

QUARTERLY REPORT

FOR OCTOBER TO DECEMBER 2017

Outlining progress on the 2017-2018 Operational Plan and
2017/18 -2020/21 Delivery Program



January to March Quarter

April to June Quarter

THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aim's to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available and will be included in Council's Business Paper.

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1. PURPOSE OF THIS REPORT

Fairfield City Council's October to December 2017 - Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the 2017/18-2020/21 Delivery Program and the 2017-2018 Operational Plan.

The report is structured to provide concise information on the outcomes, which have been achieved for the community.

The report has three elements.

Element 1 – of the report focuses on the 2017/18-2020/21 Delivery Program and how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the plan.







Element 2 - of the report focuses on the 2017-2018 Operational Plan implementation and the status of the projects and programs by exception. There are projects and programs that have been completed, are required to be changed, or added for Council's consideration. It is important to note that the delayed projects are those that have been identified as not meeting the set timeframe for delivery of the project, however this does not mean that it will not be delivered by the end of the financial year.

Element 3 - is a report of the Council's financial position for the quarter against the 2017-2018 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

Council is committed to being transparent and informing the community of the on-going progress towards the community's goals and priorities through its performance reporting. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued:	Project is recommended / resolved not to proceed.
	Budget Adjustment:	Budget adjustment for a project is recommended.
	Scope Adjustment:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postponed:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

2. EXECUTIVE SUMMARY

The Quarterly Report has been developed around each of the five themes, as identified in the 2017/18-2020/21 Delivery Program and the 2017-2018 Operational Plan. It also reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the themes during the October to December quarter.

Key Highlights during the Quarter

During the quarter October to December 2017 some of the key highlights included:

- Finalist for the A R Bluett Memorial Award, presented by Local Government NSW to the most progressive Council in the state.
- Completed infrastructure upgrades to a number of intersections along Wetherill Street and Cumberland Highway in preparation for the Western Sydney Airport.
- Delivered Illuminate New Year's Eve Event in Abbotsbury attended by 3,800 people.
- Delivered a Grandparents Day 2017 at the Fairfield City Museum and Gallery to more than 300 grandparents and their families.
- Installed 10 new solar street bins, six along Smart Street and Neeta City, Fairfield, and four at the Aquatopia Water Park, Prairiewood, with 158 cubic metres of litter collected.
- Adopted the Health Partnership Memorandum of Understanding for 2017-2020 with the South West Sydney Local Health District.
- Completed futsal court upgrade to the existing tennis court at Emerson Park.
- Removed over 33 cubic metres of litter and grass cutting through the Main Roads Beautification program.
- Adopted the Health Partnership Memorandum of Understanding for 2017-2020 with the South West Sydney Local Health District.
- Held another successful Spring Clean Drop off event at the Fairfield Showground
- Delivered Culinary Carnivale in Fairfield City Centre attended by 10,000 people.
- Over 3.1kms of road surfaces were repaired throughout the City.
- Undertook 53 instances of graffiti removal on Council property through inspection or customer reporting, totalling 1,105 square metres.
- Provided a submission to the Office of Local Government for the Model Code of Conduct and associated Procedures.
- Installed six speed radar display signs at various locations across the city to improve traffic safety.
- Supported five events for 16 Days of Action and White Ribbon Day campaigns to raise awareness of Domestic and Family Violence.
- Donated a combined total of \$6,000 to ten members of the community through Council donation funds.
- Completed the Street Tree Planting program at five locations this quarter.
- Held the Lighting of the Christmas Tree and Carols in the Fairfield City Centre that was attended by around 2,500 community members.
- Held the Annual Senior's Concert with 550 people in attendance.
- Hosted four work experience students at the Fairfield Council administration centre.

Measuring Our Progress - 2017/18-2020/21 Delivery Program

The Delivery Program is a four year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2017/18-2020/21 Delivery Program as a whole to ensure that Council is achieving what was projected to be completed.

Currently Council is implementing the first year of the 2017/18-2020/21 Delivery Program with Council's performance to date since July 2017 demonstrated in **Figure 1**.

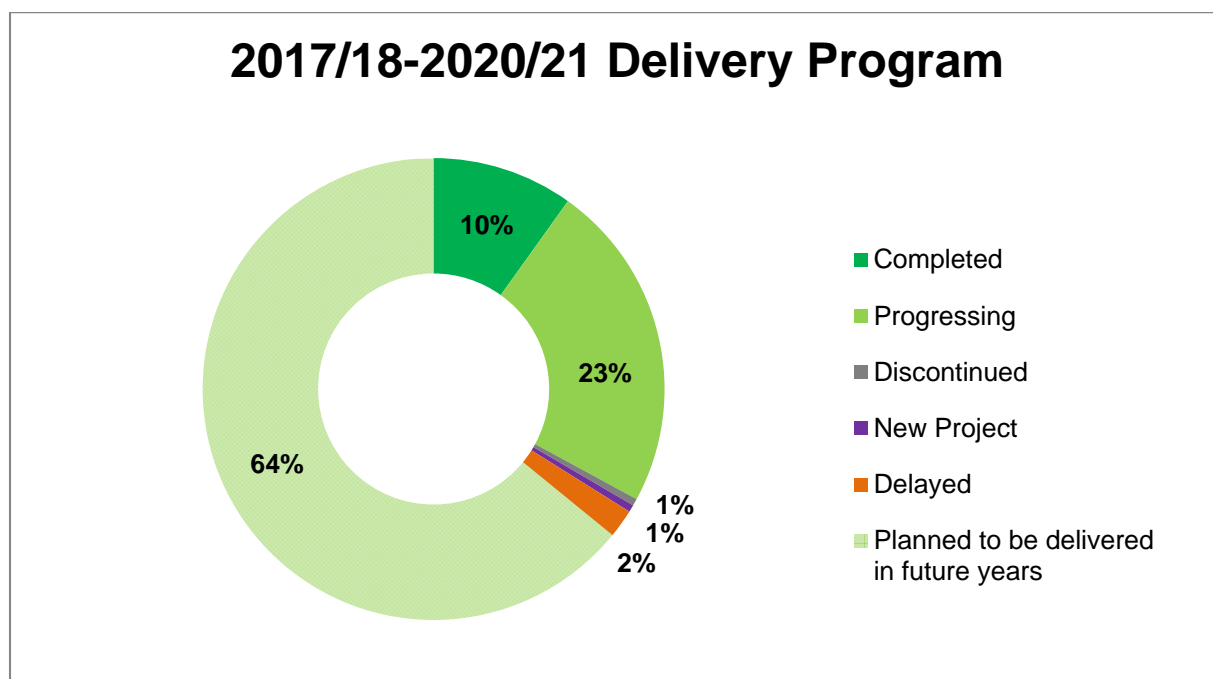


Figure 1: Overall status of projects and programs in the 2017/18-2020/21 Delivery Program

The projects, major programs and services that are identified to be delivered during the four year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are reported in the Quarterly Reports.

Of the 2,200 total projects identified in the 2017/18-2020/21 Delivery Program, 10% have already been completed, with 23% of projects progressing as expected, 1% discontinued and with only 2% of projects experiencing a delay. There are 64% of projects planned to be delivered in future years.

2017/18-2020/21 Delivery Program and the 2017-2018 Operational Plan Indicators

Indicators measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the Fairfield City Plan. They are applied to Council services, projects and major programs as outlined in the Delivery Program and Operational Plan.

Indicators measuring Council's performance against the 2017/18-2020/21 Delivery Program are outcome based which capture achievement or effectiveness. While the 2017-2018 Operational Plan indicators are output based which measure the quantity (and sometimes the quality) of a service, project and or major program.

The performance of these Indicators is reviewed each quarter, capturing the trend in the Delivery Program indicators towards or away from the Community goals as demonstrated in **Figure 2** below.

Theme Area	Overall Performance
THEME ONE – Community Wellbeing	↑ (Working towards Community Goals)
THEME TWO – Places and Infrastructure	↔ There is no change
THEME THREE – Environment Sustainability	↑ (Working towards Community Goals)
THEME FOUR – Local Economy and Employment	↑ (Working towards Community Goals)
THEME FIVE – Good Governance and Leadership	↑ (Working towards Community Goals)

Figure 2: Trend of Council's performance in theme areas against the 2017/18-2020/21 Delivery Program

2017-2018 Operational Plan

The Operational Plan sets out in detail the services, projects and major programs that Council will deliver each financial year and the resources required to achieve this. The status of the projects and programs in the 2017-2018 Operational Plan are detailed in **Figure 3**. below:

There were 696 projects and programs identified to be delivered by Council in the 2017-2018 Operational Plan. Over the three months from October to December 2017, 132 have already been completed, 512 are progressing as expected with only 39 experiencing a delay.



Figure 3: Status of all projects and programs for the 2017-2018 Operational Plan

Project Status Summary by Quarter

Figure 4 below displays the status of the projects, major programs and services for the financial year to date:

STATUS	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Delayed	26	39		
Progressing	652	512		
Completed	84	132		
Postponed	0	4		
Discontinued	8	3		
Carry Forward	-	-		
New Projects	7	4		
TOTAL	777	696		
Scope Change	9	4		
Budget Change	62	25		

Figure 4: Status of all Projects and Programs per quarter

3. EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2017-2018 Operational Plan by exception, which means this report identifies projects that are delayed, discontinued, postponed, carried forward, budget and/or scope changes or are a new project. Projects that are progressing and are expected to be completed this financial year are not included in this report.

Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during this financial year.

Council received a Special Rate Variation (SRV) in 2014 to ensure that Council can meet the growing needs of the community and significantly improve current assets. All projects that are identified to be delivered using SRV funds, are highlighted throughout the report in BLUE.

Also included in this report are the indicators that measure Council's performance on the Community's goals as identified in the Fairfield City Plan. The Delivery Program indicators track the trend towards or away from the Community goals and the Operational Plan indicators show the result (quantity) delivered for the quarter.

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life we enjoy when we live, work, play, shop or visit Fairfield City. It's about a good relationship with our neighbours, the opportunities we have to meet our daily needs and achieve our ambitions, our sense of belonging, respect for the things we value, the support that's available when we need it, and the pride we feel in our diverse community and neighbourhoods.

Key Highlights

- Supported five events for 16 Days of Action and White Ribbon Day campaigns to raise awareness of Domestic and Family Violence. This included a series of cartoons posted on social media, attracting over 360 likes in December 2017.
- Supported the Police Annual Open Day to support a stronger connection between Fairfield City Police and the multicultural community in Fairfield.
- Delivered a Grandparents Day 2017 at the Fairfield City Museum and Gallery to more than 300 grandparents and their families. This event included free entertainment such as the Older Women's Network Theatre Group performance and Paw Patrol characters, as well as free activities and refreshments for all ages.
- Provided \$102,563 worth of subsidies to the community this quarter at the Leisure Centres including providing 6,232 free seniors entries and 9,547 free entries for residents who presented a Disability Support Pension Card.
- A total of 850 young people attended the Fairfield Youth and Community Centre during Youth Hours to participate in activities such as a youth choir, futsal, basketball, table tennis and touch football.
- Held the Annual Senior's Concert with 550 people in attendance. The event featured a wide range of entertainment and performances including Latin music, belly dancing, opera singing, raffles and an appearance from Santa Claus.
- Adopted the Health Partnership Memorandum of Understanding for 2017-2020 with the South West Sydney Local Health District.
- Held a number of events for International Day of People with Disabilities at Prairiewood Community Centre and the Bonnyrigg Community Centre.
- More than 2,106 visitors attended the Fairfield Museum and Gallery this quarter with four exhibitions hosted.
- Provided eight health and wellbeing activities at Council's Leisure Centres including a 12 Week Challenge, Boot Camps, School Holiday Programs, Personal Training and Learn to Swim sessions.







