is proposed that due to outstanding invoices, the remaining budget of \$40,331 from Future Capital Works Reserve be carried forward for payment of these.
INSRV1701	Waterpark - Stage 3 Installation of outdoor TV screen, a blower/fan, expanded break out area and temporary blow-up activities for the Prairiewood Water Park.	Manager Major Projects and Planning	400,000	395,669	↻	Due to extensive options for the Stage 3 embellishment of the TV screen, green screen and other features, it is proposed that the project and associated funds of \$395,669 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17393	Disability Inclusion Plan Review Council's services and assess participation barriers for people with disabilities through community consultations to develop Disability Inclusion Plan aligned to the new Disability Inclusion Act and Regulation.	Manager Social Development	50,000	n/a	✓	The Disability Inclusion Action Plan was completed and adopted by Council.
IN17338	Gyms in Parks Develop and implement four fitness sessions to educate residents on use of the gym equipment and circuit walking paths in our parks.	Manager Social Development	10,000	n/a	✓	The Gyms in Parks session was held at Brennan Park, Smithfield, this quarter.
IN17412	Main Roads Beautification Beautifying main roads throughout the City which includes street sweeping, weed removal, grass and tree trimming as well as the collection of abandoned shopping trolleys, litter and rubbish removal.	Manager Waste and Cleansing Operations	500,000	n/a	✓	The program has delivered works across 26 suburbs during the period.
IN16105	Aboriginal Heritage Study Undertake a study across Fairfield City by liaising with key stakeholders in the Aboriginal community to determine the appropriate way to recognise and protect any items and places of Aboriginal significance for inclusion in Council's Heritage Policy Framework.	Manager Strategic Land Use and Catchment Planning	26,032	3,927	↻	The project was delayed while staff identify potential policy implications arising from the Aboriginal Heritage Study. This process requires consultation and sign off with local Aboriginal Land Councils. It is proposed that the project and associated funds of \$3,927 from General funds be carried forward into the 2017-2018 Operational Plan.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ amount	Status	Comments
IN17589	Stay and Play Project An extension to the partnership between Fairstart Early Intervention and Bonnyrigg Public School for the Stay and Play playgroup sessions.	Manager Children and Family Services	13,200	13,200	↻	Due to this project being added late in the year, it was unable to be completed therefore it is proposed that the project and associated funds of \$13,200 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN17596	Sensory Gym Equipment NDIS Program Purchase and install new sensory gym equipment required to support the NDIS Program	Manager Children and Family Services	22,000	6,210	↻	Due to this project being added late in the year, it was unable to be completed therefore it is proposed that the project and associated funds of \$6,210 from General funds be carried forward into the 2017-2018 Operational Plan.

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend *
CCTV Camera Program	% Change in requests received from NSW Police video footage	↓
Children and Family Services	% Trend in customers satisfaction survey	↔
Compliance Investigation and Enforcement	% Cats and dogs impounded	↑
	# Cats and dogs returned/rehoused	↑
Environmental and Public Health	% Food and regulated premises that comply at inspections	↓
	% Compliance with environmental legislation and standards at inspections	↓
Leisure Centres	% Facility usage	↓
	% Leisure Centre's customer satisfaction survey (annual)	↑
Library	# Customer visits to Council libraries	↑
	# Number of loans	↑
	% Change in Customer satisfaction survey (annual)	↑
Museum and Gallery	# Customer visits to Council Museum	↓
Property and Community Facilities	% Occupancy rate of Council's commercially and community leased or licensed properties	↑
	% Community facilities booked / utilised	↔
Showground and Golf Course	# Players at the Fairfield Golf Course	↓
	# Visitors to the Showground	↑
	% Markets customer satisfaction (Bi- annual survey rating quality / value of markets)	↑
Social and Cultural Development	# Strategies in implementation	↑
	# Disability access improvements	↔
	# Grant funds received to deliver services and programs	↓
	\$ Grants funds received to deliver services and programs	↑
	# Community events	↑
	% Satisfaction survey with partners (annual survey)	↑
	# People accessing Community Profile website	↑
Street and Public Amenities Cleaning	# Complaints on street and public amenities cleaning	↓
	% Requests attended to within agreed timeframe	↔
Waste Management	% Complaints on waste management resolved within service level agreement	↔
	% Domestic waste recycled per household	↑
	% Tonnes of material collected from Council clean-ups	↑
	# Tree mulch recycled	↑

* Key for trends:
 ↓ or ↑ is working towards the Community's goals
 ↔ is no change
 ↓ or ↑ is working away from the Community's goals

THEME 2: PLACES AND INFRASTRUCTURE



Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.











