

QUARTERLY REPORT FOR JULY TO SEPTEMBER 2017

Outlining progress on the 2017-2018 Operational Plan and
2017/18 -2020/21 Delivery Program



July to September Quarter

October to December Quarter

January to March Quarter

April to June Quarter

THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available and will be included in Council's Business Paper.

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1. PURPOSE OF THIS REPORT

Fairfield City Council's July to September 2017 - Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the 2017/18-2020/21 Delivery Program and the 2017-2018 Operational Plan.

The report is structured to provide concise information on the outcomes, which have been achieved for the community.

The report has three elements.

Element 1 – of the report focuses on the 2017/18-2020/21 Delivery Program and how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the plan.


Element 2 - of the report focuses on the 2017-2018 Operational Plan implementation and the status of the projects and programs by exception. There are projects and programs that have been completed, are required to be changed, or added for Council's consideration. It is important to note that the delayed projects are those that have been identified as not meeting the set timeframe for delivery of the project, however this does not mean that it will not be delivered by the end of the financial year.

Element 3 - is a report of the Council's financial position for the quarter against the 2017-2018 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

Council is committed to being transparent and informing the community of the on-going progress towards the community's goals and priorities through its performance reporting. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued:	Project is recommended / resolved not to proceed.
	Budget Adjustment:	Budget adjustment for a project is recommended.
	Scope Adjustment:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postponed:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

2. EXECUTIVE SUMMARY

The Quarterly Report has been developed around each of the five themes, as identified in the 2017/18-2020/21 Delivery Program and the 2017-2018 Operational Plan. It also reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the themes during the July to September quarter.

Key Highlights during the Quarter

During the quarter July to September 2017 some of the key highlights included:

- Launched Operation Bounce Back in Fairfield and Cabramatta to improve public awareness about motor vehicle theft and its content. This included an extensive social media and cinema advertising campaign, distribution of information packs and resources to assist the community in securing their valuables and car.
- Held another successful Spring Clean Up event at the Fairfield Showground, with over 150 tonnes of waste collected.
- Prepared a Masterplan to guide the development of the Fairfield Showground.
- Completed the specialised restoration of the cannon in Cabravale Memorial Park.
- Delivered a successful Moon Festival 2017, which was headlined by performer Dami Im and attended by more than 90,000 people who enjoyed street food, speciality food trucks, and the new Moon art installation which featured LED lights programmed to change colour.
- Removed 20 cubic meters of litter and grass cuttings through the Beautification of Main Streets program.
- Over 1.2kms of footpaths throughout the city were renewed.
- Over 4kms of new footpaths were constructed throughout the city.
- Over 3.6kms of road surfaces were repaired throughout the city.
- Completed the project at the St Johns Park with the construction of a sports court, bench seats, shelter, footpath and paving and installation of exercise equipment.
- Collected over 2004 tonnes of material from Council clean-ups.
- Held the annual free Chemical CleanOut and E-waste collection event where over 1,200 cars participated and over 76 tonnes of waste collected.
- Advocated for assistance for local government to coordinate the successful settlement of refugees on behalf of the community at the CulturalShift Conference.
- Delivered 100% compliance with water quality regulations at all leisure centres.
- Generated 107,508kWh of solar power at Council buildings.
- Saved from emission a total of 113.2 tonnes of CO₂ (equivalent) due to electricity consumption at all Council assets.
- Diverted 228,398.06 tonnes of construction material from landfill at the Sustainable Resource Centre which saved 4,567.96 tonnes of Greenhouse CO₂.

Measuring Our Progress - 2017/18-2020/21 Delivery Program

The Delivery Program is a four year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2017/18-2020/21 Delivery Program as a whole to ensure that Council is achieving what was projected to be completed.

Currently Council is implementing the first year of the 2017/18-2020/21 Delivery Program with Council's performance to date since July 2017 demonstrated in **Figure 1**.

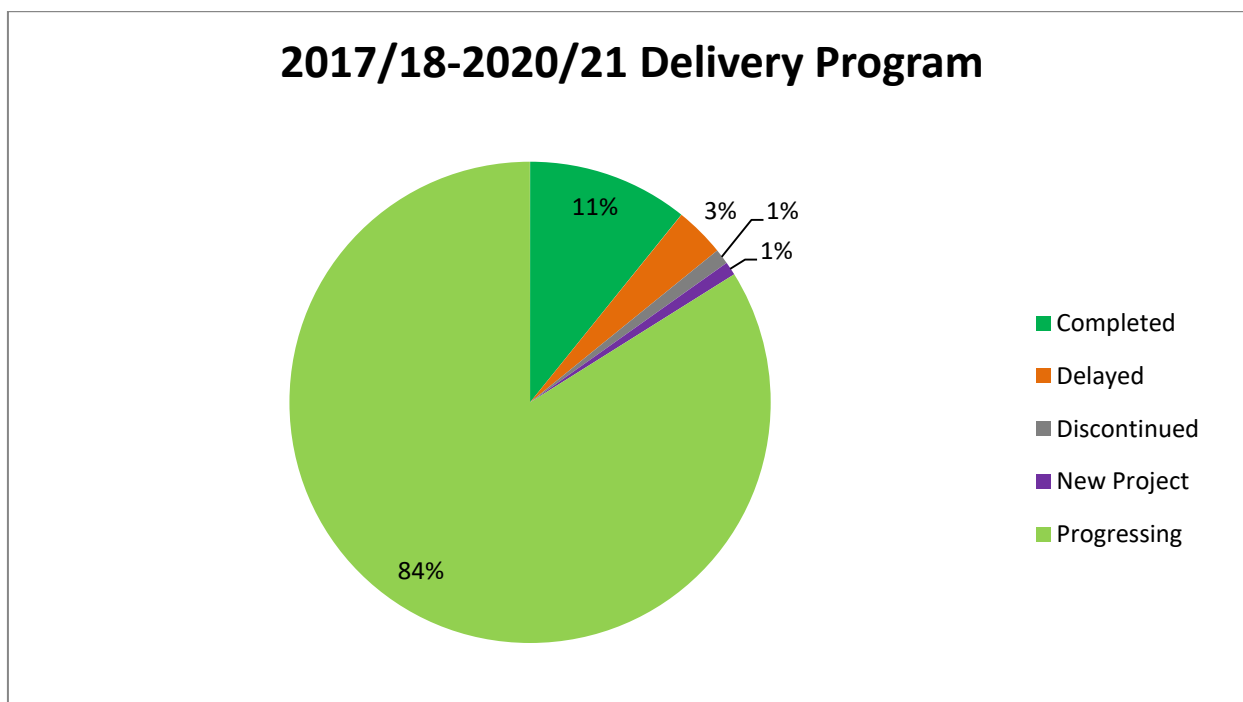


Figure 1: Overall status of projects and programs in the 2017/18-2020/21 Delivery Program

The projects, major programs and services that are identified to be delivered during the four year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are reported in the Quarterly Reports.

Of the total projects identified in the 2017/18-2020/21 Delivery Program, 11% have already been completed, with 84% of projects progressing as expected with 1% discontinued and with only 3% of projects experiencing a delay.

2017/18-2020/21 Delivery Program and the 2017-2018 Operational Plan Indicators

Indicators measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the Fairfield City Plan. They are applied to Council services, projects and major programs as outlined in the Delivery Program and Operational Plan.

Indicators measuring Council's performance against the 2017/18-2020/21 Delivery Program are outcome based which capture achievement or effectiveness. While the 2017-2018 Operational Plan indicators are output based which measure the quantity (and sometimes the quality) of a service, project and or major program.

This Quarterly Report is the first report against the 2017/18-2020/21 Delivery Program and as such there are a number of new indicator measures that have been added and do not have an established baseline. These have been highlighted with an asterix where the detailed performances for the individual indicators are contained within each Theme area of this report.

The performance of these Indicators is reviewed each quarter, capturing the trend in the Delivery Program indicators towards or away from the Community goals as demonstrated in **Figure 2** below.

Theme Area	Overall Performance
THEME ONE – Community Wellbeing	↑ (Working towards Community Goals)
THEME TWO – Places and Infrastructure	↑ (Working towards Community Goals)
THEME THREE – Environment Sustainability	↑ (Working towards Community Goals)
THEME FOUR – Local Economy and Employment	↑ (Working towards Community Goals)
THEME FIVE – Good Governance and Leadership	↑ (Working towards Community Goals)

Figure 2: Trend of Council's performance in theme areas against the 2017/18-2020/21 Delivery Program

2017-2018 Operational Plan

The Operational Plan sets out in detail the services, projects and major programs that Council will deliver each financial year and the resources required to achieve this. The status of the projects and programs in the 2017-2018 Operational Plan are detailed in **Figure 3**. below:

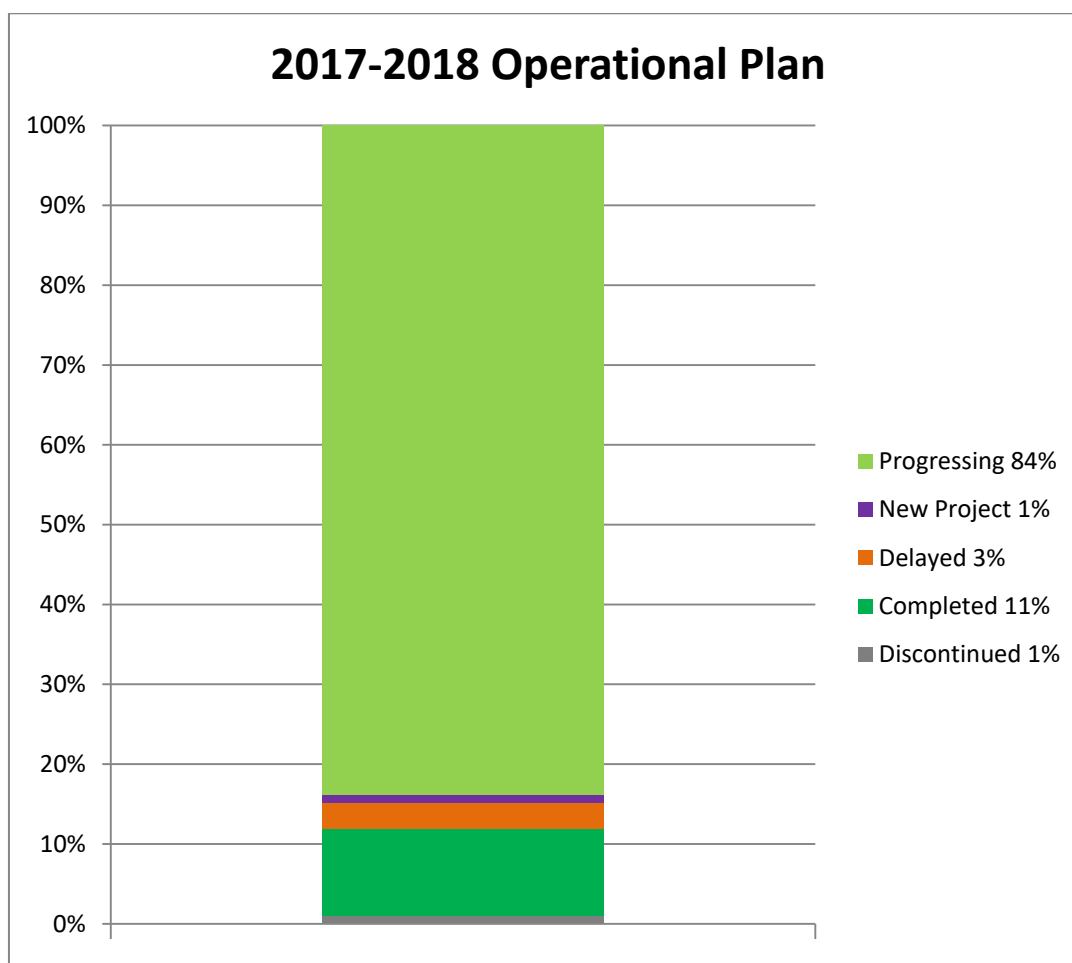


Figure 3: Status of all projects and programs for the 2017-2018 Operational Plan

There were 777 projects and programs identified to be delivered by Council in the 2017-2018 Operational Plan. Over the three months from July to September 2017, 84 have already been completed, 652 are progressing as expected with only 26 experiencing a delay.

Project Status Summary by Quarter

Figure 4 below displays the status of the projects, major programs and services for the financial year to date:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Delayed	26			
Progressing	652			
Completed	84			
Postponed	0			
Discontinued	8			
Carry Forward	n/a			
TOTAL	777			
New Projects	7			
Scope Change	9			
Budget Change	62			

Figure 4: Status of all Projects and Programs per quarter

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2017-2018 Operational Plan by exception, which means this report identifies projects that are delayed, discontinued, postponed, carried forward, budget and/or scope changes, are a new project or an ongoing service delivery. Projects that are progressing and are expected to be completed this financial year are not included in this report.

Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during this financial year.

Also included in this report are the indicators that measure Council's performance on the Community's goals as identified in the Fairfield City Plan. The Delivery Program indicators track the trend towards or away from the Community goals and the Operational Plan indicators show the result (quantity) delivered for the quarter.

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

Key Highlights

- Launched Operation Bounce Back in Fairfield and Cabramatta to improve public awareness about motor vehicle theft and its content. This included an extensive social media and cinema advertising campaign, distribution of information packs and resources to assist the community in securing their valuables and car.
- Delivered a survey for parents who utilise Council's childcare centres, which resulted 99% of these parents reporting to have good educational outcomes for their child.
- Surveyed the community about how Council communicates with residents, which resulted in 90% of residents and 87% of business are satisfied.
- Provided \$89,686 worth of subsidies to the community this quarter at the Leisure Centres including providing 5,666 free seniors entries and 7,791 free entries for residents who presented a Disability Support Pension Card.
- Implemented a satisfaction survey where 81% of Leisure centres customers rated their satisfaction with facilities and services as higher than very good.
- Advocated for assistance for local government to coordinate the successful settlement of refugees on behalf of the community at the CulturalShift Conference.
- Delivered a temporary public art exhibition on Gallery Walk, Crescent Plaza, Fairfield.
- Surveyed users at the Fairfield Showground markets where 75% of participants rated their satisfaction higher than good and would recommend the facility to a friend.
- Offered pensioners and residents on low incomes access to Operation Cat this quarter which provided discounted micro-chipping and desexing for cats.
- Provided eight health and wellbeing programs and activities for the community at the Leisure Centres including a 12 Week Challenge, Boot Camps, School Holiday Programs, Personal Training and Learn to Swim sessions.
- In excess of 232,278 visitors attended Fairfield City Leisure Centres.
- Delivered 100% compliance with water quality regulations at all leisure centres.
- Over 254,279 customers visited Council Libraries.