- Provided 11 programs and 5 events at Council's Libraries this quarter with a total of 498 sessions being attended by 8,570 people.
- Coordinated 37 community rides for 652 people through the Western Sydney Cycling Network.
- Received 64 used bicycles of which, 12 were recycled as well as a total of 60 bicycles being loaned out to the community and local schools.
- Delivered the Merge exhibition at the Crescent Plaza, Fairfield, featuring portraits of over 120 Fairfield City community members.
- Delivered a National Children's Week event at the Crescent Plaza, Fairfield that was attended by 500 community members. The event featured an animal farm, play dough, craft and entertainers.
- Provided over 2,161 loans to 58 members through the Library home service delivery including to 8 nursing homes.
- Conducted an annual survey for parents who utilise Council's childcare centres, resulting in 100% of participants have good educational outcomes for their child.
- Advocated for community needs in relation to the National Disability Insurance Scheme to the National Disability Insurance Agency.
- In excess of 341,619 visitors attended Council's Leisure Centres.
- Over 212,407 customers visited Council Libraries.
- Delivered five capacity building programs including Strategic Advocacy Training for National Disability Insurance Scheme.
- Over 249,915 visitors attended the Fairfield Showground.
- Over 30 refugees participated in consultation with the Refugee Council of Australia (RCOA) on community concern.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18360	Bossley Park Preschool Construction Construct a preschool at Bossley Park Public School.	Manager City Assets	\$1,200,355	!	The project has been delayed as further grant funding is required to proceed. Grant application opportunities are being investigated.
IN18600	Whitlam Library Creative Spaces Construct a creative digital space to make sound and video recordings for the community at the Whitlam Library.	Manager City Assets	\$ 200,000	!	This project has been delayed due to additional consultation required to be undertaken.
IN18375	Access Systems Security for Council Facilities Review and upgrade of security passes, swipe access and keys for Council's Childcare Centres throughout Fairfield City. Year 1 of a 4 year project	Manager City Assets	\$ 50,000	!	This project is delayed due to complex procurement requirements.

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✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
INSRV1802	Fairfield Library Expansion - Concept Plan Develop concept plan for the Fairfield Library expansion at the new site.	Manager City Assets	\$ 90,000		This project has been postponed as per the Council Report (item No. 138) in November 2017, therefore the budget of \$90,000 is to be returned to the SRV Reserve and the project be considered for the 2019-2020 Operational Plan.
MPLPER1804	Fairfield Leisure Centre Babies Pool Refurbishment and Plant Refurbishment including filtration plant for the FLC babies pool. Works to include balance tank, concourse, tiling, new pumps, DE powder makeup system and plant room pipes and valves.	Manager City Assets	\$175,000		The Project is delayed until tender negotiations have been finalised.
MPDU1801	Fairfield Community Hall Upgrade to toilets and widening of internal doors to provide improved accessibility as part of the Disability Upgrades Program to ensure our community facilities meet standards required by legislation.	Manager City Assets	\$ 98,000		This project has been delayed due to complications with the planning approval process.
IN17596	Sensory Gym Equipment NDIS Program Purchase and install new sensory gym equipment required to support the NDIS Program	Manager Children and Family Services	\$ 6,210		Sensory gym equipment has been purchased and installed at Greenfield Park to support the NDIS Program.
IN17013-2	Interwoven Arts Program in the Fairfield City Centre Implement a program that integrates 'artwork' into Fairfield Town Centre upgrades to involve the community in making our City Centre more attractive and inclusive of our cultural diversity. This project will be integrated into The Crescent Plaza enhancement design. Year 2 of a 4 year program	Manager Place Management and Economic Development	\$ 21,901		This project has been delayed as a new direction is now under consideration in collaboration with Fairfield City Museum.
INSRV1701	Waterpark - Stage 3 Installation of outdoor TV screen, a blower/fan, expanded break out area and temporary blow-up activities for the Prairiewood Water Park.	Manager Major Projects and Planning	\$ 395,669		This project has been delayed due to the late delivery of the Wave Rider.

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	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18607	Children's exhibition "Fort Thunder" Delivery of the children's exhibition "Fort Thunder" at the Fairfield City Museum and Gallery for the family focussed program. This program will bring in new audiences and engage them in activities which will deepen their appreciation of the Museum.	Manager Cultural Development	\$ 10,000	+	Council voted to include a new project into the 2017-2018 Operational Plan at the December 2017 Council Meeting Item no. 227 with a budget \$10,000 from Audience Development Grant.
SSSCD11-04	Aged and Disability - Develop and deliver an event for Grandparents Day.	Manager Social Development	\$ -	\$	Council accepted at the October 2017 Council Meeting (Item No.164) to receive \$5,000 from NSW Family and Community Services Grant Fund to deliver Grandparents Day.

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✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Children and Family Services	% Early Learning Centres whose overall quality rating meet or exceed the national quality standards	↔
	% Parents who report that service provided good educational outcomes for their child (survey)	↑
	% Residents satisfied with children and family service survey	↔
Community Compliance	# Community matters investigated	↔
	# Traffic related matters within school zones investigated	↑
Leisure Centres	\$ Leisure centres subsidies provided to the community	↑
	% Leisure Centre's customer satisfaction survey (annual)	↑
Library Services	% Customer satisfaction with Council's Libraries	↔
Museum and Gallery	% Community satisfaction with the Museum and Gallery (annual survey)	↑
Property and Community Facilities	% Casual hire satisfied with Council's facilities (annual survey)	↔
	% Regular hire satisfied with Council's facilities (annual survey)	↔
	# Subsidies provided for the use of community services and facilities for lifelong learning and educational support	↑
	% Utilisation of community centres	↑
Showground and Golf Course	% Fairfield Showground markets customer satisfaction (Bi- annual survey rating quality / value of markets)	↑
	# Events and activities hired/hosted at the showground	↑
Social and Cultural Development	# Advocacy to support community issues	↑
	% Annual satisfaction survey with partners	-
	# Community safety education and awareness raising programs delivered	↑
	% Cultural and community events or activities that make residents feel part of their community (annual survey)	-
	\$ Financial support provided to community and social groups	↑
	% Organisations who attend interagency networks that feel supported by Council (annual survey)	-
	# Programs and services delivered through grant funding	↑
	% Of residents that feel Council supports the health and wellbeing of our communities (annual survey)	-
	# Public art delivered throughout the City	↔
	% Satisfied with services in Council's youth facilities (annual survey)	-
	% Satisfied with Council's services for the elderly (annual survey)	-

Key for trends:

↑ or ↓ is working towards the community's goals

↔ Is no change

↑ or ↓ is working away from the community's goals

2017-2018 Operational Plan Indicators

Services	Indicators	Result
Children and Family Services	% Utilisation rate for childcare service	95%
	# Clients supported through the Fairstart program	136
	# Family Day Care registrations	50
	# Compliance visits undertaken for Family Day Care	124
Community Compliance	# Cats and dogs impounded	169
	# Cats and dogs returned/rehoused	111
	# Community compliance education programs	0
Leisure Centres	# Reportable safety incidents at each facility (Target < 5)	3
	# Health and wellbeing programs and activities provided at the Leisure Centres	8
	# Visits at aquatic and dry recreation at leisure centres	341,619
	% Water quality compliance with health regulations. (Target 100%)	100%
Library Services	# Customer visits to Council's libraries	212,407
	Lending turnover rate for the Library's collection (Calculated annual)	-
	# Library programs provided	15
	# Home service delivery utilised	2,161
Museum and Gallery	# Visitors to the Museum	2016
	# Exhibitions held	4
	# Heritage items retained at the Fairfield Museum and Gallery	3,611
Property and Community Facilities	% Occupancy rate of Council's commercially leased or licensed properties	91%
	% Community buses booked	80%
	% Community Centres/Halls booked	65%
	% Sportsfields booked	95%
	% Utilisation of tennis courts currently managed by Council	68%
Showground and Golf Course	# Visitors to the Showground	249,915
	# Reportable safety incidents (Target <5)	1
	% Occupancy at Fairfield Markets	80%
Social and Cultural Development	# Cultural and community events or activities delivered and supported by Council	2
	# Grant funds received to deliver services and programs	\$478,985
	# People accessing Community Profile website	3,398
	# Free health programs and activities provided	34
	# Safety audits of Council and public facilities	0
	# Meetings with stakeholders to promote community safety	4

Services	Indicators	Result
	# Professional development and training opportunities for community organisations.	15
	# Capacity building programs or opportunities delivered	5
	# Youth programs and events delivered	2
	# Hours youth services delivered	76
	# Senior programs and events delivered	1

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that we use to meet our day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to our wellbeing. The quality of our places and infrastructure create a first impression for visitors to our City and help shape the care and pride we take in our area.