Key Highlights

- Opened 39 new angled car parking spaces in The Crescent, Fairfield.
- Installed seven speed radar signs to help reduce speeding across the city in locations including Shakespeare Street, Vidal Street, Walworth Road, Humphries Road, Wilson Road, Camden Street and Lily Street.
- Undertook over 187 traffic, transport and road safety initiatives during this quarter.
- Installed new granite seating in Freedom Plaza and replaced timber slat seats in John Street, Cabramatta.
- Adopted The Asset Management Strategy and Policy 2017/18-2020/21 as part of Councils resourcing strategy.
- Installed three disabled Exeloo toilets at Horsley Park, Canley Vale and Cabravale Park.
- Changed the lighting in John Street, Cabramatta to energy saving LED lighting.
- Repaired over 1.1kms of road surfaces.
- Renewed or constructed over 1.2kms of footpaths.
- Landscaped roundabouts and footpaths in the Bonnyrigg Town Centre.
- Removed graffiti vandalism from 52 sites across the City.
- Replaced the entrance gates and completed the landscaping improvements at St Johns Park.
- Replaced the kitchen fittings and cabinets at the Marlborough Street Early Learning Centre.
- Upgraded landscaping at the Janice Crosio Early Learning Centre and the Marlborough Street Early Learning Centre.
- Finished upgrades at the Fairfield School of Arts including sanding the floors in the main hall and the replacement of the external guttering and downpipes on the Theatre wall.
- Replaced the roof sheeting and upgraded the building electrics at the St Johns Park Tennis Court Toilet Block at Edensor Road, St Johns Park.
- Completed the repairs to the drainage of the Canley Heights Town Centre Fountain.
- Upgraded the male wet area change room and painted the gutters and internal eaves at the 25m pool at the Fairfield Leisure Centre.
- Replaced the fittings and fixtures in the kitchen and bathrooms at the Smithfield Youth Centre.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPCFP1706-1	Town Centre upgrades Carramar Shopping Centre Replacement of failed concrete footpath in front of shops, expand existing landscaped areas, line marking to Council car park facilities and upgrade of street furniture.	Group Manager Major Projects and Place	55,000	8,118	↻	Upgrades to Town Centre including landscaping work and the installation of bike racks have been completed however the replacement of footpaths has been delayed due to the change in scope. It is proposed that the project and associated funds of \$8,118 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.
MPLTM1716	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers. Duff Road (between Selkirk Avenue and Elizabeth Drive)	Manager Built Systems	23,963	n/a	✓	Works completed.
IN15353	Roads and Maritime Services - Grant Proposal Design for Grant Proposals.	Manager Built Systems	111,437	n/a	✓	In addition to the Smithfield Road upgrade grant proposal, the project funding was also used to complete traffic counts and prepare traffic control signal designs for Cumberland Highway/Ferngrove Road.
MPSLP1608	Stormwater Levy - Gross Pollutant Trap Construction of Gross Pollutant Traps that will trap rubbish, sediment and vegetation debris, in order to protect the City's waterways.	Manager Strategic Land Use and Catchment Planning	666,152	n/a	✓	The Gross Pollutant Traps at Chifley Street and Burdett Street have been completed.
MPFMP1603	Flood Mitigation - Central Overland Flood Study Develop Central Overland Flood Study. Canley Vale, Fairfield Heights / West, Cabramatta West and Mount Pritchard	Manager Strategic Land Use and Catchment Planning	16,400	9,946	↻	The draft report was delayed due to resourcing constraints therefore it is proposed that the project and associated funds of \$9,946 from General funds be carried forward into the 2017-2018 Operational Plan.
MPRR1788	Road Rehabilitation Rebuilding of road base and resurfacing with hot mix asphalt (330m). Edensor Road - from Bonnyrigg Avenue to Bus Transit Way	Manager City Assets	297,386	n/a	✓	Works completed at Edensor Road from Bonnyrigg Avenue to the Bus Transit Way.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17291	Additional Car Park Level - Dutton Lane Development - Stage 1 Design and Development Application Investigate and obtain the necessary planning and development approval for the construction of an additional level of public car parking at Dutton Lane.	Manager City Assets	50,000	46,470		The project has been delayed due to the extensive discussions required with specialist consultants and contractors to identify and minimise the impact on the tenancies from the proposed construction of an additional level. It is proposed that the project and associated funds of \$46,470 from General funds be carried forward into the 2017-2018 Operational Plan.
MPLTM1707	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts. Walworth Road (between Horsley Drive and Redmayne Road)	Manager Built Systems	19,000	19,000		The location for this project is the same for a Road Rehabilitation Program so the line marking will be undertaken in conjunction with those works, therefore it is proposed that the project and associated funds of \$19,000 from General be carried forward into the 2017-2018 Operational Plan.
IN17366	Better Boating Program Renewal of the wharf at Lansvale Park.	Manager City Assets	40,000		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project IN18366 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$5,930 from Grant funds for project IN18366 in the 2017-2018 Operational Plan.
MPSRVKRG1716	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 118m - house number 3 (17m), house number 11 (4.5m), house number 13 (4.5m), house number 19 (4.5m), house number 23 (4.5m), house number 35 (6m), house numbers 37-39 (22m), house numbers 43-41 (21m), house numbers 45-47 (34m) corner Ascot Street - Canley Vale Road to Ferngrove Road - left side kerb and gutter	Manager City Assets	16,200		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1856 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$233 from SRV Reserve for project MPSRVKRG1856 in the 2017-2018 Operational Plan.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVKRG1717	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 20m - house number 202 (18.5m) and house number 192 (1.5m) Canley Vale Road - Chainage 60 to Ascot Street - left side kerb and gutter	Manager City Assets	5,100		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1857 into the 2017-2018 Operational Plan. However, since adoption, the project has been completed which will be reflected during the first quarter of the 2017-2018 Operational Plan.
MPSRVKRG1718	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 74m - opposite house number 202 Canley Vale Road - Chainage 60 to Ascot Street - right side kerb and gutter	Manager City Assets	11,100		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1858 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$1,163 from SRV Reserve for project MPSRVKRG1858 in the 2017-2018 Operational Plan.
MPSRVKRG1719	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 121m and heavy patching - house number 210 (14m), house numbers 230-236 (34m) and opposite to Ascot Street (73m) Canley Vale Road - Ascot Street to Peel Street - left side kerb and gutter	Manager City Assets	24,200		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1859 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$21,271 from SRV Reserve for project MPSRVKRG1859 in the 2017-2018 Operational Plan.
MPSRVKRG1720	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 70m and 0.3m footpath reconstruction on the back of kerb - house numbers 244-262 Canley Vale Road - Peel Street to Derby Street - left side kerb and gutter	Manager City Assets	16,350		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1860 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$573 from SRV Reserve for project MPSRVKRG1860 in the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVKRG1721	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 11.5m - house number 22A Canley Vale Road - Peel Street to Derby Street - right side kerb and gutter	Manager City Assets	2,670		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1861 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$616 from SRV Reserve for project MPSRVKRG1861 in the 2017-2018 Operational Plan.
MPSRVKRG1722	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 7.5m - car park side opposite 4/264 Derby Street - Torrens Street to Canley Vale Road - left side kerb and gutter	Manager City Assets	1,350		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1862 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$616 from SRV Reserve for project MPSRVKRG1862 in the 2017-2018 Operational Plan.
MPSRVKRG1723	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 49.5m and heavy patching - house number 264 (7.5m + 42m) Derby Street - Torrens Street to Canley Vale Road - right side kerb and gutter	Manager City Assets	12,623		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1863 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$784 from SRV Reserve for project MPSRVKRG1863 in the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVKRG1724	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 70m, pram ramp reconstruction and heavy patching Gladstone Street - Torrens Street to Canley Vale Road - left side kerb and gutter	Manager City Assets	18,700		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1864 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$15,659 from SRV Reserve for project MPSRVKRG1864 in the 2017-2018 Operational Plan.
MPSRVKRG1725	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 43.5m - house numbers 113-238 (14.5+9+20m) Peel Street - Torrens Street to Chainage 35 - left side kerb and gutter	Manager City Assets	11,093		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1865 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$2,163 from SRV Reserve for project MPSRVKRG1865 in the 2017-2018 Operational Plan.
MPSRVKRG1726	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 30m - house number 111 (30m) Peel Street - Torrens Street to Chainage 35 - right side kerb and gutter	Manager City Assets	7,950		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1866 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$613 from SRV Reserve for project MPSRVKRG1866 in the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVKRG1727	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 33m and heavy patching - house number 236 Peel Street - Chainage 35 to Canley Vale - right side kerb and gutter	Manager City Assets	8,415		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1867 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$7,733 from SRV Reserve for project MPSRVKRG1867 in the 2017-2018 Operational Plan.
MPSRVKRG1728	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for length of 38m - house number 219 - Crystal Function Centre Peel Street - Canley Vale to Chainage 60 - right side kerb and gutter	Manager City Assets	9,690		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1868 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$7,733 from SRV Reserve for project MPSRVKRG1868 in the 2017-2018 Operational Plan.
MPSRVKRG1729	SRV Roads, Kerbs and Gutters Renewal/Upgrade Reconstruction of kerb and gutter for a length of 40m and heavy patching Salisbury Street - Torrens Street to Canley Vale - left side kerb and gutter	Manager City Assets	9,450		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1869 into the 2017-2018 Operational Plan. However, since adoption, the project has been completed which will be reflected during the first quarter of the 2017-2018 Operational Plan.
MPOSAR1703	Fence replacement to specification at sportsfields Existing safety fences upgraded to meet specifications	Manager City Assets	50,000		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPOSAR1808 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$4,461 from General funds for project MPOSAR1808 in the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPOSAR1707	Allambie Reserve Amenity Building Car Park sealing and amenity building concrete apron (stage1)	Manager City Assets	120,000		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPOSAR1813 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$4,500 from General funds for project MPOSAR1813 in the 2017-2018 Operational Plan.
MPBAR1603	Building Assets Renewal / Upgrade - Fairfield Tennis Courts Upgrade of building, timber flooring, surfacing of courts, fencing and existing shade structure.	Manager City Assets	66,862		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPBAR1816 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$400 from General funds for project MPBAR1816 in the 2017-2018 Operational Plan.
IN17022	Fairfield City Centre Upgrade - The Crescent/Court Road Continue the upgrading of key locations within the Fairfield City Centre in Hamilton Road (William to The Crescent) and The Crescent (Hamilton Road to Ware Street).	Manager Place and Strategy	500,000	500,000	↻	Due to adjacent private developments underway in this precinct, the project did not progress as anticipated. It is proposed that the project and associated funds of \$500,000 from Town Centre Reserve be carried forward into the 2017-2018 Operational Plan.
MPSLUP1703	Fairfield Town Centre Planning Control Review Review and develop planning controls for business/residential developments in the Fairfield Town Centre	Manager Strategic Land Use and Catchment Planning	120,000	88,974	↻	The project has been delayed due to the requirement to develop economic feasibility information and modelling before finalising the Urban Design Review for the Fairfield Town Centre. It is proposed that the project and associated funds of \$88,974 from General funds be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN14117 & IN15117	Canley Heights Town Centre Improvements - Stages 4 and 5 Continue the implementation of the Canley Heights Town Centre Improvement Plan with infrastructure (design and works) and agreed programs to deliver the community's vision.	Place Manager Cabramatta, Canley Vale and Canley Heights	321,463	73,195	↻	Due to adverse weather conditions, landscaping and kerb and gutter works have been delayed therefore it is proposed that the project and associated funds of \$73,195 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSRVLPF1602	SRV Landscaping Park Frontages Renewal/Upgrade - St Johns Park Upgrade landscaping at the park entrance.	Manager City Assets	22,382	n/a	✓	Entrance gates at St John Park have been upgraded.
MPSRVDU1622	SRV Drainage Upgrade 50 Gidgee Street, Cabramatta Lintel replacement (2.4m) and standard grates	Manager City Assets	3,000	n/a	✓	Works completed.
MPSRVDU1626	SRV Drainage Upgrade 24 Gidgee Street, Cabramatta Lintel replacement (2.4m) and standard grates	Manager City Assets	3,000	n/a	✓	Works completed.
MPSRVCBU1501	SRV Community Building Upgrades – Designs for the renewal of community centres, halls and other buildings currently owned by Council to make them more accessible and updated for wider use by the community.	Manager City Assets	111,647	n/a	✓	Designs have been developed to support a number of SRV projects.
MPRR1776	Road Rehabilitation Repair of pavement failures and resurfacing with hot mix asphalt (225m) Kamira Circuit - from Kamira Avenue to Villawood Road	Manager City Assets	95,000	95,000	↻	This was previously reported incorrectly as completed which delayed the project therefore it is proposed that this project and the budget of \$95,000 from General be carried forward into the 2017-2018 Operational Plan.
MPPER1702	Sustainable Resource Centre Plant The equipment being replaced is to be used in the recycling of concrete and road materials to sell and use in construction activities. The equipment to be purchased includes a water cart and water tank equipment.	Manager Waste and Cleansing Operations	350,000	350,000	↻	Plant and equipment has been specified and orders placed however the project is delayed waiting on the delivery of plant and equipment. It is proposed that the project and associated funds of \$350,000 from Sustainable Resource Centre Plant Reserve be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVSG1604	SRV Sportsground Renewal/Upgrade - As required Renovation and upgrade of sportsgrounds to increase the standards of sporting facilities to residents and visitors.	Manager City Assets	100,000	100,000	↻	Designs for some projects have been developed but due to the large volume of SRV program works, the project has been delayed. It is proposed that the project and associated funds of \$100,000 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
IN16291	Dutton Lane Redevelopment Continued construction for the main retail/ commercial centre and car park in Dutton Lane and installation of a parking guidance system. Year 3 of a 3 year program	Manager City Assets	16,568,770	427,174	↻	Dutton Plaza is operational however minor fit out works are still to be completed, therefore it is proposed that the project and associated funds of \$427,174 from Property Development Fund be carried forward into the 2017-2018 Operational Plan.
IN17504	Fairfield Showground Preparation of a Masterplan to guide the development of the Fairfield Showground.	Manager Showground Leisure Centres & Golf Course	150,000	80,923	↻	The development of the Showground Master Plan is still in progress and is delayed due to the size and complexity of the project. It is proposed that the project with associated funds of \$80,923 from General funds be carried forward into the 2017-2018 Operational Plan.
IN16369	Obstacle Course at Fairfield District Park Construction of an obstacle course and a human foosball court at Fairfield District Park.	Manager City Assets	336,288	n/a	✓	All elements at the Obstacle Course are now complete. Modification of the Bell Climb has been completed and the Obstacle Course is now in use.
INSRV1601	WaterPark The construction of the WaterPark at Prairiewood Leisure Centre to provide play facilities for children and families to enjoy. Year 3 of a 3 year program	Manager City Assets	3,174,653	1,231,992	↻	Aquatopia opened for operation with the giant slides, activity centre and pool complete however the construction of the Stingray was delayed due to weather constraints. It is proposed that the project and associated funds of \$1,231,992 from General funds be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17365	Emerson Park Upgrade- Stage 2 Upgrade an existing tennis court to a futsal court.	Manager City Assets	20,000	45,500	↻	Emerson Park upgrades to fencing, banners, court and line marking have been completed. However this project has been delayed due to a change in scope. It is proposed that the project and associated funds of \$15,500 from Grant funds and \$30,000 from General Funds be carried forward into the 2017-2018 Operational Plan.
MPSLUP1702	Residential Development Strategy Implement review of draft Residential Development Strategy and seek Council endorsement for the strategy.	Manager Strategic Land Use and Catchment Planning	Service Budget	0	↻	This project is delayed due to the ongoing negotiations with the Roads and Maritime Services and the Department of Planning to resolve traffic issues. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPSLUP1704	Greater Sydney Commission South Western District Plan Participate in the development of the Greater Sydney Commission South Western District Plan to better manage the future growth within South Western Sydney. The Plan is to address land use frameworks, infrastructure, social, community, economic and environmental considerations.	Manager Strategic Land Use and Catchment Planning	Service Budget	0	✓	Council staff have attended briefings and discussions with the Greater Sydney Commission in relation to the Draft Central District Plan.
MPSLUP1705	Legislative changes to the Environmental Planning and Assessment Act 1979 (EPA Act) Review legislative changes to the EPA Act to determine potential impacts to Fairfield City Council and its Planning Documents.	Manager Strategic Land Use and Catchment Planning	Service Budget	0	✓	Council's Strategic Planning team have reviewed the following changes to legislation, State Environmental Planning Policies (SEPPs) and other relevant statutory documents: SEPP (Vegetation), SEPP 64 - Changes to Outdoor Advertising and Signage.
MPCFP1701	School zone safety initiatives Reviewing potential safety initiatives and locations.	Group Manager Major Projects and Place	175,000	n/a	✓	A total of seven speed radar signs have been installed across the city in the following locations: Shakespeare Street, Vidal Street, Walworth Road, Humphries Road, Wilson Road, Camden Street and Lily Street.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPCFP1706	Town Centre upgrades Bonnyrigg Town Centre Upgrade along the length of Bonnyrigg Avenue from Edensor Road to Elizabeth Drive, including installation of Town Centre banner pole clusters, increase landscaped areas and pedestrian footpath improvements.	Group Manager Major Projects and Place	60,000	n/a	✓	Landscaping at roundabout and footpath upgrade works have been completed.
MPCFP1706-2	Town Centre upgrades Canley Heights – Small Centres Identify and provide landscaping transitions from commercial areas to residential areas, improvement of footpath linkages and rationalisation of lighting with the implementation of 'Smart Poles'. Identification and scoping of selected centres currently underway with final works and locations to be provided in February.	Group Manager Major Projects and Place	60,000	40,376	↻	The upgrade of lighting is delayed pending the adoption of a Master Lighting Plan therefore it is proposed that the project and associated funds of \$40,376 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.
IN17399	Smithfield Road Upgrade Upgrades to roads and intersections along Smithfield Road. Year 1 of a 2 year program	Manager Built Systems	3,376,148	n/a	✓	This is a multi-year project with milestones completed for year 1, including concept design for four lane traffic, geotechnical investigations and survey.
MPBP1703	Blackspot Blacksmith Street and Smithfield Road Modification and installation of concrete islands with additional "No Right Turn" signs.	Manager Built Systems	92,000	n/a	✓	Installation of a traffic island, line marking, and planting has been completed.
MPBP1704	Blackspot Polding Street and Maud Street Installation of traffic control signals.	Manager Built Systems	353,000	216,698	↻	The project was initially delayed awaiting the Roads and Maritime Services approval for traffic control signal installation, therefore it is proposed that the project and associated funds of \$216,698 from General funds be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPBP1705	Blackspot Sackville Street and Hamilton Road Upgrade to traffic control signals by installing right turn arrow for eastbound motorists.	Manager Built Systems	90,000	55,621	↻	The project was initially delayed awaiting the Roads and Maritime Services approval for traffic control signal installation, therefore it is proposed that the project and associated funds of \$55,621 from General funds be carried forward into the 2017-2018 Operational Plan.
MPBP1706	Blackspot Urgent Road Safety Works.	Manager Built Systems	109,090	n/a	✓	Works completed on a pedestrian refuge on Edensor Road near Newleaf Parade.
IN16330	Western Sydney Infrastructure Plan - Local Roads - Cumberland Highway Upgrade Upgrade to the intersections of Hamilton Road, St Johns Road and John Street. Year 2 of a 2 year project.	Manager Built Systems	1,601,166	0	↻	Works completed and intersections open to traffic however minor repairs are required, therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
IN16311	Additional Car Parking in Fairfield City Centre Additional car parking in Fairfield City Centre.	Manager Built Systems	715,512	n/a	✓	Construction completed and opened for public use. The car park at The Crescent provides 39 new car spaces.
MPFMP1611	Flood Mitigation - Onsite Detention Policy Update Council's Onsite Detention (OSD) Policy and Stormwater Drainage Policy.	Manager Strategic Land Use and Catchment Planning	33,098	0	↻	A draft policy has been completed and put on public exhibition, pending results of this, updates will be made prior to recommending adoption of the policy by Council. It is proposed that the project be carried forward into the 2017-2018 Operational Plan for final adoption.
IN17178	Multi-Deck Car Parks Upgrade Multi-Deck Car Parks Upgrade Replace the current lift cart and associated motors at the Downey Lane car park. Year 4 of a 4 year program.	Manager City Assets	100,000	100,000	↻	The project was delayed after a scope change was identified to repair the concrete spalling at the Nelson Street Car Park in Fairfield. It is proposed that the project and associated funds of \$100,000 from Future Capital Works Reserve be carried forward into the 2017-2018 Operational Plan.
IN17396	Banner Sites Maintenance Replacement of banners at banner pole sites and maintenance of poles and gardens.	Manager City Assets	25,000	n/a	✓	Banners at all sites have been maintained.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17398	Maintenance of Fairfield City Centre Plaza - The Crescent Maintenance and cleaning of Fairfield City Centre Plaza - The Crescent including lighting, equipment and amenities.	Manager City Assets	30,000	n/a	✓	The Crescent Plaza is commissioned and will be maintained under service level budgets.
MPRBG1701	RMS Block Grant (New) Polding Street - from Lyell Street to Conrad Street Repair of pavement failures and resurfacing with hot mix asphalt (250m).	Manager City Assets	190,000	58,458	↻	Delayed due to weather therefore it is proposed that the project and associated funds of \$58,458 from General funds be carried forward into the 2017-2018 Operational Plan.
MPRBG1702	RMS Block Grant (New) Sackville Street - from Oxley Street to Hubert Street Repair of pavement failures and resurfacing with hot mix asphalt (220m).	Manager City Assets	153,000	n/a	✓	Works completed.
MPRBG1703	RMS Block Grant (New) Restwell Road - from Prairie Vale Road to Bus Transit Way Repair of pavement failures and resurfacing with hot mix asphalt (235m).	Manager City Assets	160,000	n/a	✓	Works completed.
MPRR1707	Road Rehabilitation Brown Road - from Kinghorne Road to T Way Rebuilding of road base, mill off and resurfacing with hot mix asphalt (62m).	Manager City Assets	75,000	n/a	✓	Works completed.
MPRR1708	Road Rehabilitation Brown Road - from Cartier Street to Hasluck Road Repair of pavement failures and resurfacing with hot mix asphalt (170m).	Manager City Assets	120,000	n/a	✓	Works completed.
MPRR1720	Road Rehabilitation Bossley Road - from Kanuka Street to Candlewood Street Rebuilding of road base and resurfacing with hot mix asphalt (230m).	Manager City Assets	125,000	n/a	✓	Works completed.
MPRR1723	Road Rehabilitation Cabramatta Road East (Old Cabramatta Road - from Broomfield Street to Cabramatta Road East Repair of pavement failures and resurfacing with hot mix asphalt (130).	Manager City Assets	136,563	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	↻	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPRR1724	Road Rehabilitation Hughes Street - from Hill Street to Huber Avenue Repair of pavement failures and resurfacing with hot mix asphalt (140m).	Manager City Assets	125,680	n/a	✓	Works completed.
MPRR1727	Road Rehabilitation Park Road - from McBurney Road to Hughes Street Repair of pavement failures and resurfacing with hot mix asphalt (164m).	Manager City Assets	110,000	n/a	✓	Works completed.
MPRR1733	Road Rehabilitation Bromley Street - from Lansdowne Road to Beckenham Street Repair of pavement failures and resurfacing with hot mix asphalt (142m).	Manager City Assets	120,000	n/a	✓	Works completed.
MPRR1740	Road Rehabilitation The Crescent - from Smart Street to Court Road Repair of pavement failures, mill off and resurfacing with hot mix asphalt (200m)	Manager City Assets	170,000	n/a	✓	Works completed.
MPRR1742	Road Rehabilitation Bodalla Street - from Maud Street to Stanley Street Repair of pavement failures and resurfacing with hot mix asphalt (250m)	Manager City Assets	92,000	n/a	✓	Works completed.
MPRR1743	Road Rehabilitation Eliza Street - from Hamilton Road to Dawson Street Repair of pavement failures and resurfacing with hot mix asphalt (165m)	Manager City Assets	55,000	n/a	✓	Works completed.
MPRR1746	Road Rehabilitation Canobolas Street - from Nangar Street to Warrumbungle Street Repair of pavement failures and resurfacing with hot mix asphalt (250m)	Manager City Assets	83,000	n/a	✓	Works completed.
MPRR1754	Road Rehabilitation Chandos Road - from Bridge over M7 Freeway to Ferrers Road Repair of pavement failures followed by resealing (1500m)	Manager City Assets	140,000	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPRR1755	Road Rehabilitation Horsley Road - from Jamieson Close to CH100 Repair of pavement failures and resurfacing with hot mix asphalt (150m)	Manager City Assets	100,000	n/a	✓	Works completed.
MPRR1756	Road Rehabilitation Koala Way - from Abbotsbury Drive to house numbers 75-87 Repair of pavement failures followed by resealing (500m)	Manager City Assets	67,000	n/a	✓	Works completed.
MPRR1777	Road Rehabilitation Strzelecki Close - from Bulls Road to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (178m)	Manager City Assets	62,000	n/a	✓	Works completed.
MPRR1778	Road Rehabilitation Wyalong Close - from Bulls Road to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (157m)	Manager City Assets	75,000	n/a	✓	Works completed.
MPRR1779	Road Rehabilitation Bushells Road - from Newton Road to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (232m)	Manager City Assets	155,000	n/a	✓	Works completed.
MPRR1781	Road Rehabilitation Elizabeth Street - from Frank Street to Hargraves Place Rebuilding of road base, mill off and resurfacing with hot mix asphalt (286m)	Manager City Assets	220,000	n/a	✓	Works completed.
MPRR1782	Road Rehabilitation Malory Close - from Macaulay Street to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (132m)	Manager City Assets	45,500	n/a	✓	Works completed.
MPRR1783	Road Rehabilitation Newmen Close - from Herrick Street to Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (144m)	Manager City Assets	61,417	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPRR1784	Road Rehabilitation Newton Road - from McKay Place to Concrete Lined Channel Repair of pavement failures and resurfacing with hot mix asphalt (138m)	Manager City Assets	137,000	n/a	✓	Works completed.
MPRR1785	Road Rehabilitation Newton Road - from Forsyth Close - Driveway of Gate 2 of 62-66 to Durian Place - Driveway of property number 59 Repair of pavement failures and resurfacing with hot mix asphalt (210m)	Manager City Assets	145,000	n/a	✓	Works completed.
MPRR1787	Road Rehabilitation The Crescent - from Hamilton Road to Smart Street Repair of pavement failures and resurfacing with hot mix asphalt (320m).	Manager City Assets	192,710	n/a	✓	Works completed.
MPRRP1704	Roads to Recovery Ligar Street - from The Boulevard to Maud Street Rebuilding of road base, mill off and resurfacing with hot mix asphalt (490m)	Manager City Assets	160,735	119,392	↻	The project has been delayed due to unanticipated site conditions. It is proposed that the project and associated funds of \$119,392 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPRRP1705	Roads to Recovery Nile Street - from The Boulevard to Maud Street Cement stabilisation, spray seal and resurfacing with hot mix asphalt (491m)	Manager City Assets	265,000	211,807	↻	The project has been delayed due to unanticipated site conditions. It is proposed that the project and associated funds of \$211,807 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPRRP1706	Roads to Recovery Thorney Road - from Kings Road to house number 129 - Harpur Street Rebuilding of road base, mill off and resurfacing with hot mix asphalt (165m)	Manager City Assets	190,000	n/a	✓	Works completed.
MPRRP1707	Roads to Recovery Sandringham Street - from Melbourne Road to Footscray Street Repair of pavement failures and resurfacing with hot mix asphalt (355m)	Manager City Assets	160,000	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPRRP1708	Roads to Recovery Bulls Road - from Devonport Street to Kembala Street Repair of pavement failures and resurfacing with hot mix asphalt (459m)	Manager City Assets	245,000	n/a	✓	Works completed.
MPRRP1709	Roads to Recovery Widemere Road - from Hassall Street to Davis Road Rebuilding of road base, mill off and resurfacing with hot mix asphalt (350m)	Manager City Assets	210,000	n/a	✓	Works completed.
MPRRP1710	Roads to Recovery Mcilwraith Street - from Newton Road to Vicars Place Rebuilding of road base, mill off and resurfacing with hot mix asphalt (212m)	Manager City Assets	292,000	n/a	✓	Works completed.
MPRRP1711	Roads to Recovery Hassall Street - from Gipps Road to Blackstone Street Rebuilding of road base, mill off and resurfacing with hot mix asphalt (300m)	Manager City Assets	359,388	n/a	✓	Works completed.
MPRMSR1703	Roads and Maritime Service Repair Railway Parade - from The Grove to Austral Parade Rehabilitate road section with the replacement of road base and asphalt overlay (330m)	Manager City Assets	440,000	n/a	✓	Works completed.
MPRMSR1704	Roads and Maritime Service Repair Fairfield Street - from Pine Road to house number 159 Rehabilitate road section with the repair of failed areas and asphalt overlay (600m)	Manager City Assets	400,758	n/a	✓	Works completed.
MPRMSR1706	Roads and Maritime Service Repair Ferrers Road - CH620 from The Horsley Drive to Redmayne Road Rehabilitate road and shoulder section with the repair of failed areas and asphalt overlay (250m)	Manager City Assets	400,000	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPRMS31701	Roads and Maritime Service 3x3 Grant Pavement Repair Mimosa Road - from Greenfield Road to Cheyenne Road Repair of pavement failures and resurfacing with hot mix asphalt (240m)	Manager City Assets	137,000	n/a	✓	Works completed.
MPCFP1702	Lighting/CCTV upgrades in parks and defibrillators for sporting fields Defibrillators - 10 provided upon application from Sports Clubs committed to training/maintenance of the unit use (\$25,000). Installation of safety devices in parks including items such as mobile CCTV cameras, alarm systems, lighting, etc.	Manager City Assets	150,000	n/a	✓	CCTV has been upgraded at five sporting fields across Fairfield City.
MPSRVRKG1707	SRV Roads, Kerbs and Gutters Renewal/Upgrade Hughes Street - Park Road to Railway Parade - left side kerb and gutter Reconstruction of kerb and gutter for a length of 100m - from corner of Park Road (100m)	Manager City Assets	20,000	n/a	✓	Works completed.
MPSRVRKG1708	SRV Roads, Kerbs and Gutters Renewal/Upgrade Hughes Street - Park Road to Railway Parade - right side kerb and gutter Reconstruction of kerb and gutter for a length of 42m - house number 44 (12m), car park (20m), house number 4 (5m) and , corner (5m)	Manager City Assets	8,400	n/a	✓	Works completed.
MPSRVRKG1732	SRV Roads, Kerbs and Gutters Renewal/Upgrade Hornet Street - Jasnar Street to Chainage 188 - left side kerb and gutter Reconstruction of kerb and gutter length of 86m - house number 17 (22m), house number 9 (12m), house numbers 29-33 (34m), house number 23 (6m) and house number 25 (12m)	Manager City Assets	15,480	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVRKG1733	SRV Roads, Kerbs and Gutters Renewal/Upgrade Hornet Street - Jasnar Street to Chainage 188 - left side kerb and gutter Reconstruction of kerb and gutter for a length of 50m - house number 34 (10m), house number 38 (24m), house number 34 (10m) and house number 14 (6m)	Manager City Assets	9,000	n/a	✓	Works completed.
MPSRVRKG1739	SRV Roads, Kerbs and Gutters Renewal/Upgrade Ayrshire Street between Prairie Vale Road and Aberdeen Street Cement stabilisation, spray seal and resurfacing with hot mix asphalt (1,980m2)	Manager City Assets	129,720	n/a	✓	Works completed.
MPSRVRKG1740	SRV Roads, Kerbs and Gutters Renewal/Upgrade Rossetti Street between Thomson Street and Shakespeare Street Repair of pavement failures and resurfacing with hot mix asphalt (2,700m2)	Manager City Assets	155,000	n/a	✓	Works completed.
MPSRVRKG1741	SRV Roads, Kerbs and Gutters Renewal/Upgrade Edensor Road between Humphries Road and Crosio Place Rebuilding of road base, mill off and resurfacing with hot mix asphalt (2,150m2)	Manager City Assets	245,000	n/a	✓	Works completed.
MPSRVDU1704	SRV drainage Upgrade 24 Quest Avenue Replace with 3.0m opening lintel, new double galvanised grates and concrete gutter	Manager City Assets	3,000	n/a	✓	Works completed.
MPSRVDU1705	SRV drainage Upgrade South side near the underpass River Avenue Replace with 1.2m opening lintel	Manager City Assets	3,000	n/a	✓	Works completed.
MPSRVDU1706	SRV drainage Upgrade North side near the underpass River Avenue Replace with 2.4m opening lintel	Manager City Assets	3,000	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVDU1708	SRV drainage Upgrade 56 Bligh Street Replace with 3.0m opening lintel, 2 new galvanised grates, and gutter	Manager City Assets	3,000	n/a	✓	Works completed.
MPSRVDU1735	SRV drainage Upgrade 10 Artie Street Replace damaged lintel with new 3.0m lintel, and concrete gutter	Manager City Assets	3,000	n/a	✓	Works completed.
MPFRP1702	Footpath Renewal/Upgrade Nelson Street Left side from Hardy Street to Station Street (60m)	Manager City Assets	9,720	n/a	✓	Works completed.
MPFRP1703	Footpath Renewal/Upgrade Meadows Road Both sides from Elizabeth Drive to North Liverpool Road (60m)	Manager City Assets	9,720	n/a	✓	Works completed.
MPFRP1705	Footpath Renewal/Upgrade Wilson Road Both sides from Mount Street to Lewis Street (80m)	Manager City Assets	12,960	n/a	✓	Works completed.
MPFRP1706	Footpath Renewal/Upgrade Cabramatta Road West Both sides from Towers Street to Myall Street (375m)	Manager City Assets	60,803	n/a	✓	Works completed.
MPNFC1702	New Footpaths Upton Street Right side from Bradfield Crescent to Wilton Way (130m)	Manager City Assets	18,720	n/a	✓	Works completed.
MPNFC1704	New Footpaths Birchgrove Avenue Right side from laneway access to end of cul-de-sac (90m)	Manager City Assets	12,960	n/a	✓	Works completed.
MPNFC1711	New Footpaths Mandarin Street Left side from Malta Street to Fairfield Street (300m)	Manager City Assets	43,200	n/a	✓	Works completed.
MPNFC1713	New Footpaths Stacey Street Left side from Girra Street to Saba Street (120m)	Manager City Assets	17,280	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPBAR1701	Marlborough Street Early Learning Centre - fit out Replacement of kitchen fittings/cabinets, guttering and also the repair of the retaining wall.	Manager City Assets	37,545	n/a	✓	The replacement of kitchen fittings, cabinets and external guttering was completed.
MPBAR1704	Childcare Centres - fit out Outdoor environmental play equipment.	Manager City Assets	69,175	n/a	✓	The landscaping upgrades to Janice Crosio Early Learning Centre and the Marlborough Street Early Learning Centre have been completed.
MPBAR1730	Prairiewood Leisure Centre Replacement of roof cover and skylight.	Manager City Assets	560,000	845,454	↻	The project was delayed initially in order to optimise timing for construction and to minimise impact on Leisure Centre's Learn to Swim activities. It is proposed that the project and associated funds of \$845,454 from General funds be carried forward into the 2017-2018 Operational Plan.
MPBAR1707	Leisure Centres Pool Plant/Equipment Reviewing potential pool plant / equipment repairs and locations.	Manager City Assets	298,620	n/a	✓	Upgrades to the Leisure Centre's pool, plant and equipment included the installation of an Ultraviolet Generator, replacement of sand filters, upgrade of entrance controllers, replacement of chemical dosing controller and pool floor vacuum and the upgrade of the pool swim platforms have been completed.
MPBAR1709	Edensor Park Community Hall - hydraulics/fit out Replacement of sail, replacement/repair of doors. Repainting of the hall and upgrades to the toilet facilities and the garden.	Manager City Assets	30,000	n/a	✓	Works were completed including installation of shade sail, replacement of doors and upgrades to toilet facilities and garden.
MPBAR1710	Fairfield School of Arts - hydraulics/fit out Replacement of the guttering, sanding and sealing floorboards and replace signage.	Manager City Assets	16,290	n/a	✓	Works were completed including sanding the floors in the main hall and the replacement of the external guttering and downpipes on the Theatre wall.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPBAR1715	St Johns Park Tennis Court Toilet Block - structure/electrical/roof Replacement of fittings, roof sheeting, electrical system and doors and also the replacement of roof structures and roof electrical.	Manager City Assets	82,244	n/a	✓	Upgrade to building completed including the replacement of roof sheeting and upgrade to building electricals.
MPBAR1721	Canley Heights Town Centre Fountain – hydraulics Repair of the fountain drainage.	Manager City Assets	30,000	n/a	✓	Repairs to the fountain were completed.
MPBAR1725	Various Buildings - renewal and forward planning Forward planning to ensure development applications are submitted for future works and complete minor programmed renewal works informed by tenants and upgrade building signage.	Manager City Assets	166,468	n/a	✓	This project has been completed which enabled the minor renewal of buildings to be undertaken to meet business requirements of tenants and will be delivered over multiple years.
MPSRVCBU1701	Greenfield Park Family Day Care Centre - fit out Replacement of kitchen.	Manager City Assets	57,759	n/a	✓	Works completed.
MPSRVCBU1705	Fairfield Leisure Centre - fit out and structure Replacement of male change room fittings, bathroom fixtures, repaint and rust treatment of gutters at 25m pool.	Manager City Assets	232,380	n/a	✓	Upgrade of male wet area change room fittings, bathroom fixtures and gutter repairs completed.
MPSRVCBU1706	Fairfield Leisure Centre - fit out Replacement of doors.	Manager City Assets	32,340	n/a	✓	Works completed.
MPSRVCBU1709	Smithfield Youth Centre (RSL) - fit out Refurbishment of bathroom and kitchen.	Manager City Assets	49,327	n/a	✓	Works completed including the replacement of kitchen, bathroom fixtures, painting of males facilities and replacement of water damaged ceilings.
MPSRVCBU1712	Fairfield Senior Citizens Centre (Meals on Wheels) - fit out Replacement of guttering, bathroom fittings/fixtures, restore floorboards and internal wall painting.	Manager City Assets	82,163	n/a	✓	Works completed includes repainting, replacement of guttering, downpipes and fascia coverings and painting and upgrades to the kitchen and bathrooms.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVCBU1713	Cabramatta Community Centre - mechanical services Replacement of air conditioning system.	Manager City Assets	200,000		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVCBU1813 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$180 from SRV Reserve for project MPSRVCBU1813 in the 2017-2018 Operational Plan.
MPSRVCBU1714	Arthur West Community Centre - fit out Replacement of windows, gutters, sand parquetry floor, bathroom fixtures and fittings.	Manager City Assets	47,286	25,949	✓ ↻	Work has been completed including the replacement of windows, gutters, sanding the parquetry floor and the replacement of bathroom fixtures and fittings. However outstanding invoices are to be finalised, therefore it is proposed that the project and associated funds of \$25,949 from SRV be carried forward into the 2017-2018 Operational Plan.
MPEAF1701	Emergency Asset Failure This program is intended for unplanned renewal of all built asset classes that may arise throughout the year. There are no set projects for this major program. These funds are for any assets that have an emergency requirement to be fixed during the 2016-2017 financial year.	Manager City Assets	613,614	n/a	✓	Funds from this Emergency Fund were required to engage a Marine structural engineer to investigate remediation work required at Floyd Bay Boat Ramp and Bradbury Wharf, Lansvale.
MPAMS1701	Asset Lifecycle Management - 10 Year forward Asset Management Plans. Prioritise the projects to inform the 10 year Asset Management Plans for; Park Equipment, Childcare Centres, Leisure Centres, Libraries and Community Centres.	Manager City Assets	Service Budget	n/a	✓	The Asset Management Strategy 2017/18-2020/21 was adopted as part of Council's resourcing program with priorities in place for the 2017-2018 Operational Plan.
MPAMS1702	Asset Management Practices - Adopt the 2017-2021 Strategic Plan Asset Steering Committee to inform priority actions for the 2017-2021 Asset Management Strategy	Manager City Assets	Service Budget	n/a	✓	The Asset Management Strategy 2017/18-2020/21 was adopted as part of Council's resourcing program with priorities in place for the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	↻	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPAMS1703	Service Management - Communicating Asset Management Develop a consultation framework to internally and externally inform asset management, current service levels and setting service levels through Customer Satisfaction survey.	Manager City Assets	Service Budget	n/a	✓	A consultation framework was developed and implemented with Council holding a public exhibition of three categories of Road and Transport assets proposed for renewal during the 2017/18-2020/21 Delivery Program. In addition a customer satisfaction survey has been reviewed and updated for future engagements.
MPSRVOS1701	Horsley Park Upgrade to disabled toilet (exeloo) into existing footprint of public toilets	Manager City Assets	150,000	n/a	✓	Exeloo installed and operational.
MPSRVLPF1702	Marley Street Reserve Install banners and upgrade landscaping at park entrance	Manager City Assets	35,000		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVLPF1801 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$10,196 from SRV Reserve for project MPSRVLPF1801 in the 2017-2018 Operational Plan.
MPSRVSG1702	Endeavour Sports Park - Sportsfield upgrade (middle) Replacement of roof, electrical system, canteen, extra storage room and accessible toilet	Manager City Assets	300,000	n/a	✓	Works completed.
MPSRVSG1703	Adams Park Replacement of roof, electrical system, canteen, extra storage room and accessible toilet	Manager City Assets	300,000	n/a	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPSRVCBU1601	SRV Community Building Renewal / Upgrade - Prairiewood Leisure Centre Replacement of chiller, indoor swimming pool air conditioning system and roof top split air conditioning system.	Manager City Assets	738,073		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVCBU1811 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$42,250 from SRV Reserve for project MPSRVCBU1811 in the 2017-2018 Operational Plan.
MPCFP1707	Destination Fairfield - Tourism and Marketing/Jobs Creation A staged targeted campaign to promote the unique attractions and cultural experiences that can be found in Fairfield. Stage one is a targeted advertising campaign. Further stages would include social media and online videos as companion to the advertising campaign. The campaign is aimed to educate, inspire and attract visitors to Fairfield.	Manager Communications and Marketing	50,000	6,695	✓ ↻	A monthly print campaign is continuing in local newspapers with these adverts promoting the unique attractions and cultural experiences of Fairfield City. However outstanding invoices are to be finalised, therefore it is proposed that the associated funds of \$6,695 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.
MPSLUP1701	Development Control Plans Undertake two revisions of Council's Development Control Plan Framework to make sure it is current and addresses current development trends.	Manager Strategic Land Use and Catchment Planning	Service Budget	n/a	✓	Fairfield City Wide Development Control Plan Amendment No. 13 was adopted by Council.
MPPER1701	Construction and Maintenance Plant and Equipment Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment to be purchased includes: a table top truck, chain saws, out front mowers, hedge trimmers and blowers, whipper snippers, pruners, push mowers, a new ute, hoist jacks, break tester, trade vans, elevated work platform and a small site generator.	Manager Construction and Maintenance	527,702	389,387	↻	The delivery of a tar truck and a small tipper truck have been delayed by the supplier therefore it is proposed that the project and associated funds of \$389,387 from General funds be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17071	Fairfield City Centre Plaza - The Crescent Stage 2 Installation of screen and set up for content management. Year 2 of a 2 year program.	Manager Place and Strategy	120,000	0	↻	The LED screen has been installed and is operational however due to minor repairs required, it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
IN17019	Fairfield City Centre Tree Management - Final Stage Removal and replacement of the final few trees that are causing damage to Council assets in the City Centre (Ware Street).	Manager Place and Strategy	14,509	n/a	✓	No tree removals required.
MPSLUP1706	Open Space Strategy Review Open Space Strategy 2007 to align it with the Local Environmental Plan and zoning requirements.	Manager Strategic Land Use and Catchment Planning	Service Budget	0	↻	Due to the late appointment of an Open Space Planner, the project has been delayed and it is proposed to carry forward the project into the 2017-2018 Operational Plan.
MPSLUP1707	Fairfield Heights Town Centre Urban Design Study	Manager Strategic Land Use and Catchment Planning	Service Budget	0	↻	The Urban Design review for Fairfield Heights Town Centre is being finalised but was delayed due to issues raised by stakeholders during the consultation process that required further analysis, investigation or modelling with Council's specialist consultants. Therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPFMP1705	Specialist advice on flood matters Provision of specialist flood advice to ensure that areas of flood risk are developed in a safe and sensible manner.	Manager Strategic Land Use and Catchment Planning	33,334	n/a	✓	Flood Planning Area Mapping, Review of Smithfield Catchment Management Plan and Shelter In Place have been investigated and completed.
IN17395	Villawood Town Centre Development Control Plan Develop a Villawood Town Centre Development Control Plan to appropriately manage future development within this locality.	Manager Strategic Land Use and Catchment Planning	50,000	1,424	↻	The Urban Design review for Villawood Town Centre is being finalised but was delayed due to issues raised by stakeholders during the consultation process that required further analysis, investigation or modelling with Council's specialist consultants. It is proposed that the project and associated funds of \$1,424 from General funds be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPPER1703	Waste Services Plant Replacement The equipment being replaced includes five garbage trucks, a street sweeper and some town centre cleaning equipment. Proceeds from the sale of old equipment is expected to be \$250,000	Manager Waste and Cleansing Operations	1,797,143	n/a	✓	Plant and equipment was ordered and delivered.
MPAMS1601	Asset Management Strategy - Service Management - Quality Management procedure updated with the Asset Capitalisation Policy. Incorporate the recent capital purchases into the Asset Management Plans through improved compliance with asset handover procedures.	Manager City Assets	Service Budget	n/a	✓	Project Managers finalise expenditure against the delivery of asset components which are updated in Council's Asset Management System. These improvements in the Asset Handover procedure represent a major business improvement.
MPSRVSG1602	SRV Sportsground Renewal/Upgrade - St Johns Park New sports court, seat, shelter and exercise equipment.	Manager City Assets	218,296	133,269	↻	Upgrade to sports courts completed but the pathway construction and associated landscaping works were delayed pending the selection of a contractor. It is proposed that the project and associated funds of \$133,269 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
MPSLUP1606	Strategic Land Use Planning - Residential Development Strategy Implement review of draft Residential Development Strategy and seek Council endorsement for the strategy.	Manager Strategic Land Use and Catchment Planning	Service Budget	0	↻	This project is delayed due to the ongoing negotiations with the Roads and Maritime Services and the Department of Planning to resolve traffic issues. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPSLUP1608	Strategic Land Use Planning - Bonnyrigg Town Centre Planning Policy review Implement changes to Council's Local Environmental Plans and Development Control Plans arising from Bonnyrigg Town Centre Planning Policy Review.	Manager Strategic Land Use and Catchment Planning	Service Budget	0	↻	The Draft Planning Proposal and Development Control Plan is currently on public exhibition. Submissions resulting from this will be reviewed prior to recommending adoption of the policy by Council. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPPER1601	Plant and Equipment Replacement - City Works Operations Plant and Equipment Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment being replaced are expected to have proceeds of approximately \$275,000 when sold and this offsets the cost of the new plant and equipment.	Manager Construction and Maintenance	399,357	n/a	✓	Works completed.
IN17592	Installation of public toilet (exeloo) at Canley Vale Installation of public toilet (exeloo) at Canley Vale	Manager City Assets	60,000	n/a	✓	Installation of Exeloo, sandstone retaining wall and footpath were completed.
IN17267	Safety Switches Program (Residual Current Devices) This project is a continued program of the installation of safety switches at all of Council's sites. This will ensure compliance with the NSW Workplace Health and Safety Amendment (Residual Current Devices) 2011.	Manager City Assets	172,837	142,427	↻	This project has been delayed due to complexity of scope which has been modified therefore it is proposed that the project and associated funds of \$142,427 from Future Capital Works Reserve be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend *
Asset Management – Civil and Built	% Increase in asset value	↑
Asset Management – Open Space	% Routine maintenance inspections on parks, playgrounds and sporting fields against service standards	↑
	% Initiatives completed within timeframe	↑
	% Offensive or non-offensive graffiti removed on Council assets within service standard	↔
	% Council and private tree inspections completed within timeframe	↔
	% Council and private tree approval for pruning and removal	↔
Built Resources	% Civil, urban and landscape initiatives undertaken	↑
	% Traffic, transport and road safety initiatives delivered on time and within budget	↑
	% Customer satisfaction with surveying services	↓
Building Control and Compliance	% Applications determined within the statutory time limit	↑
	% Annual Fire Safety statements submitted	↑
City Connect Bus	% Utilisation of City Connect Bus Service	↑
	% On time running of City Connect bus service	↔
Major Projects and Construction Contracts Management	% Major projects on schedule	↑
	% Major projects less than 10% cost variation	↓
	% Contracts completed with less than 10% cost variation	↓
	% Contracts completed	↑
Development Planning	% Development applications and assessment determined within statutory timeframe	↑
Emergency risk Management	% Completion of annual review of Fairfield Emergency Risk Management Plan	↔
Infrastructure Construction and Maintenance	% Reduction of reactive maintenance required	↔
	% Programmed initiatives delivered on time	↑
Strategic Land Use Planning	Review of Local Environmental Plan in Year 3 of Delivery Program	n/a
	% Planning Certificate S149 (2) applications received are issued within service level agreements	↔