- Provided 51 programs and six events at Council Libraries this quarter with a total of 606 sessions being attended by 10,716 people.
- Assisted 158 people through the Library's Smart Bar Service; with 70% of these sessions being provided in either Chinese or Vietnamese.
- Provided over 2,342 loans to 63 members through the Library home service delivery including at eight nursing homes.
- More than 9,917 visitors attended the Fairfield Museum and Gallery this quarter with four exhibitions hosted.
- Held the RMS Bike Week - Tour De Fairfield - Community bike ride around historical sites of interest in the city.
- Delivered eight National Disability Insurance Scheme planning sessions.
- Over 252,577 visitors attended the Fairfield Showground.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
SSSCD01-3	Capacity Building Develop relationships and partnerships with government and community organisations including businesses and educational bodies to deliver cost effective services to the community.	Manager Cultural Development	Service Statement Budget	\$	It is proposed to adjust the service budget to receive \$20,000 in Grant funds that Council agreed at the Council Meeting in October 2016, Item 157, to accept the offer by NSW Government for the Western Sydney Live and Local Initiative.
SSSLUP02-03	Heritage Protection Manage the Heritage Grants and Heritage Rates Relief Programs that provide funding assistance to land owners to help maintain heritage items.	Manager Strategic and Catchment Planning	Service Statement Budget	\$	It was voted at the July 2017 Council Meeting Item no. 84 to accept the Office of Environment and Heritage's grant funding of \$6,000 for Heritage Advisor and \$6,000 for the Heritage Program into the 2017-2018 Operational Plan.
IN18602	Operation Bounce Back Raise awareness of the current trends in motor vehicle theft through educational campaigns to assist motorists to reduce their risk.	Manager Social Development	\$ 11,000	✓	Operation Bounce Back was launched in Fairfield and Cabramatta to improve public awareness about motor vehicle theft and its content. This included an extensive social media and cinema advertising campaign, distribution of information packs and resources to assist the community in securing their valuables and car.
IN18595	Parking Sensory Technology Trial Conduct a trial to review and introduce new parking sensor technology across Fairfield City to monitor parking enforcement.	Manager Community Compliance	\$ 60,000	➔ \$ ▲	This project was referred to a Council briefing in September 2017, and Council approved the introduction of the Licence Plate Recognition (LPR) camera instead of the parking sensors program. Therefore due to the change in scope, it is proposed that this project be increased by \$20,000 from General funds to purchase the new LPR Cameras.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18600	Whitlam Library Creative Spaces Construct a creative digital space to make sound and video recordings for the community at the Whitlam Library.	Manager Library Services	\$ 200,000	➔ \$	Design is in progress for this project. However as per the adoption of the 2017-2018 Operational Plan, the budget of \$200,000 from Grant funding for this project needs to be adjusted in the Financial reporting.
INSRV1801	Aquatopia expansion - Fishpipe Installation and construction of a Fishpipe as an additional water attraction at Aquatopia.	Manager Major Projects and Planning	\$ 300,000	+	Council voted at the August 2017 Council Meeting Item No. 96 to add the Fishpipe with \$300,000 from General for the installation and support plant and equipment.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Children and Family Services	% Early Learning Centres whose overall quality rating meet or exceed the national quality standards	↑*
	% Parents who report that service provided good educational outcomes for their child (survey)	↑*
	% Residents satisfied with children and family service survey	↑*
Community Compliance	# Community matters investigated	↑*
	# Traffic related matters within school zones investigated	↑*
Leisure Centres	\$ Leisure centres subsidies provided to the community	↑*
	% Leisure Centre's customer satisfaction survey (annual)	↑
Library Services	% Customer satisfaction with Council's Libraries	↑
Museum and Gallery	% Community satisfaction with the Museum and Gallery (annual survey)	↑*
Property and Community Facilities	% Casual hire satisfied with Council's facilities (annual survey)	↑*
	% Regular hire satisfied with Council's facilities (annual survey)	↑*
	# Subsidies provided for the use of community services and facilities for lifelong learning and educational support	↑*
	% Utilisation of community centres	↑
Showground and Golf Course	% Fairfield Showground markets customer satisfaction (Bi- annual survey rating quality / value of markets)	↑
	# Events and activities hired/hosted at the showground	↑*
Social and Cultural Development	# Advocacy to support community issues	↑*
	% Annual satisfaction survey with partners	↑
	# Community safety education and awareness raising programs delivered	↑*
	% Cultural and community events or activities that make residents feel part of their community (survey)	↑*
	\$ Financial support provided to community and social groups	↑*
	% Organisations who attend interagency networks that feel supported by Council (annual survey)	↑*
	# Programs and services delivered through grant funding	↑*
	% Of residents that feel Council supports the health and wellbeing of our communities	↑*
	# Public art delivered throughout the City	↑*
	% Satisfied with services in Council's youth facilities (survey)	↑*
	% Satisfied with Council's services for the elderly	↑*

Key for trends:

↑ or ↓ is working towards the community's goals

↔ Is no change

↑ or ↓ is working away from the community's goals

2017-2018 Operational Plan Indicators

Services	Indicators	Result
Children and Family Services	% Utilisation rate for childcare service	82%
	# Clients supported through the Fairstart program	89
	# Family Day Care registrations	49
	# Compliance visits undertaken for Family Day Care	163
Community Compliance	# Cats and dogs impounded	112
	# Cats and dogs returned/rehoused	94
	# Community compliance education programs	1
Leisure Centres	# Reportable safety incidents at each facility (Target < 5)	3
	# Health and wellbeing programs and activities provided at the Leisure Centres	8
	# Visits at aquatic and dry recreation at leisure centres	232,278
	% Water quality compliance with health regulations. (Target 100%)	100%
Library Services	# Customer visits to Council's libraries	254,279
	Lending turnover rate for the Library's collection	Annual
	# Library programs provided	57
	# Home service delivery utilised	2,342
Museum and Gallery	# Visitors to the Museum	9,917
	# Exhibitions held	4
	# Heritage items retained at the Fairfield Museum and Gallery	3,600
Property and Community Facilities	% Occupancy rate of Council's commercially leased or licensed properties	86%
	% Community buses booked	85%
	% Community Centres/Halls booked	65%
	% Sportsfields booked	95%
	% Utilisation of tennis courts currently managed by Council	65%
Showground and Golf Course	# Visitors to the Showground	252,577
	# Reportable safety incidents (Target <5)	1
	% Occupancy at Fairfield Markets	75%
Social and Cultural Development	# Cultural and community events or activities delivered and supported by Council	6
	# Grant funds received to deliver services and programs	5
	# People accessing Community Profile website	4,293
	# Free health programs and activities provided	52
	# Safety audits of Council and public facilities	0
	# Meetings with stakeholders to promote community safety	3

Services	Indicators	Result
	# Professional development and training opportunities for community organisations.	5
	# Capacity building programs or opportunities delivered	8
	# Youth programs and events delivered	2
	# Hours youth services delivered	65
	# Senior programs and events delivered	0