Key Highlights

- Completed futsal court upgrade to the existing tennis court at Emerson Park.
- Completed infrastructure upgrades to a number of intersections along Wetherill Street and Cumberland Highway in preparation for the Western Sydney Airport.
- Successful operation of City Connect Bus, which continues to run reliably and 99% on time this quarter, transporting 9,110 passengers.
- Completed the Street Tree Planting program in the following locations: Wetherill Park Industrial Area, Victoria Street; St Johns Park, Humphries Road; and Smithfield, Brennan Street.
- Installed six speed radar display signs at various locations across the City to improve traffic safety.
- Over 3.1kms of road surfaces were repaired throughout the City.
- Undertook 53 instances of graffiti removal on Council property through inspection or customer reporting, totalling 1,105 square metres.
- Over 1.5kms of new footpaths were constructed throughout the City.
- Undertook 19 consultations with the community in regard to Traffic Committee items.
- Over 2kms of footpaths throughout the city were renewed.
- Completed traffic signal initiatives associated with Smithfield Road upgrade.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPCI1804	Community and Infrastructure Priorities - School Safety Zones	Manager Built Systems	\$ 175,000	▲	Project scope to include rotation of speed radar displays and safety banners at 7 school locations throughout Fairfield City across 2017/2018 year. A project scope change includes the additional safety device of a raised crossing for Sandringham St.
MPSLUP1706	Open Space Strategy - Review Open Space Strategy 2007 to align it with the Local Environmental Plan and zoning requirements.	Manager Strategic and Catchment Planning	\$ -	!	Project has been delayed due to additional investigation and scoping required in consultation with stakeholders.
IN18604	Purchase of 32-36 Harris St, Fairfield for future planning development within the Fairfield CBD.	Manager Property Development Fund	\$ -	+	This was a new project adopted by Council at the November 2017 Council Meeting item 209.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	🔄	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18477	Dutton Plaza - Additional Car Park Level Investigate, review and construct an additional car parking level on the Dutton Plaza. Year 1 of a 3 year project	Manager City Assets	\$ 200,000	!	This project has been delayed as a new Feasibility Study has been commissioned at an alternative location.
MPC11805	Community and Infrastructure Priorities - Top Up and Matching Funding program Top Up for specific projects or matching funds for State/Federal grants or to fast track projects such as lifts at rail stations, will be reviewed during the year.	Manager City Assets	\$ 300,000	\$	As per the Outcomes Committee Report in October 2017 Item 140 - The \$300,000 (Infrastructure Car Parks Reserve) funding for this project be utilised as top up funding for IN18558.
IN18558	Aquatopia Expansion Expand facilities (slides, wave pool or other options)	Manager City Assets	\$ -	\$	The Architect for Aquatopia has been appointed and work is progressing on the design for Aquatopia Expansion. This project budget be increased by \$300,000 (Infrastructure Car Parks Reserve) from MPC11805.
IN18273	Community Centre/Halls - Installation of Air-Conditioning Install new air conditioning at Fairfield Hall. Year 1 of a 4 year project	Manager City Assets	\$ 20,000	!	This project has been delayed as the planning approval requirements for the project have not yet been finalised.
IN17365	Emerson Park Upgrade- Stage 2 Upgrade an existing tennis court to a futsal court.	Manager City Assets	\$ 45,500	✓	Construction of Futsal Court has been completed.
MPSG1801	Sportsgrounds and Park Buildings - Tarlington Park Amenity Building Develop a new amenity building at Tarlington Park, which will include public toilets, change rooms, a store room and a canteen.	Manager City Assets	\$ 400,000	!	This project has been delayed as consultation between stakeholders continues with regards to the design, plans and location for the new amenities building.
MPSRVCBU1813	Cabramatta Community Centre - Mechanical services Replacement of air conditioning system.	Manager City Assets	\$ 200,000	!	This project has been delayed as the timeline has been amended to achieve best possible pricing for Council.
MPBAR1801	Community Hall / Centre Signs Various - Replace Replace faded signs with outdated information.	Manager City Assets	\$ 10,000	!	This project has been delayed while an audit of the Community Centres signage across the City is still being finalised.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVCBU1804	Marlborough St Early Learning Centre - Fit-out and wall structure Replacement of side fence and kitchen.	Manager City Assets	\$ 75,000	!	This project has been delayed due to stakeholder review and to clarify additional project scope requirements.
MPSRVCBU1801	Fairfield Community Hall-fit-out/hydraulics Refurbish ceilings, doors, windows, floor coverings, tiles, toilets fittings, cupboards, fixtures, lights, smoke detectors and fire extinguishers.	Manager City Assets	\$ 110,000	!	This project has been delayed due to the additional planning approvals identified from the project scope.
MPSRVCBU1806	Fairfield Leisure Centre Main Building - hydraulics/ fitout/ mechanical Refurbish female wet changerooms including renewing toilet fittings, tiling, bathroom fixtures, fittings, electrical, rusted bi-fold doors and rusted duct work.	Manager City Assets	\$ 235,000	✓	This project has been completed including the refurbishment of the female change rooms.
MPBAR1814	Multistorey Car Park - Nelson Street Carpark – ground floor Reconstruct the car park including signs and lines to increase the clearance height to standard with fire compliance matter marking and installations.	Manager City Assets	\$ 600,000	!	This project has been delayed while waiting for condition reports to be prepared.
MPSRVCBU1815	Fairfield Museum - structure Replacement of the existing external public toilet block.	Manager City Assets	\$ 65,010	▲	Due to heritage issues at the Museum and Gallery, the scope is currently being investigated for this project in order to potentially narrow it to design only of toilet facilities to include appropriate disability upgrades. This project is likely to be an adjustment in Q3.
MPSRVCBU1814	Fairfield Showground - structure Replacement of beams, seating and support posts to upgrade 50m Grandstand.	Manager City Assets	\$ 113,440	!	This project has been delayed due to the finalisation of the Showground Masterplan. A survey report is being sought to provide updated costing and options relating to the fit out and finishes of the Grandstand.
MPBAR1812	Commercial Properties - 9 Walker place - fitout Replace existing cupboards.	Manager City Assets	\$ 30,000	✓	Fitout at 9 Walker Place has been completed.
IN18547	Truck Parking Options Smithfield Review the options of truck parking in Walter and Victoria Street, Smithfield.	Manager Built Systems	\$ 30,000	! ▲	The project has been delayed at design phase due to competing priorities and resource commitments required for Smithfield Road Upgrade.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPEAF1801	Emergency Asset Failure This program is intended for unplanned renewal of all built asset classes that may arise throughout the year. There are no set projects for this major program. These funds are for any assets that have an emergency requirement to be fixed during the 2017-2018 financial year.	Manager City Assets	\$ 500,000	!	This project has been delayed as new quotations are required due change in scope and material.
MPSRVLPF1801	Open Space Asset Renewal - Marley Street Reserve Install banners and upgrade landscaping at park entrance	Manager City Assets	\$ 35,000	! ▲	It is proposed that the site and scope of this project be changed to Avoca Road Frontage with additional modifications works identified to be completed. This has resulted in the project being delayed.
MPOSAR1804	Open Space Asset Renewal - Replace 2 sites per annum - City Wide Access gates renewal	Manager City Assets	\$ 12,936	✓	Replacement of access gates at two sites have been installed at Cook Park and at Landon Street, Fairfield East.
MPOSAR1805	Open Space Asset Renewal - Bins Replace 20 per year and 2 bin compounds at sportsfields - City Wide Bins in town centres and parks renewal	Manager City Assets	\$ 43,516	✓	Four new bin compounds have been installed at Cook Park, Lalich Park, Springfield Park and Smithfield Park. The compound at Horsley Park has also been extended.
MPOSAR1806	Open Space Asset Renewal - To meet compliance standards - City Wide Floodlighting upgrade and renewal	Manager City Assets	\$ 60,000	!	Tarlington Reserve has been identified as the site for this project however due to existing work at Tarlington Amenities which are currently behind schedule, the works for this project cannot commence resulting in it also being delayed.
MPOSAR1813	Open Space Asset Renewal - Allambie Reserve Amenity Building Car Park sealing and amenity building concrete apron (stage1)	Manager City Assets	\$ 120,000	!	This project is delayed as the initial quotation received was higher than expected. Council has reviewed the scope of works and will retest the market.
MPSRVOS1801	Open Space Asset Renewal - Makepeace Park Replace long jump pit	Manager City Assets	\$ 60,000	✓	The long jump pit has been replaced at Makepeace Park.
MPBRP1801	Roads and Transport Program (Renewal/ Upgrade) - Silverwater Crescent Silverwater Crescent (Georges River) Jetty For investigation, design and reconstruction of jetty.	Manager City Assets	\$ 200,000	✗	This project is a duplicate therefore it is proposed that MPBRP1801 be discontinued and the associated budget of \$200,000 from General be reallocated MPOSAR1809.

✓	Completed	○	On-going Service Delivery	✗	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPOSAR1809	Open Space Asset Renewal - Chipping Norton Lake Bradbury wharf - reconstruction	Manager City Assets	\$ 110,000	! \$	Funding from this project be increased by \$200,000 (General Funds) from MPBPR1801. The project has been delayed while the Wharf Condition Assessment Report is being reviewed.
MPPAM1802	Pedestrian Access and Mobility Plan - Quarry Road Closer to the intersection of Bougainville Avenue Upgrade pedestrian crossing to the current standards	Manager City Assets	\$ 35,400	!	This project has been delayed due to additional community consultation requested by the Traffic Committee.
MPPAM1801	Pedestrian Access and Mobility Plan - Vale Street Raised Pedestrian Crossing	Manager City Assets	\$ 99,000	!	This project has been delayed due to additional community consultation requested by the Traffic Committee.
MPPAM1803	Pedestrian Access and Mobility Plan - Polding Street Closer to the intersection of Corio Road Upgrade pedestrian crossing to the current standards	Manager City Assets	\$ 35,500	!	This project has been delayed due to additional community consultation requested by the Traffic Committee.
IN16291	Dutton Lane Redevelopment Continued construction for the main retail/ commercial centre and car park in Dutton Lane and installation of a parking guidance system. Year 3 of a 3 year program	Manager Major Projects and Planning	\$ 427,174	!	This project has been delayed as minor rectification works are still to be finalised.
MPBAR1730	Building Asset Renewal /Upgrade - Prairiewood Leisure Centre Replacement of roof cover and skylight.	Manager City Assets	\$ -	✓	Replacement of roof cover and skylight at the Prairiewood Leisure Centre has been completed.
IN17071	Fairfield City Centre Plaza - The Crescent Stage 2 Installation of screen and set up for content management. Year 2 of a 2 year program	Manager Place Management and Economic Development	\$ 120,000	✓	The project has been completed with the screen installed and set up for content management.
IN17022	Fairfield City Centre Upgrade - The Crescent/Court Road Continue the upgrading of key locations within the Fairfield City Centre in Hamilton Road (William to The Crescent) and The Crescent (Hamilton Road to Ware Street).	Manager Place Management and Economic Development	\$ 500,000	!	This project has been delayed due to the adjacent development in Hamilton Rd, which is still under construction.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN17291	Additional Car Park Level - Dutton Lane Development - Stage 1 Design and Development Application Investigate and obtain the necessary planning and development approval for the construction of an additional level of public car parking at Dutton Lane.	Manager City Assets	\$ 46,470	✓	The feasibility study has been completed and Council endorsed the recommendation to not proceed at this location. An alternative site is being investigated for additional parking in Cabramatta.
IN18606	Fit-out works at 149 Polding Street, Fairfield Heights Make suitable for future use and lease which include internal painting of walls, installation of kitchen cook top and oven and laundry facilities with plumbing works.	Manager City Assets	\$ 20,000	+	Council voted in a new capital project for \$20,000 from General funds for the fit-out of 149 Polding Street at the December Council Meeting Item No. 213.
IN16330	Western Sydney Infrastructure Plan - Local Roads - Cumberland Highway Upgrade Upgrade to the intersections of Hamilton Road, St Johns Road and John Street. Year 2 of a 2 year project	Manager Built Systems	\$ -	✓ \$	This project was previously reported as completed however due to a payment dispute, it is proposed to increase the budget by \$40,000 from General funds to finalise the outstanding invoices.
IN16331	Western Sydney Infrastructure Plan - Local Roads - Wetherill Street Upgrade	Manager Built Systems	\$ -	✓ \$	This project has been completed however late payment claims have been received that were in dispute. As a result a budget adjustment is required for the amount of \$40,000 from General Funds to finalise the outstanding invoices.
MPLRR1867	Landscaping Road Reserves - Bonnyrigg Avenue Welcome Signs - 43 Bonnyrigg Avenue Cnr Bibbys Place, Garden and Sign	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1803	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 8 Restwell Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1804	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 15 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPLRR1805	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 25 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1806	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 31 Restwell Road next to, Back of 6 Fuchsia Place	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1807	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 32 Restwell Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1809	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 28 Candlewood Street Corner of Restwell Road. Garden on Restwell Road side	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1808	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 38 (opposite) Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1810	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 53 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1811	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 53 Restwell Road opposite, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1813	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 61 Restwell Road, Garden in road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1815	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 69 Restwell Road next to, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1816	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 69 Restwell Road opposite, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPLRR1812	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 57 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1814	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 63 Restwell Road vacant block opposite, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1817	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - Restwell Road cnr Aspen Street splinter island, edge of Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1818	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 96 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1819	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 113 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1820	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 104 Restwell Road next to, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1822	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 121 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1824	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 131 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1821	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 119 Restwell Road opposite, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1825	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 120 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPLRR1826	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 139 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1823	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 114 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1827	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 128 Restwell Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1828	Landscaping Road Reserves - Restwell Road Roundabouts & Gardens - 149 Restwell Road next to Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1898	Landscaping Road Reserves - Orchardleigh Street Roundabouts & Gardens - 176 Orchardleigh Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1899	Landscaping Road Reserves - Orchardleigh Street Roundabouts & Gardens - 151 Orchardleigh Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18100	Landscaping Road Reserves - Orchardleigh Street Roundabouts & Gardens - 135 Orchardleigh Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18101	Landscaping Road Reserves - Orchardleigh Street Roundabouts & Gardens - 109 Orchardleigh Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18102	Landscaping Road Reserves - Orchardleigh Street Roundabouts & Gardens - 106 Orchardleigh Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPLRR18103	Landscaping Road Reserves - Orchardleigh Street Roundabouts & Gardens - 97 Orchardleigh Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR1859	Landscaping Road Reserves - Richards Road Roundabouts & Gardens - 16 Richards Road, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18110	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - Vidal Street garden beds in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18111	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 6 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18113	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 16 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18114	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 13 Vidal Street Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18115	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 29 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18116	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 41 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18117	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 58 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPLRR18118	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 51 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPLRR18112	Landscaping Road Reserves - Vidal Street Roundabouts & Gardens - 7 Vidal Street, Garden in Road	Manager City Assets	\$ 840.33	✓	Works completed.
MPRKG1816	Roads and Transport Program (Renewal/ Upgrade) - Province Street Left Side From Bellette Cres To Dalbertis St (60 m)	Manager City Assets	\$ 10,800	✓	Works completed.
MPSRVRKG1801	Roads and Transport Program (Renewal/ Upgrade) - Bean Place Right Side From Tarlington Pde To Kain Pl (30 m)	Manager City Assets	\$ 5,400	✓	Works completed.
MPSRVRKG1802	Roads and Transport Program (Renewal/ Upgrade) - Bean Place Both Side From Kain Pl To Cul-De-Sac (40 m)	Manager City Assets	\$ 7,200	✓	Works completed.
MPSRVRKG1803	Roads and Transport Program (Renewal/ Upgrade) - Beltana Avenue Both Side From Leonard Pl To Montgomery Rd (220 m)	Manager City Assets	\$ 39,600	✓	Works completed.
MPSRVRKG1813	Roads and Transport Program (Renewal/ Upgrade) - Sindel Close Both Side From Montgomery Rd To Cul-De-Sac (90 m)	Manager City Assets	\$ 16,200	✓	Works completed.
MPRKG1818	Roads and Transport Program (Renewal/ Upgrade) - Edensor Road Left Side From Bonnyrigg Ave To Smithfield Rd (130 m)	Manager City Assets	\$ 32,500	✓	Works completed.
MPSRVRKG1815	Roads and Transport Program (Renewal/ Upgrade) - Marriot Road Both Side From Greer St To Childers St (200 m)	Manager City Assets	\$ 36,000	✓	Works completed.
MPRRP1804	Roads and Transport Program (Renewal/ Upgrade) - Abercrombie Street From Bauer Rd- To John St Repair of pavement failures and resurfacing with hot mix asphalt (450m)	Manager City Assets	\$142,600	✓	Works completed.