* Key for trends:

↑ or ↑↑ is working towards the Community's goals

↔ is no change

↓ or ↓↓ is working away from the Community's goals

THEME 3: ENVIRONMENTAL SUSTAINABILITY

Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.











Key Highlights

- Constructed the overland flowpath to mitigate flooding at the Gregorace Place and Somers Street intersection at Gregorace Place Reserve.
- Collected more than 117.6 tonnes of waste from Gross Pollutant Trap units and creeks across the City.
- Decreased electricity consumption at the Nelson Street and Downey Lane car parks by 24%, 9% at the Administration Centre and 12% at the Whitlam Library due to the installation of LED lights.
- Recycled 7.5kgs of domestic waste per household.
- Collected 3,168 tonnes of material from council clean ups.
- Recycled 68 tonnes of tree mulch during the quarter.
- Reduced the electricity consumption of Council's top 11 sites by 230,622kWh.
- Diverted over 2,918 tonnes of co-mingled recycling from landfill during this quarter.
- The community redeemed a total of 226 green waste vouchers at Council's Recycling Drop Off Centre during this quarter.
- Held a total of four different educational activities for more than 317 residents including various educational talks and workshops on topics such as Worm Farms and Waste and Recycling.
- Continued the 'Sort Your Waste' campaign for multi-unit dwellings, which resulted in a reduction of the contamination rate from high to medium at inspected and tagged dwellings.
- Constructed the gross pollutant traps at Chifley Street and Burdett Street.
- Rehabilitated and maintained 630,000 m2 of Riparian corridors and bushland reserves throughout the city.
- Completed a stormwater design for an overland flowpath from Canva Street to Long Creek in Canley Vale.
- Rehabilitated the banks of the Georges River around Cabramatta Creek, Chipping Norton, Lansvale with re-vegetation and weed control conducted on the eroded sections of the river bank.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPFMP1612	Flood Mitigation - Fairfield Catchment A Flood Risk Management Strategy and Plan to identify, assess and recommend measures to reduce flood risk.	Manager Strategic Land Use and Catchment Planning	111,394	77,236	↻	This project is a multiyear project that is continuing in the 2017-2018 Operational Plan. Technical delays have meant that a portion of the project was not completed therefore it is proposed that the project and associated funds of \$68,263 from Grant funds and \$8,973 from General funds be carried forward into the 2017-2018 Operational Plan.
MPESMP1701	Rosford Road Reserve Detention Basin Outlet Remediation Remediate erosion and scour soil that has been impacted at the basin outlet.	Manager Strategic Land Use and Catchment Planning	120,000	209,366	↻	This project went to tender and was unsuccessful in finding a suitable contractor which has delayed the construction work. It is proposed that the project and associated funds of \$209,366 from General funds be carried forward into the 2017-2018 Operational Plan.
MPESMP1704	Wilson Road Reserve Creek Restoration Stage 2 Construction for creek restoration works along Wilson Road Reserve.	Manager Strategic Land Use and Catchment Planning	800,000	800,000	↻	The project is delayed due to the extensive documentation required for the planning approval prior to construction commencing, therefore it is proposed that the project and associated funds of \$800,000 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSLP1708	Cabramatta Creek Bank Stabilisation Construction of bank stabilisation along Cabramatta Creek in the Reserve off Liverpool Street, Cabramatta.	Manager Strategic Land Use and Catchment Planning	300,000	255,964	↻	The detailed design for this project has been completed however negotiations with landholders are ongoing prior to commencing construction, therefore it is proposed that the project and associated funds of \$255,964 from Stormwater Levy be carried forward into the 2017-2018 Operational Plan.
MPSLP1710	Green Valley Creek Rehabilitation Design Rehabilitation of the highest priority reach along Green Valley Creek as identified in the Geomorphic Investigation Project.	Manager Strategic Land Use and Catchment Planning	80,000	25,636	↻	The project was delayed due to the extended contract negotiations with the preferred consultants and initial concept plans. It is proposed that the project and associated funds of \$25,636 from Stormwater Levy be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPBWR1702	Chemical and E-Waste Collection Annual Event A free collection annual event for chemical and electronic waste will be organised in August 2016 to help local residents disposing of their chemical and electronic waste correctly.	Manager Waste Sustainability	87,134	49,720		The Chemical CleanUp and E-waste collection event is scheduled to be in August 2017 as requested by the NSW Environmental Protection Authority. It is proposed that the project and associated funds of \$49,720 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPBWR1706	Upgrading the Recycling Drop Off Centre Install sheds and covered areas for collection of household problem waste and upgrade the weighbridge at the Sustainable Resource Centre to monitor all green waste coming to the Recycling Drop Off Centre. (Includes carry forward amount of \$368,780)	Manager Waste Sustainability	665,275	664,925		The project was delayed while plans were with the NSW Environmental Protection Authority for approval. It is proposed that the project and associated funds of \$468,430 from the Better Waste and Recycling Grant and \$196,495 from the Environmental Trust Grant be carried forward into the 2017-2018 Operational Plan.
IN17316	Stormwater Drainage Design Work - Wetherill Park Investigate and design stormwater drainage works in Wetherill park. Year 2 of a 3 year program	Manager Strategic Land Use and Catchment Planning	150,000	n/a		Investigations into stormwater drainage options in Wetherill Park have been completed with no options for design being identified.
MPFMP1706	Gregorace Place Floodway Construction Construction of a floodway in Gregorace Reserve to mitigate flooding at the Gregorace Place and Somers Street intersection.	Manager Strategic Land Use and Catchment Planning	80,000	n/a		The overland flowpath at the Gregorace Place and Somers Street intersection has been constructed.
IN17598	Canley Vale Commuter Carpark Vegetation Offset Project Plant native vegetation including trees, shrubs and groundcovers at a site on Orphan School Creek, offsetting trees that were removed during construction of the Canley Vale commuter car park. This initiative is part of the Transport for NSW offset policy and the grant funding covers planting and future maintenance of the site.	Manager Waste Sustainability	5,246		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project IN18598 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$2,030 from Grant funds for project IN18598 in the 2017-2018 Operational Plan.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPFMP1703	Prospect Creek Floodway Rectification Design of works to rectify and rehabilitate banks of Prospect Creek.	Manager Strategic Land Use and Catchment Planning	75,389		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPFMP1813 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$32,161 from Stormwater Levy for project MPFMP1813 in the 2017-2018 Operational Plan.
MPFMP1711	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and Design - Powhatan Street Reserve (Includes carry forward amount \$90,000)	Manager Strategic Land Use and Catchment Planning	175,389		June Report Attachment A Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPFMP1807 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$57,135 from Grant funds for project MPFMP1807 in the 2017-2018 Operational Plan.
IN16305-2	Wilson Road Reserve, Creek Restoration - Design and Construction Investigation and design of rehabilitation works to restore, protect and enhance the natural function of Wilson Creek. Year 2 of a 2 year program.	Manager Strategic Land Use and Catchment Planning	274,014	32,368	↻	The completion of a detailed design was initially delayed by the consultant, therefore it is proposed that the project and associated funds of \$32,368 from Section 94A be carried forward into the 2017-2018 Operational Plan.
MPFMP1702	Cabravale Overland Flood Study Carryout a flood study investigation in accordance with the Floodplain Management Program to determine the flood effects generated from overland flow within the catchment.	Manager Strategic Land Use and Catchment Planning	90,000	465	✓ ↻	This is a multiyear project and tasks assigned for the 2016/17 financial year were completed. However outstanding invoices are to be finalised, therefore it is proposed that the funds of \$465 from General funds be carried forward into the 2017-2018 Operational Plan.






✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward











No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPFMP1704	Water level indicator signs at prescribed detention basins Install additional water level indicator signs to assist in triggering emergency response procedures when the detention basins are flooding.	Manager Strategic Land Use and Catchment Planning	25,000	75,000	↻	The topographic survey has been undertaken and signs have been designed but the construction and installation of the signs is delayed while the Contractor finalises the water level. It is proposed that the project and associated funds of \$75,000 from General funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1710	Investigate increasing capacity of Prairiewood Basin Carryout flood modelling to determine the merits to increase the capacity of the Prairiewood Basin to reduce flood impacts to downstream properties.	Manager Strategic Land Use and Catchment Planning	90,000	15,000	↻	Technical delays have meant that a portion of the project was not completed therefore it is proposed that the project and associated funds of \$10,000 from Grant funds and \$5,000 from General funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1712	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and Design - Fairfield Golf Course (Includes carry forward amount \$60,000)	Manager Strategic Land Use and Catchment Planning	100,000	11,235	↻	Extended negotiations with the NSW Dams Safety Committee regarding their requirements delayed progress therefore it is proposed that the project and associated funds of \$11,235 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1713	Voluntary House Raising Voluntary house raising at 11 Moore Street	Manager Strategic Land Use and Catchment Planning	81,000	73,500	↻	The project is delayed due to the requirement for the quantity surveyor to determine the cost therefore it is proposed that the project and associated funds of \$73,500 from Voluntary Purchase Reserve be carried forward into the 2017-2018 Operational Plan.
MPFMP1714	Smithfield West Floodplain Risk Management Study and Plan Develop Smithfield West Floodplain Risk Management Study and Plan to identify flooding risk areas in Smithfield West.	Manager Strategic Land Use and Catchment Planning	120,000	366	✓ ↻	This is a multiyear project and tasks assigned for the 2016/17 financial year were completed. However outstanding invoices are to be finalised, therefore it is proposed that the funds of \$366 from General funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1715	Voluntary House Raising Voluntary house raising at 16C Knight Street	Manager Strategic Land Use and Catchment Planning	81,000	27,122	↻	The project is delayed due to the requirement for the resident to proceed therefore it is proposed that the project and associated funds of \$27,122 from Voluntary Purchase Reserve be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPESMP1702	Minor Stormwater Works Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	Manager Strategic Land Use and Catchment Planning	20,000	n/a	✓	A stormwater design was completed for an overland flow path from Canva Street to Long Creek in Canley Vale.
MPSLP1702	Stormwater Gully Pit Maintenance Clean stormwater gully pits at various locations to reduce the risk of localised stormwater flooding.	Manager Strategic Land Use and Catchment Planning	20,000	n/a	✓	Gully pit maintenance was undertaken according to a prioritised list.
MPSLP1703	Water Quality Monitoring Monitor water quality and assess the health of the City's waterways.	Manager Strategic Land Use and Catchment Planning	30,000	n/a	✓	Water sampling was conducted on a monthly basis during the quarter.
MPSLP1704	Maintenance of Major Stormwater Systems Maintain major stormwater systems such as detention basins, wetlands, ponds and rain gardens.	Manager Strategic Land Use and Catchment Planning	250,000	n/a	✓	Maintenance occurred at 31 previous stormwater project sites.
MPSLP1705	Cooperative Research Centre for Water Sensitive Cities research program The fifth year of a nine year national and international research program informing stormwater management practices and opportunities.	Manager Strategic Land Use and Catchment Planning	15,000	n/a	✓	This is a multiyear project and the tasks associated with this year were completed. The Cooperative Research Centre is currently working with industry to develop demonstration projects to inform stormwater management practices.
MPSLP1706	Contractors Contractors helping to implement the Stormwater Levy Program.	Manager Strategic Land Use and Catchment Planning	99,000	n/a	✓	A contractor was engaged and assisted in the implementation of the Stormwater Levy Program.
MPSLP1711	Smithfield Catchment Management Plan A multi-year project to identify, assess and recommend integrated measures to reduce flood risk, improve water quality, protect creek health and improve biodiversity and amenity.	Manager Strategic Land Use and Catchment Planning	22,922	22,780	↻	The consultant re-submitted the draft report after council review, however some additional work is still required to get it to a satisfactory standard, therefore it is proposed that the project and associated funds of \$22,780 from Stormwater Levy Reserve be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17008	Bushfire Prone Land Study This study to be undertaken as part of the Rural Land Study. The study will also assist in the updating of maps for the Rural Fire Service.	Manager Strategic Land Use and Catchment Planning	9,870	9,870		Council has completed its component of the study but there are on-going discussions with the Rural Fire Service (RFS) and the final endorsement by the RFS is still pending. It is proposed that the project and associated funds of \$9,870 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17414	Federal 20 Million Trees Grant Program - Fairfield Park Council will plant 15,000 trees to improve the native vegetation throughout Fairfield Park, Fairfield. Year 2 of a 2 year program.	Manager Waste Sustainability	32,625	n/a		Works completed.
IN17415	Federal 20 Million Trees Grant Program - Prout Park Council will plant 10,000 trees to improve the native vegetation throughout Prout Park, Mount Pritchard. Year 2 of a 2 year program.	Manager Waste Sustainability	22,500	n/a		Works completed.
IN17424	Chipping Norton Lake Foreshore Restoration Rehabilitate the banks of the Georges River around the confluence of Cabramatta Creek, conducting re-vegetation and weed control on the eroded sections of the river bank.	Manager Waste Sustainability	25,000	n/a		Works completed.
IN17425	Orphan School Creek Riparian Widening Create additional habitat for the native flora and fauna of Orphan School Creek by creating larger 'no mow' regeneration areas, supplemented with re-vegetation and weed control.	Manager Waste Sustainability	25,000	n/a		Works completed.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPBWR1703	Green Waste Services A voucher will be provided to local residents along with their rate notices allowing them to drop off their green waste at Council's Recycling Drop Off Centre for free of charge. Residents can also pick up the mulch at the same time. (Includes carry forward amount of \$88,298)	Manager Waste Sustainability	103,298	n/a	✓	During this quarter, 226 green waste vouchers were redeemed at the Recycling Drop Off Centre.
MPBWR1704	Waste Education Program Council will continue to conduct community education workshops such as Keep NSW Beautiful Education Program, education programs within childcare centres and maintaining Nalawala Sustainability Hub as an education centre.	Manager Waste Sustainability	115,431	51,500	✓ ↻	During this quarter, eight workshops were conducted at child care centres, attracting a total of 235 children. This is a multiyear project therefore it is proposed that the remaining funds of \$51,500 from Grant funds be carried forward into project ID MPBWR1802 in the 2017-2018 Operational Plan.
MPBWR1705	Multi-Unit Dwelling Contamination Management Officer A dedicated education officer will be employed to work with multi-unit dwellings (MUDs) to decrease the waste generation and increase recycling rates within the MUDs.	Manager Waste Sustainability	199,239	97,408	✓ ↻	During this quarter the Multi Unit Dwelling (MUD) officer conducted intensive recycling bin inspections in 73 hot-spot properties in Cabramatta and Fairfield areas and conducted extensive door knocking following the distribution of warning letters. The MUD officer hosted a meeting for local real estate agents, Strata managers. This is a multi year project therefore it is proposed that the remaining funds of \$97,408 from Grant funds be carried forward into project ID MPBWR1801 in the 2017-2018 Operational Plan.
MPBWR1708	Mattresses Recycling A contractor will be engaged to collect and process mattresses that are illegally dumped in Fairfield City. This will contribute to the overall diversion rate.	Manager Waste Sustainability	100,000	92,432	↻	No activities were conducted during the quarter. Mission Australia - a contractor for mattresses recycling did not have sufficient resources to provide service to Fairfield City therefore it is proposed that the project and remaining funds of \$92,432 from Grant funds be carried forward into the 2017-2018 Operational Plan.



✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPBWR1604	Better Waste and Recycling - Combatting Illegal Dumping Implement various new technologies in surveillance for better detection and prevention of illegal dumping. Implement information technology and its mobility to improve the effectiveness and efficiency of the staff. Increase educational resources for the community about alternative services or facilities that can take waste.	Manager Waste Sustainability	28,973	24,693	↶	During the reporting quarter, four illegal dumping incidents were captured on surveillance cameras and fines were issued however this is a multiyear project so it is proposed that the project and associated funds of \$24,693 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPBWR1603	Better Waste and Recycling - Waste Education Projects Council will continue to conduct community education workshops such as the Keep NSW Beautiful Education Program, education programs within childcare centres and maintaining Nalawala Sustainability Hub as an education centre.	Manager Waste Sustainability	166,500	34,910	↶	This is a multiyear project therefore it is proposed that project and the remaining funds of \$34,910 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN16414	20 Million Trees - Fairfield Park Council will plant 15,000 trees to improve the native vegetation throughout Fairfield Park, Fairfield. Year 1 of 2 year program	Manager Waste Sustainability	25,335	n/a	✓	Works completed.
IN16415	20 Million Trees - Prout Park Council will plant 10,000 trees to improve the native vegetation throughout Prout Park, Mount Pritchard. Year 1 of 2 year program	Manager Waste Sustainability	22,500	n/a	✓	Works completed.
IN15347	Implementation of Energy and Water Conservation Plans Improve the energy and water performance of Council's services and assets.	Manager Waste Sustainability	186,822	105,066	↶	LED lights were installed at Whitlam Library in the office area however due to issues with the procurement of the tender specified LED lights for the Library area, the project has been delayed. It is proposed that the project and associated funds of \$105,066 from Waste Reserve be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↶	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN15348	Energy Efficient Lighting at Council Buildings Replace and improve energy efficient lighting at Council buildings. This project was a new project introduced late in the 2014-2015 Operational Plan and due to limited time was unable to be completed.	Manager Waste Sustainability	18,502	n/a	✓	LED lights were installed at the Wakeley Administration Centre.
IN15350	Portable CCTV Cameras For Illegal Dumping Implement and monitor handheld portable CCTV devices for illegal dumping measures. This project was delayed as it was a new project introduced late in the 2014-2015 Operational Plan and due to limited time was unable to be completed.	Manager Waste Sustainability	30,322	n/a	✓	A number of handheld CCTV devices were implemented across the city to monitor illegal dumping.
IN16408	Restoration of Indigenous Flora Park Develop and implement restoration management plan to restore indigenous flora in the Flora Park, Prairiewood.	Manager Waste Sustainability	12,125	5,047	↻	This is a multiyear project and it is proposed that the associated grant funds of \$5,047 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPESMP1602	Existing Stormwater Management - Horsley Park Stormwater Drainage Works Third year of a multi-year initiative to address flooding issues in Horsley Village and across Horsley Park and Cecil Park.	Manager Catchment Planning	127,261	n/a	✓	Detailed design works have been completed.
MPESMP1604	Existing Stormwater Management - Prospect Creek Bank Rehabilitation Works Construction of works to upgrade stormwater outfall and rehabilitate banks of Prospect Creek.	Manager Catchment Planning	239,190	159,320	↻	Stormwater works have been completed however a 12 month maintenance period is required as part of the project. It is proposed that the associated funds of \$159,320 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSLP1510	Stormwater Levy Program Implement Orphan School Creek Rehabilitation works to protect creek banks from erosion and restore the creek bank. This project was delayed due to grant funding delays and negotiations with Sydney Water.	Manager Catchment Planning	271,241	69,043	↻	This project was delayed due to grant funding delays and negotiations with Sydney Water. The final planting and maintenance nearing completion. It is proposed that the project and associated funds of \$69,043 from Stormwater Levy be carried forward into the 2017-2018 Operational Plan.






✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward











No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17588	Restoration of Endangered Woodland: Sartor Crescent Restoration project focusing on the critically endangered Cumberland Plain Woodland, includes on ground works, education and development of a management strategy	Manager Catchment Planning	22,619	22,619		This is a multiyear project with tasks on target for completion, therefore it is proposed that the project and associated funds of \$22,619 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN16416-1	Greater Western Sydney Weeds Action Program Inspect noxious weeds on Council and Crown land, and private rural properties to educate landholders as well as controlling noxious weeds along Fairfield City's creeklines.	Manager Waste Sustainability	10,000	8,111		Project was not completed due to slow uptake from the community after consultation therefore it is proposed that the project and \$8,111 of Grant funds remaining be carried forward into the 2017-2018 Operational Plan.

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend *
Catchment Planning	# Floodplain risk management initiatives completed	
	# Stormwater Management Program initiatives completed	
Waste Education and Environmental Sustainability	# Participants attending activities undertaken	
	# Tonnes of co-mingled domestic waste diverted from landfill into recycling	
	% Amount of energy consumption saved	
	% Amount of water consumption saved	n/a
	\$ Cost savings to Council through intervention of Waste Enforcement Group	
	% Area of riparian corridors and bushland reserves rehabilitated and maintained	

* Key for trends:

-  or  is working towards the Community's goals
 is no change
 or  is working away from the Community's goals

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- Held the first Interfaith Event Lunch@Bibby's to celebrate the many cultures and faiths represented around Bibby's Place and Bonnyrigg Park.
- Installed a structural tree pit with a raised sandstone block edging for the planting of a 200 litre Tuckeroo tree at the Villawood Town Centre.
- Delivered events for Mother's Day and Easter in the Cabramatta and Fairfield Town Centres.
- Completed cycle way works were at the Lansvale Business Centre.
- Celebrated the Lao New Year in conjunction with the community in Bonnyrigg Town Centre Park with a traditional washing of the Buddha statue, cultural performances and authentic Lao food.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
INSRV1704	Fairfield Heights Town Centre Upgrade Upgrade of the Fairfield Heights Town Centre to create a more attractive area for local business, residents and visitors.	Manager Place and Strategy	600,000	599,853	↻	The project was initially delayed in order to coordinate maintenance works on the kerb and gutter prior to the footpath works therefore it is proposed that the project and associated funds of \$599,853 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
IN16020	Fairfield City Centre Tourism Pedestrian Signage Use existing street signage poles to add 'wayfinding blades' to guide visitors and residents from parking stations and public transport nodes to key service and retail locations in the City Centre.	Manager Place and Strategy	12,258	4,855	↻	Project has been delayed due to additional projects underway in the same area (IN16311 Car Parking The Crescent and IN17022 Hamilton Road Upgrade) therefore it is proposed that the project and associated funds of \$4,855 from Town Centre Reserve be carried forward into the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPPMED1701	Strategic Plans The following are to be reviewed: <ul style="list-style-type: none"> Fairfield City Centre Strategic Framework Cabramatta Future Directions Action Plan Smithfield - Wetherill Park Economic Analysis and Future Directions Action Plan Economic Development Strategy 	Manager Place and Strategy	Service Budget	n/a	✓	The Fairfield City Centre Strategic Framework review included the Urban Design Review, which included Fairfield Heights and Villawood.
MPPMED1702	Events The following are to be held: <ul style="list-style-type: none"> Cabramatta Calendar of Events (including Lunar New Year) Cabramatta Moon Festival Fairfield City Centre Calendar of Events (including Fairfield City Centre Christmas Carols and Tree Lighting event and street decorations) Bonnyrigg Calendar of Events (including Lao New Year) Sydney Morning Herald Good Food Month Program Canley Heights Children's Christmas Party Horsley Park Christmas Tree Lighting Event Bring it On Festival - Career Corner Small Business Seminars 	Manager Place and Strategy	Service Budget	n/a	✓	A total of three events were delivered during the reporting period including: <ul style="list-style-type: none"> Mother's Day and Easter Bunny events in the Cabramatta Town Centre and Fairfield City Centre. Lunch at Bibby's event was delivered at Bibby's Place, Bonnyrigg.
MPPMED1703	Stakeholder Liaison All the following are to be held and / or attended during the year: <ul style="list-style-type: none"> Fairfield City Centre Business Forum Smithfield - Wetherill Park Discussion Group Bonnyrigg Town Centre Committee Business Chambers of Commerce Western Sydney Business Connection Small Business Connect Manage Business Email Group 	Manager Place and Strategy	Service Budget	n/a	✓	Council attended a number of meetings including: <ul style="list-style-type: none"> Cumberland Business Chamber Fairfield Local Area Command Precinct Committee Fairfield Chamber of Commerce Canley Heights Restaurant Committee Cabramatta Local Area Command Precinct Committee Bonnyrigg Town Centre Committee Smithfield/Wetherill Park Discussion Group

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17122	Implement Fairfield City Centre Marketing Plan Implement the Fairfield City Centre Marketing Plan to attract new businesses and increase numbers of visitors from local and metropolitan suburbs. This will be done through the delivery of projects that increase local economic activity, generate business interest and activities in the streets. Year 4 of a 4 year program.	Manager Place and Strategy	25,000	n/a	✓	A cultural food tourism project has been implemented and promotional programs for The Crescent Plaza activation have been produced. This Program will support the promotion of other City Centre and Fairfield City Council stakeholders (i.e. Museum and Gallery) activation projects.
IN17505	Centre Improvement Program - Lansvale Business Centre Minor works upgrades	Manager Place and Strategy	45,000	n/a	✓	Cycleway works completed at the Lansvale Business Centre.
IN17402	Fairfield City - Lifetime Business Awards Program This awards program acknowledges and celebrates small businesses who have operated successfully in the City Centre for more than 25 years, including businesses who have exceeded 50 years.	Manager Place and Strategy	2,500	n/a	✓	No Lifetime Business Awards were awarded during this quarter.
MPCIP1601	Centre Improvement Program - Villawood Town Centre Continue the upgrade of Local and Neighbourhood Centre public domain to improve and maintain the visual attractiveness, general amenity, accessibility and level of safety.	Manager Place and Strategy	65,252	n/a	✓	A structural tree pit has been installed with a raised sandstone block edging for planting of a 200 litre Tuckeroo tree as part of the Centre Improvement Program in the Villawood Town Centre.
MPPMED1704	Bonnyrigg Town Centre Activation Program Provide sponsorship opportunities for community groups to deliver activities that would support the Bonnyrigg Town Centre.	Manager Place and Strategy	Service Budget	n/a	✓	A Lao New Year community event and Lunch@Bibbys event were delivered.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
INSRV1605	Cabramatta Town Centre upgrade Improve the Cabramatta Town Centre to create a more attractive area for local business, residents and visitors including the construction of an automated public toilet (Exeloo).	Manager Place and Strategy	859,357	585,614	↻	Upgrade works have been undertaken throughout the Cabramatta Town Centre including installation of granite seating, 8 new trees, landscape upgrade of garden beds, painting of bollards and an Exeloo installed at Cabravale Park. The project is delayed due to issues with the lighting upgrade with an initial order of 16 lights underway and the installation of 32 remaining lights subject to feedback on pilot installation. It is proposed that the project and associated funds of \$585,614 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend *
Place Management and Economic Development	% Programmed initiatives completed	↑

* **Key for trends:**

- ↕ or ↑ is working towards the Community's goals
- ↔ is no change
- ↓ or ↘ is working away from the Community's goals


✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward











THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Adopted the 2017/18 - 2020/21 Delivery Program and 2017-2018 Operational Plan including the 2017-2018 Pricing Policy, Fees and Charges.
- Adopted The Long Term Financial Plan 2015/16-2026/27 as part of the Resourcing Strategy.
- Provided a concierge service at Council libraries as part of the new Customer Experience Program aimed at enhancing the experience of customers when doing business with the Council.
- Saved 76,115 tonnes of Greenhouse CO2 through recycling 126,663 tonnes of material at the Sustainable Resource Centre.
- Translated 22 key messages into three community languages during this quarter.
- Submitted 184 news articles this quarter promoting Council's services and initiatives.
- Increased followers by 6.9% on Facebook and Twitter during this quarter.
- Increased the rates notices issued electronically to residents by 111, which is an increase of 10% on the previous quarter.
- Adopted the Statement of Business Ethics and Cultural Event Sponsorship Fund Policy.