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

Key Highlights

- Prepared a master plan to guide the development of the Fairfield Showground.
- Completed the specialised restoration of the cannon in Cabravale Memorial Park.
- Installed seven speed radar display signs at locations across the city to improve traffic safety.
- Undertook 47 instances of graffiti removal on Council property through inspection or customer reporting.
- Installed new traffic signals at the intersection of Polding Street and Maude Street, Fairfield West to improve traffic flow.
- Made modifications to improve traffic flow to the existing traffic signals to install a right hand turn signal at the intersection of Sackville Street and Hamilton Road, Fairfield.
- Upgraded the intersections of Hamilton Road, St Johns Road and John Street on the Cumberland Highway.
- Painted the exterior of the Fairfield SES Head Quarters Building.
- Over 1.2kms of footpaths throughout the city were renewed.
- Over 4kms of new footpaths were constructed throughout the city.
- Over 3.6kms of road surfaces were repaired throughout the city.
- Completed works at the Prairiewood Leisure Centre to renew electrical and refurbish toilets.
- Completed the external wall treatment at the Cabravale Leisure Centre.
- Completed the project at the St Johns Park with the construction of a sports court, bench seats, shelter, footpath and paving and installation of exercise equipment.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
SSAMOS03-5	Open Space, Parks and Town Centre Maintenance Maintain major town centre and retail centres gardens and nature strips	Manager City Assets	Service Statement Budget	\$	It is proposed to adjust the Open Space Service Budget to include the \$30,000 operational maintenance cost required for The Crescent Plaza in Fairfield Town Centre.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPCI1804	Community and Infrastructure Priorities School Safety Zones The following locations will have school safety devices implemented during the year: Meadows Road, Mount Pritchard (near Mt Pritchard Public School) Edensor Road, St Johns Park (Near St Johns Park Public School) Harrington Street, St Johns Park Wolseley Street, Fairfield (near Fairvale Public School) Neville Street, Smithfield (near Smithfield Public School) Allambie Road, Edensor Park (near Governor Philip King Public School) Swan Road, Edensor Park (near Edensor Park Public School)	Manager Built Systems	\$ 175,000	➔ ▲	It is proposed that the scope of work be amended to reflect 4 new projects as endorsed at the October 2017 Traffic Committee item 36 with no additional budget impact. This will include raised pedestrian crossing at Sandringham Street, St Johns Park Public School, installation of Speed Radar display signs across the City, Road Safety Banner and promotional initiatives near local schools,
MPSLUP1803	Fairfield Town Centre Urban Design Review Development of planning controls for Fairfield Town Centre.	Manager Strategic and Catchment Planning	Service Statement Budget	➔ \$	Review into the development of the Fairfield Town Centre planning controls is progressing as anticipated. This is a multi year project and it is proposed to consolidate the remaining budget from project MPSLUP1703 of \$88,974 from General funds into this project.
MPSLUP1703	Fairfield Town Centre Planning Control Review Review and develop planning controls for business/residential developments in the Fairfield Town Centre	Manager Strategic and Catchment Planning	\$ 88,974	✓ \$	This is a multi-year project with the initial review and preliminary milestones completed. Therefore it is proposed that the remaining budget of \$88,974 from General funds be reallocated into MPSLUP1803 - Fairfield Town Centre Urban Design Review, which is year 2 of the project.
MPFMP1611	Flood Mitigation Onsite Detention Policy Update Council's Onsite Detention (OSD) Policy and Stormwater Drainage Policy.	Manager Strategic and Catchment Planning	\$ -	✓	The updated Stormwater Policy was adopted by Council in September. Internal training has been conducted and fact sheets have been developed and distributed to the public.
MPSLUP1706	Open Space Strategy Review Open Space Strategy 2007 to align it with the Local Environmental Plan and zoning requirements.	Manager Strategic and Catchment Planning	Service Statement Budget	!	Project has been delayed due to additional investigation and scoping required in consultation with stakeholders.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPNFC1823	New Footpath Construction Montrose Avenue Right Side From Jamieson Ln To Spring St (243m)	Manager City Assets	\$ 36,450	✓	Works completed.
IN18477	Dutton Plaza - Additional Car Park Level Investigate, review and construct an additional car parking level on the Dutton Plaza. Year 1 of a 3 year project	Manager City Assets	\$ 200,000	!	The commencement of this project has been delayed as it is dependent on completion of the Feasibility Study (see Project IN17291) .
IN18384	Restoration of cannon in Cabravale Memorial Park Restoration project to repair the cannon in the Cabravale Memorial Park.	Manager City Assets	\$ 10,000	✓	The specialised cannon restoration work was completed at the end of September 2017.
IN18490	Smithfield Road Upgrade Commence construction of upgrades to Smithfield Road including roads and intersections upgrade.	Manager Built Systems	\$ 10,800,000	! \$	This project has been delayed due to the complex nature of the works required to be undertaken. Therefore the project budget should be reduced to reflect expected expenditure and it is proposed that the budget be reduced by \$4.4 million from Grants, which will be reallocated for consideration into the 2018-2019 Operational Plan.
IN18553	Exeloo Program Implementation of an Exeloo toilet at Lansvale Park and Cabramatta CBD. Year 1 of a 4 year project	Manager City Assets	\$ 350,000	▲	It is proposed to change the location scope of this project from Lansvale Park to Fairfield Park due to urgent works and requirements identified. Lansvale Park will be proposed for rescheduling in the Draft 2018-2019 Operational Plan.
IN18366	Better Boating Program Renewal of the wharf at Lansvale Park.	Manager City Assets	\$ 40,000	✕ \$	This project is proposed to be discontinued as the replacement cost of the wharf exceeds the \$40,000 grant funds from the Roads and Maritime Services. Therefore it is proposed to return the remaining budget of \$37,750 from Grant funds to the Roads and Maritime Services.
IN18547	Truck Parking Options Smithfield Review the options of truck parking in Walter and Victoria Street, Smithfield.	Manager Built Systems	\$ 30,000	!	This project is delayed due to the complex requirements of the location and design.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18551	Concept Plan for Open Space - Villawood Develop a concept plan for the sites already purchased by Council for Open Space to create a high quality park servicing the adjacent school and Villawood community at Karella and Koonoona Streets.	Manager City Assets	\$ 15,000	!	The design for the project is dependent on additional grant funding being secured. A grant application is pending determination.
IN18067	Cycleway Shared Path Extension Program Construct a 2.5m wide cycleway shared path stage 2 of the southern side of Hamiton Road between the intersection of Thomas Street and Sackville Street. Note: Matching funding applied for through the RMS is required for this project to be implemented.	Manager Built Systems	\$ 100,000	✕ \$	The application for additional RMS Grant Funding was not successful. It is proposed to discontinue this project and return the allocated budget of \$100,000 to General Funds.
MPRRP1801	Roads and Transport Program (Renewal/Upgrade) Hackett Road Inc Roundabout From House 22- Angle Vale Rd- To Elizabeth Dr Repair of pavement failures and resurfacing with hot mix asphalt (634m)	Manager City Assets	\$ 192,800	✓	Works completed.
MPRR1801	Roads and Transport Program (Renewal/Upgrade) Brack Close From Stockdale Cres- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (70m)	Manager City Assets	\$ 39,400	✓	Works completed.
MPRR1802	Roads and Transport Program (Renewal/Upgrade) Forbes Close From Wylde Cres- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (60m)	Manager City Assets	\$ 45,800	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPRR1803	Roads and Transport Program (Renewal/Upgrade) Stockdale Crescent From Seidel Pl- To Rooney Ave Repair of pavement failures and resurfacing with hot mix asphalt (210m)	Manager City Assets	\$ 129,600	✓	Works completed.
MPRKG1815	Roads and Transport Program (Renewal/Upgrade) Hackett Road Right Side From Kiernan Cres To Elizabeth Dr (40 m)	Manager City Assets	\$ 7,200	✓	Works completed.
MPRR1804	Roads and Transport Program (Renewal/Upgrade) Beltana Avenue From Leonard Pl- To Montgomery Rd Repair of pavement failures and resurfacing with hot mix asphalt (225m)	Manager City Assets	\$ 84,400	✓	Works completed.
MPRR1805	Roads and Transport Program (Renewal/Upgrade) Kincumber Road From Gurley Pl- To Montgomery Rd Repair of pavement failures and resurfacing with hot mix asphalt (228m)	Manager City Assets	\$ 130,600	✓	Works completed.
MPRR1807	Roads and Transport Program (Renewal/Upgrade) Simon Avenue From Amaroo St- To Duri Pl Repair of pavement failures and resurfacing with hot mix asphalt (120m)	Manager City Assets	\$ 50,200	✓	Works completed.
MPRR1808	Roads and Transport Program (Renewal/Upgrade) Sindel Close From Montgomery Rd- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (120m)	Manager City Assets	\$ 42,400	✓	Works completed.
MPNFC1824	New Footpath Construction Montrose Avenue Right Side From Spring St To Mandarin St (130m)	Manager City Assets	\$ 19,500	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPNFC1825	New Footpath Construction Pool Place Right Side From Tasman Pde To Cul-De-Sac (75m)	Manager City Assets	\$ 11,250	✓	Works completed.
MPNFC1826	New Footpath Construction Canley Vale Road Left Side From House Number 382 To Bowtell Ave (130m)	Manager City Assets	\$ 19,500	✓	Works completed.
MPNFC1828	New Footpath Construction Russell Street Right Side From David St To David St (522m)	Manager City Assets	\$ 78,300	✓	Works completed.
MPNFC1829	New Footpath Construction Matheson Avenue Left Side From Roma Ave To Cul-De-Sac (93m)	Manager City Assets	\$ 13,950	✓	Works completed.
MPSRVCBU1811	Prairiewood Leisure Centre Air condition system Replacement of chiller, indoor swimming pool air conditioning system and roof top split air conditioning system.	Manager City Assets	\$ 738,073	➡ \$	The project is nearing completion. Surplus project funds have been identified and it is proposed to consolidate the funds of \$433,000 from SRV Reserve into project MPBAR1730 to complete the Prairiewood Leisure Centre roof replacement project. In addition it is proposed to reduce the budget of this project MPSRVCBU1811 by \$42,250 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVCBU1814	Fairfield Showground Structure Replacement of beams, seating and support posts to upgrade 50m Grandstand.	Manager City Assets	\$ 113,440	!	Project has been delayed due to the finalisation of Showground Master Plan.
MPSRVSG1805	Rosford Reserve Sportsfield upgrade Replacement of roof, storage room and accessible toilet	Manager City Assets	\$ 400,000	➡ ▲	It is proposed to adjust the scope for this project with the storage room and accessible toilet no longer being constructed as part of this project to align project cost with project budget.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↺	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVSG1804	Sportsgrounds and Park Buildings Knight Park 1 & 2 Amenity Building-roof/ structure/ hydraulics/ fit-out and replacement of old timber roof structure, rusted roof sheeting and failed timber doors.	Manager City Assets	\$ 150,000	➔ \$	Project is progressing with the design completed and procurement to commence. The budget of this project MPSRVSG1804 is to be increased by the \$15,034 Grant funding offered by the NSW Office of Sport to Southern Districts Soccer Football Association as voted at the September Council Meeting Item no. 137.
MPBAR1805	Fairfield SES Head Quarters Operation Community Hall / Centres Fit-out Painting external.	Manager City Assets	\$ 10,000	✓	Works completed.
MPSRVCBU1810	Cabravale Leisure Centre fitout External wall treatment.	Manager City Assets	\$ 35,000	✓	Works completed.
MPSRVLPF1801	Open Space Asset Renewal Marley Street Reserve Install banners and upgrade landscaping at park entrance	Manager City Assets	\$ 35,000	! \$ ▲	It is proposed to change the project's location scope from Marley St to Avoca Road Frontage and to reduce the budget by \$10,196 from SRV Reserve as adopted at the October Council Meeting Item no. 134.
MPSRVCBU1812	Whitlam Library - mechanical services Replace air conditioning including repair and sealing of windows (stage 1) of project costed at \$757,575.	Manager City Assets	\$ 450,575	!	This project is delayed as the tender submissions received were not within budget due to the required schedule. This resulted in a review into the delivery timeframe and the development of new tender documents to be completed.
MPSRVCBU1813	Cabramatta Community Centre - mechanical services Replacement of air conditioning system.	Manager City Assets	\$ 200,000	! \$	This project is delayed as the tender submissions received were not within budget due to the required schedule. This resulted in a review into the delivery timeframe and the development of new tender documents to be completed. It is proposed to reduce the budget of this project by \$180 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPBAR1804	Community Hall / Centres 11 Prince Street Canley Vale-fit-out, Hydraulics Replace existing cupboards and external paint.	Manager City Assets	\$ 20,000	✓	Works completed.
MPRR1810	Roads and Transport Program (Renewal/ Upgrade) Duri Place From Simon Ave- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (90m)	Manager City Assets	\$ 43,800	✓	Works completed.
MPSRVCBU1804	Marlborough St Early Learning Centre Fit-out and wall structure, replacement of side fence and kitchen.	Manager City Assets	\$ 75,000	⚠ ▲	This project is delayed due to additional clarification of the scope requirements and discussions between key stakeholders.
MPBAR1817	Fairfield Showground - electrical/mechanical Upgrade electrical to compliance standard to meet the electrical engineer audit and stage 1 air conditioning renewal.	Manager City Assets	\$ 200,000	✓	Due to the complexity of this project and its dependency on the outcome of IN18560 - Fairfield Showground Masterplan, this project has been delayed.
MPRRP1802	Roads and Transport Program (Renewal/ Upgrade) Benghazi Street From Alamein Rd- To Bougainville Ave Repair of pavement failures and resurfacing with hot mix asphalt (370m)	Manager City Assets	\$ 187,600	✓	Works completed.
MPBAR1816	Fairfield Tennis Courts Upgrade Upgrade of building, timber flooring, surfacing of courts, fencing and existing shade structure.	Manager City Assets	\$ 66,862	➡ 💵	Project is progressing with design completed and procurement in progress. It is proposed to reduce the budget of project MPBAR1816 by \$400 from General funds as adopted for consideration at the October Council Meeting Item no. 134.
MPRRP1803	Roads and Transport Program (Renewal/ Upgrade) Garrison Road From Restwell Rd- To Saltbush PI(West) Provide Subsoil Drain and cement stabilisation, spray seal and resurfacing with hot mix asphalt (220m)	Manager City Assets	\$ 156,200	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	⚠	Delayed	💵	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPOSAR1808	Open Space Asset Renewal Fence replacement to specification at sportsfields Fence replacement	Manager City Assets	\$ 50,000	➔ \$	The sites for fence replacement have been determined. It is proposed to reduce the budget of project MPOSAR1808 by \$4,461 from General funds as adopted for consideration at the October Council Meeting Item no. 134.
MPRR1812	Roads and Transport Program (Renewal/ Upgrade) Cootha Close From Roland St- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (240m)	Manager City Assets	\$ 109,400	✓	Works completed.
MPRR1813	Roads and Transport Program (Renewal/ Upgrade) Marble Close From Falklands Ave- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (115m)	Manager City Assets	\$ 63,000	✓	Works completed.
MPSRVCBU1805	Prairiewood Leisure Centre 50m Pool/Kiosk/Grandstand-electrical/hydraulics/fitout Refurbish toilets, tiles, bathroom fixtures, fittings and electrical.	Manager City Assets	\$ 135,000	✓	Works completed.
MPSRVCBU1808	Prairiewood Leisure Centre Fitout/hydraulics Replace bi-fold doors including doors to all plant rooms and high windows replacement.	Manager City Assets	\$ 100,000	✓	Works completed.
MPRR1815	Roads and Transport Program (Renewal/ Upgrade) Ute Place From Yakima Ave- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (60m)	Manager City Assets	\$ 29,000	✓	Works completed.
MPRR1816	Roads and Transport Program (Renewal/ Upgrade) Wallaby Close From Bettong Cres- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (140m)	Manager City Assets	\$ 68,400	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📄	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPPRR1817	Roads and Transport Program (Renewal/ Upgrade) Yakima Avenue From Dakota Dr- To House No 25 - Inc Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (250m)	Manager City Assets	\$ 98,000	✓	Works completed.
MPSRVRKG1856	Roads and Transport Program (Renewal/ Upgrade) Ascot Street Reconstruction of kerb and gutter for a length of 118m - house number 3 (17m), house number 11 (4.5m), house number 13 (4.5m), house number 19 (4.5m), house number 23 (4.5m), house number 35 (6m), house numbers 37-39 (22m), house numbers 43-41 (21m), house numbers 45-47 (34m) corner	Manager City Assets	\$ 16,200	➡ \$	It is proposed to reduce the budget of project MPSRVRKG1856 by \$233 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1858	Roads and Transport Program (Renewal/ Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 74m - opposite house number 202	Manager City Assets	\$ 11,100	➡ \$	It is proposed to reduce the budget of project MPSRVRKG1858 by \$1,163 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1860	Roads and Transport Program (Renewal/ Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 70m and 0.3m footpath reconstruction on the back of kerb - house numbers 244-262	Manager City Assets	\$ 16,350	➡ \$	It is proposed to reduce the budget of project MPSRVRKG1860 by \$573 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1859	Roads and Transport Program (Renewal/ Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 121m and heavy patching - house number 210 (14m), house numbers 230-236 (34m) and opposite to Ascot Street (73m)	Manager City Assets	\$ 24,200	➡ \$	It is proposed to reduce the budget of project MPSRVRKG1859 by \$21,271 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVRKG1861	Roads and Transport Program (Renewal/ Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 11.5m - house number 22A	Manager City Assets	\$ 2,670	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1861 by \$616 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1862	Roads and Transport Program (Renewal/ Upgrade) Derby Street Reconstruction of kerb and gutter for length of 7.5m - car park side opposite 4/264	Manager City Assets	\$ 1,350	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1862 by \$616 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1863	Roads and Transport Program (Renewal/ Upgrade) Derby Street Reconstruction of kerb and gutter for length of 49.5m and heavy patching - house number 264 (49.5m)	Manager City Assets	\$ 12,623	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1863 by \$784 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1865	Roads and Transport Program (Renewal/ Upgrade) Peel Street Reconstruction of kerb and gutter for a length of 43.5m - house numbers 113-238	Manager City Assets	\$ 11,092	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1865 by \$2,163 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1864	Roads and Transport Program (Renewal/ Upgrade) Gladstone Street Reconstruction of kerb and gutter for length of 70m, pram ramp reconstruction and heavy patching	Manager City Assets	\$ 18,700	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1864 by \$15,659 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1866	Roads and Transport Program (Renewal/ Upgrade) Peel Street Reconstruction of kerb and gutter for length of 30m - house number 111 (30m)	Manager City Assets	\$ 7,950	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1866 by \$613 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1867	Roads and Transport Program (Renewal/ Upgrade) Peel Street Reconstruction of kerb and gutter for length of 33m and heavy patching - house number 236	Manager City Assets	\$ 8,415	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1867 by \$7,733 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVRKG1868	Roads and Transport Program (Renewal/ Upgrade) Peel Street Reconstruction of kerb and gutter for length of 38m - house number 219 - Crystal Function Centre	Manager City Assets	\$ 9,690	➔ \$	It is proposed to reduce the budget of project MPSRVRKG1868 by \$7,733 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPOSAR1813	Open Space Asset Renewal - Allambie Reserve Amenity Building Car Park sealing and amenity building concrete apron (stage1)	Manager City Assets	\$ 120,000	➔ \$	Project is progressing with design completed and procurement in progress. It is proposed to reduce the budget of the project MPOSAR1813 by \$4,500 from General funds as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVOS1804	Open Space Asset Renewal - Prout Park Renewal of play equipment/fitness and softfall	Manager City Assets	\$ 105,000	➔ \$	Council was successful in receiving \$50,000 from Grant funding resulting in a budget adjustment to return \$50,000 originally allocated back to General fund.
MPBP1802	Black Spot Program Bowden Street and Woods Avenue Installation of a single lane roundabout	Manager Built Systems	\$ 160,000	➔ \$	Council was successful in receiving \$160,000 from RMS Grant funding resulting in a budget adjustment to return \$160,000 originally allocated back to General fund.
MPBP1801	Black Spot Program Sweethaven Road and Allambie Road Installation of a single lane roundabout	Manager Built Systems	\$ 180,000	➔ \$	Council was successful in receiving \$180,000 from RMS Grant funding resulting in a budget adjustment to return \$180,000 originally allocated back to General fund.
MPLTM1801	Local Area Traffic Management Program Dowland Street Install raised thresholds along Dowland Street to assist in the reduction of dangerous speeding	Manager Built Systems	\$ 107,000	!	This project has been delayed due to extensive community consultation that is currently in progress.
MPLTM1805	Local Area Traffic Management Program Delgaarno Road Install raised thresholds along Delgaarno Street to assist in the reduction of dangerous speeding	Manager Built Systems	\$ 100,000	!	This project has been delayed due to extensive community consultation that is currently in progress.
MPLTM1802	Local Area Traffic Management Program Duardo Street Install Watts Profile speed hump to deter motorists from speeding and enhance safety of road users	Manager Built Systems	\$ 80,000	!	This project has been delayed due to extensive community consultation that is currently in progress.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPLTM1803	Local Area Traffic Management Program Phylis Street Install raised thresholds along Phylis Street to assist in the reduction of dangerous speeding	Manager Built Systems	\$ 106,000	!	This project has been delayed due to extensive community consultation that is currently in progress.
MPLTM1804	Local Area Traffic Management Program Barton Street Install raised thresholds along Barton Street to assist in the reduction of dangerous speeding	Manager Built Systems	\$ 107,367	!	This project has been delayed due to extensive community consultation that is currently in progress.
MPPAM1804	Pedestrian Access and Mobility Plan Shakespeare Street Closer to the intersection of Lily Street Upgrade pedestrian crossing to the current standards	Manager Built Systems	\$ 35,500	✕ \$	Due to the requirement for different works in the same location, it is proposed to discontinue this project and return \$35,500 to General funds.
IN16330	Western Sydney Infrastructure Plan - Local Roads - Cumberland Highway Upgrade Upgrade to the intersections of Hamilton Road, St Johns Road and John Street. Year 2 of a 2 year project	Manager Built Systems	\$ -	✓	Works completed.
IN17267	Safety Switches Program (Residual Current Devices) This project is a continued program of the installation of safety switches at all of Council's sites. This will ensure compliance with the NSW Workplace Health and Safety Amendment (Residual Current Devices) 2011.	Manager City Assets	\$ 142,427	!	This project is delayed due the complexity of the electrical upgrade required.
MPPRR1844	Roads and Transport Program (Renewal/ Upgrade) Maud Street From Stella St -House No 95- To Noelene St Cement stabilisation, spray seal and resurfacing hot mix asphalt (130m)	Manager City Assets	\$ 99,000	✕ \$	It is proposed to discontinue this project as the budget of \$99,000 from General fund for this project was redirected into the Roads and Transport Program - Landscaping of Road Reserves as per the adoption of the 2017-2018 Operational.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPRR1856	Roads and Transport Program (Renewal/ Upgrade) Drummoine Crescent From Flemington St- To Burwood PI Repair of pavement failures and resurfacing with hot mix asphalt (120m)	Manager City Assets	\$ 69,600	✓	Works completed.
MPRR1857	Roads and Transport Program (Renewal/ Upgrade) Drummoine Crescent From Strahfield CI- To Greenwich CI Repair of pavement failures and resurfacing with hot mix asphalt (130m)	Manager City Assets	\$ 72,800	✓	Works completed.
MPRR1859	Roads and Transport Program (Renewal/ Upgrade) Sandown Close From Woodstock- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (80m)	Manager City Assets	\$ 53,600	✓	Works completed.
MPRR1860	Roads and Transport Program (Renewal/ Upgrade) Toorak Close From Footscray St- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (109m)	Manager City Assets	\$ 73,800	✓	Works completed.
IN17071	Fairfield City Centre Plaza - The Crescent Stage 2 Installation of screen and set up for content management. Year 2 of a 2 year program	Manager Place Management and Economic Development	\$ 120,000	✓	The LED screen at The Crescent Plaza has been installed and is now operational.
IN17022	Fairfield City Centre Upgrade - The Crescent/Court Road Continue the upgrading of key locations within the Fairfield City Centre in Hamilton Road (William to The Crescent) and The Crescent (Hamilton Road to Ware Street).	Manager Place Management and Economic Development	\$ 500,000	!	Due to an adjacent development in Hamilton Rd, the footpath works in that location is currently on hold.
MPBP1705	Black Spot Program – Sackville Street and Hamilton Road Upgrade to traffic control signals by installing right turn arrow for eastbound motorists.	Manager Built Systems	\$ 55,621	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN17504	Fairfield Showground Preparation of a Masterplan to guide the development of the Fairfield Showground.	Manager Leisure Centres, Showground and Golf Course	\$ 80,923	✓	The FairfieldShowground Master plan has been developed.
MPBP1704	Black Spot Program – Polding Street and Maud Street Installation of traffic control signals.	Manager Built Systems	\$ 216,698	✓	Works completed.
MPSRVSG1602	SRV Sportsground Renewal/Upgrade St Johns Park New sports court, seat, shelter and exercise equipment.	Manager City Assets	\$ 133,269	✓	Works completed including the installation of exercise equipment, rubber softfall, 8 bench seats, precast concrete bench, crazy pave paving, concrete footpath, cobble granite path and planting.
MPFRP1802	Footpath Renewal Program - Heysen Street Left side from Rooney Avenue to Stockdale Crescent (90m)	Manager City Assets	\$ 19,200	✓	Works completed.
MPFRP1803	Footpath Renewal Program - Province Street Right side from Stockdale Crescent to Begovich Crescent (80m)	Manager City Assets	\$ 16,000	✓	Works completed.
MPFRP1804	Footpath Renewal Program - Stockdale Crescent Left side from Cowpasture Road to Heysen Street (190m)	Manager City Assets	\$ 50,000	✓	Works completed.
MPFRP1846	Footpath Renewal Program - Bilpin Place Reserve From Bilpin Place to Reserve (30m)	Manager City Assets	\$ 3,000	✓	Works completed.
MPLTM1707	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts. Walworth Road (between Horsley Drive and Redmayne Road)	Manager Built Systems	\$ 19,000	✗ \$	It is proposed to discontinue this project as existing line marking is adequate. Therefore the budget of \$19,000 to be returned to General Funds.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN17365	Emerson Park Upgrade Stage 2 Upgrade an existing tennis court to a futsal court.	Manager City Assets	\$ 45,500	➔ ▲	It is proposed to include additional fencing to compliment the construction of the futsal court with no additional funding required.
MPFRP1847	Footpath Renewal Program - Cullum Street Reserve From Cullum Street to Prairie Vale Road (70m)	Manager City Assets	\$ 19,500	✓	Works completed.
IN17178	Multi-Deck Car Parks Upgrade Replace the current lift cart and associated motors at the Downey Lane car park. Year 4 of a 4 year program.	Manager City Assets	\$ 100,000	✓	Works completed.
MPFRP1850	Footpath Renewal Program - Kingfisher Avenue Reserve From Kingfisher Avenue to Bossley Road (50m)	Manager City Assets	\$ 15,000	✓	Works completed.
MPFRP1851	Footpath Renewal Program - Kinghorne Road Reserve From Kinghorne Road to Kinghorne Road Reserve (40m)	Manager City Assets	\$ 10,500	✓	Works completed.
MPFRP1852	Footpath Renewal Program - Sesto Place Reserve From Cul-De-Sac Sesto Place to Cul-De-Sac Terone Pl (30m)	Manager City Assets	\$ 9,000	✓	Works completed.
MPFRP1810	Footpath Renewal Program - Jasmine Crescent Both side from Begonia Ave Half Cul-De-Sac Begonia Ave(90m)	Manager City Assets	\$ 28,500	✓	Works completed.
IN15293	Subdivision of 45-49 Diamond Crescent, Bonnyrigg The residential subdivision of 45-49 Diamond Crescent, Bonnyrigg into potentially 45 properties for resale. This project was delayed due to uncontrolled rubbish found buried at the site.	Manager City Assets	\$ -	✓	The subdivision of at Diamond Crescent has been completed with all lots sold.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📄	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPFRP1813	Footpath Renewal Program - Lister Avenue Both sides from Deller Avenue to Pepeler Road (50m)	Manager City Assets	\$ 9,000	✓	Works completed.
MPFRP1814	Footpath Renewal Program - Avoca Road Both sides from Harden Street to Humphries Road (100m)	Manager City Assets	\$ 18,000	✓	Works completed.
MPFRP1855	Footpath Renewal Program - Ariella Place Reserve From Ariella Place to Coonawarra Street (120m)	Manager City Assets	\$ 36,000	✓	Works completed.
MPFRP1856	Footpath Renewal Program - Merlot Close Reserve From Near 7 Merlot Close to Cowpasture Road (50m)	Manager City Assets	\$ 13,500	✓	Works completed.
MPFRP1857	Footpath Renewal Program - O'Dowd Close Reserve From O'Dowd Close to House number 240 Edensor Road (50m)	Manager City Assets	\$ 12,000	✓	Works completed.
MPFRP1859	Footpath Renewal Program - Tulloch Place Reserve From Tulloch Place to Barossa Place (70m)	Manager City Assets	\$ 13,500	✓	Works completed.
MPFRP1865	Footpath Renewal Program - Dorset Close Reserve From Center Of Dorset Close to House Number 11 (40m)	Manager City Assets	\$ 12,000	✓	Works completed.
MPNFC1816	New Footpath Construction - Munro Street Left Side From Chancery St To Cul-De-Sac (110m)	Manager City Assets	\$ 16,500	➡ \$ ▲	It is proposed to change the scope of this project to construct 30m of footpath on the right hand side of Munro St Cul-de-Sac to link with the existing footpath located on the right hand side of Munro Street. The scope change will result in a budget saving to Council of \$12,000 to be returned to General funds.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPNFC1801	New Footpath Construction - Wylde Crescent Left Side From Forbes CI To Driscoll S (81m)	Manager City Assets	\$ 12,150	✓	Works completed.
MPNFC1817	New Footpath Construction - First Avenue Left Side From Dead End To Second Lane (107m)	Manager City Assets	\$ 16,050	✓	Works completed.
MPNFC1802	New Footpath Construction - Watting Street Right Side From Heysen St To Martens PI (125m)	Manager City Assets	\$ 18,750	✓	Works completed.
MPNFC1818	New Footpath Construction - First Avenue Left Side From Second Lane To Caroola St (57m)	Manager City Assets	\$ 8,550	✓	Works completed.
MPNFC1831	New Footpath Construction - Martens Place Develop a footpath link for residential area to neighbourhood park as well as resurfacing of the existing basketball courts, installation of seating and landscaping.	Manager City Assets	\$ 28,800	✓	Upgrade of the Basketball courts including new line marking, new basketball backboard, footpath connection, new seating and landscaping have been completed.
MPNFC1820	New Footpath Construction - Vincent Crescent Right Side From Togil St To Togil St (347m)	Manager City Assets	\$ 52,050	✓	Works completed.
MPNFC1803	New Footpath Construction - Coen Close Left Side From Jindabyne St To Cul-De-Sac (76m)	Manager City Assets	\$ 11,400	✓	Works completed.
MPNFC1821	New Footpath Construction - Oxley Street Right Side From Sackville To Coleraine (109m)	Manager City Assets	\$ 16,350	✓	Works completed.




✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward











No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPNFC1804	New Footpath Construction - Woods Avenue Right Side From Bowden St To Lyons Ave (85m)	Manager City Assets	\$ 12,750	✓	Works completed.
MPNFC1806	New Footpath Construction - Woods Avenue Right Side From Warwick Av To Nance Ave (58m)	Manager City Assets	\$ 8,700	✓	Works completed.
MPNFC1805	New Footpath Construction - Woods Avenue Right Side From Lyons Ave To Warwick Av (116m)	Manager City Assets	\$ 17,400	✓	Works completed.
MPNFC1807	New Footpath Construction - Stafford Street Right Side From Links Ave To Panorama A (76m)	Manager City Assets	\$ 11,400	✓	Works completed.
MPNFC1808	New Footpath Construction - Stonehaven Parade Left Side From Smith'S Av To Gowrie Pl (97m)	Manager City Assets	\$ 14,550	✓	Works completed.
MPNFC1809	New Footpath Construction - Smiths Avenue Left Side From Bowden St To Stonehaven (257m)	Manager City Assets	\$ 38,550	✓	Works completed.
MPNFC1810	New Footpath Construction - Smiths Avenue Left Side From Stonehaven To Judith Ave (190m)	Manager City Assets	\$ 28,500	✓	Works completed.
MPNFC1811	New Footpath Construction - Smiths Avenue Left Side From Judith Ave To Warwick Av (101m)	Manager City Assets	\$ 15,150	✓	Works completed.
MPNFC1812	New Footpath Construction - Huie Street Left Side From Bowden St To Alick St (104m)	Manager City Assets	\$ 15,600	✓	Works completed.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPNFC1813	New Footpath Construction - Water Street Right Side From Cabramatta To John St (605m)	Manager City Assets	\$ 90,750	✓	Works completed.
MPNFC1814	New Footpath Construction - Sutherland Street Left Side From St Johns R To St Johns Rd (288m)	Manager City Assets	\$ 43,200	✓	Works completed.
MPNFC1815	New Footpath Construction - Munro Street Right Side From Chancery St To Canva St (73m)	Manager City Assets	\$ 10,950	➡ \$ ▲	It is proposed to increase the budget by \$5,550 from General funds and change project scope to extend the footpath to the cul-de-sac to deliver better connectivity to existing footpath network.
MPBAR1730	Building Asset Renewal / Upgrade - Prairiewood Leisure Centre Replacement of roof cover and skyline	Manager City Assets	\$ 845,454	➡ \$	Due to the larger than anticipated works required to complete the roof replacement at the Prairiewood Leisure Centre it is proposed to consolidate the leftover funds of \$433,000 from SRV Reserve funds from project MPSRV/CBU1811 into this project. In addition to the proposed adjustment, it was adopted at the September 2017 Council Meeting - Item no.138 to include \$350,000 from General funds into this project.
MPRR1877	Roads and Transport Program (Renewal/ Upgrade) Barker Street From Mulligan St - Macedon St Bossley Park Repair of pavement failures and resurfacing with hotmix asphalt (264m)	Manager City Assets	\$ -	+ \$	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$68,500 from Grant funding for works.
MPRR1878	Roads and Transport Program (Renewal/ Upgrade) Burr Close From Marker St - Cul-De-Sac Bossley Park Repair of pavement failures and resurfacing with hotmix asphalt (78m)	Manager City Assets	\$ -	+ \$	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$25,000 from Grant funding for works.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPRR1879	Roads and Transport Program (Renewal/ Upgrade) Hassall Street From House Number 102 - House Number 126 Wetherill Park Repair of pavement failures and resurfacing with hotmix asphalt (425m)	Manager City Assets	\$ -		It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$264,000 from Grant funding for works.
MPRR1880	Roads and Transport Program (Renewal/ Upgrade) Derby Street From Torrens St - Canley Vale Rd Canley Heights Repair of pavement failures and resurfacing with hotmix asphalt (75m)	Manager City Assets	\$ -		It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$66,000 from Grant funding for works.
MPRR1881	Roads and Transport Program (Renewal/ Upgrade) Arundel Road From The Horsley Drive - House Number 63-69 Horsley Park Asphalt overlay (450m)	Manager City Assets	\$ -		It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$45,000 from Grant funding for works.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Asset Management – Civil and Built	% Asset maintenance/ renewal backlog across all Council Asset Management Plans	↑*
	% Community facilities in satisfactory condition and above (annual)	↑*
	% Roads in satisfactory condition and above (annual)	↑*
Asset Management – Open Space	% Landscape sites have been replanted / cared for	↑*
	% Regular hire are satisfied with sportsfields (annual survey)	↑*
	# Residents satisfied with parks and play/fitness equipment (annual survey)	↑*
	% Tree permit applications on private land determined within the agreed timeline	↑*
Building Control and Compliance	# Annual Fire Safety Statements submitted	↑
	% Development applications and Construction Certificates determined within statutory timeframe	↑*
	% Swimming Pool fencing complying with the legislative requirements after 3 inspections	↑*
City Connect Bus	# People using City Connect bus	↑*
Design and Surveying	% Civil, Urban and Landscaping designs completed within 40 working days	↑*
Development Planning	% Development applications and Construction assessment determined within statutory timeframe	↑
	# Development approvals (industrial, residential and commercial)	↑*
Infrastructure Construction and Maintenance	% New Capital Work completed within agreed timeframe	↑*
	% Renewal Program completed within agreed timeframe	↑*
Major Projects	% Major programs on schedule	↑
	% Major programs completed with less than 10% cost variation	↑
	% Major projects on schedule	↑
	% Major projects and contracts completed with less than 10% cost variation	↑
Strategic Land Use Planning	# Community engagement activities delivered for major planning projects	↑*
	# Development Control Plans reviews	↑*
	# Heritage items that are retained	↑*
	% Planning Certificate S149 (2) applications received are issued within service level agreements	↑
	# Planning proposals reviewed	↑*

Key for trends:

↑ or ↓ is working towards the community's goals
↔ Is no change
↑ or ↓ is working away from the community's goals

Services	Indicators	Trend
Traffic and Transport	% Initiatives with demonstrable improvement in local traffic conditions	↑*
	# New car spaces developed in town / centres / village / neighbourhood shopping centres	↑*
	# Road safety initiatives delivered (speed humps, speed radars, etc)	↑*

Key for trends:

↑ or ↓ is working towards the community's goals ↔ Is no change ↑ or ↓ is working away from the community's goals

2017-2018 Operational Plan Indicators

Services	Indicators	Result
Asset Management – Civil and Built	% Asset handover completed every 12 months	1%
	% Asset re-valuation completed every 5 years	15%
Asset Management – Open Space	# Customer request for open space asset maintenance	532
	# Graffiti removals undertaken	47
	# Customer requests for grass mowing in open spaces	18
	% Trees requests pruned / removed on Council land undertaken within the agreed timeframe	85
	# Landscaping and beautification projects completed to offset private tree removal	0
	# Private trees approved for removal	234
	# Private tree applications for removal rejected	13
Building Control and Compliance	% Development applications determined within 40 days	82%
	% Construction Certificates determined within 40 days	45%
	% Complying Development Certificates determined within agreed timeframe	0
	# Inspections undertaken for compliance of swimming pool fencing	106
	# Fire safety audits completed	0
City Connect Bus	% City Connect bus service running on time	99%
Design and Surveying	% Surveying projects completed within the quoted timeframes	79%
Development Planning	% Development applications determined within 40 days	39%
	% Construction Certificates determined within 40 days	100%
Infrastructure Construction and Maintenance	% Road and Transport Asset maintenance undertaken within service level	92%
	% Stormwater Drainage Asset maintenance undertaken within service level	95%
	% Building and Facility Asset maintenance undertaken within service level	97%
Major Projects	# Request for Tender Contracts awarded	5
	# Request for Quotation Contracts awarded.	48


Services	Indicators	Result
Strategic Land Use Planning	% Planning Proposals reported to Council within 3 months of lodgement or 6 months of Council initiated proposals	90%
	% Emerging Development Control Plan issues reported to Council within 6 months of being identified	100%
	# Zoning Certificates (Section 149 and 149(2)) not issued within 5 working days	1%
	# Heritage programs completed each year	100%
Traffic and Transport	# Road safety education programs	1
	# Community engagement provided on traffic improvements	168
	# Public transport advocacy initiatives	0
	# Traffic flow improvements projects delivered	2
	# Integrated traffic signal initiatives on regional and arterial roads	2











THEME 3: ENVIRONMENTAL SUSTAINABILITY

Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

Key Highlights

- Removed 20 cubic meters of litter and grass cuttings through the Beautification of Main Streets program.
- Strengthened community partnerships with over 1,300 hours of volunteer time contributed to Natural resources activities.
- Held another successful Spring Clean Up event at the Fairfield Showground, with over 150 tonnes of waste collected.
- Collected 2004.1 tonnes of material from Council clean-ups.
- Recycled 72 tonnes of tree mulch.
- Hosted a total of 16 educational environmental sustainability activities for 333 people including 11 community workshops, five school aged children workshops during school holidays and two environmental events.
- Held the annual free Chemical CleanOut and E-waste collection event where over 1,200 cars participated and over 76 tonnes of waste collected.
- Generated 107,508kWh of solar power at Council buildings.
- Saved from emission a total of 113.2 tonnes of CO₂ (equivalent) due to electricity consumption at all Council assets.
- Delivered a workshop on littering to over 100 primary school students.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
SSWEES06-1	Natural Resource Management Develop and implement Creek Care Program - Planting and maintenance of creeks and their surrounds.	Manager Waste Sustainability	\$ -		It was voted at the July 2017 Council Meeting Item No. 108 that Council allocate \$13,000 from the Property Development Fund into the Diamond Crescent Subdivision Project - Bushland Management Plan Implementation to satisfy a condition as part of the Development Assessment consent.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18598	Canley Vale Commuter Carpark Vegetation Offset Project Provide infill planting and rehabilitation at two sites to improve flora and fauna habitat connectivity with Orphan School Creek as part of an imitative with the Georges River Combined Councils Committee.	Manager Waste Sustainability	\$ 5,246	➡ \$	Canley Vale Commuter car park revegetation planting has been completed with ongoing maintenance required to keep the site weed free and watering. It was proposed for consideration at the October 2017 Council Meeting Item no. 134 to reduce the budget of this project IN18598 however since adoption this figure has been revised therefore it is proposed to reduce the budget of this project by \$3,216 from Grant funds.
MPBWR1702	Chemical and E-Waste Collection Annual Event A free collection annual event for chemical and electronic waste will be organised in August 2016 to help local residents disposing off their chemical and electronic waste correctly.	Manager Waste Sustainability	\$ 49,720	✓	The Chemical Clean Out and Electronic Waste Collection Event was held in August 2017. During the event, a total of 1,200 cars dropped off their chemical and electronic waste with over 76 tonnes of waste collected.
MPFMP1813	Prospect Creek Floodway Rectification Design of works to rectify and rehabilitate banks of Prospect Creek.	Manager Strategic and Catchment Planning	\$ 75,389	➡ \$	Project is progressing with concept design completed. It is proposed to reduce the budget by \$32,161 from Stormwater Levy as adopted for consideration at the October Council Meeting Item no. 134.
MPESMP1803	Prospect Creek Floodway Stabilisation Construction works to stabilise the floodway from erosion	Manager Strategic and Catchment Planning	\$ 200,000	➡ \$	It is proposed to increase the project budget by \$250,000 due to additional requirements identified by a detailed review of requirements. The increase includes the consolidation of the remaining \$144,000 in General funds from MPESMP1604 and proposal of an additional \$106,000 from General funds.
MPESMP1604	Existing Stormwater Management - Prospect Creek Bank Rehabilitation Works Construction of works to upgrade stormwater outfall and rehabilitate banks of Prospect Creek.	Manager Strategic and Catchment Planning	\$ 159,320	✓ \$	The key milestones for this project have been completed therefore it is proposed to consolidate the remaining \$144,000 from General funds into project MPESMP1803.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPFMP1807	Flood detention basin upgrade, Powhatan Street Reserve Investigation and Design Investigation and detailed design of basin upgrade works Year 2 of a 2 year program	Manager Strategic and Catchment Planning	\$ 170,000	➡ \$	This is a duplicate project with MPFMP1814. Therefore it is proposed to consolidate funds from MPFMP1814 of \$4,444 from General and \$2,223 from Grant funds into this project. In addition it is proposed to reduce the budget of this project MPFMP1807 by \$57,135 from General Funds as adopted for consideration at the October Council Meeting Item no. 134.
MPFMP1814	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and design, Powhatan Street Reserve.	Manager Strategic and Catchment Planning	\$ 6,667	✕ \$	This is a duplicate project with MPFMP1807 and it is proposed to discontinue project MPFMP1814 and reallocate funds of \$4,444 from General funds and \$2,223 from Grant funds into project MPFMP1807 to complete stage 2 works.
MPESMP1804	Orphan School Creek Bank Stabilisation Wylde Park Investigate creek bank erosion and detailed design of stabilisation works	Manager Strategic and Catchment Planning	\$ 50,000	➡ \$	It is proposed to increase the budget by \$35,000 from General Funds due to additional requirements identified during scoping to undertake this project.
MPFMP1808	Flood detention basin upgrade, Fairfield Golf Course - Investigation and Design Investigation and detailed design of basin upgrade works Year 2 of a 2 year program	Manager Strategic and Catchment Planning	\$ 100,000	! \$	The project has been delayed in order to optimise works in conjunction with the Fairfield Showground Masterplan project. It is proposed to consolidate the remaining \$11,175 from Grant funds from project MPFMP1712 into this project.
MPFMP1712	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and Design - Fairfield Golf Course	Manager Strategic and Catchment Planning	\$ 11,235	✓ \$	The key milestones for this project were completed therefore it is proposed to consolidate the remaining \$11,175 from Grant funds into project MPFMP1808.
MPSLP1809	Cabramatta Creek Bank Stabilisation - Construction Construction of bank stabilisation works along Cabramatta creek in the reserve off Liverpool Street Year 2 of a 2 year program	Manager Strategic and Catchment Planning	\$ 700,000	! \$	The project has been delayed due to ongoing negotiations with key stakeholders. It is proposed to consolidate the remaining \$255,964 from Stormwater Levy Reserve from project MPSLP1708 into this project for Stage 2 works.
MPSLP1708	Cabramatta Creek Bank Stabilisation Construction of bank stabilisation along Cabramatta Creek in the Reserve off Liverpool Street, Cabramatta.	Manager Strategic and Catchment Planning	\$ 255,964	✓ \$	The key milestones for this project have been completed therefore it is proposed to consolidate the remaining \$255,964 from Stormwater Levy into project MPSLP1809 for Stage 2 works.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPESMP1704	Wilson Road Reserve Creek Restoration - Stage 2 Construction for creek restoration works along Wilson Road Reserve.	Manager Strategic and Catchment Planning	\$ 800,000	✕ \$	This is a duplicate project of MPESMP1802 and it is proposed to discontinue this project and allocate \$800,000 from General funds into project MPESMP1802.
MPESMP1802	Wilson Creek Restoration - Construction Construction of Wilson Creek restoration works Year 2 of a 2 year program	Manager Strategic and Catchment Planning	\$ 1,224,041	➡ \$	It is proposed to consolidate the budget of \$800,000 from General funds from MPESMP1704 into this project, which was a duplicate project. Project MPESMP1802 will commence once IN16305-2 has been completed.
IN18604	Habitat corridors along Green Valley Creek Create habitat corridors along Green Valley Creek, Mt Pritchard for restoration and rehabilitation to protect, restore and enhance this area.	Manager Waste Sustainability	\$ -	+	It was voted at the September 2017 Council Meeting Item no. 136 that the grant of \$86,750 (over three years) offered by the NSW Environmental Trust be received and that \$50,250 be voted into the 2017-2018 Operational Plan.
MPSLP1808	Green Valley Creek Rehabilitation - Design Investigate and design of Green Valley Creek rehabilitation works at reaches 1 and 2 Year 2 of a 2 year program	Manager Strategic and Catchment Planning	\$ 105,000	➡ \$	It is proposed to consolidate the remaining \$25,635 from Stormwater Levy from project MPSLP1710 into this project which is progressing on the draft detailed design.
MPSLP1710	Green Valley Creek Rehabilitation Design Rehabilitation of the highest priority reach along Green Valley Creek as identified in the Geomorphic Investigation Project.	Manager Strategic and Catchment Planning	\$ 25,636	✓ \$	The key milestones for this project have been completed therefore it is proposed to consolidate the remaining \$25,635 from Stormwater Levy into project MPSLP1808 for Stage 2 works.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Catchment Planning	% Floodplain risk management initiatives completed	↑
	% Monitored waterways with acceptable aesthetic quality	↑*
	% Stormwater management initiatives completed	↑
Emergency risk Management	# Emergency events support provided on request	↑*
Environmental and Public Health	% Environmental and public health investigations initiated within the agreed timeframe	↑*
	% Food premises inspected that met compliance	↑
Street and Public Amenities Cleaning	# Cubic metre collected from litter picking on main streets	↑*
	# Km swept by street sweeping trucks	↑*
	# Requests for litter removal	↑*
Waste Education and Environmental Sustainability	# Community partner strengthened	↑*
	% Implementing environmental practices as a result of the education program (annual survey)	↑*
	# Mobile CCTV monitored hotspots	↑*
	# Recycling rate per capita per week	↑*
	# Rubbish collected from gross pollutant traps and creek cleaning activities	↑*
	% Satisfied with environmental and sustainability education programs (annual survey)	↑*
	# Successful prosecutions on littering and illegal dumping	↑*
	# Water consumption per household	↑*
Waste Management	# Tree mulch recycled	↑
	# Tonnes of material collected from Council clean-ups	↑