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➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVRKG1820	Roads and Transport Program (Renewal/ Upgrade) - Abercrombie Street Right Side From Pepler Rd To Unwin Rd (50 m)	Manager City Assets	\$ 9,000	✓	Works completed.
MPSRVRKG1819	Roads and Transport Program (Renewal/ Upgrade) - Abercrombie Street Right Side From Unwin Rd To John St (80 m)	Manager City Assets	\$ 14,400	✓	Works completed.
MPSRVRKG1821	Roads and Transport Program (Renewal/ Upgrade) - Abercrombie Street Left Side From Bauer Rd To Alinga St (40 m)	Manager City Assets	\$ 7,200	✓	Works completed.
MPSRVRKG1827	Roads and Transport Program (Renewal/ Upgrade) - Canley Vale Road Both Side From Fornasier Ln To Clifford Ave (64 m)	Manager City Assets	\$ 11,520	✓	Works completed.
MPSRVRKG1856	Roads and Transport Program (Renewal/ Upgrade) - Ascot Street Reconstruction of kerb and gutter for a length of 118m	Manager City Assets	\$ 16,200	✓	Works completed.
MPSRVRKG1857	Roads and Transport Program (Renewal/ Upgrade) - Canley Vale Road Reconstruction of kerb and gutter for length of 20m - house number 202 (18.5m) and house number 192 (1.5m)	Manager City Assets	\$ 5,100	✓	Works completed.
MPSRVRKG1858	Roads and Transport Program (Renewal/ Upgrade) - Canley Vale Road Reconstruction of kerb and gutter for length of 74m - opposite house number 202	Manager City Assets	\$ 11,100	✓	Works completed.
MPSRVRKG1859	Roads and Transport Program (Renewal/ Upgrade) - Canley Vale Road Reconstruction of kerb and gutter for length of 121m and heavy patching - house number 210 (14m), house numbers 230-236 (34m) and opposite to Ascot Street (73m)	Manager City Assets	\$ 24,200	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVRKG1860	Roads and Transport Program (Renewal/ Upgrade) - Canley Vale Road Reconstruction of kerb and gutter for length of 70m and 0.3m footpath reconstruction on the back of kerb - house numbers 244-262	Manager City Assets	\$ 16,350	✓	Works completed.
MPSRVRKG1861	Roads and Transport Program (Renewal/ Upgrade) - Canley Vale Road Reconstruction of kerb and gutter for length of 11.5m - house number 22A	Manager City Assets	\$ 2,670	✓	Works completed.
MPSRVRKG1862	Roads and Transport Program (Renewal/ Upgrade) - Derby Street Reconstruction of kerb and gutter for length of 7.5m - car park side opposite 4/264	Manager City Assets	\$ 1,350	✓	Works completed.
MPSRVRKG1863	Roads and Transport Program (Renewal/ Upgrade) - Derby Street Reconstruction of kerb and gutter for length of 49.5m and heavy patching - house number 264 (49.5m)	Manager City Assets	\$ 12,623	✓	Works completed.
MPSRVRKG1864	Roads and Transport Program (Renewal/ Upgrade) - Gladstone Street Reconstruction of kerb and gutter for length of 70m, pram ramp reconstruction and heavy patching	Manager City Assets	\$ 18,700	✓	Works completed.
MPSRVRKG1865	Roads and Transport Program (Renewal/ Upgrade) - Peel Street Reconstruction of kerb and gutter for a length of 43.5m - house numbers 113-238	Manager City Assets	\$ 11,092	✓	Works completed.
MPSRVRKG1866	Roads and Transport Program (Renewal/ Upgrade) - Peel Street Reconstruction of kerb and gutter for length of 30m - house number 111 (30m)	Manager City Assets	\$ 7,950	✓	Works completed.
MPSRVRKG1867	Roads and Transport Program (Renewal/ Upgrade) - Peel Street Reconstruction of kerb and gutter for length of 33m and heavy patching - house number 236	Manager City Assets	\$ 8,415	✓	Works completed.

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➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSRVRKG1868	Roads and Transport Program (Renewal/ Upgrade) - Peel Street Reconstruction of kerb and gutter for length of 38m - house number 219 - Crystal Function Centre	Manager City Assets	\$ 9,690	✓	Works completed.
MPSRVRKG1869	Roads and Transport Program (Renewal/ Upgrade) - Salisbury Street Reconstruction of kerb and gutter for a length of 40m and heavy patching	Manager City Assets	\$ 9,450	✓	Works completed.
MPRR1833	Roads and Transport Program (Renewal/ Upgrade) - Mammone Close From Winton Ave- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (80m)	Manager City Assets	\$ 21,600	✓	Works completed.
MPRR1834	Roads and Transport Program (Renewal/ Upgrade) - Raco Close From Winton Ave- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (60m)	Manager City Assets	\$ 48,000	✓	Works completed.
MPRR1835	Roads and Transport Program (Renewal/ Upgrade) - Winton Avenue From Duardo St- To Bates PI - House No 13 Cement stabilisation, spray seal and resurfacing hot mix asphalt (315m)	Manager City Assets	\$ 191,800	✓	Works completed.
MPSRVRKG1853	Roads and Transport Program (Renewal/ Upgrade) - Kihilla Street Both Side From Montague St To Ann St (100 m)	Manager City Assets	\$ 18,000	✓	Works completed.
MPSRVRKG1854	Roads and Transport Program (Renewal/ Upgrade) - Linda Street Both Side From The Boulevard To Eustace St (140 m)	Manager City Assets	\$ 25,200	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPRR1851	Roads and Transport Program (Renewal/ Upgrade) - Beavors Street From Piesley St- To Smithfield Rd Cement stabilisation, spray seal and resurfacing hot mix asphalt (130m)	Manager City Assets	\$ 88,800	✓	Works completed.
MPRR1852	Roads and Transport Program (Renewal/ Upgrade) - Cleggs Place From Piesley St- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (70m)	Manager City Assets	\$ 45,600	✓	Works completed.
MPRR1853	Roads and Transport Program (Renewal/ Upgrade) - Piesley Street From Berry St- To Beavors St Repair of pavement failures and resurfacing with hot mix asphalt (280m)	Manager City Assets	\$ 149,000	✓	Works completed.
MPRR1865	Roads and Transport Program (Renewal/ Upgrade) - Chaucer Street From Lily St- To Shakespeare St Repair of pavement failures and resurfacing with hot mix asphalt (500m)	Manager City Assets	\$ 216,600	✓	Works completed.
MPRR1866	Roads and Transport Program (Renewal/ Upgrade) - Dickens Road From Polding St- To Mary St Repair of pavement failures and resurfacing with hot mix asphalt (290m)	Manager City Assets	\$ 151,200	✓	Works completed.
MPRR1868	Roads and Transport Program (Renewal/ Upgrade) - Hood Close From Chaucer St- To Cul-De-Sac Repair of pavement failures and resurfacing with hot mix asphalt (67m)	Manager City Assets	\$ 51,000	✓	Works completed.
MPRR1872	Roads and Transport Program (Renewal/ Upgrade) - Thompson Street From Rossetti St- To Lily St Cement stabilisation, spray seal and resurfacing hot mix asphalt (310m)	Manager City Assets	\$ 189,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPRR1873	Roads and Transport Program (Renewal/ Upgrade) - Wordsworth Street From Shakespeare St- To Swinborne Cres Repair of pavement failures and resurfacing with hot mix asphalt (105m)	Manager City Assets	\$ 73,600	✓	Works completed.
MPRRP1704	Roads to Recovery – Ligar Street Rebuilding of road base, mill off and resurfacing with hot mix asphalt (490m)	Manager City Assets	\$ 119,392	✓	Works completed.
MPRRP1705	Roads to Recovery – Nile Street Cement stabilisation, spray seal and resurfacing with hot mix asphalt (491m)	Manager City Assets	\$ 211,807	✓	Works completed.
MPSRVDR1802	Drainage Renewal - 1 Phillip Ave Replace intel opening 2.4m	Manager City Assets	\$ 3,000	✓	Works completed.
MPSRVDR1803	Drainage Renewal - 10 Cooma St Replace intel opening 1.2m	Manager City Assets	\$ 2,500	✓	Works completed.
MPSRVDR1805	Drainage Renewal - 178 Fairfield St Replace 2 new galvanised grates + frame and 3.6 gutter	Manager City Assets	\$ 2,000	✓	Works completed.
MPFRP1806	Footpath Renewal Program - Bossley Road Both side from Marconi Road to Candlewood Street (80m)	Manager City Assets	\$ 15,000	✓	Works completed.
MPFRP1848	Footpath Renewal Program - Dandenong Close Reserve From Dandenong Close to Polding Street (80m)	Manager City Assets	\$ 22,500	✓	Works completed.
MPFRP1849	Footpath Renewal Program - Janita Place Reserve From Cul-De-Sac Janita Place to Cullum Street (80m)	Manager City Assets	\$ 24,000	✓	Works completed.
MPFRP1843	Footpath Renewal Program - Railway Parade Both side from Hamilton Road to Barbara Street (150m)	Manager City Assets	\$ 30,600	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPFRP1845	Footpath Renewal Program - Station Street Both side from Cunningham to Nelson Street (120m)	Manager City Assets	\$ 25,200	✓	Works completed.
MPFRP1812	Footpath Renewal Program - Towers Street Right side from Warwick Avenue to Cabramatta Road (30m)	Manager City Assets	\$ 7,500	✓	Works completed.
MPFRP1836	Footpath Renewal Program - Myall Street Both sides from Bolivia Street to Cabramatta Road (70m)	Manager City Assets	\$ 15,000	✓	Works completed.
MPFRP1860	Footpath Renewal Program - Dampier Crescent Reserve From Dampier Crescent to Smithfield Road (150m)	Manager City Assets	\$ 67,500	✓	Works completed.
MPFRP1838	Footpath Renewal Program - Railway Parade Left side from Mallee Street to Cabramatta Road (40m)	Manager City Assets	\$ 21,500	✓	Works completed.
MPFRP1862	Footpath Renewal Program - Quiros Avenue Reserve From Quiros Avenue to Smithfield Road (280m)	Manager City Assets	\$ 76,500	✓	Works completed.
MPFRP1864	Footpath Renewal Program - Vancouver Place Reserve From Vancouver Place to De Witt Place (210m)	Manager City Assets	\$ 94,500	✓	Works completed.
MPFRP1826	Footpath Renewal Program - Pomo Close Left side from Chickasaw to Cul-De-Sac (50m)	Manager City Assets	\$ 9,000	✓	Works completed.
MPFRP1828	Footpath Renewal Program - Footscray Street Both sides from Sandringham Street to Toorak Close (80m)	Manager City Assets	\$ 15,000	✓	Works completed.
MPFRP1819	Footpath Renewal Program - Haylen Place Both side from Timothy Place to Cul-de-sac (70m)	Manager City Assets	\$ 13,500	✓	Works completed.
MPFRP1820	Footpath Renewal Program - Swan Road Right side from Busby Avenue to Kalang Road (80m)	Manager City Assets	\$ 15,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery Delayed	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!		\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPFRP1829	Footpath Renewal Program - Sandringham Street Both sides from Footscray Street to Melbourne Street (130m)	Manager City Assets	\$ 30,000	✓	Works completed.
MPFRP1831	Footpath Renewal Program - Austen Close Both sides from Chaucer Street to Cul-De-Sac(60m)	Manager City Assets	\$ 12,000	✓	Works completed.
MPFRP1832	Footpath Renewal Program - Stevenson Street Both sides from Lily Street to Thompson Street (70m)	Manager City Assets	\$ 13,500	✓	Works completed.
MPFRP1858	Footpath Renewal Program - Timothy Place Reserve From Timothy Place to Reserve (30m)	Manager City Assets	\$ 6,000	✓	Works completed.
MPFRP1833	Footpath Renewal Program - Thackeray Close Right side from Longfellow Street to Cul-De-Sac (30m)	Manager City Assets	\$ 7,500	✓	Works completed.
MPFRP1834	Footpath Renewal Program - Thompson Street Both sides from Rosetti Street to Lily Street (60m)	Manager City Assets	\$ 12,000	✓	Works completed.
MPFRP1866	Footpath Renewal Program - Thackeray Close Reserve From Thackeray Close to Wetherill Street (18m)	Manager City Assets	\$ 6,000	✓	Works completed.
MPFRP1841	Footpath Renewal Program - Cunninghame Street Left side from Ware Street to Station Street (30m)	Manager City Assets	\$ 9,000	✓	Works completed.
MPNFC1816	New Footpath Construction - Munro Street Left Side From Chancery St To Cul-De-Sac (110m)	Manager City Assets	\$ 16,500	✓	Works completed.
MPNFC1827	New Footpath Construction - Neville Street Right Side From Gipps Street To Market (900m)	Manager City Assets	\$ 135,000	✓	Works completed.
MPNFC1830	New Footpath Construction - Wetherill Street Left Side From Du Maurier to Shakespeare St (165m)	Manager City Assets	\$ 24,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPNFC1819	New Footpath Construction - Canva Street Right Side From Munro St To Cul-De-Sac (185m)	Manager City Assets	\$ 27,750	✓	Works completed.
MPNFC1815	New Footpath Construction - Munro Street Right Side From Chancery St To Canva St (73m)	Manager City Assets	\$ 10,950	✓	Works completed.
MPNFC1816	New Footpath Construction - Munro Street Left Side From Chancery St To Cul-De-Sac (110m)	Manager City Assets	\$ 16,500	✓	Works completed.
MPNFC1807	New Footpath Construction - Stafford Street Right Side From Links Ave To Panorama A (76m)	Manager City Assets	\$ 11,400	📅	It is proposed to postpone this project to better link with other footpath works scheduled in that location during the 2020-2021 financial year. The funds of \$11,400 will be considered as part of the 2020-2021 Operational Plan.
MPNFC1832	New Footpath Connection Near Town Centres Program - Pedestrian footpath program around town centres with 850m of footpath links implemented each year.	Manager City Assets	\$ 100,000	+	Due to a review conducted to improve transparency, visibility and accountability, it was proposed to itemise these works as part of the New Footpath Construction Program, which was in Asset Management - Civil and Built Service Budget. Overall this adjustment has no budget impact to the 2017-2018 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📅	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Asset Management – Civil and Built	% Asset maintenance/ renewal backlog across all Council Asset Management Plans	↔
	% Community facilities in satisfactory condition and above (annual survey)	↔
	% Roads in satisfactory condition and above (annual survey)	↔
Asset Management – Open Space	% Landscape sites have been replanted / cared for	↑
	% Regular hire are satisfied with sportsfields (annual survey)	-
	# Residents satisfied with parks and play/fitness equipment (annual survey)	-
	% Tree permit applications on private land determined within the agreed timeline	↓
Building Control and Compliance	# Annual Fire Safety Statements submitted	↓
	% Development applications and Construction Certificates determined within statutory timeframe	↑
	% Swimming Pool fencing complying with the legislative requirements after 3 inspections	↑
City Connect Bus	# People using City Connect bus	↔
Design and Surveying	% Civil, Urban and Landscaping designs completed within 40 working days	↑
Development Planning	% Development applications and Construction assessment determined within statutory timeframe	↑
	# Development approvals (industrial, residential and commercial)	↔
Infrastructure Construction and Maintenance	% New Capital Work completed within agreed timeframe	↑
	% Renewal Program completed within agreed timeframe	↑
Major Projects	% Major programs on schedule	↑
	% Major programs completed with less than 10% cost variation	↑
	% Major projects on schedule	↑
	% Major projects and contracts completed with less than 10% cost variation	↑
Strategic Land Use Planning	# Community engagement activities delivered for major planning projects	↑
	# Development Control Plans reviews	↔
	# Heritage items that are retained	↔
	% Planning Certificate S149 (2) applications received are issued within service level agreements	↔
	# Planning proposals reviewed	↔