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17376	Headline Attractions for Major Events Headline attractions to help raise Fairfield City's profile through key major events by including key celebrities, sporting personality or teams, and performers.	Manager Communications and Marketing	90,000	35,250		A number of headline attractions have been supported to help raise Fairfield City's profile through key major events by including key celebrities, sporting personality or teams, and performers. This included securing Christine Anu for the upcoming Culinary Carnivale and Dami Im for the Moon Festival. It is proposed to carry forward the remaining funds of \$35,250 from General Funds into the Place Management and Economic Development service area in the 2017-2018 Operational Plan.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPFR1701	Replace Councils light vehicles Replacement of 50 light vehicles which have reached the policy's requirement of 75,000 kilometres or 3 years of operation with a cost recovery of at least \$670,000 per annum.	Manager Procurement Fleet & Stores	2,134,714	1,240,200	↻	Purchase of replacement vehicles for those that have reached their three year cycle is underway with additional vehicles on order therefore the project and associated funds of \$1,240,200 from General funds will be carried forward into the 2017-2018 Operational Plan.
IN16292	Subdivision of 117A Wetherill Street, Wetherill Park The residential subdivision of 117A Wetherill Street, Wetherill Park into potentially 9 properties for resale.	Manager City Assets	1,289,217	1,209,466	↻	The Development Application for subdivision has been submitted for approval. However the project was initially delayed due to the detailed documentation required, therefore the project and associated funds of \$1,209,466 from Property Development Fund will be carried forward into the 2017-2018 Operational Plan.
IN16337	Sustainable Resource Centre Expansion - Stage 1 and 2 Stage 2 - Seek development approval to expand the boundary to the east to accommodate stockpiled material and increase capacity.	Manager Sustainable Resource Centre	124,975	0	↻	This project is in its final stages and required to be carried forward with funding subject to a future budget adjustment.
MPLTFP1701	Employee Costs Continued focus on employee costs - particularly leave management.	Chief Financial Officer	Service Budget	n/a	✓	Divisions within Council are receiving monthly leave reports to enable them to proactively reduce both Annual Leave and Long Service Leave entitlements. The total entitled hours accrued has reduced from the 2015-2016 Financial Year.
MPLTFP1704	Analysis of Purchasing, including shared or joint venture arrangements to achieve economies of scale Identify efficiencies from Procurement initiatives that have been implemented.	Chief Financial Officer	Service Budget	n/a	✓	A number of tenders are in progress which are expected to deliver savings through the centralising of works across Council and also by having visibility of four year works programs for contracting economies of scale.
MPLTFP1706	Depreciation Review appropriateness of revaluation frequency and alternatives for financial reporting.	Chief Financial Officer	Service Budget	n/a	✓	The Audit Office of NSW has advised that they will suggest treatments for depreciation that will improve consistency across the Local Government sector.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
MPLTFP1707	Fit for the Future Measurements and Reporting Monitor and improve consistency and standards for Fit for the Future reporting, including SRV initiatives.	Chief Financial Officer	Service Budget	n/a	✓	Council is currently meeting or exceeding the Fit For the Future benchmarks.
MPLTFP1708	Long Term Financial Plan Review Annual review including sensitivity analysis.	Chief Financial Officer	Service Budget	n/a	✓	The new Long Term Financial Plan was adopted at the June 2017 Council meeting as part of the Resourcing Strategy.
MPLTFP1709	Property Development Fund Financial analysis and support of Property Development Fund stage 2 delivery, including ongoing management of Dutton Lane retail.	Chief Financial Officer	Service Budget	n/a	✓	The Property Development Fund (Stage 2) has identified a number of projects for the consideration of Council and inclusion in the 2017/18-2020/21 Delivery Program.
MPWMP1701	Council Success - Capability Risk Develop role and capability succession plans for Group Manager to ensure Council retains an essential workforce skill and knowledge level.	Manager Human Resources	Service Budget	n/a	✓	Succession Plans have been completed to support Group Managers.
MPWMP1702	Council Culture and Leadership - Fairfield City Council Leadership Capability Review and update organisational Cultural Awareness Training to all Council employees to ensure consistent application of the revised corporate values and leadership competencies.	Manager Human Resources	Service Budget	n/a	↻	This project is currently being reviewed in line with proposal to focus on Customer Service and the Customer Experience therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPWMP1703	Council Safe - Audit Preparation for retention of self-insurance license Continuous improvement schedule provides the framework for work health and safety implementation and the preparation for the self-insurance audit.	Manager Human Resources	Service Budget	n/a	✓	Feedback has been received from the State Insurance Regulatory Authority regarding the Self Insurer Audit. Changes to the license requirements included the removal of the WHS audits for Self Insured organisations. Continual improvement inspections have continued to be completed as per internal auditing requirements.
MPWMP1704	Council Connect Develop a Diversity Management Plan that incorporates Equal Employment Opportunity (EEO) and relevant community initiatives.	Manager Human Resources	Service Budget	n/a	✓	Diversity Management Plan reviewed and relevant actions transferred to the Disability Inclusion Action Plan 2017.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name			Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments	
IN16046	Upgrade Council's Electronic Communications Systems - Stage 3 This system will centralise the management of Council's information and communication systems. This phase of the project will include the second stage replacement of the Customer Service Call Centre Management software and enhancement to the faxing system currently in place. This will reduce the number of fax machines and phone lines currently used by Council. Year 3 of a 4 year program			Manager Information Technology	36,973	8,863	↻	This project was delayed due to a reorganisation of the licensing arrangement with Telstra, therefore it is proposed that the project and associated funds of \$8,863 from General funds be carried forward into the 2017-2018 Operational Plan.	
IN17046	Upgrade Council's Electronic Communications Systems. Completion of a full "Microsoft Lync" communications system. The final stage is to implement tablet and desktop based tele communications using Skype for Business. This will enable customers and staff to communicate via more than one technology, and allow for a video conferencing platform at larger sites.			Manager Information Technology	40,000	14,596	↻	This project was delayed due to a reorganisation of the licensing arrangement with Telstra, therefore it is proposed that the project and associated funds of \$14,596 from General funds be carried forward into the 2017-2018 Operational Plan.	
IN16048	Council's Digital Telephone Upgrade - Stage 3 Finalise the installation of a digital telephone system to Council's Administration Building and expand the project to external services such as Child Care Centres, Leisure Centres, Libraries etc. This will provide a cost effective and efficient telephone			Manager Information Technology	29,724	22,325	↻	This project is dependent on the completion of the Customer Service Call Centre project, which was delayed due to a reorganisation of the licensing arrangement with Telstra therefore it is proposed that this project and associated funds of \$22,325 from General funds be carried forward into the 2017-2018 Operational Plan.	
IN17048	Digital Telephone Upgrade The project will include the decommissioning of the old PABX systems and commander systems at Leisure and Childcare Centres with a new system to enable high availability (disaster recovery) components			Manager Information Technology	20,000	20,000	↻	This project is dependent on the completion of the Customer Service Call Centre project which was delayed due to a reorganisation of the licensing arrangement with Telstra. It is proposed that this project and associated funds of \$20,000 from General funds be carried forward into the 2017-2018 Operational Plan.	
✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📅	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN17057	Improve Council's Network Speed Upgrade of sites that cannot be connected using conventional methods via Telstra. In 2015-2016, the targeted sites will be Bonnyrigg Heights and Cabramatta Childcare Centres, and improved connectivity at the Leisure Centres.	Manager Information Technology	50,000	50,000	↻	Several projects were delayed due to a priority of upgrading links to service new projects. It is proposed that the project and associated funds of \$50,000 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17052	Upgrade Council's Information Management Systems - Final Stage Upgrades will enable the integration and implementation of new technologies such as online business services (eServices and eBusiness), online payment services, integration of mobility features such as mobile device applications for customers and for staff conducting business on site. Year 3 of a 3 year program	Manager Information Technology	68,113	n/a	✓	The Blink Customer Reference Management Application has been completed.
MPPIC1512	Productivity Improvements and Cost Containment Business structure review of Place Management service and delivery outcomes.	Group Manager Major Projects and Place	Service Budget	n/a	✓	Business structure review completed with changes incorporated into the corporate restructure and future directions for operations determined.
MPWMP1504	Workforce Management Plan Council Customer Advocacy - Customer Engagement - Develop internal customer capability. This project is delayed due to a staff restructure.	Manager Library Services	Service Budget	n/a	✓	A new customer experience program is being developed for the libraries with a concierge service now being provided. A new Customer Care Charter and Customer Care Standards have been developed. A concierge service will be introduced for Council's customer service provided through the Administration building. The Customer Experience Program is an ongoing program aimed at enhancing the experience of customers when doing business with the Council.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	16/17 Budget	Carry Forward \$ Amount	Status	Comments
IN15289	Subdivision of 65 The Avenue, Canley Vale The residential subdivision of 65 The Avenue, Canley Vale into potentially 6 or 8 properties for resale.	Manager City Assets	666,283	662,383	↻	This project was initially delayed due to a problem with the off-site sewer main therefore it is proposed that the project and associated funds of \$662,383 from Property Development Fund be carried forward into the 2017-2018 Operational Plan.
IN15293	Subdivision of 45-49 Diamond Crescent, Bonnyrigg The residential subdivision of 45-49 Diamond Crescent, Bonnyrigg into potentially 45 properties for resale.	Manager City Assets	-	0	↻	The sale of the remaining lot is still continuing after delays due to uncontrolled rubbish found buried at the site, therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.

* Key for trends:

↕ or ↗ is working towards the Community's goals

↔ is no change

↘ or ↙ is working away from the Community's goals

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

Revised 2013-2017 Delivery Program Indicators

Services	Indicators	Trend *
Access to Information	% Accuracy on property descriptions against NSW Land and Property Information description	↔
	% Requests for information (Government Information Public Access Act)	↓
Civic and Councillor Services	% Accurate and timely business papers published	↔
	# Code of conduct breaches	↔
Communications and Marketing	% Change in the number of followers on Facebook and Twitter	↑
	% Key publications (City Life and City Connect) published on time	↔
	% Graphic design and printing jobs completed within quoted timeframe	↔
Customer Service Administration Building	% Customers satisfied with service received at front counter and Call Centre	↔
Financial Management	\$ Change investment earning rate	↑
	% Long Term Financial Plan indicators are on target	↔
Financial Operations	% Invoices paid within nominated trading time	↔
	% Rate notices issued electronically	↑
Governance	% Internal audit recommendations implemented within agreed timeframes and budgets	↓
	% Governance initiatives completed within time and budget	↑
Human Resources	% Workforce Management Plan's actions completed on time	↔
	% Work Health Safety corrective actions identified and completed	↔
Information and Records Management	% Documents processed within three days of being received	↔
	% Electronic Data Records Management System support and training sessions delivered	↔
Information Technology	% Infrastructure and core systems availability during business hours	↓
	% Service levels met for Helpdesk /Desktop support and core application availability	↑
Enterprise Risk Management	% Incoming new claims for public liability	↓
Corporate Planning and Improvements	% Integrated planning and reporting requirements completed within 7 days of legislative timeframe	↔
	% Planning and reporting improvement program actions implemented within agreed timeframe	↔
	% Internal quality management audits completed	↑
	# Corporate business improvement programmed initiatives completed.	↔
Payroll	# Payroll reported errors	↑
Procurement, Fleet and Stores	% Purchasing and tendering compliance with policy and legislative requirements	↔
Property Development Fund	\$ Profit margin on council's property development and investment	n/a
Sustainable Resource Centre	# Tonnes CO2 emissions saved	↑

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING JUNE 2017

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 30 June 2017. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Fourth Quarter 2016 – 17 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 30 June 2017 indicates that Council's projected financial position as at this date, is satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure.

Signed:

date: 18 October, 2017

Bradley Cutts
Chief Financial Officer
Responsible Accounting Officer

2. Income and Expenditure Budget Review

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2016/17 financial year.

Operating Result

Council's operating result before capital items as at quarter ending 30 June, 2017 is a surplus of \$23.497m compared to a budget surplus of \$9.561m.

FAIRFIELD CITY COUNCIL	Favourable Variance			
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%			
12 month period ended - 30 June 2017	Unfavourable variance greater than 10%			
	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	76,287	76,672	(385)	-0.5
Domestic Waste	28,639	28,227	412	1.5
Drainage Stormwater Levy	1,611	1,541	70	4.6
User Fees and Charges	18,655	18,708	(53)	-0.3
Interest & Investment Income	3,308	2,868	440	15.4
Other Revenue	22,497	21,271	1,227	5.8
Grant & Contribution Operations	25,836	19,796	6,040	30.5
Grant & Contribution Capital	18,054	18,707	(653)	-3.5
Total Income from continuing operations	194,887	187,789	7,098	3.8
Expenses from Continuing operations				
Employee Costs	67,370	69,367	1,997	2.9
Materials & Contracts	24,183	26,171	1,988	7.6
Debt Servicing Costs	30	31	1	1.8
Depreciation, Amor & Impairment	31,779	31,494	(285)	-0.9
Other Expenses	29,974	32,460	2,486	7.7
Total Expenses from continuing operations	153,336	159,522	6,186	3.9
Operating Surplus/(Deficit) from continuing operations	41,551	28,268	13,283	
Net Operating Surplus/(Deficit) before capital grants and contributions	23,497	9,561	13,936	

(More detailed commentary is explained below).

Income from Continuing Operations

The total income for the twelve months to June 2017 is \$194.887m compared to the budget of \$187.789m. The major variances are as follows:

User Fees and Charges

Actual	Budget	Variance
\$18.655m	\$18.708m	(\$0.053m)

The Major favourable variances are:

- \$0.048m - Leisure Centre Membership & Entry Fees – due to
 - a) Membership Fees – owing to timing of budget
 - b) Sports/Recreation/Kiosk Sales - Extended hot periods gave rise to increased attendance at the Leisure Centre generally
- Learn to swim schools had highest attendance rates in 22 years (with a high proportion of Liverpool residents attending our highly professional classes)
- \$0.052m – Domestic waste extra pick-up charges
- \$0.053m – Health & Safety inspection fees
- \$0.068m – Client income (no budget)
- \$0.435m Sundry Income – compensation paid to Council from 3rd party for building structure over a Council easement

However, the above favourable variances are offset by unfavourable variances in

- \$0.056m Showground – due to
 - a) Stretch budget target
 - b) Retail across the board is in a slump – affecting the Markets
 - c) Extremely hot weekends meant shoppers went to malls, as outside markets were too uncomfortable
- \$0.152m Road opening permits
- \$0.459m Child Care Enrolment Fees – due to
 - a) Ensuring that child care Bonds (\$0.280m) are placed into the balance sheet (as per Internal Audit requirement);
 - b) all Centres not operating at full capacity throughout the whole year;
 - c) compared to budget, the educator/carers numbers are down on expectation

Interest & Investment Income

Actual	Budget	Variance
\$3.308m	\$2.868m	\$0.440m

Interest income is better than budget by \$0.565m due to somewhat higher interest rates than budgeted, coupled with a higher cash balance in the investment portfolio. Meanwhile, this has been negatively impacted by \$0.116m Fair Value Adjustment of the portfolio.

Other Revenue

Actual	Budget	Variance
\$22.497m	\$21.271m	\$1.227m

Major favourable variances include:

- \$2.836m Recycling Income - continues beyond original forecasts due to unprecedented growth in the recycling business, and Product mix favouring higher gross margin products and thereby returning higher than anticipated income
- \$1.472m Tipping Fees – also due to the growth in the recycling business

Against these two aforementioned variances, is the Cost of Goods Sold unfavourable variance of \$2.540m returning a net favourable result of \$1.768m better than budget expectations

- \$1.256m net gains on disposal of assets including:
 - \$0.226m – Road Closure of Cobham Rd
 - \$0.298m – Fleet vehicle sales
 - \$0.378m – Plant sales
- \$0.743m Net share of interests in Joint Ventures (Civil & Risk) and associates using the equity method

These are offset by unfavourable variances, primarily:

- \$0.948m Rental Income Property due to delay in leasing the retail area of Dutton Lane. It should be noted however that visitor numbers have been growing.
- \$0.540m Carpark Operations due to combination of Dutton Lane delayed opening and hence lower than expected usage - coupled with shoulder periods not being utilized as forecast
- \$0.315m Fines due to
 - a) Four Community Enforcement Officers (i.e. half the team) left mid to late 2016, and
 - b) Dumpers becoming more savvy (not leaving evidence behind in rubbish) so it's more difficult to identify/prosecute offenders.

Grant & Contribution – Operation

Actual	Budget	Variance
\$25.836m	\$19.796m	\$6.040m

The budget for receiving grants and contributions (Operations and Capital) is prepared based on the pattern of actual payments received in previous years. However, receipts do not always follow the same patterns, and as such Council may experience timing differences between the budget and actual receipt of grants.

Major favourable year to date variances include:

- \$0.301m Road Works
- \$0.027m Other Contributions
- \$4.902m Financial Assistance Grant (is 50% of the 2017/18 received in advance)

- \$1.294m More funding for our preschools with 70% of the increase to be passed through to families to reduce fees

These are offset by unfavourable timing variances including:

- \$0.165m Govt Fee Subsidies - CCB/CCR – Due to a lower than anticipated occupancy rate
- \$0.142m Roads & Bridges, Community Care, SES and other grants
- \$0.109m Other Children Services grants

Grant & Contribution – Capital

Actual	Budget	Variance
\$18.054m	\$18.707m	(\$0.653m)

As noted above, the budgeted pattern of receipting grants and contributions may not always reflect what actually happens, and timing differences will occur as a result. The favourable variances year-to-date are:

- \$0.303m - Capital Grants Other
- \$1.649m – S94 Capital Contributions

These are offset by Grants expected but not received by close of June financial accounting period, including:

- \$2.606m Roads and Bridges Grants

Expenses from Continuing Operations

The total expenditure for the twelve months to June 2017 is \$153.336m compared to the budget of \$159.522m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$67.370m	\$69.367m	\$1.997m

The favourable variance for the period can be attributed anecdotally to lower than the number of budgeted staff (awaiting vacant positions to be filled) and the management of leave.

The following table on Employee Costs indicates variances by major expense types:

EMPLOYEE COST	2016/2017		
	YTD Actual	YTD Budget	YTD Variance
	\$000's		
Full Salaries & Wages Budget allocated		61,023	
Additional Budget Savings		(2,600)	
Salaries & Wages (Net of savings)	57,499	58,423	924
Overtime	2,360	2,303	(57)
Superannuation	6,021	6,767	746
Workers Compensation	604	662	58
Other	569	582	13
Training Cost	317	630	313
Total Employee Cost	67,370	69,367	1,997

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks) and Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award 2014) remains a priority. The June 2017 result includes the effect of the compulsory Christmas 2016/New Year 2017 close down (7 working days), which has resulted in real decreases in outstanding Annual and Long Service leave compared to the previous quarter.

The Sick Leave value continues to decrease as a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOSL). This outstanding balance continues to be paid out as per options stipulated in the PPOSL 2013, and is now under \$1.0m.

To maintain the liability at a manageable level, the outstanding Annual and Long Service Leave hours need to be reduced by more than the increase in the salary and wage rates year on year. The outstanding leave hours for both Annual leave and Long Service Leave have been reduced.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Jun - 15	143,719	5,522,260
Jun - 16	130,024	5,149,551
Sep - 16	133,353	5,421,555
Dec - 16	137,935	5,623,348
Mar - 17	121,185	4,925,211
Jun - 17	128,856	5,197,110

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun -13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Jun - 15	288,598	11,460,500
Jun- 16	286,512	11,875,735
Sep - 16	279,464	11,969,973
Dec - 16	275,548	11,864,320
Mar - 17	265,037	11,414,120
Jun – 17	256,159	11,023,398

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Jun - 15	-	1,185,461
Jun - 16	-	1,070,136
Sep - 16	-	1,082,827
Dec - 16	-	1,078,764
Mar - 17	-	966,581
Jun – 17	-	966,581

Note: Values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$24.183m	\$26.171m	\$1.988m

Major favourable variances include:

- \$0.826m Capitalised Other Costs Distribution - The budget has this incorporated in the Capitalised employee costs - actual capitalised Employee and Capitalised Other Costs (basically Plant) are now being separated out
- \$2.304m Sundry Materials - This account is used by Sustainable Recycling Centre to put material into stock, and is offset when the contractor is paid for crushing materials (see below unfavourable variance)
- \$0.100m Pool Chemicals

- \$0.490m Street Lighting
- \$0.260m Information Technology expenses
- \$0.230m Plant Fuel - ULP, LPG, DIE – A combination of less vehicles in the fleet, smaller capacity engines and lower overall fuel prices
- \$1.412m Maintenance & Repairs – general saving over multiple M&R accounts
- \$0.860m Consultancies – savings made over various areas of Council
- \$0.428m Legal Fees - these are incurred on a needs basis and therefore not easily budgeted due to circumstances changing from year to year
- \$0.181m Operating Leases

The above have been offset by unfavourable variances in:

- \$0.113m Car Lease Income – smaller vehicles and smaller vehicle fleet has contributed to decreased income received from lessees. Further, staff are moving away from the provision of a vehicle, and instead, taking a car allowance as part of their salary package
- \$3.350m Hire Charges Plant, Equipment – this is the cost incurred by the Sustainable Recycling Centre for crushing (see above favourable variance)
- \$1.657m Contract Work External - includes Election Costs \$324k (budget sits in another account/area), plus \$240k for removal of material from an external customer job site.

Depreciation, Amortisation and Impairment

Actual	Budget	Variance
\$31.779	\$31.494m	(\$0.285m)

Depreciation is currently \$0.285m over budget. In consultation with external auditors, a body of work was undertaken to review the depreciation methodology used at Council. From this work, it is expected that depreciation costs will continue to be on budget throughout the foreseeable future.

Other Expenses

Actual	Budget	Variance
\$29.974m	\$32.460m	\$2.486m

Major favourable variances include:

- \$0.174m Commission, Processing Fees – the monthly expenses throughout the year have been lower than budgeted, resulting from lower than anticipated fine income
- \$0.115m Conferences – Budget based on higher conference attendance than actually occurred; review and maintenance of expenditure has been managed
- \$0.115m Election Expenses – this has been offset by expenditure in 'Contract Work External' as shown above
- \$0.427m Publicity and Promotions – savings through underspending includes 'Promotions and Materials' (\$0.169m) and Marketing and Publicity (\$0.202m)
- \$0.490m Electricity Charges Street Lighting – budget based on previous year, savings have been made year-on-year, contributed to by including the new LED street light program

- \$0.582m – Provision for Doubtful Debts - writing back the provision from the balance sheet for previously written down debts
- \$0.930m – Insurance – includes savings of the ISR Property Insurance Premium and reversal of overprovision of insurances held in the balance sheet
- \$0.237m – Water rates – predominantly savings made at Dutton Lane – late opening leading to delayed uptake of tenancy vacancies

The above have been offset by an unfavourable variance in:

- \$0.123m Bad Debts Written Off – this is a timing difference from 2015/16, offset above
- \$0.074m Advertising job vacancies
- \$0.229m Equipment Under \$1000 – includes minor equipment purchases at the Water Park at Prairiewood, Cardwell Street and the Environmental Standards (Ordinance area) and incorporates smaller amounts in many other areas.
- \$0.197m Postage & Courier Charges – Australian post has increased the cost of mail posted from \$0.75c per article to \$1.00 per article. Use of overnight services for 'urgent' deliveries of DA's and other Council documentation has also contributed to the budget overspend.

Income & Expenditure Statement and Graphs

Council's Income and Expenditure statement as at end of June 2017 appears on the next page. This is followed by two graphs; the Cumulative Monthly Total Revenue and Cumulative Monthly Total Expenditure. These graphs indicate the trend and comparisons of Council's income and expenditure.