Key for trends:

↑ or ↓ is working towards the community's goals

↔ Is no change

↑ or ↓ is working away from the community's goals

2017-2018 Operational Indicators

Services	Indicators	Result
Catchment Planning	# Education programs concerning stormwater quality and floodplain risk	1
	# Flood Studies initiated (or completed)	2
	# Floodplain Risk Management Studies and Plans initiated (or completed)	2
	# Projects implemented as part of Council's stormwater programs	20
Emergency risk Management	# Actions undertaken as part of the Fairfield Local Emergency Management Plan	2
Environmental and Public Health	# Food premises inspected	262
	# Other public health regulated premises/activities inspected	70
	# Environmental audits undertaken at industrial and commercial premises	16
	# Environmental investigations undertaken for pollution matters	75
	# Development applications reviewed regarding environmental impacts	141
Street and Public Amenities Cleaning	# Requests on street and public amenities cleaning	534
	% Requests attended to within agreed timeframe	97
Waste Education and Environmental Sustainability	# Educational environmental sustainability activities undertaken	16
	# People attending educational activities	333
	# People participating in environmental events	2,100
	# KWh (electricity) saved from all Council facilities	107,508
	# CO2 (emissions) saved from all Council Assets	113.2
	# GJ (water) saved from all Council facilities	n/a
	# Hours patrolling for illegal dumping incidents	247
	# Reported illegal dumping incidents identified.	830
	# Litter prevention educational programs delivered	1
Waste Management	% Complaints on waste management resolved within Service Level Agreement.	97%

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- Delivered another hugely successful Moon Festival 2017 which was headlined by performer Dami Im and attended by more than 90,000 people who enjoyed street food, speciality food trucks, and the new Moon art installation which featured LED lights programmed to change colour.
- Facilitated two work experience placements with the Cabramatta Place Team.
- Engaged with businesses to provide support at Chamber of Commerce meetings.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18183	Online Information Point for Canley Heights Town Square Provide a screen linked to the Town Square in Canley Heights providing access to Council, community and local business information.	Place Manager Cabramatta, Canley Vale and Canley Heights	\$ 50,000	→ ▲	Project scope amended to exclude a touch screen. This technology has been deemed unreliable and project will now provide 30mins free Wi-Fi in Canley Heights Town Centre.
IN18032	Fairfield City Centre Improvements Improvements of the Crescent/ Court Road streetscape within the Fairfield City Centre. These improvements include key elements such as footpath pavement, street furniture, landscaping, signage, etc	Manager Place Management and Economic Development	\$ 500,000	!	Due to ongoing private development in the same precinct, the footpath works are on hold. The footpath, kerb and gutter design for the location is still to be finalised.
INSRV1605	Cabramatta Town Centre upgrade Improve the Cabramatta Town Centre to create a more attractive area for local business, residents and visitors including the construction of an automated public toilet (Exeloo).	Place Manager Cabramatta, Canley Vale and Canley Heights	\$ 585,614	!	This project has been delayed due to the extensive and complex procurement of the lighting required for installation in Cabramatta.
MPCFP1706-2	Town Centre upgrades - Small Centres Identify and provide landscaping transitions from commercial areas to residential areas, improvement of footpath linkages and rationalisation of lighting with the implementation of 'Smart Poles'. Identification and scoping of selected centres currently underway with final works and locations to be provided in February.	Group Manager City Projects	\$ 40,376	!	A master lighting plan completed and reviewed. A decision on acceptance of preferred option for appropriate lighting scheme to Australian Standards is pending which has delayed the project.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN16020	Fairfield City Centre Tourism Pedestrian Signage Use existing street signage poles to add 'wayfinding blades' to guide visitors and residents from parking stations and public transport nodes to key service and retail locations in the City Centre.	Manager Place Management and Economic Development	\$ 4,855	!	Project has been delayed due to additional projects underway in the same area.
INSRV1704	Fairfield Heights Town Centre Upgrade Upgrade of the Fairfield Heights Town Centre to create a more attractive area for local business, residents and visitors.	Manager Place Management and Economic Development	\$ 599,853	!	This project has been delayed due to kerb and gutter works being undertaken in adjacent streets
IN17392	Flag Pole with Country Distance Markers Construction of a large flag pole, which also incorporates distance markers of other countries.	Manager Place Management and Economic Development	\$ 95,999	!	This project has been delayed due to the finalisation of scope with changes to be subject to a future Council Report.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Place Management and Economic Development	# Advocacy to encourage variety of employment	↑*
	# Businesses and employments centres promoted and/or market	↑*
	# Partnerships strengthened	↑*
	# People participating in affordable educational training and resource support for the workforce	↑*
	# Place activations delivered	↑*
	Place Score (survey every 2 years)	↑*
	# Safety audits initiative implemented	↑*

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
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2017-2018 Operational Plan Indicators

Services	Indicators	Result
Place Management and Economic Development	# Businesses engaged to provide support	14
	# Business communication initiatives	5
	# Major events delivered	1
	# Community members attending major events	90,000

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Hosted two work experience students in the Human Resources team where students undertook business administration activities at the Fairfield Council administration building.
- Diverted 228,398.06 tonnes of construction material from landfill at the Sustainable Resource Centre which saved 4,567.96 tonnes of Greenhouse CO2.
- Recycled and distributed 93,696.63 tonnes through the Sustainable Resource Centre
- Reached 9,280 social media followers across 3 platforms: 5,871, Facebook, 3,043 Twitter and 366 Instagram this quarter.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18443	Time and Attendance System Implement a Time and Attendance System that manages, measures and improves workforce productivity across all worksites and caters for Award and legal requirements.	Manager Human Resources	\$ 70,000	→ ▲	It is proposed to amend the scope of this project and rename it to Integration of Payroll and Timesheets Integrate the Payroll and Timesheets system to improve workforce productivity across all work sites. Currently trialling the conversion of manual timesheets to electronic via ESSKI upgrade. A review of the need for timesheets and attendance is in progress.
MPCCTVR1801	Cabramatta CBD CCTV Cameras - Renewal Renewal of CCTV server and selected camera hot spot areas in Cabramatta.	Chief Information Officer	\$ 100,000	→ \$	It is proposed to request an additional \$24,000 from General Funds for the urgent installation of CCTV Cameras at Fisher Street car park.
IN15289	Subdivision of 65 The Avenue The residential subdivision of 65 The Avenue, Canley Vale into potentially 6 or 8 properties for resale.	Manager City Assets	\$ 662,383	✕ \$	It is proposed to discontinue this project as it is not a viable option and an alternative use for the site will be determined in a future Council Report. Therefore it is proposed that surplus funds of \$659,503 to be returned to the Property Development Fund.
IN16292	Subdivision of 117A Wetherill Street The residential subdivision of 117A Wetherill Street, Wetherill Park into potentially 9 properties for resale.	Manager City Assets	\$ 1,209,466	→ \$	Project is progressing with the design completed and approval pending. The budget of this project IN16292 is to be increased by \$130,000 from the Property Development Fund as voted at the July Council Report Item No. 109

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Communications and Marketing	# Community engagement promotions	↑*
	% Community feels Council communicates well with residents (annual survey)	↑*
	# Information items translated into community languages	↑*
	% Of media releases which result in positive news stories	↑*
Corporate Planning and Improvements	# External stakeholders engaged about the community's priorities	↑*
	\$ Indirect and direct saving from corporate improvement program reviews	↑*
	# Plans and reports developed for the community	↑*
	% Services utilising quality management system at level 3 or above	↑*
Customer Service Administration Building	% Customers satisfied with service received at front counter and Call Centre	↑
Enterprise Risk Management	% Enterprise risk actions implemented within the agreed timeframe	↑*
	# Public liability claims settled	↑*
Financial Sustainability	% Long Term Financial Plan indicators are on target	↑
	\$ Real operating expenditure per capita	↑*
	# Ranking of rates charges compared to other Council's	↑*
	% The amount of cost shifting by other levels of government to the Council as a percentage of total revenue (before capital contribution)	↑*
Governance	# Code of Conduct breaches	↑
	% Codes, plans and policies that affect the community have been placed on public exhibition prior to adoption	↑*
	# Documents impacting the community translated into other languages	↑*
	# Public forum questions presented at Council meetings and responded to by Council	↑*
Human Resources	% Staff assessed as capable and above in the annual performance review	↑*
	# Work experience opportunities provided to the community at Council	↑*
	% Workforce Management Plan's actions completed on time	↑
Information and Communication Technology	# CCTV Requests received from NSW Police	↑*
	% Service levels met for Helpdesk /Desktop support and core application availability	↑
Internal Audit	% Completed audits as determined by the Audit and Risk Committee	↑*
Procurement	% Purchasing and tendering compliance with policy and legislative requirements	↑
Property Development Fund	% Property Development projects meeting agreed milestones	↑*
Records and Information Management	% Electronic Document and Records Management System requests for support completed within 5 working days	↑*
	% Of requests for information (Government Information Public Access Act) processed within the specified timeframe for both informal and formal applications	↑*
	% New property records created and addresses issued within 15 days	↑*
Sustainable Resource Centre	# Tonnes internal and external materials diverted from landfill	↑*
	# Tonnes internal and external materials distributed	↑*

Key for trends:

↑ or ↓ is working towards the community's goals

↔ Is no change

↑ or ↓ is working away from the community's goals

2017-2018 Operational Plan Indicators

Services	Indicators	Result
Communications and Marketing	# New citizenship recipients	358
	# Publications produced	18
	# Graphic design and printing jobs completed on time	91.5%
	# Total social media followers	9,280
	# Website page views	162,183
Corporate Planning and Improvements	# Flyers/Summary Plans and Reports developed	0
	# Continuous Improvement Reviews undertaken	0
	# Internal reviews of quality management system undertaken.	4
	# Documents managed under the quality management system.	2,213
	# Internal stakeholders engaged.	15
Customer Service Administration Building	% Call abandonment rate	2,859
	% Customer Service Centre enquiries managed at the first point of contact	27,848
Enterprise Risk Management	# Public liability claims mad.	21
	# Enterprise risk actions implemented	0
Financial Sustainability	# Average employee leave entitlements per capita	0
	# Breaches on the overdraft limits.	0
	% Variance to budgeted Investment earning rate.	0.55
	Achieving unqualified external audit opinion.	Complete
	% Rates not collected on time.	3.15%
	% Rates notices issued electronically.	2.15%
Governance	% Governance projects completed within time.	50%
	# Governance policies reviewed annually.	1
	# Statutory reports developed and submitted	0
	# Training sessions on Code of Conduct delivered to Council Officials	4
Human Resources	% WHS compliance audits completed.	100%
	% Continuous WHS Improvement Inspections completed.	75%
	% Satisfaction rating with service delivery of training courses (Target 85%).	86%
	% Lost Time Injury Frequency rate.	3.84%
	% Employee duration rate.	1
Information and Communication Technology	# Requests for CCTV advice for internal and external stakeholders.	79
	# CCTV inspection carried out.	2
	# CCTV monitored hotspots	Nil
	# Hours the Infrastructure and core systems are not available during business hours	3.75h
	# Issues requested through helpdesk.	1,683
	# Technology solutions implemented.	4

Services	Indicators	Result
Internal Audit	% Audit recommendations implemented within agreed timeframes.	20
Procurement	% Tender process completed and entered to contract within 12 weeks.	80%
	\$ Saved in fleet management.	\$35,000
Property Development Fund	% Property Development projects including contracts completed with less than 10% cost variation.	100
Records and Information Management	# New property records created and addresses issued.	133
	# Informal information (GIPA) requests received.	317
	# Formal information (GIPA) request received	7
	% Documents processed within 3 days.	14,741
	# Electronic Document and Records Management System training sessions.	5
	# Electronic Document and Records Management System requests for support.	1,602
Sustainable Resource Centre	# Tonnes CO2 emission saved.	4,567.96

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING SEPTEMBER 2017

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 30 September 2017. It includes

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. First Quarter 2017/18 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review
8. Statutory Investment Report

1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 30 September 2017 indicates that Council's projected financial position as at this date, is satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure.

Signed:

date: 15 November, 2017

Bradley Cutts
Chief Financial Officer
Responsible Accounting Officer

2. Income and Expenditure Budget Review

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2017/18 financial year.

Operating Result

Council's operating result before capital items as at quarter ending 30 September, 2017 is a surplus of \$2.633m compared to budget surplus of \$0.980m.

FAIRFIELD CITY COUNCIL	Favourable Variance	
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%	
3 month period ended - 30 September 2017	Unfavourable variance greater than 10%	

	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	YTD VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	19,515	19,438	77	0.4
Domestic Waste	7,370	7,305	65	0.9
Drainage Stormwater Levy	382	380	2	0.5
User Fees and Charges	4,878	4,190	688	16.4
Interest & Investment Income	860	625	235	37.6
Other Revenue	5,432	4,628	804	17.4
Grant & Contribution Operations	3,461	3,324	137	4.1
Grant & Contribution Capital	2,495	4,686	(2,191)	-46.8
Total Income from continuing operations	44,393	44,576	(183)	-0.4
Expenses from Continuing operations				
Employee Costs	19,351	18,273	(1,078)	-5.9
Materials & Contracts	4,881	5,667	786	13.9
Debt Servicing Costs	6	5	(1)	-20.0
Depreciation, Amor & Impairment	7,960	7,666	(294)	-3.8
Other Expenses	7,067	7,299	232	3.2
Total Expenses from continuing operations	39,265	38,910	(355)	-0.9
Operating Surplus/(Deficit) from continuing operations	5,128	5,666	(538)	
Net Operating Surplus/(Deficit) before capital grants and contributions	2,633	980	1,653	

(More detailed commentary is explained below).