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
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Services	Indicators	Trend
Traffic and Transport	% Initiatives with demonstrable improvement in local traffic conditions	↑
	# New car spaces developed in town / centres / village / neighbourhood shopping centres	↔
	# Road safety initiatives delivered (speed humps, speed radars, etc)	↔

2017-2018 Operational Plan Indicators

Services	Indicators	Result
Asset Management – Civil and Built	% Asset handover completed every 12 months	3%
	% Asset re-valuation completed every 5 years	20%
Asset Management – Open Space	# Customer request for open space asset maintenance	216
	# Graffiti removals undertaken	53
	# Customer requests for grass mowing in open spaces	19
	% Trees requests pruned / removed on Council land undertaken within the agreed timeframe	128 pruned 45 removed
	# Landscaping and beautification projects completed to offset private tree removal	0
	# Private trees approved for removal	164
	# Private tree applications for removal rejected	6
Building Control and Compliance	% Development applications determined within 40 days	81.5%
	% Construction Certificates determined within 40 days	38%
	% Complying Development Certificates determined within agreed timeframe	100%
	# Inspections undertaken for compliance of swimming pool fencing	139
	# Fire safety audits completed	14
City Connect Bus	% City Connect bus service running on time	99%
Design and Surveying	% Surveying projects completed within the quoted timeframes	100%
Development Planning	% Development applications determined within 40 days	50%
	% Construction Certificates determined within 40 days	100%
Infrastructure Construction and Maintenance	% Road and Transport Asset maintenance undertaken within service level	90%
	% Stormwater Drainage Asset maintenance undertaken within service level	92%
	% Building and Facility Asset maintenance undertaken within service level	87%
Major Projects	# Request for Tender Contracts awarded	2
	# Request for Quotation Contracts awarded.	17

Services	Indicators	Q2
Strategic Land Use Planning	% Planning Proposals reported to Council within 3 months of lodgement or 6 months of Council initiated proposals	0
	% Emerging Development Control Plan issues reported to Council within 6 months of being identified	100%
	# Zoning Certificates (Section 149 and 149(2)) not issued within 5 working days	1%
	# Heritage programs completed each year	2
Traffic and Transport	# Road safety education programs	0
	# Community engagement provided on traffic improvements	19
	# Public transport advocacy initiatives	0
	# Traffic flow improvements projects delivered	4
	# Integrated traffic signal initiatives on regional and arterial roads	4

THEME 3: ENVIRONMENTAL SUSTAINABILITY





Our local environment and natural resources define our City and contribute to our wellbeing. In turn, our activities impact the quality and viability of many species and limited resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of our built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.