Income & Expenditure Statement

FAIRFIELD CITY COUNCIL

Budget review for the Quarter ended - 30 June 2017

Favourable Variance

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2016-2017							12 month period ended - 30 June 2017			
	Original Budget 2016/2017 \$000's	Approved Changes				2016/2017 Perm Change \$000's	Forecast 2016/2017 \$000's	Actual \$000's	Budget \$000's	Variance \$000's	Variance (%)
		Carry Forwards \$000's	Sep-2016 Review \$000's	Dec-2016 Review \$000's	Mar-2017 Review \$000's						
Income from Continuing Operations											
Ordinary Rates	76,672						76,672	76,287	76,672	(385)	-0.5
Domestic Waste	28,227						28,227	28,639	28,227	412	1.5
Drainage Stormwater Levy	1,541						1,541	1,611	1,541	70	4.6
User Charges and Fees	18,378					330	18,708	18,655	18,708	(53)	-0.3
Interest & Investment Income	2,868						2,868	3,308	2,868	440	15.4
Other Revenue	18,542				31	2,699	21,271	22,497	21,271	1,226	5.8
Grant & Contribution - Operations	20,456	112		94	(450)	(416)	19,796	25,836	19,796	6,040	30.5
Grant & Contribution - Capital	12,136	2,573	92	27	(170)	4,049	18,707	18,054	18,707	(653)	-3.5
Total Income from continuing operations	178,818	2,685	92	121	(589)	6,662	187,789	194,887	187,789	7,098	3.8
Expenses from Continuing Operations											
Employee Costs	72,059	147		81	(35)	(2,885)	69,367	67,370	69,367	1,997	2.9
Debt Servicing Costs	31				0		31	30	31	1	1.8
Materials & Contracts	26,067	412		58	(240)	(126)	26,171	24,183	26,171	1,988	7.6
Depreciation, Amortisation & Impairment	32,202				0	(708)	31,494	31,779	31,494	(285)	-0.9
Other Expenses	33,107	104	125	1	11	(889)	32,460	29,974	32,460	2,486	7.7
Total Expenses from continuing operations	163,465	663	125	140	(264)	(4,608)	159,522	153,336	159,522	6,186	3.9
Operating Surplus/(Deficit)	15,353	2,022	(33)	(19)	(325)	11,270	28,268	41,551	28,268	13,283	
Less: Grant & Contribution - Capital	12,136	2,573	92	27	(170)	4,049	18,707	18,054	18,707	(653)	
Net Operating Surplus/(Deficit) before capital income	3,217	(551)	(125)	(46)	(155)	7,221	9,561	23,497	9,561	13,936	

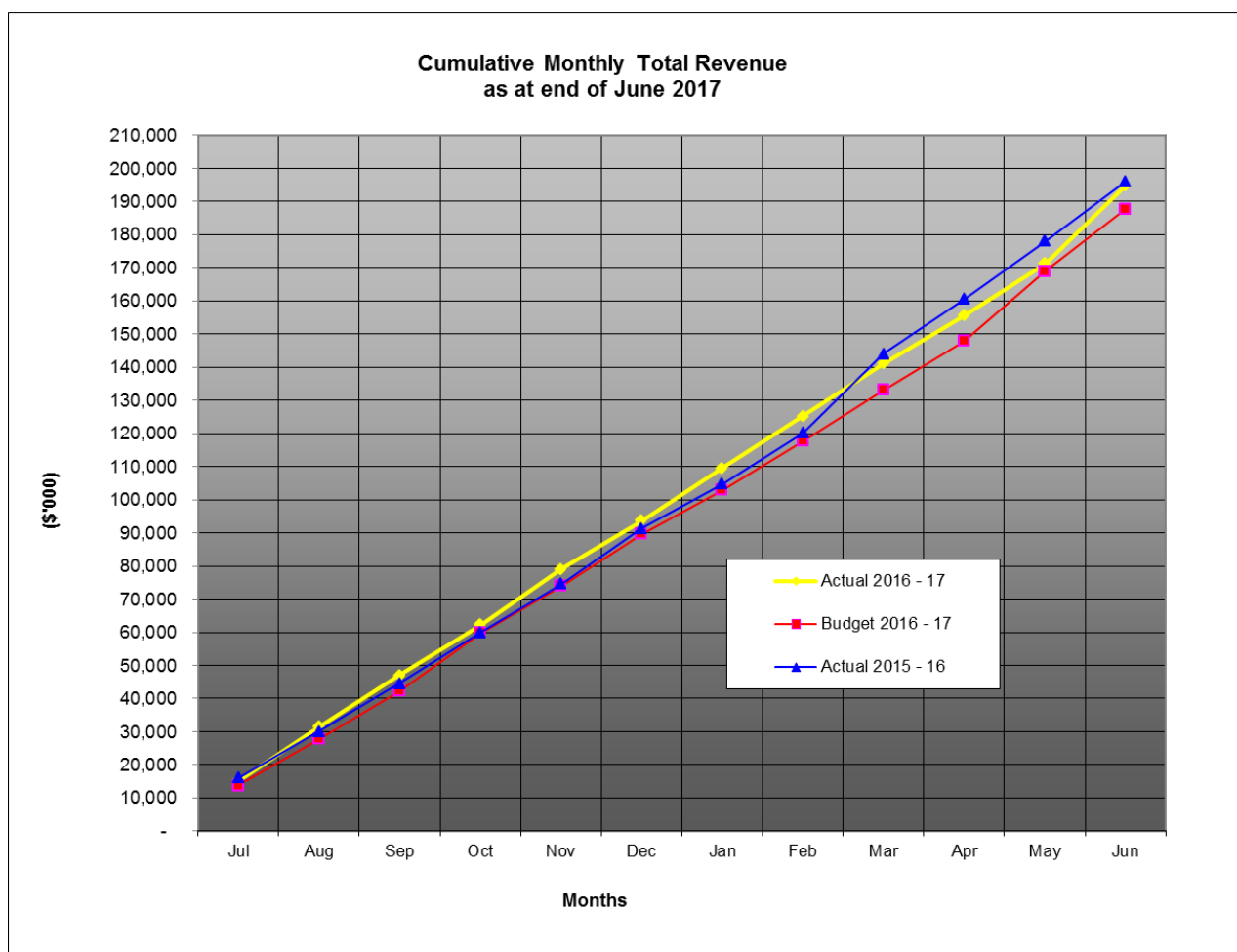
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Revenue

The following graph plots the monthly revenue on a cumulative basis. It graphs three separate sets of figures.

1. Actual revenue for the previous financial year 2015/16 (blue)
2. Cumulative budgeted revenue for the current financial year 2016/17 (red)
3. Actual year-to-date revenue to June 2017 (yellow)

The graph indicates that the revenue for the financial year ending June 2017 is in line with the previous year results and well ahead (\$6.995m) of the expected budget.



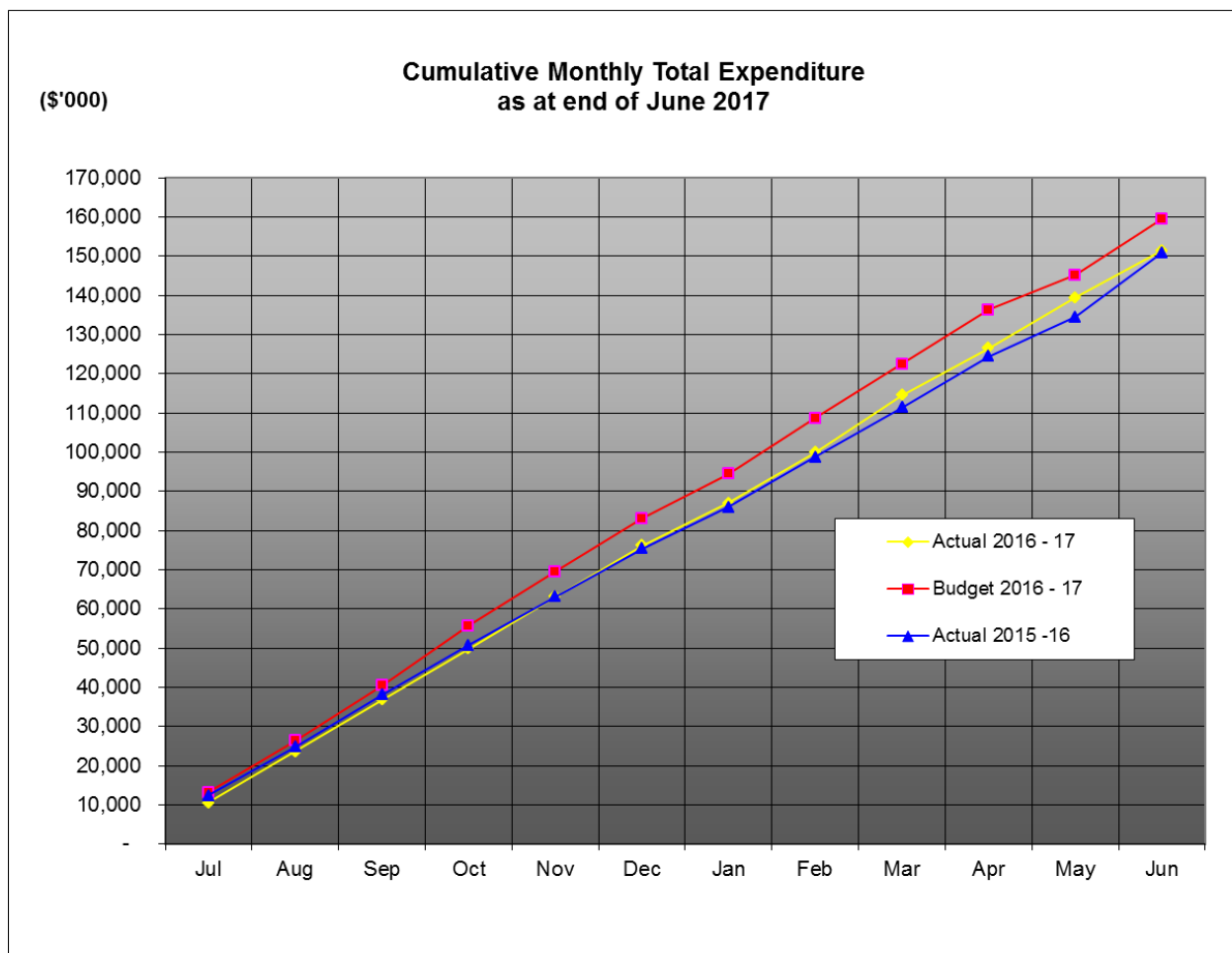
INCOME AND EXPENDITURE BUDGET REVIEW

Cumulative Monthly Total Expenditure

Similarly, the following graph projects monthly expenditure on a cumulative basis. It graphs three separate sets of figures.

1. Actual expense for the previous financial year 2015/16 (blue)
2. The cumulative budgeted expense for the current financial year 2016/17 (red)
3. The actual year-to-date expenditure to June 2017 (yellow)

As can be seen, expenditure to the end of June 2017 is in line with that of the previous year, and well below (\$8.056m) the budget for the current year.



3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of June 2017 of \$44.667m
- II. Revised budget of \$66.796 is inclusive of 2015/16 Carry Forwards

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 12 month period ended 30 June, 2017

	Full Financial Year 2016-2017						12 month period ended - 30 June 2017		
	Original Budget Year 2016/2017 \$000's	Approved Changes				Revised Budget 2016/2017 \$000's	Actual 2016/2017 \$000's	Revised Budget 2016/2017 \$000's	Variance 2016/2017 \$000's
		Carry Forwards	Sep-2016 Review	Dec-2016 Review	Mar-2017 Review				
Capital Funding									
Rates and other untied funding	21,254	2,083	0	(7)	580	23,909	1,383	23,909	22,526
Capital Grants	8,105	2,573	92	27	(170)	10,627	8,326	10,627	2,301
Capital Contributions - Other	0				4,049	4,049	9,728	4,049	(5,679)
Sale Proceeds	1,020	4,486				5,506	0	5,506	5,506
Funded by borrowing	0					0	0	0	0
Transfers to/from Grants	369	2,001				2,370	668	2,370	1,702
Transfers to/from S94 & S94A	2,118	1,450		(26)	74	3,616	2,827	3,616	788
Transfers - Town Centres	1,490	281		(500)	(500)	771	2,065	771	(1,294)
Transfers - Other Reserves	9,193	6,773		(59)	41	15,949	19,670	15,949	(3,721)
Total Capital Funding	43,549	19,646	92	(565)	4,074	66,796	44,667	66,796	22,130
Capital Expenditure									
Asset Purchases	2,437	1,383				3,820	4,275	3,820	(455)
WIP - Infrastructure Assets	37,519	18,264	92	(565)	4,099	59,409	36,692	59,409	22,716
Capitalised Employee Costs	3,192				(25)	3,167	2,882	3,167	285
Capitalised Material Costs	0					0	826	0	(826)
Loans Principal Repayments	401					401	(10)	401	410
Total Capital Expenditure	43,549	19,646	92	(565)	4,074	66,796	44,667	66,796	22,130

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects what was expected as the full year result. It is noted that Council is carrying forward projects that were not commenced during the year (\$3.956m), and projects that were still in progress at year end (\$13.769m). Apart from these, there were some projects that were cancelled and others that were delivered below budget.

4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of this quarter and year end. It also shows the actual year end available cash position. The table below reflects that Council continues a healthy cash position as at end of the 2016-17 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 30 June, 2017

	Projected Balances as at 30 June, 2017							Actual 30 June 2017 \$000's
	Original Forecast To Jun 2017 \$000's	Approved Changes				Revised Forecast Jun-17 \$000's	Projected Year End Result \$000's	
		Carry Forwards \$000's	Sep-16 Review \$000's	Dec-16 Review \$000's	Mar-17 Review \$000's			
Unrestricted								
Unrestricted Cash and Investments	3,636	(2,245)	(125)		7,144	8,410	8,410	28,546
Total Unrestricted	3,636	(2,245)	(125)	-	7,144	8,410	8,410	28,546
Externally Restricted								
Grants	6,302	421	92	121	(4,745)	2,191	2,191	8,243
Domestic Waste	26,745	(1,034)				25,711	25,711	25,099
Section 94	33,649	(1,450)		(26)	(74)	32,099	32,099	37,809
Stormwater Levy	3,563	(970)		(59)		2,534	2,534	2,372
Other Contributions	2,008				(41)	1,967	1,967	708
Total Externally Restricted	72,267	(3,033)	92	36	(4,860)	64,502	64,502	74,231
Internally Restricted								
Internally Restricted	19,208	(5,175)		(500)		13,533	13,533	21,105
Total Internally Restricted	19,208	(5,175)	-	(500)	-	13,533	13,533	21,105
Total Restricted	91,475	(8,208)	92	(464)	(4,860)	78,035	78,035	95,336
Total Cash & Investments	95,111	(10,453)	(33)	(464)	2,284	86,445	86,445	123,882
Available Cash & Investments	22,844	(7,420)	(125)	(500)	7,144	21,943	21,943	49,651

Note: The actual 30 June 2017 figures reflect the cash position at that date. The projected year end result includes, amongst other things, projects that were expected to be completed at year end. Circumstances (as outlined in the various Themes within in the body of this Quarterly Report) elucidate reasons for projects being incomplete as at June 2017.

5. Fourth Quarter 2016 – 17 Budget Review Adjustments

5 a) Quarter 4 Adjustments:

The following adjustments have already been adopted by Council during this period (April – June 2017) for inclusion into the 2017-2018 Operational Plan.

OPERATIONAL REVENUE							
Project ID	Project Title	Meeting Date: Apr-Jun 17	Agenda Item Number	Income (Inc)/Dec \$	Funding Source	Status	Reason for Revision
IN18384 (XA095)	War Memorial Upgrade - Cabravale Memorial Park	2-May-17	44	(10,000)	Grant	New Project	Grant received from the NSW Community War Memorial Fund to restore the Cannon in Cabravale Memorial Park
IN18602 (YD045)	Operation Bounce Back	27-Jun-17	67	(11,000)	Grant	New Project	Grant received from the National Motor Vehicle Theft Reduction Council to raise awareness of the current trends in motor vehicle theft and reduce this risk to motorists
IN18601 (YC091)	NDIS Capacity Building Projects	27-Jun-17	82	(30,000)	Grant	New Project	Grant received from Family and Community Services (FACS) to support the strategic direction of Fairstart Early Intervention as it operates under the NDIS.
				(51,000)	Increase in Income		

CAPITAL INCOME							
Project ID	Project Title	Meeting Date: Apr-Jun 17	Agenda Item Number	Income (Inc)/Dec \$	Funding Source	Status	Reason for Revision
IN18600	Creative Space - Whitlam Library	May-17	64	(200,000)	Grant	New Project	Application to Library Council of NSW for construction of a creative space at Whitlam Library was successful. (this is already included in 17/18 budget)
IN18360	Construction of 40 place preschool at Bossley Park Public School	May-17	65	(668,000)	Grant	New Project	Offer and grant from the NSW State Government (to be received and is already budgeted in 17/18)
				(868,000)	Increase in Income		

The following adjustments have already been adopted by Council during this period (April – June 2017) for inclusion into the 2016-2017 Operational Plan.

CAPITAL EXPENSE							
Project ID	Project Title	Meeting Date: Mar-Jun 17	Agenda Item Number	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPBAR1706	Prairiewood Leisure Centre - Roof Replacement	2-May-17	Sup 62	125,000	General	Budget Changed	Recognition of additional cost for roof restoration
				125,000	Increase in Expense		

Below is also an additional adjustment required for Council's consideration, relating to the adjusted Federal Assistance Grants (FAGs) advice received at the end of June 2017.

OPERATIONAL REVENUE					
Project ID	Project Title	Expense inc/(Dec) \$	Funding Source	Status	Reason for Revaluation
N/A	Financial Assistance Grant [FAG] (General and Roads)	(5,283,280)	Grant	Budget Changed	Federal Government has prepaid 54% of the 2017/2018 FAG in 2016/2017, which has now been taken into the 16/17 accounts
		(5,283,280)	Increase in Income		

5 b) Carry Forward projects to 17/18

The following tables confirm projects (that were tentatively advised to Council via the June 27 Outcomes Supplementary Report – item 82) and their values being carried forward from 2016/2017 to the 2017/2018 financial year:

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
OPERATIONAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPFMP1612	Flood Mitigation - Fairfield Catchment	77,236	Grant	Carry Forward	This project is a multi year project that is continuing in the 2017-2018 Operational Plan. Technical delays have meant that a portion of the project was not completed therefore it is proposed that the project and associated funds of \$68,263 from Grant funds and \$8,973 from General funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1603	Flood Mitigation - Central Overland Flood Study	9,946	General	Carry Forward	The draft report was delayed due to resourcing constraints therefore it is proposed that the project and associated funds of \$9,946 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17013-2	Interwoven Arts Program in the Fairfield City Centre	21,901	Fairfield City Centre Fund	Carry Forward	The project was delayed due to additional footpath works being carried out in the same area, therefore it is proposed that the project and associated funds of \$21,901 from Town Centre Reserve be carried forward into the 2017-2018 Operational Plan.
MPSLUP1703	Fairfield Town Centre Planning Control Review	88,974	General, Grant	Carry Forward	The project has been delayed due to the requirement to develop economic feasibility information and modelling before finalising the Urban Design Review for the Fairfield Town Centre. It is proposed that the project and associated funds of \$88,974 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSLP1710	Green Valley Creek Rehabilitation Design	25,636	Stormwater Levy	Carry Forward	The project was initially delayed due to the extended contract negotiations with the preferred consultant and initial concept plans. It is proposed that the project and associated funds of \$25,636 from Stormwater Levy be carried forward into the 2017-2018 Operational Plan.
MPBWR1702	Chemical and E-Waste Collection Annual Event	49,720	Grant	Carry Forward	The Chemical CleanUp and E-waste collection event is scheduled to be in August 2017 as requested by the NSW Environmental Protection Authority. It is proposed that the project and associated funds of \$49,720 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN17376	Headline Attractions for Major Events	35,250	General	Carry Forward	A number of headline attractions have been supported to help raise Fairfield City's profile through key major events by including key celebrities, sporting personality or teams, and performers. This included securing Christine Anu for the upcoming Culinary Carnivale and Dami Im for the Moon Festival. It is proposed to carry forward the remaining funds of \$35,250 from General Funds into the Place Management and Economic Development service area in the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
OPERATIONAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPFR1701	Replace Councils light vehicles	1,240,200	General	Carry Forward	Purchase of replacement vehicles for those that have reached their three year cycle is underway with additional vehicles on order therefore the project and associated funds of \$1240,200 from General funds will be carried forward into the 2017-2018 Operational Plan.
MPPER1702	Sustainable Resource Centre Plant	350,000	Sustainable Resource Centre Plant Reserve	Carry Forward	Plant and equipment has been specified and orders placed however the project is delayed waiting on the delivery of plant and equipment. It is proposed that the project and associated funds of \$350,000 from Sustainable Resource Centre Plant Reserve be carried forward into the 2017-2018 Operational Plan.
MPSRVSG1604	SRV Sportsground Renewal/Upgrade - As required	100,000	SRV	Carry Forward	Designs for some projects have been developed but due to the large volume of SRV program works, the project has been delayed. It is proposed that the project and associated funds of \$100,000 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
MPCFP1703	Youth Mentoring	31,182	Infrastructure and Car Parks Reserve	Carry Forward	Two Youth Mentoring Days were held including the Newly Arrived Youth Engagement Day, aiming to engage young people settling in the area with local youth workers and the Fairfield Youth leadership Mentoring Day, aiming to foster leadership capacity, develop skills and encourage initiative in young people. Seventy young people from local high schools attended these events. It is proposed that the project and associated funds of \$31,182 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.
MPCFP1707	Destination Fairfield - Tourism and Marketing/Jobs Creation	6,695	Infrastructure and Car Parks Reserve	Completed Carry Forward	A monthly print campaign is continuing in local newspapers with these adverts promoting the unique attractions and cultural experiences of Fairfield City. Outstanding invoices of \$6,695 remain to be finalised.
MPFMP1702	Cabravale Overland Flood Study	475	General	Completed Carry Forward	This is a multi year project and tasks assigned for the 2016/17 financial year were completed however due to outstanding invoices, the remaining budget of \$475 from General funds be carried over.
MPFMP1704	Water level indicator signs at prescribed detention basins	75,000	General	Carry Forward	The topographic survey has been undertaken and signs have been designed but the construction and installation of the signs is delayed while the Contractor finalises the water level. It is proposed that the project and associated funds of \$75,000 from General funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
OPERATIONAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPFMP1710	Investigate increasing capacity of Prairiewood Basin	15,000	General	Carry Forward	Technical delays have meant that a portion of the project was not completed therefore it is proposed that the project and associated funds of \$10,000 from Grant funds and \$5,000 from General funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1712	Three Tributaries Flood Detention Basin Upgrade - Stage 2	11,235	General, Grant	Carry Forward	Extended negotiations with the NSW Dams Safety Committee regarding their requirements delayed progress therefore it is proposed that the project and associated funds of \$11,235 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPFMP1713	Voluntary House Raising	73,500	Voluntary Purchase Reserve	Carry Forward	The project is delayed due to the requirement for the quantity surveyor to determine the cost therefore it is proposed that the project and associated funds of \$73,500 from Voluntary Purchase Reserve be carried forward into the 2017-2018 Operational Plan.
MPFMP1714	Smithfield West Floodplain Risk Management Study and Plan	366	General, Grant	Completed Carry Forward	This is a multi year project and tasks assigned for the 2016/17 financial year were completed however due to outstanding invoices, the remaining budget of \$366 from General funds be carried over.
MPFMP1715	Voluntary House Raising	27,122	Voluntary House Raising Reserve	Carry Forward	The project is delayed due to the requirement for the resident to proceed therefore it is proposed that the project and associated funds of \$27,122 from Voluntary Purchase Reserve be carried forward into the 2017-2018 Operational Plan.
MPSLP1711	Smithfield Catchment Management Plan	22,780	Stormwater Levy	Carry Forward	The consultant re-submitted the draft report after council review, however some additional work is still required to get it to a satisfactory standard, therefore it is proposed that the project and associated funds of \$22,780 from Stormwater Levy Reserve be carried forward into the 2017-2018 Operational Plan.
IN17008	Bushfire Prone Land Study	9,870	General	Carry Forward	Council has completed its component of the study but there are on-going discussions with the Rural Fire Service (RFS) and the final endorsement by the RFS is still pending. It is proposed that the project and associated funds of \$9,870 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17395	Villawood Town Centre Development Control Plan	1,424	General	Carry Forward	The Urban Design review for Villawood Town Centre is being finalised but was delayed due to issues raised by stakeholders during the consultation process that required further analysis, investigation or modelling with Council's specialist consultants. It is proposed that the project and associated funds of \$1,424 from General funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
OPERATIONAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPBWR1704	Waste Education Program	51,500	Grant	Completed Carry Forward	During this quarter, eight workshops were conducted at child care centres, attracting a total of 235 children. This is a multi year project therefore it is proposed that the remaining funds of \$51,500 from Grant funds be carried forward into project ID MPBWR1802 in the 2017-2018 Operational Plan.
MPBWR1705	Multi-Unit Dwelling Contamination Management Officer	97,408	Grant	Completed Carry Forward	During this quarter the Multi Unit Dwelling (MUD) officer conducted intensive recycling bin inspections in 73 hot-spot properties in Cabramatta and Fairfield areas and conducted extensive door knocking following the distribution of warning letters. The MUD officer hosted a meeting for local real estate agents, Strata managers. This is a multi year project therefore it is proposed that the remaining funds of \$97,408 from Grant funds be carried forward into project ID MPBWR1801 in the 2017-2018 Operational Plan.
IN16105	Aboriginal Heritage Study	3,927	General	Carry Forward	The project was delayed while staff identify potential policy implications arising from the Aboriginal Heritage Study. This process requires consultation and sign off with local Aboriginal Land Councils. It is proposed that the project and associated funds of \$3,927 from General funds be carried forward into the 2017-2018 Operational Plan.
IN16408	Restoration of Indigenous Flora Park	5,047	Grant	Carry Forward	This is a multi year project and it is proposed that the associated grant funds of \$5,047 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN17588	Restoration of Endangered Woodland: Sartor Crescent	22,619	Grant	Carry Forward	This is a multi year project with tasks on target for completion, therefore it is proposed that the project and associated funds of \$22,619 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN17589	Stay and Play Project	13,200	Grant	Carry Forward	Due to this project being added late in the year, it was unable to be completed therefore it is proposed that the project and associated funds of \$13,200 from Grant funds be carried forward into the 2017-2018 Operational Plan.
IN16416-1	Greater Western Sydney Weeds Action Program	8,111	Grant	Carry Forward	Project was not completed due to slow uptake from the community after consultation therefore it is proposed that the project and \$8,111 of Grant funds remaining be carried forward into the 2017-2018 Operational Plan.
MPBWR1603	Better Waste and Recycling - Waste Education Projects	34,910	Grant	Carry Forward	This is a multi year project therefore it is proposed that project and the remaining funds of \$34,910 from Grant funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
OPERATIONAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPBWR1708	Mattresses Recycling	92,432	Grant	Carry Forward	No activities were conducted during the quarter. Mission Australia - a contractor for mattresses recycling did not have sufficient resources to provide service to Fairfield City therefore it is proposed that the project and remaining funds of \$92,432 from Grant funds be carried forward into project ID MPBWR1801 in the 2017-2018 Operational Plan.
Service Statement	Mayoral Community Benefit Fund	13,930	N/A	N/A	Unspent moneies being rolled over for future community requests of the fund
		2,616,596	Increase in Expense		

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPCFP1706-1	Town Centre upgrades	8,118	Infrastructure and Car Parks Reserve	Carry Forward	Upgrades to Town Centre including landscaping work and the installation of bike racks have been completed however the replacement of footpaths has been delayed due to the change in scope. It is proposed that the project and associated funds of \$8,118 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.
IN17305	Wilson Road Reserve - Bonnyrigg Heights Upgrade Stage 2	376,825	Section 94A, Grant	Carry Forward	The construction of the pedestrian island refuge and part of the cycleway has commenced but the project was delayed due to the additional creek restoration works required prior to construction. It is proposed that the project and associated funds of \$45,000 from Grant funds and \$331,825 from Section 94A be carried forward into the 2017-2018 Operational Plan.
IN17291	Additional Car Park Level - Dutton Lane Development - Stage 1 Design and Development Application	46,470	General	Carry Forward	The project has been delayed due to the extensive discussions required with specialist consultants and contractors to identify and minimise the impact on the tenancies from the proposed construction of an additional level. It is proposed that the project and associated funds of \$46,470 from General funds be carried forward into the 2017-2018 Operational Plan.
MPLTM1707	Local Area and Traffic Management	19,000	General	Carry Forward	The location for this project is the same for a Road Rehabilitation Program so the line marking will be undertaken in conjunction with those works, therefore it is proposed that the project and associated funds of \$19,000 from General be carried forward into the 2017-2018 Operational Plan.
IN17392	Flag Pole with Country Distance Markers	95,999	General	Carry Forward	The project was delayed while Council considered the scope of the project and location to make it a destination attraction within the city. It is proposed that the project and associated funds of \$95,999 from General funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
IN17022	Fairfield City Centre Upgrade - The Crescent/Court Road	500,000	Fairfield City Centre Fund	Carry Forward	Due to adjacent private developments underway in this precinct, the project did not progress as anticipated. It is proposed that the project and associated funds of \$500,000 from Town Centre Reserve be carried forward into the 2017-2018 Operational Plan.
INSRV1704	Fairfield Heights Town Centre Upgrade	599,853	SRV	Carry Forward	The project was initially delayed in order to coordinate maintenance works on the kerb and gutter prior to the footpath works therefore it is proposed that the project and associated funds of \$599,853 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
IN16020	Fairfield City Centre Tourism Pedestrian Signage	4,855	Fairfield City Centre Fund	Carry Forward	Project has been delayed due to additional projects underway in the same area (IN16311 Car Parking The Crescent and IN17022 Hamilton Road Upgrade) therefore it is proposed that the project and associated funds of \$4,855 from Town Centre Reserve be carried forward into the 2017-2018 Operational Plan.
MPESMP1701	Rosford Road Reserve Detention Basin Outlet Remediation	209,366	General	Carry Forward	This project went to tender and was unsuccessful in finding a suitable contractor which has delayed the construction work. It is proposed that the project and associated funds of \$209,366 from General funds be carried forward into the 2017-2018 Operational Plan.
MPESMP1704	Wilson Road Reserve Creek Restoration Stage 2	800,000	General	Carry Forward	The project is delayed due to the extensive documentation required for the planning approval prior to construction commencing, therefore it is proposed that the project and associated funds of \$800,000 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSLP1708	Cabramatta Creek Bank Stabilisation	255,964	Stormwater Levy	Carry Forward	The detailed design for this project has been completed however negotiations with landholders are ongoing prior to commencing construction, therefore it is proposed that the project and associated funds of \$255,964 from Stormwater Levy be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPBWR1706	Upgrading the Recycling Drop Off Centre	664,925	Grant, Environmental Trust Grant	Carry Forward	The project was delayed while plans were with the NSW Environmental Protection Authority for approval. It is proposed that the project and associated funds of \$468,430 from the Better Waste and Recycling Grant and \$196,495 from the Environmental Trust Grant be carried forward into the 2017-2018 Operational Plan.
IN14117 & IN15117	Canley Heights Town Centre Improvements - Stages 4 and 5	73,195	General	Carry Forward	Due to adverse weather conditions, landscaping and kerb and gutter works have been delayed therefore it is proposed that the project and associated funds of \$73,195 from General funds be carried forward into the 2017-2018 Operational Plan.
MPRR1776	Road Rehabilitation	95,000	General	Carry Forward	This was previously reported incorrectly which delayed the project therefore it is proposed that this project and the budget of \$95,000 from General be carried forward into the 2017-2018 Operational Plan.
MPFMP1703	Prospect Creek Floodway Rectification	43,228	Stormwater Levy	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPFMP1813 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$32,161 from Stormwater Levy for project MPFMP1813 in the 2017-2018 Operational Plan.
IN16291	Dutton Lane Redevelopment	427,174	Property Development Fund	Carry Forward	Dutton Plaza is operational however minor fit out works are still to be completed, therefore it is proposed that the project and associated funds of \$427,174 from Property Development Fund be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
IN16292	Subdivision of 117A Wetherill Street, Wetherill Park	1,209,466	Property Development Fund	Carry Forward	The Development Application for subdivision has been submitted for approval. However the project was initially delayed due to the detailed documentation required, therefore the project and associated funds of \$1,209,466 from Property Development Fund will be carried forward into the 2017-2018 Operational Plan.
IN17504	Fairfield Showground	80,923	General	Carry Forward	The development of the Showground Master Plan is still in progress and is delayed due to the size and complexity of the project. It is proposed that the project with associated funds of \$80,923 from General funds be carried forward into the 2017-2018 Operational Plan.
INSRV1601	WaterPark	1,231,992	SRV, Future Capital Works Reserve	Carry Forward	Aquatopia opened for operation with the giant slides, activity centre and pool complete however the construction of the Stingray was delayed due to weather constraints. It is proposed that the project and associated funds of \$1,231,992 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17365	Emerson Park Upgrade- Stage 2	45,500	Grants	Carry Forward	Emerson Park upgrades to fencing, banners, court and line marking have been completed. However this project has been delayed due to a change in scope. It is proposed that the project and associated funds of \$15,500 from Grant funds and \$30,000 from General Funds be carried forward into the 2017-2018 Operational Plan.
MPCFP1706-2	Town Centre upgrades	40,376	Infrastructure and Car Parks Reserve	Carry Forward	The upgrade of lighting is delayed pending the adoption of a Master Lighting Plan therefore it is proposed that the project and associated funds of \$40,376 from Infrastructure and Car Parks Reserve be carried forward into the 2017-2018 Operational Plan.
MPBP1704	Blackspot	216,698	General	Carry Forward	The project was initially delayed awaiting the Roads and Maritime Services approval for traffic control signal installation, therefore it is proposed that the project and associated funds of \$216,698 from General funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPBP1705	Blackspot	55,621	General	Carry Forward	The project was initially delayed awaiting the Roads and Maritime Services approval for traffic control signal installation, therefore it is proposed that the project and associated funds of \$55,621 from General funds be carried forward into the 2017-2018 Operational Plan.
IN16305-2	Wilson Road Reserve, Creek Restoration - Design and Construction	32,368	Section 94A	Carry Forward	The completion of a detailed design was initially delayed by the consultant, therefore it is proposed that the project and associated funds of \$32,368 from Section 94A be carried forward into the 2017-2018 Operational Plan.
IN17178	Multi-Deck Car Parks Upgrade	100,000	Future Capital Works Reserve	Carry Forward	The project was delayed after a scope change was identified to repair the concrete spalling at the Nelson Street Car Park in Fairfield. It is proposed that the project and associated funds of \$100,000 from Future Capital Works Reserve be carried forward into the 2017-2018 Operational Plan.
MPRBG1701	RMS Block Grant (New)	58,458	Grant	Carry Forward	Delayed due to weather therefore it is proposed that the project and associated funds of \$58,458 from General funds be carried forward into the 2017-2018 Operational Plan.
MPRRP1704	Roads to Recovery	119,392	Grant	Carry Forward	The project has been delayed due to unanticipated site conditions. It is proposed that the project and associated funds of \$119,392 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPRRP1705	Roads to Recovery	211,807	Grant	Carry Forward	The project has been delayed due to unanticipated site conditions. It is proposed that the project and associated funds of \$211,807 from Grant funds be carried forward into the 2017-2018 Operational Plan.
MPBAR1730	Prairiewood Leisure Centre	845,454	General	Carry Forward	The project was delayed initially in order to optimise timing for construction and to minimise impact on Leisure Centre's Learn to Swim activities. It is proposed that the project and associated funds of \$845,454 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSRVCBU1714	Arthur West Community Centre - fit out	25,949	SRV	Completed Carry Forward	Work has been completed including the replacement of windows, gutters, sanding the parquet floor and the replacement of bathroom fixtures and fittings. However outstanding invoices are to be finalised, therefore it is proposed that the project and associated funds of \$25,949 from SRV be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPPER1701	Construction and Maintenance Plant and Equipment	389,387	General	Carry Forward	The delivery of a tar truck and a small tipper truck have been delayed by the supplier therefore it is proposed that the project and associated funds of \$389,387 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17046	Upgrade Council's Electronic Communications Systems.	14,596	General	Carry Forward	This project was delayed due to a reorganisation of the licensing arrangement with Telstra, therefore it is proposed that the project and associated funds of \$14,596 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17048	Digital Telephone Upgrade	20,000	General	Carry Forward	This project is dependant on the completion of the Customer Service Call Centre project which was delayed due to a reorganisation of the licensing arrangement with Telstra. It is proposed that this project and associated funds of \$20,000 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17057	Improve Council's Network Speed	50,000	General	Carry Forward	Several projects were delayed due to a priority of upgrading links to service new projects. It is proposed that the project and associated funds of \$50,000 from General funds be carried forward into the 2017-2018 Operational Plan.
IN16046	Upgrade Council's Electronic Communications Systems - Stage 3	8,863	General	Carry Forward	This project was delayed due to a reorganisation of the licensing arrangement with Telstra, therefore it is proposed that the project and associated funds of \$8,863 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17342	Whitlam Library Café	40,331	Future Capital Works Reserve	Completed Carry Forward	Construction of a Library Café at Whitlam Library has been completed, however it is proposed that due to outstanding invoices, the remaining budget of \$40,331 from Future Capital Works Reserve be carried over.
INSRV1701	Waterpark - Stage 3	395,669	General Funds	Carry Forward	Due to extensive options for the Stage 3 embellishment of the TV screen, green screen and other features, it is proposed that the project and associated funds of \$395,669 from General funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPBWR1604	Better Waste and Recycling - Combatting Illegal Dumping	24,693	Grant	Carry Forward	During the reporting quarter, four illegal dumping incidents were captured on surveillance cameras and fines were issued however this is a multi year project so it is proposed that the project and associated funds of \$24,693 from Grant funds be carried forward into the 2017-2018 Operational Plan.
INSRV1605	Cabramatta Town Centre upgrade	585,614	SRV	Carry Forward	Upgrade works have been undertaken throughout the Cabramatta Town Centre including installation of granite seating, 8 new trees, landscape upgrade of garden beds, painting of bollards and an Exeloo installed at Cabravale Park. The project is delayed due to issues with the lighting upgrade with an initial order of 16 lights underway and the installation of 32 remaining lights subject to feedback on pilot installation. It is proposed that the project and associated funds of \$585,614 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
MPSRVSG1602	SRV Sportsground Renewal/Upgrade - St Johns Park	133,269	SRV	Carry Forward	Upgrade to sports courts completed but the pathway construction and associated landscaping works were delayed pending the selection of a contractor. It is proposed that the project and associated funds of \$133,269 from SRV Reserve be carried forward into the 2017-2018 Operational Plan.
IN15347	Implementation of Energy and Water Conservation Plans	105,066	Waste Reserve	Carry Forward	LED lights were installed at Whittlam Library in the office area however due to issues with the procurement of the tender specified LED lights for the Library area, the project has been delayed. It is proposed that the project and associated funds of \$105,066 from Waste Reserve be carried forward into the 2017-2018 Operational Plan.
IN15289	Subdivision of 65 The Avenue, Canley Vale	662,383	Property Development Fund	Carry Forward	This project was initially delayed due to a problem with the off-site sewer main therefore it is proposed that the project and associated funds of \$662,383 from Property Development Fund be carried forward into the 2017-2018 Operational Plan.
IN16048	Council's Digital Telephone Upgrade - Stage 3	22,325	General	Carry Forward	This project is dependant on the completion of the Customer Service Call Centre project, which was delayed due to a reorganisation of the licensing arrangement with Telstra therefore it is proposed that this project and associated funds of \$22,325 from General funds be carried forward into the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 - (Confirmation of Projects and amounts)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPESMP1604	Existing Stormwater Management - Prospect Creek Bank Rehabilitation Works	159,320	General	Carry Forward	Stormwater works have been completed however a 12 month maintenance period is required as part of the project. It is proposed that the associated funds of \$159,320 from General funds be carried forward into the 2017-2018 Operational Plan.
MPSLP1510	Stormwater Levy Program	69,043	Stormwater Levy Reserve	Carry Forward	This project was delayed due to grant funding delays and negotiations with Sydney Water. The final planting and maintenance nearing completion. It is proposed that the project and associated funds of \$69,043 from Stormwater Levy be carried forward into the 2017-2018 Operational Plan.
IN17596	Sensory Gym Equipment NDIS Program	6,210	General	Carry Forward	Due to this project being added late in the year, it was unable to be completed therefore it is proposed that the project and associated funds of \$6,210 from General funds be carried forward into the 2017-2018 Operational Plan.
IN17267	Safety Switches Program (Residual Current Devices)	142,427	Future Capital Works Reserve	Carry Forward	This project has been delayed due to complexity of scope which has been modified therefore it is proposed that the project and associated funds of \$142,427 from Future Capital Works Reserve be carried forward into the 2017-2018 Operational Plan.
		11,323,172	Increase in Expense		

5 c) Carry Forwards already advised to Council

The following tables confirm projects (that were advised to Council via the June 27 Outcomes Supplementary Report – item 82) as not being commenced as at the end of the 2016/2017 financial year. Subsequently, these projects were found to have incurred some expenditure. It is proposed therefore that the project values in the 2017/2018 Operation Plan be reduced accordingly by the portions spent in 2016/17 of the projects as indicated hereunder.