Income from Continuing Operations

The total income for the three months to September 2017 is \$44.393m compared to the budget of \$44.576m. The major variances are as follows:

User Fees and Charges

Actual	Budget	Variance
\$4.878m	\$4.190	\$0.688m

The Major favourable variances are:

- a) Regulatory & Statutory Fees
 - \$0.089m – Road Opening Permits
 - \$0.083m – Other Application Fees
 - \$0.048m – Development Application Fees
- b) S611 Certificates
 - \$0.103m – S611
- c) Showground
 - \$0.101m – Stallholders Income
- d) Leisure Centres
 - \$0.047m – Membership Fees
- e) Sundry Income
 - \$0.070m Street Lighting
 - \$0.045m Additional Needs Consultancy
 - \$0.044m Refund printing F.E.S.L letters
 - \$0.016m Showground Maintenance
 - \$0.015m City Connect Bus

Interest & Investment Income

	Actual	Budget	Variance
Interest income	\$0.860m	\$0.625m	\$0.235m

Interest income earned during the first quarter is based on the average portfolio balance exceeding budget by almost \$7.0m and returning a better than budgeted return (2.56% vs. 2.30% budget)

Other Revenue

Actual	Budget	Variance
\$5.432m	\$4.628m	\$0.804m

Major favourable variances include:

- \$1.130m – Rental Income Property (Hall/Room Hire, Investment Properties, Leased properties, Plant and Equipment, Buses & Telco's)
- \$0.292m – Car Park Operations (\$0.255m directly attributable to Cabramatta)
- \$0.101m – Insurance Claims

These are offset by unfavourable variance in Fine Income of:

- \$0.571m – (Pollution \$0.07m, Parking \$0.139m & Other fines \$0.425m)
- \$0.369m – Recycling Income

Grant & Contribution – Operation

Actual	Budget	Variance
\$3.461m	\$3.324m	\$0.137m

The budget for receiving grants and contributions (Operations and Capital) is prepared based on the pattern of actual payments received in previous years. However, receipts do not always follow the same patterns, and as such Council may experience timing differences between the budget and actual receipt of grants.

In the last month of the 2016/17 financial year, the Federal Government prepaid 54% of the 2017/18 Financial Assistance Grant (FAG) and was booked as income at that time. The budget for 2017/18 therefore has been adjusted downward to take this into consideration. The balance of the FAG (\$3.379m General and \$0.833m Roads) will be booked to the current financial year in even monthly increments of \$0.351m.

Major favourable year to date variance is:

- \$0.157m Library Grants
- \$0.072m Roads & Bridges Grants
- \$0.041m RTA Contribution

This is offset by unfavourable timing variances including:

- \$0.112m Community Care Grant
- \$0.024m Other Grants

Grant & Contribution – Capital

Actual	Budget	Variance
\$2.495m	\$4.686m	(\$2.191m)

As noted above, the budgeted pattern of receipting grants and contributions may not always reflect what actually happens, and timing differences will occur as a result.

The major favourable year-to-date variance is:

- \$0.339 – S94 Capital Contributions

This is offset by Grants expected but not yet received by close of the September 2017 financial accounting period, including:

- \$2.442m - Roads & Bridges
- \$0.078m – Other capital grants

Expenses from Continuing Operations

The total expenditure for the three months to September 2017 is \$39.265m compared to the budget of \$38.910m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$19.351m	\$18.273m	(\$1.078m)

The unfavourable variance for the period can be primarily attributed to lower than expected capitalisation of labour cost pertaining to projects - by \$0.861m. Generally, this is a timing difference and expected to be made up in future periods

The following Employee Costs table indicates variances by major expense types:

EMPLOYEE COST	2017/2018		
	YTD Actual	YTD Budget	YTD Variance
	\$000's		
Full Salaries & Wages Budget allocated		15,970	
Additional Budget Savings		(650)	
Salaries & Wages (Net of savings)	16,779	15,481	(1,298)
Overtime	568	646	78
Superannuation	1,691	1,726	35
Workers Compensation	81	203	122
Other	129	138	9
Training Cost	103	79	(24)
Total Employee Cost	19,351	18,273	(1,078)

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks) and Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award 2014) remains a priority. The December 2017 quarter 2 will include the effect of the compulsory Christmas 2017/New Year 2018 close down (7 working days), which is expected to result in real decreases in outstanding Annual and Long Service Leave compared to the current quarter.

The Sick Leave value continues to decrease as a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOSL). This outstanding balance continues to be paid out as per options stipulated in the PPOSL 2013, and is now well under \$1.0m.

To maintain the liability at a manageable level, the outstanding Annual and Long Service Leave hours need to be reduced by more than the increase in the salary and wage rates year on year. The YTD September dollar figures below reflect the new award rate increase of 2.5% for all staff - and performance reviews adjustments for those staff who have

completed the appropriate documentation and reviews. The outstanding leave hours for Annual leave typically increase at this time of year (as reflected below), but offset in the 2nd & 3rd quarters when the majority of leave is taken. Long Service Leave has been reduced due staff availing themselves of leave plus some long serving employees leaving council during the quarter.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Jun - 15	143,719	5,522,260
Jun - 16	130,024	5,149,551
Jun - 17	128,856	5,197,110
Sep - 17	136,066	5,581,749

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun -13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Jun - 15	288,598	11,460,500
Jun- 16	286,512	11,875,735
Jun - 17	256,159	11,023,398
Sep -17	246,378	10,825,244

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Jun - 15	-	1,185,461
Jun - 16	-	1,070,136
Jun - 17	-	966,581
Sep - 17	-	735,853

Note: Values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$4.881m	\$5.667m	\$0.786m

Due to seasonalisation and timing differences to the end of this quarter, variances in this expense line have occurred. However, it is expected that over the course of the financial year, expenditure will closely align to the budget.

Major favourable variances to date include:

- \$0.573m – Consultancies
- \$0.277m – Contract Work External
- \$0.093m – Legal Expenses
- \$0.068m – Plant Materials M&R

These are offset by unfavourable variances in:

- \$0.135m – Information Technology (hardware & software maintenance)
- \$0.044m – Plant Fuel - ULP, LPG, DIE

Depreciation

Actual	Budget	Variance
\$7.960m	\$7.666m	(\$0.294m)

Depreciation is currently \$0.293m over budget. The depreciation work undertaken in the previous financial year will be built upon and addressed throughout 2017/18,

Other Expenses

Actual	Budget	Variance
\$7.067m	\$7.299m	\$0.232m

As noted above in Materials and Contracts, seasonalisation and timing differences to the end of this quarter, have caused variances in this expense line. It is expected that over the course of the financial year, expenditure will more closely align to the budget.

Major favourable variances include:

- \$0.189m – Electricity Charges Street Lighting
- \$0.110m Promotion Materials
- \$0.049m Westpool PI, PL Insurance
- \$0.048m Marketing & Publicity

The above have been offset by an unfavourable variance in:

- \$0.141m Waste /Recycling Charges

Income & Expenditure Statement

FAIRFIELD CITY COUNCIL

Budget review for the Quarter ended - 30 September 2017

Favourable Variance

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2017-20178									3 month period ended - 30 September 2017			
	Original Budget 2017/2018 \$000's	Approved Changes								Ytd Actual \$000's	Ytd Budget \$000's	Ytd Variance \$000's	Ytd Variance (%)
		Carry Forwards \$000's	Other than by QBRs \$000's	Sep-2017 Review \$000's	Dec-2017 Review \$000's	Mar-2018 Review \$000's	2017/2018 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2017/2018 \$000's				
Income from Continuing Operations													
Ordinary Rates	77,822						77,822		77,822	19,515	19,438	77	0.4
Domestic Waste	29,074						29,074		29,074	7,370	7,305	65	0.9
Drainage Stormwater Levy	1,531						1,531		1,531	382	380	2	0.5
User Charges and Fees	17,626						17,626		17,626	4,878	4,190	688	16.4
Interest & Investment Income	2,569						2,569		2,569	860	625	235	37.6
Other Revenue	19,851						19,851		19,851	5,432	4,628	804	17.4
Grant & Contribution - Operations	20,187	282	(5,283)				15,186	98	15,284	3,461	3,324	137	4.1
Grant & Contribution - Capital	18,776	312					19,088	(4,033)	15,055	2,495	4,686	(2,191)	-46.8
Total Income from continuing operations	187,435	594	(5,283)	0	0	0	182,745	(3,935)	178,811	44,393	44,576	(183)	-0.4
Expenses from Continuing Operations													
Employee Costs	74,141	92					74,234	20	74,254	19,351	18,273	(1,078)	-5.9
Debt Servicing Costs	20						20		20	6	5	(1)	-20.0
Materials & Contracts	29,075	692					29,766	110	29,876	4,881	5,667	786	13.9
Depreciation, Amortisation & Impairment	30,676						30,676		30,676	7,960	7,666	(294)	-3.8
Other Expenses	32,807	91					32,898		32,898	7,067	7,299	232	3.2
Total Expenses from continuing operations	166,720	875	0	0	0	0	167,595	130	167,725	39,265	38,910	(355)	-0.9
Operating Surplus/(Deficit)	20,715	(281)	(5,283)	0	0	0	15,150	(4,064)	11,086	5,128	5,666	(538)	
Less: Grant & Contribution - Capital	18,776	312	0	0	0	0	19,088	(4,033)	15,055	2,495	4,686	(2,191)	
Net Operating Surplus/(Deficit) before capital income	1,939	(593)	(5,283)	0	0	0	(3,937)	(32)	(3,969)	2,633	980	1,653	

3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of September 2017 of \$16.44m
- II. Revised budget of \$72.0m is inclusive of 2016/17 carry overs into the current financial year

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 3 month period ended 30 September, 2017

	Full Financial Year 2017-20178									3 month period ended - 30 September 2017		
	Original Budget Year 2017/2018 \$000's	Approved Changes								Ytd Actual 2017/2018 \$000's	Ytd Budget 2017/2018 \$000's	Variance 2017/2018 \$000's
		Carry Forwards \$000's	Other than by QBRs \$000's	Sep-2017 Review \$000's	Dec-2017 Review \$000's	Mar-2018 Review \$000's	2017/2018 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2017/2018 \$000's			
Capital Funding												
Rates and other untied funding	30,518	6,533	0	0	0	0	37,052	(69)	36,983	13,968	37,052	23,084
Capital Grants	14,693	312					15,005	(4,033)	10,972	800	15,005	14,204
Capital Contributions - Other	4,083	0					4,083		4,083	1,695	4,083	2,388
Sale Proceeds	685	0					685		685	0	685	685
Funded by borrowing							0		0	0	0	0
Transfers to/from Grants	542	783					1,325	200	1,525	0	1,325	1,325
Transfers to/from S94 & S94A	4,363	409					4,772		4,772	1	4,772	4,771
Transfers - Town Centres	1,010	505					1,515		1,515	7	1,515	1,508
Transfers - Other Reserves	3,145	4,428					7,572	(853)	6,719	(34)	7,572	7,607
Total Capital Funding	59,039	12,970	0	0	0	0	72,009	(4,755)	67,254	16,437	72,009	55,572
Capital Expenditure												
Asset Purchases	7,680	1,590					9,270		9,270	3,967	9,270	5,303
WIP - Infrastructure Assets	45,835	11,380					57,215	(4,755)	52,460	12,095	57,215	45,120
Capitalised Employee Costs	5,192						5,192		5,192	232	5,192	4,960
Capitalised Material Costs	0						0		0	61	0	(61)
Loans Principal Repayments	332						332		332	82	332	250
Total Capital Expenditure	59,039	12,970	0	0	0	0	72,009	(4,755)	67,254	16,437	72,009	55,572

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects what was expected as the full year result.

4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of this quarter and year end. It also shows the actual year end available cash position. The table below reflects that Council continues a healthy cash position as at end of the first quarter of the 2017-18 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 30 September, 2017

	Projected Balances as at 30 September, 2017									Actual 30 September 2018 \$000's
	Original Forecast To Jun 2018 \$000's	Approved Changes								
		Carry Forwards \$000's	Other than by QBRs \$000's	Sep-2017 Review \$000's	Dec-2017 Review \$000's	Mar-2018 Review \$000's	2017/2018 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2017/2018 \$000's	
Unrestricted										
Unrestricted Cash and Investments	30,356		(5,283)				25,073	-646	24,427	59,913
Total Unrestricted	30,356	-	(5,283)	-	-	-	25,073	-646	24,427	59,913
Externally Restricted										
Grants	7,581	(910)					6,671	-669	6,003	7,084
Domestic Waste	31,328	(105)					31,222		31,222	20,866
Section 94	33,316	(409)					32,907		32,907	31,448
Stormwater Levy	2,412	(117)					2,295	32	2,327	2,476
Other Contributions	708	(101)					607		607	761
Total Externally Restricted	75,345	(1,642)	-	-	-	-	73,703	-636	73,066	62,635
Internally Restricted										
Internally Restricted	20,895	(3,218)					17,678	721	18,398	21,438
Total Internally Restricted	20,895	(3,218)	-	-	-	-	17,678	721	18,398	21,438
Total Restricted	96,240	(4,860)	-	-	-	-	91,380	84	91,464	84,072
Total Cash & Investments	126,597	(4,860)	(5,283)	-	-	-	116,453	-561	115,892	143,985
Available Cash & Investments	51,252	(3,218)	(5,283)	-	-	-	42,751	75	42,825	81,351

Note: The actual 30 September 2017 figures reflect the cash position at that date. The projected year end result includes, amongst other things, projects that were expected to be completed at year end. Circumstances (as outlined in the various Themes within in the body of this Quarterly Report) elucidate reasons for projects being incomplete as at end September 2017.

5. First Quarter 2017 – 18 Budget Review Adjustments

Quarter 1 Adjustments:

To be adopted by Council

CAPITAL REVENUE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18366	Better Boating Program Renewal of the wharf at Lansvale Park.	-\$ 37,750	Grant	Discontinued	This project is proposed to be discontinued as the replacement cost of the wharf exceeds the \$40,000 grant funds from the Roads and Maritime Services. Therefore it is proposed to return the remaining budget of \$37,750 from Grant funds to the Roads and Maritime Services.