Key Highlights

- Removed over 33 cubic metres of litter and grass cutting through the Main Roads Beautification program.
- Held Spring Clean Drop off event, tree planting day and Moon Festival Sustainability stall where over 2,900 local residents participated.
- Installed “Hey Tosser” Banners at Cabravale Leisure Centre and Water Park as part of the litter education program.
- Completed flood modelling to determine the merits to increase the capacity of the Prairiewood Basin to reduce flood impacts to downstream practices.
- Hosted a total of 17 educational environmental sustainability workshops for 337 participants at the Nalawala Sustainability Hub as well as local childcare centres.
- Installed 10 new solar street bins, six along Smart Street and Neeta City, Fairfield, and four at the Aquatopia Water Park, Prairiewood, with 158 cubic metres of litter collected.
- Strengthened community partnerships with over 1,800 hours of volunteer time contributed to Natural resources activities.
- Collected 2,125 tonnes of material from Council clean-ups.
- Recycled 55 tonnes of tree mulch.
- Generated 130,023kWh of solar power at Council buildings.
- Saved from emission a total of 143 tonnes of CO2 (equivalent) due to electricity consumption at all Council assets.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPESMP1701	Rosford Road Reserve Detention Basin Outlet Remediation Remediate erosion and scour soil that has been impacted at the basin outlet.	Manager Strategic and Catchment Planning	\$ 209,366	! ▲	It is proposed to alter the scope of works for this project. The existing scope will be narrowed to fit into the budget the project will now undertake culvert repair works.
MPFMP1612	Flood Mitigation Fairfield Catchment - A Flood Risk Management Strategy and Plan to identify, assess and recommend measures to reduce flood risk.	Manager Strategic and Catchment Planning	\$ -	✓	The Flood Risk Management Strategy and Plan has been developed for the Fairfield Catchment.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPFMP1801	Central Catchment Floodplain Risk Management Study and Plan - A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. Year 1 of a 4 year program	Manager Strategic and Catchment Planning	\$ 15,000		Council's application to the NSW Government for \$10,000 grant funding was unsuccessful. Therefore it is proposed to postpone the project to the next financial year as Council will reapply for this funding and the 50% matching funding of \$5,000 for this project be returned to General Funds.
MPFMP1805	Parks Catchment Overland Flood Study - A flood study to determine the nature and extent of overland flooding within the catchment. Year 1 of a 4 year program	Manager Strategic and Catchment Planning	\$ 15,000		Council's application to the NSW Government for \$10,000 grant funding was unsuccessful. Therefore it is proposed to postpone the project to the next financial year as Council will reapply for this funding and the 50% matching funding of \$5,000 for this project be returned to General Funds.
MPBWR1805	Regional Illegal Dumping Squad Continue to provide member contribution to the Western Sydney Regional Illegal Dumping Squad Program to better enforce and combat illegal dumping throughout Fairfield City.	Manager Waste Strategy and Sustainability	\$ 65,000		A dedicated Regional Illegal Dumping (RID) Squad member was allocated to Fairfield City. The RID officer is conducting patrol as well as attending illegal dumping incidents in Smithfield, Wetherill Park, Horsley Park, Abbotsbury, Bossley Park, and Cecil Hills. However the contribution required from Council has increased from \$65,000 to \$73,000 therefore it is proposed to increase the budget for this project by \$8,000 from the Better Waste and Recycling Grant Reserve.
IN18173	Street Tree Planting This program will provide new street trees and replacement plantings to maintain the green landscapes of Fairfield City. Location for this year include: Wetherill Park Industrial Area - Victoria Street St Johns Park - Humphries Road Smithfield - Brenan Street Year 1 of a 4 year project	Manager City Assets	\$ 20,000		The street tree planting program has been completed. Over 100 trees have been planted in various locations across the City.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPBWR1603	Better Waste and Recycling - Waste Education Projects. Council will continue to conduct community education workshops such as the Keep NSW Beautiful Education Program, education programs without childcare centres and maintaining Nalawala Sustainability Hub as an education centre.	Manager Waste Strategy and Sustainability	\$ -	✕ \$	This project is a duplicate therefore it is proposed that MPBWR1603 be discontinued and the associated budget of \$34,910 from Grant be reallocated MPBWR1802.
MPBWR1802	Waste Education Program Council will continue to conduct community education workshops such as Keep NSW Beautiful Education Program, education programs within childcare centres and maintaining Nalawala Sustainability Hub as an education centre.	Manager Waste Strategy and Sustainability	\$ 45,000	\$	This project is a duplicate of MPBWR1603 which is proposed to be discontinued and the associated budget of \$34,910 from Grant be reallocated into this project MPBWR1802.
MPSLP1810	Installation of two Gross Pollutant Traps - Hassall St Construction of two Gross Pollutant Traps to minimise rubbish and litter entering the waterways	Manager Strategic and Catchment Planning	\$ 250,000	✕ \$	It is proposed to discontinue this project MPSLP1810 as the cost to construct the Gross Pollutant Traps is relatively high compared with the expected benefit they would provide. Therefore it is proposed to return the funds of \$224,376 back to Section 94.
MPBWR1806	Public Place Bins Upgrade / Renewal Program Council has identified public place bins for upgrade/renewal throughout Fairfield City.	Manager Waste Strategy and Sustainability	\$ 79,200	✓	A total of 10 new solar street bins were installed, with 6 new bins along Smart Street, Fairfield and around Neeta City, and the remaining for 4 bins at the Aquatopia Water Park, Prairiewood. During this quarter a total of 158 m3 of litters was collected from these 10 solar bins.
MPFMP1810	Wetherill Park flood mitigation options - Design Detailed design of flood mitigation works identified as part of the Wetherill Park Catchment Management Plan	Manager Strategic and Catchment Planning	\$ 50,000	!	This project has been delayed as the dam safety aspects of the Emerson Street Detention Basin are to be included in this project. Awaiting advice from the NSW Dams Safety Committee.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPSLP1809	Cabramatta Creek Bank Stabilisation - Construction Construction of bank stabilisation works along Cabramatta creek in the reserve off Liverpool Street Year 2 of a 2 year program	Manager Strategic and Catchment Planning	\$ 700,000	!	This project has been delayed as external stakeholder negotiations and engagement have been unsuccessful. Other options to progress this project will now be explored.
MPBWR1706	Upgrading the Recycling Drop Off Centre Install sheds and covered areas for collection of household problem waste and upgrade the weight bridge at the Sustainable Resource Centre to monitor all green waste coming to the Recycling Drop Off Centre.	Manager Waste Strategy and Sustainability	\$ -	!	This project is delayed due to the complex requirements of the Development Application.
SSWEES06-1a	Natural Resource Management - Develop and implement Creek Care Program - Planting and maintenance of creeks and their surrounds.	Tim Johnson	\$ 7,540	\$	Aquatopia - Bushland Management Plan requires funds allocation for ongoing maintenance of bushland on the site, which is a requirement the Development Application Consent. It was estimated that a budget of \$22,622 is required for these ongoing works over three years. Therefore it is proposed to adjust the budget by \$7,540 from General funds to be included into the Waste Education and Environmental Sustainability service budget for the 2017-2018 Operational Plan.
MPFMP1710	Investigate increasing capacity of Prairiewood Basin - Carry out flood modelling to determine the merits to increase the capacity of the Prairiewood Basin to reduce flood impacts to downstream properties.	Manager Strategic and Catchment Planning	\$ 15,000	✓	Flood modelling studies have been completed to investigate the capacity of the Prairiewood Basin.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Catchment Planning	% Floodplain risk management initiatives completed	↔
	% Monitored waterways with acceptable aesthetic quality	↔
	% Stormwater management initiatives completed	↔
Emergency risk Management	# Emergency events support provided on request	↔
Environmental and Public Health	% Environmental and public health investigations initiated within the agreed timeframe	↑
	% Food premises inspected that met compliance	↑
Street and Public Amenities Cleaning	# Cubic metre collected from litter picking on main streets	↑
	# Km swept by street sweeping trucks	↓
	# Requests for litter removal	↓
Waste Education and Environmental Sustainability	# Community partner strengthened	↑
	% Implementing environmental practices as a result of the education program (annual survey)	-
	# Mobile CCTV monitored hotspots	↑
	# Recycling rate per capita per week (captured annually)	-
	# Rubbish collected from gross pollutant traps and creek cleaning activities	↑
	% Satisfied with environmental and sustainability education programs (annual survey)	-
	# Successful prosecutions on littering and illegal dumping	↑
	# Water consumption per household (captured annually)	-
Waste Management	# Tree mulch recycled	↓
	# Tonnes of material collected from Council clean-ups	↑

Key for trends:

↑ or ↓ is working towards the community's goals

↔ Is no change

↑ or ↓ is working away from the community's goals

2017-2018 Operational Indicators

Services	Indicators	Result
Catchment Planning	# Education programs concerning stormwater quality and floodplain risk	1
	# Flood Studies initiated (or completed)	2
	# Floodplain Risk Management Studies and Plans initiated (or completed)	2
	# Projects implemented as part of Council's stormwater programs	20
Emergency risk Management	# Actions undertaken as part of the Fairfield Local Emergency Management Plan	1
Environmental and Public Health	# Food premises inspected	552
	# Other public health regulated premises/activities inspected	103
	# Environmental audits undertaken at industrial and commercial premises	0
	# Environmental investigations undertaken for pollution matters	82
	# Development applications reviewed regarding environmental impacts	142
Street and Public Amenities Cleaning	# Requests on street and public amenities cleaning	593
	% Requests attended to within agreed timeframe	97%
Waste Education and Environmental Sustainability	# Educational environmental sustainability activities undertaken	17
	# People attending educational activities	337
	# People participating in environmental events	2933
	# KWh (electricity) saved from all Council facilities	130,023
	# CO2 (emissions) saved from all Council Assets	143
	# Gj (water) saved from all Council facilities (captured annually)	-
	# Hours patrolling for illegal dumping incidents	260
	# Reported illegal dumping incidents identified.	863
	# Litter prevention educational programs delivered	1
Waste Management	% Complaints on waste management resolved within Service Level Agreement.	97%

THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres not only provide a range of products and services, they are also important meeting places and often represent the identity of their suburb. The Smithfield- Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- Delivered Illuminate New Year's Eve Event in Abbotsbury attended by 3,800 people. The event included highlights such as a performance by Hi-5, a Magic Show and fireworks display. Attendees enjoyed circus workshops, stockwhip demonstrations and small farm animal petting, and received a free glow novelty.
- Delivered Culinary Carnivale in Fairfield City Centre attended by 10,000 people. The event featured Australian singer, Christine Anu, alongside traditional and contemporary Latin American acts. Attendees had access to 14 specialty food stalls and trucks, two specialty stalls and children's rides.
- Held the Lighting of the Christmas Tree and Carols in Fairfield City Centre attended by 2,500 community members. The event included face painting, petting zoo, Santa handing out lollies and Carols sung by local high school choir.
- Delivered an open community Christmas celebration at Canley Heights Town Square in partnership with the Canley Heights Restaurant Committee and local businesses. Over 400 children and their families attended. The event featured Santa arriving with the Cabramatta Fire Brigade, rock climbing wall, children's amusements rides, refreshments and giveaways.
- Facilitated 45 youth volunteers for activation projects in Bonnyrigg, Cabramatta and Canley Heights.
- Engaged with businesses to provide support at Chamber of Commerce meetings.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN18032	Fairfield City Centre Improvements Improvements to the Crescent/ Court Road streetscape within the Fairfield City Centre. These improvements include key elements such as footpath pavement, street furniture, landscaping, signage, etc	Manager Place Management and Economic Development	\$ 500,000	!	This project has been delayed due to an ongoing private development in the same precinct, which resulted in the footpath works being put on hold.
IN14117 & IN15117	Canley Heights Town Centre Improvements - Stages 4 + 5 Continue the implementation of the Canley Heights Town Centre Improvement Plan with infrastructure (design and works) and agreed programs to deliver the community's vision.	Manager Place Management and Economic Development	\$ 73,195	! \$	The scope of this project has increased to include the installation of conduits behind the kerb and gutter to future town centre improvements such as Wi-Fi. As a result of the scope change it is proposed to increase the budget by \$235,000 from General Funds.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
INSRV1605	Cabramatta Town Centre upgrade Improve the Cabramatta Town Centre to create a more attractive area for local business, residents and visitors including the construction of an automated public toilet (Exeloo).	Manager Place Management and Economic Development	\$ 585,614	!	This project has been delayed due to the implementation of the decorative lights, which were subject to Council approval.
IN17392	Flag Pole with Country Distance Markers Construction of a large flag pole, which also incorporates distance markers of other countries.	Manager Place Management and Economic Development	\$ 95,999	!	This project has been delayed as the location of the flag pole has changed to be the corner of Smithfield Road and Richards Road, Prairiewood. The scope has been modified and a revised concept cost estimate has been prepared.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Place Management and Economic Development	# Advocacy to encourage variety of employment	↑
	# Businesses and employments centres promoted and/or market	↑
	# Partnerships strengthened	↑
	# People participating in affordable educational training and resource support for the workforce	↓
	# Place activations delivered	↑
	Place Score (survey every 2 years)	-
	# Safety audits initiative implemented	↑

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
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2017-2018 Operational Plan Indicators

Services	Indicators	Result
Place Management and Economic Development	# Businesses engaged to provide support	15
	# Business communication initiatives	12
	# Major events delivered	2
	# Community members attending major events	13,800

THEME 5: GOOD GOVERNANCE AND LEADERSHIP

As a democracy, we want our leaders to listen to us, represent our views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and participates in the development of policies and decisions that affect them. Across all sectors of our community we look for a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Finalist for the A R Bluett Memorial Award, presented by Local Government NSW to the most progressive Council in the state.
- Donated a combined total of \$6,000 to ten members of the community through the following Council funds: the Mayoral Scholarship Fund, Mayoral Community Benefit Fund, Language and Cultural Awareness Fund, Mayoral Donations Fund and Councillors Community Fund.
- Hosted four work experience students at the Fairfield Council administration building.
- Provided a submission to the Office of Local Government for the Model Code of Conduct and associated Procedures.
- Reached 10,428 social media followers across 3 platforms: 6,802 Facebook, 3,106 Twitter and 520 Instagram this quarter.
- Replaced the Customer Service Call Centre Management software and improvement to the faxing system to reduce the number of fax machines and phone lines used by Council.
- Diverted 211,400 tonnes of construction material from landfill at the Sustainable Resource Centre which saved 4,228 tonnes of Greenhouse CO2.

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
IN16337	Sustainable Resource Centre Expansion – Stage 2 Seek development approval to expand the boundary to the east to accommodate stockpiled material and increase capacity.	Manager Waste and Cleansing Operations	\$ -	!	This project is delayed due additional information required as part of the development application.
MPFR1701	Replace Councils light vehicles Replacement of 50 light vehicles which have reached the policy's requirement of 75,000 kilometres or 3 years of operation with a cost recovery of at least \$670,000 per annum.	Manager Finance	\$1,240,200	\$	A budget adjustment is proposed for this project due to a review undertaken into plant and vehicle replacement across Council to better align budgets with the replacement needs. Therefore it is proposed to reduce the budget by a total of \$1,078,835 from General Fund and be reallocated in to MPPERS1801 (\$257,000), MPPER1701 (\$17,951), MPPER1702 (\$42,500) and MPPER1801 (\$760,934).