Carry Forward from 2016/2017 (Already advised to Council via monthly reporting)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
IN17366	Better Boating Program	34,070	Grant	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project IN18366 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$5,930 from Grant funds for project IN18366 in the 2017-2018 Operational Plan.
MPSRVKRG1716	SRV Roads, Kerbs and Gutters Renewal/Upgrade	15,967	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1856 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$233 from SRV Reserve for project MPSRVKRG1856 in the 2017-2018 Operational Plan.
MPSRVKRG1718	SRV Roads, Kerbs and Gutters Renewal/Upgrade	9,937	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1858 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$1,163 from SRV Reserve for project MPSRVKRG1858 in the 2017-2018 Operational Plan.
MPSRVKRG1719	SRV Roads, Kerbs and Gutters Renewal/Upgrade	2,929	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1859 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$21,271 from SRV Reserve for project MPSRVKRG1859 in the 2017-2018 Operational Plan.
MPSRVKRG1720	SRV Roads, Kerbs and Gutters Renewal/Upgrade	15,777	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1860 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$573 from SRV Reserve for project MPSRVKRG1860 in the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 (Already advised to Council via monthly reporting)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPSRVKRG1721	SRV Roads, Kerbs and Gutters Renewal/Upgrade	2,054	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1861 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$616 from SRV Reserve for project MPSRVKRG1861 in the 2017-2018 Operational Plan.
MPSRVKRG1722	SRV Roads, Kerbs and Gutters Renewal/Upgrade	734	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1862 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$616 from SRV Reserve for project MPSRVKRG1862 in the 2017-2018 Operational Plan.
MPSRVKRG1723	SRV Roads, Kerbs and Gutters Renewal/Upgrade	11,839	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1863 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$784 from SRV Reserve for project MPSRVKRG1863 in the 2017-2018 Operational Plan.
MPSRVKRG1724	SRV Roads, Kerbs and Gutters Renewal/Upgrade	3,041	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1864 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$15,659 from SRV Reserve for project MPSRVKRG1864 in the 2017-2018 Operational Plan.
MPSRVKRG1725	SRV Roads, Kerbs and Gutters Renewal/Upgrade	8,929	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1865 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$2,163 from SRV Reserve for project MPSRVKRG1865 in the 2017-2018 Operational Plan.
MPSRVKRG1726	SRV Roads, Kerbs and Gutters Renewal/Upgrade	7,337	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVKRG1866 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$613 from SRV Reserve for project MPSRVKRG1866 in the 2017-2018 Operational Plan.

Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPSRVRKG1727	SRV Roads, Kerbs and Gutters Renewal/Upgrade	682	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVRKG1867 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$7,733 from SRV Reserve for project MPSRVRKG1867 in the 2017-2018 Operational Plan.
MPSRVRKG1728	SRV Roads, Kerbs and Gutters Renewal/Upgrade	1,957	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVRKG1868 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$7,733 from SRV Reserve for project MPSRVRKG1868 in the 2017-2018 Operational Plan.
MPSRVCBU1713	Cabramatta Community Centre - mechanical services	199,820	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVCBU1813 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$180 from SRV Reserve for project MPSRVCBU1813 in the 2017-2018 Operational Plan.
MPSRVLPF1702	Marley Street Reserve	24,804	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVLPF1801 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$10,196 from SRV Reserve for project MPSRVLPF1801 in the 2017-2018 Operational Plan.
MPSRVCBU1601	SRV Community Building Renewal / Upgrade - Prairiewood Leisure Centre	695,823	SRV	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPSRVCBU1811 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$42,250 from SRV Reserve for project MPSRVCBU1811 in the 2017-2018 Operational Plan.
IN17598	Canley Vale Commuter Carpark Vegetation Offset Project	3,216	Grant	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project IN18598 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$2,030 from Grant funds for project IN18598 in the 2017-2018 Operational Plan.

Carry Forward from 2016/2017 (Already advised to Council via monthly reporting)					
CAPITAL EXPENSE					
Project ID	Project Title	Expense Inc/(Dec) \$	Funding Source	Status	Reason for Revision
MPFMP1711	Three Tributaries Flood Detention Basin Upgrade - Stage 2	12,865	General, Stormwater Levy, Grant	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPFMP1807 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$57,135 from Grant funds for project MPFMP1807 in the 2017-2018 Operational Plan.
MPOSAR1703	Fence replacement to specification at sportsfields	45,539	General	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPOSAR1808 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$4,461 from General funds for project MPOSAR1808 in the 2017-2018 Operational Plan.
MPOSAR1707	Allambie Reserve Amenity Building	115,500	General	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPOSAR1813 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$4,500 from General funds for project MPOSAR1813 in the 2017-2018 Operational Plan.
MPBAR1603	Building Assets Renewal / Upgrade - Fairfield Tennis Courts	66,462	General	June Report - Attachment A - Adjustment	It was resolved at the June Council Meeting (in Attachment A - Item 82) to discontinue this project and reinstate as a new project MPBAR1816 into the 2017-2018 Operational Plan. However, since adoption, additional expenditure has been identified therefore it is proposed to reduce the budget by \$400 from General funds for project MPBAR1816 in the 2017-2018 Operational Plan.
		1,279,282	Increase in Expense		

5 d) **Carry Forward projects to 17/18 with \$0 budget impact**

The following tables confirm projects (that were advised to Council via the June 27 Outcomes Supplementary Report – item 82) as not being commenced as at the end of the 2016/2017 financial year. These projects are expected to be completed within the service statement budgets or be subject to a future budget adjustment or report to Council. Therefore these projects currently have a nil dollar affect to the 2017/2018 budget and Operational Plan.

Projects being carried forward with \$0 budget impact - to be completed from resources within Service Budgets					
CAPITAL REVENUE					
Project ID	Project Title	Income (Inc)/Dec \$	Funding Source	Status	Reason for Revision
MPSLUP1702	Residential Development Strategy	0	Service Statement Budget	Carry Forward	This project is delayed due to the ongoing negotiations with the Roads and Maritime Services and the Department of Planning to resolve traffic issues. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.
IN16330	Western Sydney Infrastructure Plan - Local Roads - Cumberland Highway Upgrade	0	Grant	Carry Forward	Works completed and intersections open to traffic however minor repairs are required, therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPFMP1611	Flood Mitigation - Onsite Detention Policy	0	General	Carry Forward	A draft policy has been completed and put on public exhibition, pending results of this, updates will be made prior to recommending adoption of the policy by Council. It is proposed that the project be carried forward into the 2017-2018 Operational Plan however the budget for this project was expended.
IN17071	Fairfield City Centre Plaza - The Crescent Stage 2	0	Fairfield City Centre Fund	Carry Forward	The LED screen has been installed and is operational however due to minor repairs required, it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPSLUP1706	Open Space Strategy	0	Service Statement Budget	Carry Forward	Due to the late appointment of an Open Space Planner, the project has been delayed and it is proposed to carry forward the project into the 2017-2018 Operational Plan.
MPSLUP1606	Strategic Land Use Planning - Residential Development Strategy	0	Service Statement Budget	Carry Forward	This project is delayed due to the ongoing negotiations with the Roads and Maritime Services and the Department of Planning to resolve traffic issues. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPSLUP1608	Strategic Land Use Planning - Bonnyrigg Town Centre Planning Policy review	0	Service Statement Budget	Carry Forward	The Draft Planning Proposal and Development Control Plan is currently on public exhibition. Submissions resulting from this will be reviewed prior to recommending adoption of the policy by Council. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.
IN15293	Subdivision of 45-49 Diamond Crescent, Bonnyrigg	0	-	Carry Forward	The sale of the remaining lot is still continuing therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPSLUP1702	Residential Development Strategy	0	Service Statement Budget	Carry Forward	This project is delayed due to the ongoing negotiations with the Roads and Maritime Services and the Department of Planning to resolve traffic issues. It is proposed that the project be carried forward into the 2017-2018 Operational Plan.

Projects being carried forward with \$0 budget impact - to be completed from resources within Service Budgets					
CAPITAL REVENUE					
Project ID	Project Title	Income (Inc)/Dec \$	Funding Source	Status	Reason for Revision
MPSLUP1707	Fairfield Heights Town Centre Urban Design Study	0	Contribution	Carry Forward	The Urban Design review for Fairfield Heights Town Centre is being finalised but was delayed due to issues raised by stakeholders during the consultation process that required further analysis, investigation or modelling with Council's specialist consultants. Therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
MPWMP1702	Council Culture and Leadership - Fairfield City Council Leadership Capability	0	Service Statement Budget	Carry Forward	This project is currently being reviewed in line with proposal to focus on Customer Service and the Customer Experience therefore it is proposed that the project be carried forward into the 2017-2018 Operational Plan.
IN16337	Sustainable Resource Centre Expansion - Stage 1 and 2	0	SRC Reserve	Carry Forward	This project is required to be carried forward and will be subject to a future budget adjustment.
		0	Zero Increase / Decrease in budget		

6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of Quarter Four, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

Financial Sustainability Indicators					
Indicator 1 Operating Surplus/(Deficit) Ratio					
	Principle	Council is to maintain an operating surplus position. Impact on the overall Council operating surplus should be considered with all financial decisions.			
	Target	An operating surplus of about 3.0% of own sourced income to be sustained into the future			
	Result	2016/17	12 Months	11.37%	Comment: Advance receipt of 2017/18 Financial Assistance Grant and increased S94 contributions contributed to increased income. Also reduction in depreciation and other expenses gave a favourable operating performance ratio.
		2015/16	Full Year	7.96%	
		2014/15	Full Year	2.75%	
Indicator 2 Gearing Ratio (Net Financial Liabilities Ratio)					
	Principle	Fairfield City Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.			
	Target	Maximum 20% with increases subject to maintenance of operating surpluses.			
	Result	2016/17	12 Months	0.46%	Comment: Indebtedness stable at a low level.
		2015/16	Full Year	0.17%	
		2014/15	Full Year	1.65%	
Indicator 3 Net Interest Cover Ratio					
	Principle	Increases in debt burden will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained. 100% means that interest income exceeds interest expense and Council is a net lender.			
	Result	2016/17	12 Months	100%	Comment: Council is a net lender.
		2015/16	Full Year	100%	
		2014/15	Full Year	100%	
Indicator 4 Net Borrowing Ratio					
	Principle	Increases in net borrowing ratio will be considered provided it does not result in an operating deficit.			
	Target	No target - only to increase if operating surplus maintained.			
	Result	2016/17	12 Months	0.04%	The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.
		2015/16	Full Year	0.06%	
		2014/15	Full Year	0.09%	
Indicator 5 Infrastructure Asset Renewal/Replacement Ratio					
	Principle	Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.			
	Target	1:1 ratio			
	Result	2016/17	12 Months	1.7:1	Comment: The ratio indicates that Council is renewing its assets at a rate marginally greater than the benchmark.
		2015/16	Full Year	1.71:1	
		2014/15	Full Year	0.67:1	

Financial Sustainability Indicators (cont'd)							
Indicator 6 Unrestricted Current Ratio							
Principle	Council must maintain sufficient liquid assets to pay its commitments when due and payable.						
Target	above 2:1 ratio						
Result	2016/17	12 Months	3.06:1	Comment: This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills.			
	2015/16	Full Year	2.96:1				
	2014/15	Full Year	2.57:1				
Indicator 7 Sources of Ordinary Revenue							
Principle	Changes to the distribution of revenue will be considered in conjunction with Council's position concerning the tax burden for residents.						
Target	No target - but comparatives and trends considered.						
Result	Category of Ordinary Revenue	Fairfield City Council					
		30th June 2017		30th June 2016		30th June 2015	
		\$'000's	%	\$'000's	%	\$'000's	%
	Rates and Annual Charges	106,537	55%	103,729	53%	99,572	58%
	User Charges and Fees	18,655	10%	17,687	9%	16,873	10%
	Interest	3,308	2%	3,209	2%	3,399	2%
	Grants	31,025	16%	35,681	18%	27,495	16%
	Contributions	12,865	6%	9,381	5%	8,620	5%
	Other Revenue	22,497	11%	26,299	13%	16,514	9%
	Total	194,887	100%	195,986	100%	172,473	100%
Comment: This indicator tracks the trend in Council's major revenue categories. The revenue distribution reflects past years experience.							
Indicator 8 Dissection of Expenses from Continuing Operations							
Principle	Changes to the level and distribution of expenses will be considered in conjunction with major decisions concerning service and efficiency levels.						
Target	No target - but comparatives and trends considered.						
Result	Category of Expenses from Continuing Operations	Fairfield City Council					
		30th June 2017		30th June 2016		30th June 2015	
		\$'000's	%	\$'000's	%	\$'000's	%
	Employee Costs	67,370	44%	67,163	44%	67,811	45%
	Materials and Contracts	24,183	16%	23,943	16%	22,474	15%
	Borrowing Costs	30	0%	49	0%	61	0%
	Depreciation	31,779	21%	28,544	19%	30,118	20%
	Impairment		0%	0	0%	0	0%
	Other Expenses	29,974	19%	31,233	21%	30,150	20%
Total	153,336	100%	150,932	100%	150,614	100%	
Comment: This indicator tracks the trend in Council's major expenditure categories. The expenditure distribution reflects past years experience.							

Other Indicators					
Indicator A Asset Maintenance/Maintenance Required					
	Principle	Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets.			
	Target	1:1 ratio			
	Result	2016/17	12 Months	1.01:1	Comment: This result indicates that the annualised average asset maintenance is greater than 1.0 indicating that Council is investing marginally more funds to stop any infrastructure backlog from growing.
		2015/16	Full Year	0.95:1	
2014/15		Full Year	0.93:1		
Indicator B Outstanding Rates, Charges & Fees					
	Principle	Compares the outstanding rates, charges and fees against total rates charges and fees annual income.			
	Target	less than 5%			
	Result	2016/17	12 Months	3.15%	Comment: Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.
		2015/16	Full Year	3.51%	
		2014/15	Full Year	2.84%	
	Results below are adjusted for ratepayers who have arrangements, including pensioners				
	Result	2016/17	12 Months	1.97%	Comment: As above
2015/16		Full Year	1.70%		
2014/15		Full Year	2.29%		
Indicator C Other Debtors Outstanding Ratio					
	Principle	Compares the outstanding Other Debtors against total invoices raised.			
	Target	less than 10%			
	Result	2016/17	12 Months	6.51%	Comment: This ratio is within the benchmark and will continue to be a focus for Council.
		2015/16	Full Year	6.22%	
2014/15		Full Year	6.67%		

7. Contracts and Other Expenses Budget Review

7 a. Contracts Budget Review

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 30/06/2017				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
N/A	N/A	\$0		
		\$0		

7 b Other Expenses Budget Review

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 30 June, 2017		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	1,308,463	Y
Legal Fees	814,727	Y

Statutory Investment Report

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of June 2017 was 2.37% against an average benchmark of 1.76%. The average benchmark performance is Bloomberg AusBond Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of June was \$0.257m. This was \$0.047m above budget for the month (based on an average investment portfolio of \$90m).

Year to date actual earnings at end of June 2017 is \$3.038m against budgeted earnings of \$2.594m, above budget by \$0.443m. During the month of June 2017, five term deposits matured, totalling \$14m with \$14m being reinvested in four term deposits.

Fairfield City Council Investment Report Summary June-2017									
Borrower	Rating	Value as at 31-May-17	Value as at 30-Jun-17	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month (annualised) Return	Financial YTD (annualised) Return
Direct Investments									
Investments at Face Value - Original Maturity Term Less than 1 year									
NAB TD	A-1+	\$4,000,000		0.00%	\$4,000,000	7-Dec-16	6-Jun-17	2.70%	2.70%
Bankwest	A-1+	\$2,000,000		0.00%	\$2,000,000	14-Dec-16	14-Jun-17	2.63%	2.63%
NAB TD	A-1+	\$2,000,000		0.00%	\$2,000,000	19-Oct-16	21-Jun-17	2.70%	2.70%
Bankwest	A-1+	\$3,000,000		0.00%	\$3,000,000	17-May-17	21-Jun-17	2.20%	2.20%
NAB TD	A-1+	\$3,000,000		0.00%	\$3,000,000	31-Jan-17	27-Jun-17	2.55%	2.55%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	5-Jul-16	4-Jul-17	2.85%	2.85%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.43%	\$3,000,000	2-Aug-16	2-Aug-17	2.80%	2.80%
CBA TD	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	2-Aug-16	2-Aug-17	2.61%	2.61%
NAB TD	A-1+	\$5,000,000	\$5,000,000	4.05%	\$5,000,000	9-Sep-16	6-Sep-17	2.68%	2.68%
Westpac TD	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	14-Oct-16	18-Oct-17	3.00%	3.00%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	25-Jan-17	24-Jan-18	2.66%	2.66%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	8-Feb-17	12-Jul-17	2.60%	2.60%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.43%	\$3,000,000	8-Feb-17	11-Oct-17	2.60%	2.60%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	4-Apr-17	4-Jul-17	2.55%	2.55%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	19-Apr-17	19-Jul-17	2.55%	2.55%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.43%	\$3,000,000	9-May-17	9-Aug-17	2.52%	2.52%
Bankwest	A-1+	\$1,000,000	\$1,000,000	0.81%	\$1,000,000	9-May-17	6-Feb-18	2.60%	2.60%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	17-May-17	15-Nov-17	2.55%	2.55%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	26-May-17	24-Nov-17	2.50%	2.50%
CBA	A-1+		\$4,000,000	3.24%	\$4,000,000	7-Jun-17	6-Dec-17	2.50%	2.50%
CBA	A-1+		\$2,000,000	1.62%	\$2,000,000	14-Jun-17	13-Dec-17	2.49%	2.49%
CBA	A-1+		\$5,000,000	4.05%	\$5,000,000	21-Jun-17	22-Mar-18	2.60%	2.60%
NAB	A-1+		\$3,000,000	2.43%	\$3,000,000	27-Jun-17	28-Feb-18	2.48%	2.48%
Total - Investments at Face Value - Original Maturity Term Less than 1 yr		\$47,000,000	\$47,000,000	38.05%					
Investments at Face Value - Original Maturity Term Greater than 1 year									
NAB TD	A-1+	\$5,000,000	\$5,000,000	4.05%	\$5,000,000	1-Sep-15	30-Aug-17	2.75%	2.75%
ANZ TD	A-1+	\$5,000,000	\$5,000,000	4.05%	\$5,000,000	1-Sep-15	06-Sep-17	2.67%	2.67%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.24%	\$4,000,000	6-Nov-13	06-Nov-18	2.62%	2.67%
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	0.81%	\$1,000,000	25-Jul-14	25-Jul-19	2.57%	2.64%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	11-Nov-14	11-Nov-19	2.59%	2.64%
Westpac Snr Debt	AA-	\$2,500,000	\$2,500,000	2.02%	\$2,500,000	28-Jul-15	28-Jul-20	2.65%	2.71%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	28-Oct-15	28-Oct-20	2.83%	2.89%
Westpac Snr Debt	AA-	\$3,000,000	\$3,000,000	2.43%	\$3,000,000	17-Feb-16	28-Oct-20	2.83%	2.89%
Investments at Face Value - Original Maturity Term Greater than 1 year (continued from previous page)									
CBA Snr Debt	AA-	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	17-Feb-16	18-Jan-21	2.92%	2.99%
ANZ Snr Debt	AA-	\$4,300,000	\$4,300,000	3.48%	\$4,300,000	7-Apr-16	7-Apr-21	2.97%	3.00%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.62%	\$2,000,000	3-Jun-16	3-Jun-21	2.97%	2.97%
CBA Snr Debt	AA-	\$4,000,000	\$4,000,000	3.24%	\$4,000,000	12-Jul-16	12-Jul-21	2.98%	3.03%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	3.24%	\$4,000,000	16-Aug-16	16-Aug-21	2.87%	2.89%
Westpac FR TD	AA-	\$5,000,000	\$5,000,000	4.05%	\$5,000,000	09-Feb-17	9-Feb-22	2.94%	2.96%
Westpac FR TD	AA-	\$3,000,000	\$3,000,000	2.43%	\$3,000,000	02-Mar-17	2-Mar-22	2.88%	2.93%
Total - Investments at Face Value - Original Maturity Term Greater than 1 yr		\$48,800,000	\$48,800,000	39.50%					
Investments at Current Value									
Emerald Reverse 2007-1 Class C	A	\$226,516	\$227,626	0.18%	\$500,695	21-Jul-11	21-Jul-27	2.70%	2.77%
CBA Zero Coupon Bond	AA-	\$3,939,680	\$3,946,320	3.19%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$22,629,863	\$23,563,903	19.07%				1.50%	1.52%
Total - Investments at Current Value		\$26,796,060	\$27,737,849	22.45%					
TOTAL - Direct Investments		\$122,596,060	\$123,537,849	100.00%					

INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

Direct Investments

- Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 June 2017
AAA Category	A-1+	100%	65.21%
AA Category	A-1	100%	34.61%
Less than AA Category		0%	0.18%

- Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 June 2017
AAA Category	A-1+	45%	26.60%
AA Category	A-1	35%	14.17%
Less than AA Category		0%	0.18%

INVESTMENT POLICY – Investment Guidelines (Continued)

- Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	30 June 2017
Portfolio % < 1 year	100%	68.41%
Portfolio % > 1 year < 3 years	60%	5.67%
Portfolio % > 3 years < 5 years	30%	25.74%
Portfolio % > 5 years	0%	0.18%

2016/2017 Cumulative Earnings on Investment