OPERATIONAL REVENUE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18598	Canley Vale Commuter Carpark Vegetation Offset Project Provide infill planting and rehabilitation at two sites to improve flora and fauna habitat connectivity with Orphan School Creek as part of an initiative with the Georges River Combined Councils Committee.	-\$ 3,216	Grant	Changed	Canley Vale Commuter car park revegetation planting has been completed with ongoing maintenance required to keep the site weed free and watering. It was proposed for consideration at the October 2017 Council Meeting Item no. 134 to reduce the budget of this project IN18598 however since adoption this figure has been revised therefore it is proposed to reduce the budget of this project by \$3,216 from Grant funds.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18490	Smithfield Road Upgrade Commence construction of upgrades to Smithfield Road including roads and intersections upgrade.	-\$ 4,400,000	Grants	Changed	This project has been delayed due to the complex nature of the works required to be undertaken. Therefore the project budget should be reduced to reflect expected expenditure and it is proposed that the budget be reduced by \$4.4 million from Grants, which will be reallocated for consideration into the 2018-2019 Operational Plan.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18067	Cycleway Shared Path Extension Program Construct a 2.5m wide cycleway shared path stage 2 of the southern side of Hamilton Road between the intersection of Thomas Street and Sackville Street. Note: Matching funding applied for through the RMS is required for this project to be implemented.	-\$ 100,000	General	Changed	The application for additional RMS Grant Funding was not successful. It is proposed to discontinue this project and return the allocated budget of \$100,000 to General Funds.
MPSRVCBU1811	Prairiewood Leisure Centre - air condition system Replacement of chiller, indoor swimming pool air conditioning system and roof top split air conditioning system.	-\$ 475,250	SRV	Changed	The project is nearing completion. Surplus project funds have been identified and it is proposed to consolidate the funds of \$433,000 from SRV Reserve into project MPBAR1730 to complete the Prairiewood Leisure Centre roof replacement project. In addition it is proposed to reduce the budget of this project MPSRVCBU1811 by \$42,250 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVLPF1801	Open Space Asset Renewal - Marley Street Reserve Install banners and upgrade landscaping at park entrance	-\$ 10,196	SRV	Changed	It is proposed to change the project's location scope from Marley St to Avoca Road Frontage and to reduce the budget by \$10,196 from SRV Reserve as adopted at the October Council Meeting Item no. 134.
MPSRVCBU1813	Cabramatta Community Centre - mechanical services Replacement of air conditioning system.	-\$ 180	SRV	Changed	This project is delayed as the tender submissions received were not within budget due to the required schedule. This resulted in a review into the delivery timeframe and the development of new tender documents to be completed. It is proposed to reduce the budget of this project by \$180 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPBAR1816	Fairfield Tennis Courts Upgrade Upgrade of building, timber flooring, surfacing of courts, fencing and existing shade structure.	-\$ 400	SRV	Changed	Project is progressing with design completed and procurement in progress. It is proposed to reduce the budget of project MPBAR1816 by \$400 from General funds as adopted for consideration at the October Council Meeting Item no. 134.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPOSAR1808	Open Space Asset Renewal - Fence replacement to specification at sportsfields Fence replacement	-\$ 4,461	General	Changed	The sites for fence replacement have been determined. It is proposed to reduce the budget of project MPOSAR1808 by \$4,461 from General funds as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1856	Roads and Transport Program (Renewal/Upgrade) Ascot Street Reconstruction of kerb and gutter for a length of 118m - house number 3 (17m), house number 11 (4.5m), house number 13 (4.5m), house number 19 (4.5m), house number 23 (4.5m), house number 35 (6m), house numbers 37-39 (22m), house numbers 43-41 (21m), house numbers 45-47 (34m) corner	-\$ 233	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1856 by \$233 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1858	Roads and Transport Program (Renewal/Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 74m - opposite house number 202	-\$ 1,163	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1858 by \$1,163 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1860	Roads and Transport Program (Renewal/Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 70m and 0.3m footpath reconstruction on the back of kerb - house numbers 244-262	-\$ 573	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1860 by \$573 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1859	Roads and Transport Program (Renewal/Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 121m and heavy patching - house number 210 (14m), house numbers 230-236 (34m) and opposite to Ascot Street (73m)	-\$ 21,271	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1859 by \$21,271 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1861	Roads and Transport Program (Renewal/Upgrade) Canley Vale Road Reconstruction of kerb and gutter for length of 11.5m - house number 22A	-\$ 616	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1861 by \$616 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPSRVRKG1862	Roads and Transport Program (Renewal/Upgrade) Derby Street Reconstruction of kerb and gutter for length of 7.5m - car park side opposite 4/264	-\$ 616	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1862 by \$616 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1863	Roads and Transport Program (Renewal/Upgrade) Derby Street Reconstruction of kerb and gutter for length of 49.5m and heavy patching - house number 264 (49.5m)	-\$ 784	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1863 by \$784 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1865	Roads and Transport Program (Renewal/Upgrade) Peel Street Reconstruction of kerb and gutter for a length of 43.5m - house numbers 113-238	-\$ 2,163	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1865 by \$2,163 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1864	Roads and Transport Program (Renewal/Upgrade) Gladstone Street Reconstruction of kerb and gutter for length of 70m, pram ramp reconstruction and heavy patching	-\$ 15,659	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1864 by \$15,659 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1866	Roads and Transport Program (Renewal/Upgrade) Peel Street Reconstruction of kerb and gutter for length of 30m - house number 111 (30m)	-\$ 613	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1866 by \$613 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1867	Roads and Transport Program (Renewal/Upgrade) Peel Street Reconstruction of kerb and gutter for length of 33m and heavy patching - house number 236	-\$ 7,733	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1867 by \$7,733 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPSRVRKG1868	Roads and Transport Program (Renewal/Upgrade) Peel Street Reconstruction of kerb and gutter for length of 38m - house number 219 - Crystal Function Centre	-\$ 7,733	SRV	Changed	It is proposed to reduce the budget of project MPSRVRKG1868 by \$7,733 from SRV Reserve as adopted for consideration at the October Council Meeting Item no. 134.
MPOSAR1813	Open Space Asset Renewal Allambie Reserve Amenity Building Car Park sealing and amenity building concrete apron (stage1)	-\$ 4,500	General	Changed	Project is progressing with design completed and procurement in progress. It is proposed to reduce the budget of the project MPOSAR1813 by \$4,500 from General funds as adopted for consideration at the October Council Meeting Item no. 134.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPPAM1804	Pedestrian Access and Mobility Plan Shakespeare Street Closer to the intersection of Lily Street Upgrade pedestrian crossing to the current standards	\$ 35,500	General	Discontinued	Due to the requirement for different works in the same location, it is proposed to discontinue this project and return \$35,500 to General funds.
MPCCTVR1801	Cabramatta CBD CCTV Cameras Renewal Renewal of CCTV server and selected camera hot spot areas in Cabramatta.	\$ 24,000	General	Changed	It is proposed to request an additional \$24,000 from General Funds for the urgent installation of CCTV Cameras at Fisher Street Car Park.
MPESMP1804	Orphan School Creek Bank Stabilisation Wylde Park Investigate creek bank erosion and detailed design of stabilisation works	\$ 35,000	General	Changed	It is proposed to increase budget by \$35,000 (from General Funds) to \$85,000 due to additional requirements identified during scoping to undertake this project.
MPFMP1813	Prospect Creek Floodway Rectification Design of works to rectify and rehabilitate banks of Prospect Creek.	-\$ 32,161	Stormwater Levy Reserve	Changed	Project is progressing with concept design completed. It is proposed to reduce the budget by \$32,161 from Stormwater Levy as adopted for consideration at the October Council Meeting Item no. 134.
MPRR1844	Roads and Transport Program (Renewal/Upgrade) Maud Street From Stella St - House No 95- To Noelene St Cement stabilisation, spray seal and resurfacing hot mix asphalt (130m)	-\$ 99,000	General	Discontinued	It is proposed to discontinue this project as the budget of \$99,000 from General fund for this project was redirected into the Roads and Transport Program - Landscaping of Road Reserves as per the adoption of the 2017-2018 Operational.
IN15289	Subdivision of 65 The Avenue The residential subdivision of 65 The Avenue, Canley Vale into potentially 6 or 8 properties for resale.	\$ 659,503	Property Development Fund	Discontinued	It is proposed to discontinue this project as it is not a viable option and an alternative use for the site will be determined in a future Council Report. Therefore it is proposed that surplus funds of \$582,826 to be returned to the Property Development Fund.
MPLTM1707	Local Area and Traffic Management Edge line marking and Installation of Raised Reflective Pavement Markers and guide posts. Walworth Road (between Horsley Drive and Redmayne Road)	-\$ 19,000	General	Discontinued	It is proposed to discontinue this project as existing line marking is adequate. Therefore the Budget of \$19,000 to be returned to General Funds.
MPNFC1816	New Footpath Construction Munro Street Left Side From Chancery St To Cul-De-Sac (110m)	-\$ 12,000	General	Changed	It is proposed to change the scope of this project to construct 30m of footpath on the right hand side of Munro St Cul-de-Sac to link with the existing footpath located on the right hand side of Munro Street. The scope change will result in a budget saving to Council of \$12,000 to be returned to General funds.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPNFC1815	New Footpath Construction Munro Street Right Side From Chancery St To Canva St (73m)	\$ 5,500	General	Changed	It is proposed to increase the budget by \$5,550 (general funds) and change project scope to extend the footpath to the cul-de-sac to deliver better connectivity to existing footpath network.
MPRR1877	Roads and Transport Program (Renewal/Upgrade) Barker Street From Mulligan St - Macedon St Bossley Park Repair of pavement failures and resurfacing with hotmix asphalt (264m)	\$ 68,500	Section 94	New Project	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$68,500 from Grant funding for works.
MPRR1878	Roads and Transport Program (Renewal/Upgrade) Burr Close From Marker St - Cul-De-Sac Bossley Park Repair of pavement failures and resurfacing with hotmix asphalt (78m)	\$ 25,000	Section 94	New Project	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$25,000 from Grant funding for works.
MPRR1879	Roads and Transport Program (Renewal/Upgrade) Hassall Street From House Number 102 - House Number 126 Wetherill Park Repair of pavement failures and resurfacing with hotmix asphalt (425m)	\$ 264,000	Section 94	New Project	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$264,000 from Grant funding for works.
MPRR1880	Roads and Transport Program (Renewal/Upgrade) Derby Street From Torrens St - Canley Vale Rd Canley Heights Repair of pavement failures and resurfacing with hotmix asphalt (75m)	\$ 66,000	Section 94	New Project	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$66,000 from Grant funding for works.
MPRR1881	Roads and Transport Program (Renewal/Upgrade) Arundel Road From The Horsley Drive - House Number 63-69 Horsley Park Asphalt overlay (450m)	\$ 45,000	Section 94	New Project	It is proposed to introduce this as a new project for Roads to Recovery Program. Utilising the Federal Government Grant which had unexpended budget of \$468,500 carried forward from 2016-2017. Therefore this project will have an allocated budget of \$45,000 from Grant funding for works.

OPERATIONAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18595	Parking Sensory Technology Trial Conduct a trial to review and introduce new parking sensor technology across Fairfield City to monitor parking enforcement.	\$ 20,000	General	Changed	This project was referred to a Council briefing in September 2017, and Council approved the introduction of the Licence Plate Recognition (LPR) camera instead of the parking sensors program. Therefore due to the change in scope, it is proposed that this project be increased by \$20,000 from General funds to purchase the new LPR Cameras.
MPFMP1808	Flood detention basin upgrade, Fairfield Golf Course Investigation and Design Investigation and detailed design of basin upgrade works Year 2 of a 2 year program	\$ 11,175	General	Changed	The project has been delayed in order to optimise works in conjunction with the Fairfield Showground Master Plan project. It is proposed to consolidate the remaining \$11,175 from Grant funds from project MPFMP1712 into this project.
IN18604	Habitat corridors along Green Valley Creek Create habitat corridors along Green Valley Creek, Mt Pritchard for restoration and rehabilitation to protect, restore and enhance this area.	\$ 50,250	Section 94	New Project	It was voted at the September 2017 Council Meeting Item no. 136 that the grant of \$86,750 (over three years) offered by the NSW Environmental Trust is received and that \$50,250 be voted into the 2017-2018 Operational Plan.
SSAMOS03-5	Open Space, Parks and Town Centre Maintenance Maintain major town centre and retail centres gardens and nature strips	\$ 30,000	General	Service Statement	It is proposed to adjust the Open Space Service Budget to include the operational maintenance cost required for The Crescent Plaza in Fairfield Town Centre.

NO MONETARY BUDGET IMPACT					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPSLUP1803	Fairfield Town Centre Urban Design Review Development of planning controls for Fairfield Town Centre.	\$ 88,974	General	Changed	Review into the development of the Fairfield Town Centre planning controls is progressing as anticipated. This is a multi-year project and it is proposed to consolidate the remaining budget from project MPSLUP1703 of \$88,974 from General funds into this project.
MPSLUP1703	Fairfield Town Centre Planning Control Review Review and develop planning controls for business/residential developments in the Fairfield Town Centre	-\$ 88,974	General	Changed	This is a multi-year project with the initial review and preliminary milestones completed. Therefore it is proposed that the remaining budget of \$88,974 from General funds be reallocated into MPSLUP1803 - Fairfield Town Centre Urban Design Review, which is year 2 of the project.
MPSRVOS1804	Open Space Asset Renewal - Prout Park Renewal of play equipment/fitness and softfall	\$ 50,000	General	Changed	Council was successful in receiving \$50,000 from Grant funding resulting in a budget adjustment to return \$50,000 originally allocated back to General fund.
MPBP1802	Black Spot Program - Bowden Street and Woods Avenue Installation of a single lane roundabout	\$ 160,000	Grants	Changed	Council was successful in receiving \$160,000 from RMS Grant funding resulting in a budget adjustment to return \$160,000 originally allocated back to General fund.
MPBP1801	Black Spot Program - Sweethaven Road and Allambie Road Installation of a single lane roundabout	\$ 180,000	Grants	Changed	Council was successful in receiving \$180,000 from RMS Grant funding resulting in a budget adjustment to return \$180,000 originally allocated back to General fund.
MPESMP1802	Wilson Creek Restoration - Construction Construction of Wilson Creek restoration works Year 2 of a 2 year program	\$ 800,000	General	Changed	It is proposed to consolidate the budget of \$800,000 (general funds) from MPESMP1704 into this project, which was a duplicate project. Project MPESMP1802 will commence once IN16305-2 has been completed.
MPESMP1803	Prospect Creek Floodway Stabilisation Construction works to stabilise the floodway from erosion	\$ 250,000	General	Changed	It is proposed to increase the project budget by \$250,000 due to additional requirements identified by a detailed review of requirements. The increase includes the consolidation of the remaining \$144,000 in General funds from MPESMP1604 and proposal of an additional \$106,000 from General funds.

NO MONETARY BUDGET IMPACT					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP1807	Flood detention basin upgrade, Powhatan Street Reserve Investigation and Design Investigation and detailed design of basin upgrade works Year 2 of a 2 year program	\$ 50,468	Grants	Changed	This is a duplicate project with MPFMP1814. Therefore it is proposed to consolidate funds from MPFMP1814 of \$4,444 from General and \$2,223 from Grant funds into this project. In addition it is proposed to reduce the budget of this project MPFMP1807 by \$57,135 from General Funds as adopted for consideration at the October Council Meeting Item no. 134.
MPFMP1814	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and design, Powhatan Street Reserve.	\$ 6,667	General, Grants	Discontinued	This is a duplicate project with MPFMP1807 and it is proposed to discontinue project MPFMP1814 and reallocate funds of \$4,444 from General funds and \$2,223 from Grant funds into project MPFMP1807 to complete stage 2 works.
MPSLP1809	Cabramatta Creek Bank Stabilisation – Construction Construction of bank stabilisation works along Cabramatta creek in the reserve off Liverpool Street Year 2 of a 2 year program	\$ 255,964	Stormwater Levy Reserve	Changed	The project has been delayed due to ongoing negotiations with key stakeholders. It is proposed to consolidate the remaining \$255,964 from Stormwater Levy Reserve from project MPSLP1708 into this project for Stage 2 works.
MPSLP1808	Green Valley Creek Rehabilitation - Design Investigate and design of Green Valley Creek rehabilitation works at reaches 1 and 2 Year 2 of a 2 year program	\$ 25,635	Grants	Changed	It is proposed to consolidate the remaining \$25,635 from Stormwater Levy from project MPSLP1710 into this project which is progressing on the draft detailed design.
MPESMP1704	Wilson Road Reserve Creek Restoration - Stage 2 Construction for creek restoration works along Wilson Road Reserve.	-\$ 800,000	General	Discontinued	This is a duplicate project of MPESMP1802 and it is proposed to discontinue this project and allocate \$800,000 from General funds into project MPESMP1802.
MPSLP1708	Cabramatta Creek Bank Stabilisation Construction of bank stabilisation along Cabramatta Creek in the Reserve off Liverpool Street, Cabramatta.	-\$ 255,964	General	Changed	The key milestones for this project have been completed therefore it is proposed to consolidate the remaining \$255,964 from Stormwater Levy into project MPSLP1809 for Stage 2 works.
MPESMP1604	Existing Stormwater Management - Prospect Creek Bank Rehabilitation Works Construction of works to upgrade stormwater outfall and rehabilitate banks of Prospect Creek.	-\$ 144,000	General	Changed	The key milestones for this project have been completed therefore it is proposed to consolidate the remaining \$144,000 from General funds into project MPESMP1803.

NO MONETARY BUDGET IMPACT					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPSLP1710	Green Valley Creek Rehabilitation Design Rehabilitation of the highest priority reach along Green Valley Creek as identified in the Geomorphic Investigation Project.	-\$ 25,635	Stormwater Levy Reserve	Changed	The key milestones for this project have been completed therefore it is proposed to consolidate the remaining \$25,635 from Stormwater Levy into project MPSLP1808 for Stage 2 works.
MPFMP1712	Three Tributaries Flood Detention Basin Upgrade - Stage 2 Investigation and Design - Fairfield Golf Course	-\$ 11,175	Grants	Changed	The key milestones for this project were completed therefore it is proposed to consolidate the remaining \$11,175 from Grant funds into project MPFMP1808.
MPBAR1730	Building Asset Renewal / Upgrade - Prairiewood Leisure Centre Replacement of roof cover and skyline	\$ 783,000	General; SRV	Changed	Due to the larger than anticipated works required to complete the roof replacement at the Prairiewood Leisure Centre it is proposed to consolidate the leftover funds of \$433,000 from SRV Reserve funds from project MPSRVCBU1811 into this project. In addition to the proposed adjustment, it was adopted at the September 2017 Council Meeting - Item no.138 to include \$350,000 from General funds into this project.

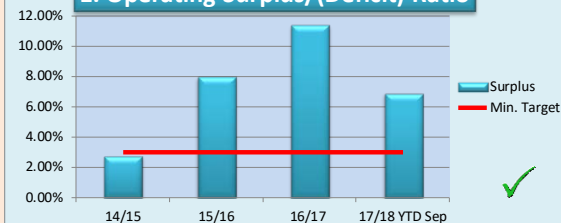
The following adjustments have already been adopted by Council during this period (July – September 2017) for inclusion into the 2017-2018 Operational Plan.