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPPERS1801	Sustainable Resource Centre Plant Replacement The equipment being replaced is to be used in the recycling of concrete and road materials to sell and use in construction activities. The Equipment being replaced is expected to have proceeds of approximately \$85,000 when sold and this offsets the cost of the new equipment.	Manager Finance	\$ 395,000	\$	It is proposed to increase this budget by \$257,000 (General Funds) with funds transferred from MPFR1701.
MPPER1701	Construction and Maintenance Plant and Equipment Replacement of plant and equipment ensures that they are effective, efficient and safe.	Manager Finance	\$ 389,387	\$	It is proposed to increase this budget by \$17,951 (General Funds) with funds transferred from MPFR1701.
MPPER1702	Sustainable Resource Centre Plant Replacement The equipment being replaced is to be used in the recycling of concrete and road materials to sell and use in construction activities. The equipment to be purchased includes a water cart and water tank equipment.	Manager Sustainable	\$ 350,000	\$	It is proposed to increase this budget by \$42,500 (General Funds) with funds transferred from MPFR1701.
MPPER1801	Construction and Maintenance Plant and Equipment Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment being replaced is for the construction of roads, maintenance of parks and open space and trade equipment to maintain buildings.	Manager Finance	\$ 400,000	\$	A budget adjustment is proposed for this project due to a review undertaken into plant and vehicle replacement across Council to better align budgets with replacement needs. Therefore it is proposed to increase the budget by a total of \$1,093,934 from General Fund, which has been reallocated from MPFR1801 (\$213,000), MPPERW1801(\$120,000) and MPFR1701 (\$760,934). There is no overall budget impact due to this adjustment.
MPFR1801	Replace Councils Light Vehicles Replacement of 50 light vehicles which have reached the policy's requirement of 75,000 kilometres or 3 years of operation.	Manager Finance	\$ 1,700,000	\$	It is proposed to reduce the budget by \$213,000 from General Fund and reallocate into MPPER1801.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

No.	Name	Responsible Officer	17/18 Budget	Status	Comments
MPPERW1801	Waste Service Plant Replacement The equipment being replaced includes garbage and recycling trucks used to collect community waste. The other equipment been replaced will be used in the town centre, street sweeping and building cleaning services	Manager Finance	\$ 830,000	\$	It is proposed to reduce the budget by \$120,000 from General Fund and reallocate into MPPERW1801.
MPICP1803	Major Systems Upgrades Upgrade of major systems to improve process efficiencies and the delivery of services to the community.	Chief Information Officer	\$ -	!	Authority system upgrade has experienced a delay due to user testing identifying unforeseen issues.
IN16046	Upgrade Council's Electronic Communications Systems - Stage 3 This system will centralise the management of Council's information and communication systems. This phase of the project will include the second stage replacement of the Customer Service Call Centre Management software and enhancement to the faxing system currently in place. This will reduce the number of fax machines and phone lines currently used by Council. Year 3 of a 4 year program	Chief Information Officer	\$ 8,863	✓	The Customer Service Call Centre management system has been replaced and is now in operation.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	□	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Communications and Marketing	# Community engagement promotions	↑
	% Community feels Council communicates well with residents (annual survey)	↔
	# Information items translated into community languages	↑
	% Of media releases which result in positive news stories	↑
Corporate Planning and Improvements	# External stakeholders engaged about the community's priorities	↓
	\$ Indirect and direct saving from corporate improvement program reviews	-
	# Plans and reports developed for the community	↑
	% Services utilising quality management system at level 3 or above	↑
Customer Service Administration Building	% Customers satisfied with service received at front counter and Call Centre	↓
Enterprise Risk Management	% Enterprise risk actions implemented within the agreed timeframe	↑
	# Public liability claims settled	↑
Financial Sustainability	% Long Term Financial Plan indicators are on target	↑
	\$ Real operating expenditure per capita	↓
	# Ranking of rates charges compared to other Council's	↓
	% The amount of cost shifting by other levels of government to the Council as a percentage of total revenue (before capital contribution)	↔
Governance	# Code of Conduct breaches	↔
	% Codes, plans and policies that affect the community have been placed on public exhibition prior to adoption	↔
	# Documents impacting the community translated into other languages	↓
	# Public forum questions presented at Council meetings and responded to by Council	↓
Human Resources	% Staff assessed as capable and above in the annual performance review	↑
	# Work experience opportunities provided to the community at Council	↑
	% Workforce Management Plan's actions completed on time	↑
Information and Communication Technology	# CCTV Requests received from NSW Police	↓
	% Service levels met for Helpdesk /Desktop support and core application availability	↔
Internal Audit	% Completed audits as determined by the Audit and Risk Committee	↑
Procurement	% Purchasing and tendering compliance with policy and legislative requirements	↑
Property Development Fund	% Property Development projects meeting agreed milestones	↑
Records and Information Management	% Electronic Document and Records Management System requests for support completed within 5 working days	↓
	% Of requests for information (Government Information Public Access Act) processed within the specified timeframe for both informal and formal applications	↓
	% New property records created and addresses issued within 15 days	↑
Sustainable Resource Centre	# Tonnes internal and external materials diverted from landfill	↓
	# Tonnes internal and external materials distributed	↑

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
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2017-2018 Operational Plan Indicators

Services	Indicators	Result
Communications and Marketing	# New citizenship recipients	25
	# Publications produced	15
	% Graphic design and printing jobs completed on time	97%
	# Total social media followers	10,428
	# Website page views	152,972
Corporate Planning and Improvements	# Flyers/Summary Plans and Reports developed	1
	# Continuous Improvement Reviews undertaken	4
	# Internal reviews of quality management system undertaken.	5
	# Documents managed under the quality management system.	2464
	# Internal stakeholders engaged.	5
Customer Service Administration Building	# Call abandonment rate	2,576
	# Customer Service Centre enquiries managed at the first point of contact	29,180
Enterprise Risk Management	# Public liability claims mad.	60
	# Enterprise risk actions implemented	6
Financial Sustainability	# Average employee leave entitlements per capita	Reduced
	# Breaches on the overdraft limits.	0
	% Variance to budgeted Investment earning rate.	0.55%
	Achieving unqualified external audit opinion.	Complete
	% Rates not collected on time.	4.21%
	% Rates notices issued electronically.	2.21%
Governance	% Governance projects completed within time.	90%
	# Governance policies reviewed annually.	1
	# Statutory reports developed and submitted	1
	# Training sessions on Code of Conduct delivered to Council Officials	4
Human Resources	% WHS compliance audits completed.	100%
	% Continuous WHS Improvement Inspections completed.	100%
	% Satisfaction rating with service delivery of training courses (Target 85%).	89%
	% Lost Time Injury Frequency rate.	3.40%
	% Employee duration rate.	4.0%
Information and Communication Technology	# Requests for CCTV advice for internal and external stakeholders.	70
	# CCTV inspection carried out.	1
	# CCTV monitored hotspots	0
	# Hours the Infrastructure and core systems are not available during business hours	3
	# Issues requested through helpdesk.	1,421
	# Technology solutions implemented.	3

Services	Indicators	Result
Internal Audit	% Audit recommendations implemented within agreed timeframes.	87.5%
Procurement	% Tender process completed and entered to contract within 12 weeks.	100%
	\$ Saved in fleet management.	0
Property Development Fund	% Property Development projects including contracts completed with less than 10% cost variation.	100%
Records and Information Management	# New property records created and addresses issued.	62
	# Informal information (GIPA) requests received.	235
	# Formal information (GIPA) request received	6
	% Documents processed within 3 days.	90%
	# Electronic Document and Records Management System training sessions.	3
	# Electronic Document and Records Management System requests for support.	1,581
Sustainable Resource Centre	# Tonnes CO2 emission saved.	4,228.25

4. QUARTERLY BUDGET REVIEW STATEMENT - QUARTER ENDING DECEMBER 2017

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ending 31 December 2017. It includes:

1. Statement by the Responsible Accounting Officer on Council's Financial Position
2. Income and Expenditure Budget Review
3. Capital Budget Review
4. Cash and Investment Budget Review
5. Second Quarter 2017/18 Budget Review
6. Key Performance Indicators Budget Review
7. Contracts and Other Expenses Budget Review

1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected year end result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 December 2017 indicates that Council's projected financial position as at this date, is satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure."

Signed:

date: 15 February, 2018

Lachlan Gunn
Chief Financial Officer
Responsible Accounting Officer

2. Income and Expenditure Budget Review

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2017/18 financial year.

Operating Result

Council's operating result before capital items as at quarter ending 31 December, 2017 is a surplus of \$6.552m compared to budget deficit of \$0.888m.

FAIRFIELD CITY COUNCIL	Favourable Variance			
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%			
6 month period ended - 31 December 2017	Unfavourable variance greater than 10%			
	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	YTD VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	39,056	38,873	183	0.5
Domestic Waste	14,707	14,573	133	0.9
Drainage Stormwater Levy	762	762	0	0.0
User Fees and Charges	10,296	8,824	1,472	16.7
Interest & Investment Income	1,775	1,271	503	39.6
Other Revenue	11,869	9,006	2,863	31.8
Grant & Contribution Operations	7,790	7,603	187	2.5
Grant & Contribution Capital	4,584	5,718	(1,134)	-19.8
Total Income from continuing operations	90,838	86,631	4,207	4.9
Expenses from Continuing operations				
Employee Costs	38,650	37,050	(1,600)	-4.3
Materials & Contracts	10,438	13,685	3,247	23.7
Debt Servicing Costs	11	10	(1)	-9.9
Depreciation, Amor & Impairment	15,939	15,332	(607)	-4.0
Other Expenses	14,664	15,723	1,060	6.7
Total Expenses from continuing operations	79,702	81,801	2,099	2.6
Operating Surplus/(Deficit) from continuing operations	11,136	4,830	6,307	
Net Operating Surplus/(Deficit) before capital grants and contributions	6,552	(888)	7,441	

(More detailed commentary is explained below).

Income from Continuing Operations

The total income for the three months to December 2017 is \$90.838m compared to the budget of \$86.631m. The major variances are as follows:

User Fees and Charges

Actual	Budget	Variance
\$10.296m	\$8.824m	\$1.472m

The Major favourable variances are:

- \$0.122m - Trade Waste External
- a) Regulatory & Statutory Fees
 - \$0.024m – S149 Certificate Fees
 - \$0.069m – Other Application Fees
 - \$0.046m – Development Application Fees
 - \$0.073m – Miscellaneous Permits
- b) Showground
 - \$0.066m – Market Site Rental
 - \$0.113m – Stallholders Income
- c) Entry Fees
 - \$0.221m – General Admission
- d) Leisure Centres
 - \$0.076m – Membership Fees
- e) Sundry Income
 - \$0.410m – equity in CivicRisk West (to be reversed to Balance Sheet)
 - \$0.070m Street Lighting
 - \$0.030m – Property Admin
 - \$0.116m FairStart Additional Needs Consultancy
 - \$0.026m Showground Maintenance
 - \$0.015m City Connect Bus

Interest & Investment Income

	Actual	Budget	Variance
Interest income	\$1.775m	\$1.271m	\$0.503m

Interest income earned during the first half of the financial year is based on the average portfolio balance exceeding budget by almost \$38.0m and returning a better than budgeted return (2.59% vs. 2.32% budget)

This month, Council's portfolio returned 2.32% vs. the bank bill benchmark of 1.70%. and has accrued \$279,262 interest.

Other Revenue

Actual	Budget	Variance
\$11.869m	\$9.006m	\$2.863m

Major favourable variances include:

- \$1.486m – Rental Income Property (Hall/Room Hire, Investment Properties, Leased properties, Plant and Equipment, Buses & Telco's)
- \$0.375m – Car Park Operations (\$0.255m directly attributable to Cabramatta)
- \$1.056m – Insurance Claims

These are offset by unfavourable variance in Fine Income of:

- \$0.058m – (Pollution, Parking & Other fines)
- \$0.275m – Recycling Income

Grant & Contribution – Operation

Actual	Budget	Variance
\$7.790m	\$7.603m	\$0.187m

The budget for receiving grants and contributions (Operations and Capital) is prepared based on the pattern of actual payments received in previous years. However, receipts do not always follow the same patterns, and as such Council may experience timing differences between the budget and actual receipt of grants and contributions.