OPERATIONAL REVENUE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
SSSCD01-3	Capacity Building Develop relationships and partnerships with government and community organisations including businesses and educational bodies to deliver cost effective services to the community.	\$ 20,000	Grant	Service Statement	It is proposed to adjust the service budget to receive \$20,000 in Grant funds that Council agreed at the Council Meeting in October 2016, Item 157, to accept the offer by NSW Government for the Western Sydney Live and Local Initiative.
SSSLUP02-03	Heritage Protection. Manage the Heritage Grants and Heritage Rates Relief Programs that provide funding assistance to land owners to help maintain heritage items.	\$ 12,000	Grant	Service Statement	It was voted at the July 2017 Council Meeting Item no. 84 to accept the Office of Environment and Heritage's grant funding of \$6,000 for Heritage Advisor and \$6,000 for the Heritage Program into the 2017-2018 Operational Plan.
SSWEES06-1	Natural Resource Management Develop and implement Creek Care Program - Planting and maintenance of creeks and their surrounds.	\$ 13,000	Property Development Fund	Service Statement	It was voted at the July 2017 Council Meeting Item No. 108 that Council allocate \$13,000 from the Property Development Fund into the Diamond Crescent Subdivision Project - Bushland Management Plan Implementation to satisfy a condition as part of the Development Assessment consent.
CAPITAL REVENUE					
MPSRVSG1804	Sportsgrounds and Park Buildings - Knight Park 1 and 2 Amenity Building-roof/ structure/ hydraulics/ fit-out Replacement of old timber roof structure, rusted roof sheeting and failed timber doors.	\$ 15,034	Grant	Changed	Project is progressing with the design completed and procurement to commence. The budget of this project MPSRVSG1804 is to be increased by the \$15,034 Grant funding offered by the NSW Office of Sport to Southern Districts Soccer Football Association as voted at the September Council Meeting Item no. 137.
CAPITAL EXPENSE					
IN18600	Whitlam Library Creative Spaces Construct a creative digital space to make sound and video recordings for the community at the Whitlam Library.	\$ 200,000	Grant	Changed	Design is in progress for this project. However as per the adoption of the 2017-2018 Operational Plan, the budget of \$200,000 from Grant funding for this project needs to be adjusted in the Financial reporting.
IN16292	Subdivision of 117A Wetherill Street The residential subdivision of 117A Wetherill Street, Wetherill Park into potentially 9 properties for resale.	\$ 130,000	Property Development Fund	Changed	Project is progressing with the design completed and approval pending. The budget of this project IN16292 is to be increased by \$130,000 from the Property Development Fund as voted at the July Council Report Item No. 109

6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of Quarter One, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.

1. Operating Surplus/(Deficit) Ratio

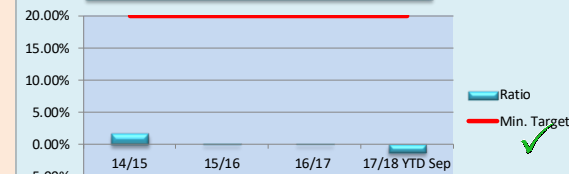


This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Comment:

Favourable variances of \$1.727m from User Fees & Charges, Interest Income and Other revenue, against budgeted expenses, delivered an Operating Surplus of \$2.633m (\$1.653m better than budget).

2. Gearing Ratio (Net Financial Liabilities)

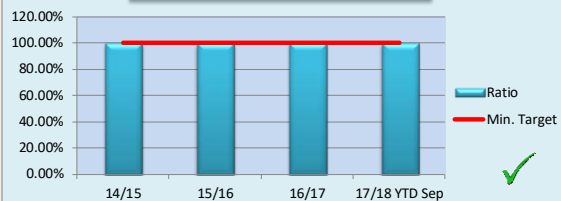


Council looks to increase its gearing by taking opportunities to fund its capital purchases (new and replacement) and capital renewals through loan borrowings subject to maintenance of operating surpluses.

Comment:

Financial liabilities are less than the cash available to cover them (a strong cash position), moving the ratio to a negative position. New loan borrowing of \$1m in 17/18 and the decrease of cash (as projects come on stream - see comments below at indicator 5) will affect this ratio in the next quarter.

3. Net Interest Cover Ratio

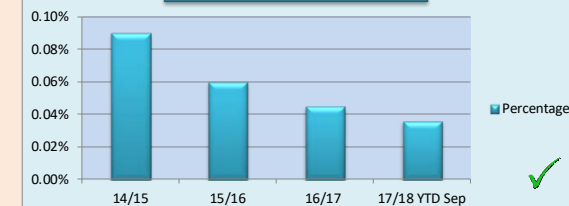


Increases in debt burden will be considered provided it does not result in an operating deficit.

Comment:

Council is a net lender.

4. Net Borrowing Ratio

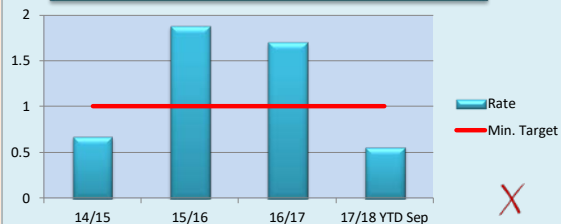


Increases in net borrowing ratio will be considered provided it does not result in an operating deficit

Comment:

The net borrowing is marginal in comparison to the Capital (Net Worth) of the Council.

5. Infrastructure Asset Renew/Replace

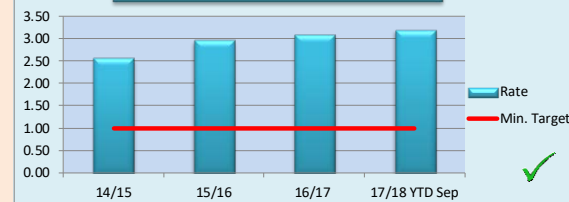


Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.

Comment:

The ratio indicates that in the first quarter, Council's renewal rate is below the benchmark - traditionally there is an upsurge in capital projects in the latter part of the year, and the rate will be more in line with expectations, and influence the Gearing Ratio (see comment at indicator 2 above).

6. Unrestricted Current Ratio

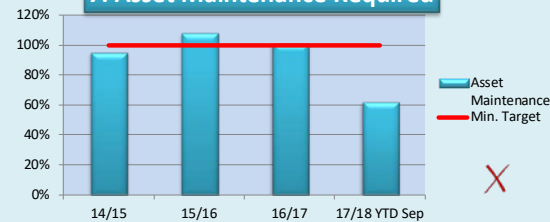


Council must maintain sufficient liquid assets to pay its commitments when due and payable

Comment:

The result indicates that Council has liquid assets that are more than 3 times its current liabilities, and thereby maintaining sufficient liquid funds to pay its expenses as and when they fall due.

7. Asset Maintenance Required

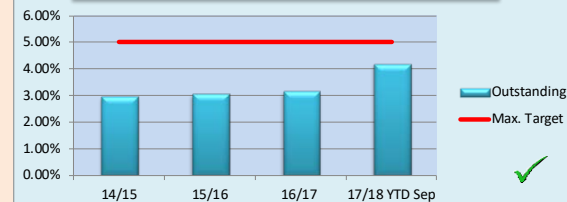


Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets

Comment:

This result indicates that Council is not investing enough funds to stop infrastructure backlog from growing. An upswing in expenditure in the latter part of the year is expected and the ratio will be met.

8. Outstanding Rates, Charges & Fees

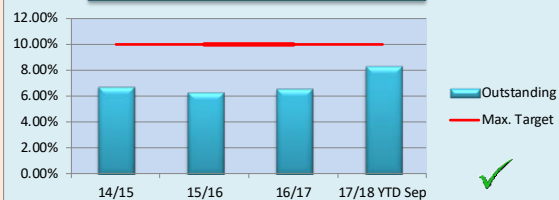


Compares the outstanding rates, charges and fees against total rates charges and fees annual income

Comment:

Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.

9. Other Debtors Outstanding



Compares the outstanding Other Debtors against total invoices raised

Comment:

This ratio is within the benchmark and will continue to be a focus for Council.

Overall, the ratios point to strong results for Council, with operating surplus' as shown above and a strong cash position being maintained. The Gearing and Net Borrowing ratios shown above will change when Council takes out a loan for \$1m this year and \$18m next year to fund the new commercial development through Councils Property Development Fund. Whilst Council will pay interest on the loans, it is expected that the interest will not move Council's result to a deficit position. Council continues to invest in its assets, by prioritising and ensuring maintenance is maintained to at least the minimal requirements, and ensuring the level achieves and enhances the useful life of the assets. Meanwhile, the asset renewal, replacement and maintenance programs are being rolled out and are expected at minimum, to met Council's annual targets .

7. Contracts and Other Expenses Budget Review

7 a. **Contracts Budget Review**

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 30/09/2017				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
GLENN SIMPSON LANDSCAPES PTY LTD	Landscaping and associated works around the Stingray at Prairiewood Leisure Centre (INSRV1601 Prairiewood Water Park)	\$195,025.00	September 2017	Y
KNIGHTGUARD PROTECTION SERVICES PTY LTD	Dutton Lane Cash Collection July 2017 – June 2018	\$68,400.00	July 17 – June 18	Y
SECOM AUSTRALIA PTY LTD	Hire the Security guard at Whitlam Library for the 2017-2018 financial year.	\$50,400.00	July 17 – June 18	Y
THE PLAYGROUND DOCTOR	The Playground Doctor - Makepeace Oval New Long Jumps November 2016 - Repairs to 3 Long Jumps	\$57,104.49		
		\$370,929.49		

7 b **Other Expenses Budget Review**

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 30 September, 2017		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	300,463	Y
Legal Fees	298,577	Y

Statutory Investment Report

This is a statutory report on Council's Investment, submitted pursuant to the Local Government Act and Regulations, 1993. The investments listed on the attachments have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2005 and Council's Investment Policy.

Council invests its funds that are surplus to current requirements with financial institutions and receives interest income from those investments. Compliance with Council's Investment Policy is required and there are limits as to where investments can be placed. Limits include the risk rating of the institution, the value of the portfolio that can be placed with 1 institution and value of the portfolio that can be invested for periods over 12 months.

Council places investments to meet its liquidity requirements and times maturities to occur where the most outflow of funds is expected (i.e. outside the months where rates instalments are required). It also looks for the best rate available to increase Council's income.

Council's Investment Portfolio return for the month of September 2017 was 2.29% against an average benchmark of 1.74%. The average benchmark performance is Bloomberg AusBond Bank Bill Index, which is used as a benchmark by Australian Institutional investors and professional funds managers.

The actual earning on investment for the month of September was \$0.282m. This was \$0.084m above budget for the month (based on an average investment portfolio of \$95m).

Year to date actual earnings at end of September 2017 is \$0.803m against budgeted earnings of \$0.575m, above budget by \$0.228m. During the month of September 2017, two term deposits matured, totalling \$10m with \$10m being reinvested in two term deposits.

Fairfield City Council Investment Report Summary September-2017									
Borrower	Rating	Value as at 31-Aug-17	Value as at 30-Sep-17	% of Portfolio	Purchase Price	Purchase Date	Maturity Date	Current Month (annualised) Return	Financial YTD (annualised) Return
Direct Investments									
Investments at Face Value - Original Maturity Term Less than 1 year									
NAB TD	A-1+	\$5,000,000	\$5,000,000	0.00%	\$5,000,000	9-Sep-16	6-Sep-17	2.68%	2.68%
Westpac TD	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	14-Oct-16	18-Oct-17	3.00%	3.00%
NAB TD	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	25-Jan-17	24-Jan-18	2.66%	2.66%
NAB TD	A-1+	\$3,000,000	\$3,000,000	2.09%	\$3,000,000	8-Feb-17	11-Oct-17	2.60%	2.60%
Bankwest	A-1+	\$1,000,000	\$1,000,000	0.70%	\$1,000,000	9-May-17	6-Feb-18	2.60%	2.60%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	17-May-17	15-Nov-17	2.55%	2.55%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	26-May-17	24-Nov-17	2.50%	2.50%
CBA	A-1+	\$4,000,000	\$4,000,000	2.78%	\$4,000,000	7-Jun-17	6-Dec-17	2.50%	2.50%
CBA	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	14-Jun-17	13-Dec-17	2.49%	2.49%
CBA	A-1+	\$5,000,000	\$5,000,000	3.48%	\$5,000,000	21-Jun-17	22-Mar-18	2.60%	2.60%
NAB	A-1+	\$3,000,000	\$3,000,000	2.09%	\$3,000,000	27-Jun-17	28-Feb-18	2.48%	2.48%
NAB	A-1+	\$4,000,000	\$4,000,000	2.78%	\$4,000,000	4-Jul-17	2-May-18	2.49%	2.49%
Bankwest	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	12-Jul-17	11-Apr-18	2.55%	2.55%
NAB	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	19-Jul-17	14-Mar-18	2.47%	2.47%
NAB	A-1+	\$3,000,000	\$3,000,000	2.09%	\$3,000,000	2-Aug-17	4-Apr-18	2.45%	2.45%
CBA	A-1+	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	2-Aug-17	1-Aug-18	2.55%	2.55%
CBA	A-1+	\$6,000,000	\$6,000,000	4.18%	\$6,000,000	9-Aug-17	4-Oct-17	2.25%	2.25%
NAB	A-1+	\$3,000,000	\$3,000,000	2.09%	\$3,000,000	9-Aug-17	6-Jun-18	2.48%	2.48%
NAB	A-1+	\$5,000,000	\$5,000,000	3.48%	\$5,000,000	6-Sep-17	6-Sep-18	2.60%	2.60%
Total - Investments at Face Value - Original Maturity Term Less than 1 yr		\$53,000,000	\$53,000,000	36.89%					
Investments at Face Value - Original Maturity Term Greater than 1 year									
ANZ TD	A-1+	\$5,000,000	\$5,000,000	0.00%	\$5,000,000	1-Sep-15	06-Sep-17	2.67%	2.67%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	2.78%	\$4,000,000	6-Nov-13	06-Nov-18	2.57%	2.59%
ANZ Snr Debt	AA-	\$1,000,000	\$1,000,000	0.70%	\$1,000,000	25-Jul-14	25-Jul-19	2.51%	2.52%
ANZ Snr Debt	AA-	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	11-Nov-14	11-Nov-19	2.54%	2.56%
Westpac Snr Debt	AA-	\$2,500,000	\$2,500,000	1.74%	\$2,500,000	28-Jul-15	28-Jul-20	2.59%	2.61%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	28-Oct-15	28-Oct-20	2.77%	2.79%
Westpac Snr Debt	AA-	\$3,000,000	\$3,000,000	2.09%	\$3,000,000	17-Feb-16	28-Oct-20	2.77%	2.79%
CBA Snr Debt	AA-	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	17-Feb-16	18-Jan-21	2.85%	2.86%
Investments at Face Value - Original Maturity Term Greater than 1 year (continued from previous page)									
ANZ Snr Debt	AA-	\$4,300,000	\$4,300,000	2.99%	\$4,300,000	7-Apr-16	7-Apr-21	2.89%	2.89%
Westpac Snr Debt	AA-	\$2,000,000	\$2,000,000	1.39%	\$2,000,000	3-Jun-16	3-Jun-21	2.90%	2.90%
CBA Snr Debt	AA-	\$4,000,000	\$4,000,000	2.78%	\$4,000,000	12-Jul-16	12-Jul-21	2.91%	2.92%
ANZ Snr Debt	AA-	\$4,000,000	\$4,000,000	2.78%	\$4,000,000	16-Aug-16	16-Aug-21	2.82%	2.84%
Westpac FR TD	AA-	\$5,000,000	\$5,000,000	3.48%	\$5,000,000	09-Feb-17	9-Feb-22	2.90%	2.91%
Westpac FR TD	AA-	\$3,000,000	\$3,000,000	2.09%	\$3,000,000	02-Mar-17	2-Mar-22	2.88%	2.88%
NAB TD	AA-	\$5,000,000	\$5,000,000	3.48%	\$5,000,000	30-Aug-17	28-Aug-19	2.70%	2.70%
Westpac FR TD	AA-	\$5,000,000	\$5,000,000	3.48%	\$5,000,000	06-Sep-17	4-Sep-19	2.49%	2.49%
Total - Investments at Face Value - Original Maturity Term Greater than 1 yr		\$48,800,000	\$48,800,000	33.97%					
Investments at Current Value									
Emerald Reverse 2007-1 Class C	A	\$226,522	\$227,609	0.16%	\$500,695	21-Jul-11	21-Jul-21	2.65%	2.66%
CBA Zero Coupon Bond	AA-	\$3,961,920	\$3,969,600	2.76%	\$2,000,000	21-Jan-08	22-Jan-18		
Commonwealth Bank of Australia	A-1+	\$37,720,354	\$37,669,468	26.22%				1.50%	1.50%
Total - Investments at Current Value		\$41,908,796	\$41,866,677	29.14%					
TOTAL - Direct Investments		\$143,708,796	\$143,666,677	100.00%					

INVESTMENT POLICY – Investment Guidelines

In terms of Council's Investment Strategy and Policy the following indicators are reported. Investments held are within the policy guidelines and limits set.

Direct Investments

1. Maximum Weighting as % of Total Investment Portfolio.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 September 2017
AAA Category	A-1+	100%	63.11%
AA Category	A-1	100%	36.73%
Less than AA Category		0%	0.16%

2. Maximum Percentage with one Financial Institution.

POLICY			ACTUAL
Long Term Credit Ratings	Short Term Credit Ratings	Direct Securities Maximum	30 September 2017
AAA Category	A-1+	45%	44.32%
AA Category	A-1	35%	15.66%
Less than AA Category		0%	0.16%

INVESTMENT POLICY – Investment Guidelines (Continued)

3. Term to maturity.

POLICY		ACTUAL
Overall Portfolio Term to Maturity Limits	Maximum	30 September 2017
Portfolio % < 1 year	100%	65.88%
Portfolio % > 1 year < 3 years	60%	6.61%
Portfolio % > 3 years < 5 years	30%	27.35%
Portfolio % > 5 years	0%	0.16%