In the last month of the 2016/17 financial year, the Federal Government prepaid 54% of the 2017/18 Financial Assistance Grant (FAG) and was booked as income at that time. The budget for 2017/18 therefore has been adjusted downward to take this into consideration. The balance of the FAG (\$3.379m General and \$0.833m Roads) will be booked to the current financial year in even monthly increments of \$0.351m.

Major favourable year to date variance is:

- \$0.341m Library Grants
- \$0.144m Child Care
- \$0.058m RTA Contribution
- \$0.056m Community Care Grant

This is offset by unfavourable timing variances including:

- \$0.368m Other Operating Grants
- \$0.048m Pensioner rebates

Grant & Contribution – Capital

Actual	Budget	Variance
\$4.584m	\$5.718m	(\$1.134m)

As noted above, the budgeted pattern of receipting grants and contributions may not always reflect what actually happens, and timing differences will occur as a result.

The major favourable year-to-date variance is:

- \$0.945m – S94 Capital Contributions

This is offset by Grants expected but not yet received by close of the December 2017 financial accounting period, including:

- \$1.137m - Roads & Bridges
- \$0.945m – Other capital grants

Expenses from Continuing Operations

The total expenditure for the three months to December 2017 is \$79.701m compared to the budget of \$81.801m. The major variances are as follows:

Employee Costs

Actual	Budget	Variance
\$38.650m	\$37.050m	(\$1.600m)

The unfavourable variance for the period can be primarily attributed to lower than expected capitalisation of labour cost pertaining to projects - by \$1.603m. Generally, this is a timing difference and expected to be made up in the 2nd half of the financial year.

The following Employee Costs table indicates variances by major expense types:

EMPLOYEE COST	2017/2018		
	YTD Actual	YTD Budget	YTD Fav/(Unfav) Variance
	\$000's		
Full Salaries & Wages Budget allocated		32,188	
Additional Budget Savings		(1,299)	
Salaries & Wages (Net of savings)	30,883	30,889	6
Overtime	1,246	1,178	(68)
Superannuation	3,315	3,312	(3)
Workers Compensation	806	395	(411)
Temporary Contract Labour	1,990	1,630	(360)
Other	234	(525)	(759)
Training Cost	176	171	(5)
Total Employee Cost	38,650	37,050	(1,600)

Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks) and Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award 2014) remains a priority. The December 2017 quarter 2 partially includes the effect of the compulsory Christmas 2017/New Year 2018 close down (total of 7 working days).

The Sick Leave value continues to decrease as a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOSL). This outstanding balance continues to be paid out as per options stipulated in the PPOSL 2013, and is now at less than ¼ of \$1m.

To maintain the liability at a manageable level, the outstanding Annual and Long Service Leave hours need to be reduced by more than the increase in the salary and wage rates year on year. The YTD December dollar figures below reflect the new award rate increase of 2.5% and performance reviews adjustments for all staff.

The outstanding annual leave hours recorded in the 2nd quarter plus the anticipated 3rd quarter leave uptake (when traditionally the majority of leave is taken) is expected to result in a further reduction of outstanding leave. In the meantime, Long Service Leave has been reduced due to staff availing themselves of leave plus some long serving employees leaving Council during the first half of the financial year.

Annual Leave	Hours	Cost \$
Jun - 09	169,461	5,267,108
Jun - 10	162,988	5,281,258
Jun - 11	151,854	5,119,334
Jun - 12	147,294	5,096,636
Jun - 13	148,877	5,345,720
Jun - 14	147,915	5,517,463
Jun - 15	143,719	5,522,260
Jun - 16	130,024	5,149,551
Jun - 17	128,856	5,197,110
Sep - 17	136,066	5,581,749
Dec - 17	137,955	5,685,858

Long Service Leave	Hours	Cost \$
Jun - 09	297,198	9,490,863
Jun - 10	306,367	10,157,728
Jun - 11	303,144	10,530,221
Jun - 12	298,519	10,712,869
Jun - 13	298,109	11,174,998
Jun - 14	298,726	11,549,259
Jun - 15	288,598	11,460,500
Jun - 16	286,512	11,875,735
Jun - 17	256,159	11,023,398
Sep - 17	246,378	10,825,244
Dec - 17	238,301	10,534,726

Sick Leave	Hours	Cost \$
Jun - 09	246,676	8,097,203
Jun - 10	237,079	8,064,615
Jun - 11	221,960	7,951,024
Jun - 12	200,469	7,323,341
Jun - 13	-	3,046,800
Jun - 14	-	2,002,497
Jun - 15	-	1,185,461
Jun - 16	-	1,070,136
Jun - 17	-	966,581
Sep - 17	-	735,853
Dec - 17	-	*726,892

Note: Values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$10.438m	\$13.685m	\$3.247m

Due to seasonalisation and timing differences to the end of this quarter, variances in this expense line have occurred. However, it is expected that over the course of the financial year, expenditure will closely align to the budget.

Major favourable variances to date include:

- \$1.468m – Consultancies
- \$0.712m – Contract Work External
- \$0.099m – Legal Expenses
- \$0.515m – Buildings M&R
- \$0.241m – Cleaning Material
- \$0.041m – Bush Creek Regeneration
- \$0.083m – Tree Pruning M&R
- \$0.107m – Operating Leases
- \$0.093m – Printing External
- \$0.608m – Plant Hire Charges
- \$0.144m – Software purchases, Licences
- \$0.044m – Pool Chemicals

These are offset by unfavourable variances in:

- \$0.219m – Capitalised Costs
- \$0.043m – Library end Processing
- \$0.120m – Sundry Materials
- \$0.251m – External Contract Cleaning
- \$0.053m – Drainage M&R
- \$0.100m – Storm Water M&R
- \$0.073m – Footpaths and Cycleways M&R
- \$0.322m – General M&R

Depreciation

Actual	Budget	Variance
\$15.939m	\$15.332m	(\$0.607m)

Depreciation is currently \$0.607m over budget. The depreciation work undertaken in the previous financial year is being further developed and built upon throughout 2017/18.

Other Expenses

Actual	Budget	Variance
\$14.664m	\$15.723m	\$1.059m

As noted above in Materials and Contracts, seasonalisation and timing differences to the end of this quarter, have caused variances in this expense line. It is expected that over the course of the financial year, expenditure will more closely align to the budget.

Major favourable variances include:

- \$0.327m – Electricity Charges Street Lighting
- \$0.302m – Publicity & Promotion
- \$0.593m – Waste & Recycling Services
- \$0.111m – Commission Rebates

The above have been offset by an unfavourable variance in:

- \$0.146m – Public Liability/Professional Indemnity
- \$0.153m – Donations & Contributions
- \$0.094m – Other Sundry Expenses

FAIRFIELD CITY COUNCIL

Budget review for the Quarter ended - 31 December 2017

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2017-20178								6 month period ended - 31 December 2017			
	Original Budget 2017/2018 \$000's	Approved Changes				2017/2018 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2017/2018 \$000's	Ytd Actual \$000's	Ytd Budget \$000's	Ytd Variance \$000's	Ytd Variance (%)
		Carry Forwards \$000's	Sep-2017 Review \$000's	Dec-2017 Review \$000's	Mar-2018 Review \$000's							
Income from Continuing Operations												
Ordinary Rates	77,822					77,822		77,822	39,056	38,873	183	0.5
Domestic Waste	29,074					29,074		29,074	14,707	14,573	133	0.9
Drainage Stormwater Levy	1,531					1,531		1,531	762	762	0	0.0
User Charges and Fees	17,626					17,626		17,626	10,296	8,824	1,472	16.7
Interest & Investment Income	2,569					2,569		2,569	1,775	1,271	503	39.6
Other Revenue	19,851					19,851		19,851	11,869	9,006	2,863	31.8
Grant & Contribution - Operations	20,187	282	(5,173)			15,296	(32)	15,264	7,790	7,603	187	2.5
Grant & Contribution - Capital	18,776	312	(4,033)			15,055		15,055	4,584	5,718	(1,134)	-19.8
Total Income from continuing operations	187,435	594	(9,206)	0	0	178,823	(32)	178,791	90,838	86,631	4,207	4.9
Expenses from Continuing Operations												
Employee Costs	74,141	92	20			74,254	8	74,262	38,650	37,050	(1,600)	-4.3
Debt Servicing Costs	20					20		20	11	10	(1)	-9.9
Materials & Contracts	29,075	692	135			29,901	(7)	29,894	10,438	13,685	3,247	23.7
Depreciation, Amortisation & Impairment	30,676					30,676		30,676	15,939	15,332	(607)	-4.0
Other Expenses	32,807	91				32,898	(35)	32,863	14,664	15,723	1,060	6.7
Total Expenses from continuing operations	166,720	875	155	0	0	167,750	(34)	167,715	79,702	81,801	2,099	2.6
Operating Surplus/(Deficit)	20,715	(281)	(9,361)	0	0	11,073	2	11,076	11,136	4,830	6,307	
Less: Grant & Contribution - Capital	18,776	312	(4,033)	0	0	15,055	0	15,055	4,584	5,718	(1,134)	
Net Operating Surplus/(Deficit) before capital income	1,939	(593)	(5,328)	0	0	(3,982)	2	(3,979)	6,552	(888)	7,441	

3. Capital Budget Review

The following Capital Budget Review Statement shows

- I. Actual capital expenditure as at end of December 2017 of \$16.44m
- II. Revised budget of \$68.391m is inclusive of 2016/17 carry overs into the current financial year

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 6 month period ended 31 December, 2017

	Full Financial Year 2017-2018								6 month period ended - 31 December 2017		
	Original Budget Year 2017/2018 \$000's	Approved Changes				2017/2018 Revised Budget \$000's	Proposed Changes \$000's	2017/2018 Forecast \$000's	Ytd Actual 2017/2018 \$000's	Ytd Budget 2017/2018 \$000's	Variance 2017/2018 \$000's
		Carry Forwards \$000's	Sep-2017 Review \$000's	Dec-2017 Review \$000's	Mar-2018 Review \$000's						
Capital Funding											
Rates and other untied funding	30,518	6,533	599	0	0	37,651	438	38,089	16,211	7,318	(8,893)
Capital Grants	14,693	312	(4,033)			10,972		10,972	1,408	10,972	9,564
Capital Contributions - Other	4,083	0				4,083		4,083	3,176	4,083	907
Sale Proceeds	685	0				685		685	0	685	685
Funded by borrowing						0		0	0	0	0
Transfers to/from Grants	542	783	669			1,994		1,994	0	1,994	1,994
Transfers to/from S94 & S94A	4,363	409				4,772	(224)	4,548	166	4,772	4,606
Transfers - Town Centres	1,010	505				1,515		1,515	11	1,515	1,504
Transfers - Other Reserves	3,145	4,428	(853)			6,719	6,520	13,239	621	6,719	6,098
Total Capital Funding	59,039	12,970	(3,618)	0	0	68,391	6,734	75,124	21,593	38,058	16,465
Capital Expenditure											
Asset Purchases	7,680	1,590				9,270		9,270	2,026	5,430	3,404
WIP - Infrastructure Assets	45,032	11,380	(3,618)			52,794	6,734	59,528	18,770	30,244	11,473
Capitalised Employee Costs	5,192					5,192		5,192	449	2,052	1,603
Capitalised Material Costs	803					803		803	183	0	(183)
Loans Principal Repayments	332					332		332	165	332	167
Total Capital Expenditure	59,039	12,970	(3,618)	0	0	68,391	6,734	75,124	21,593	38,058	16,465

Note: The actual reflects the current position (as per supplier invoices received and processed) whilst the budget reflects what was expected as the full year result.

4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position and the actual position as at end of this quarter and year end. It also shows the actual year end available cash position. The table below reflects that Council continues a healthy cash position as at end of the second quarter of the 2017-18 financial year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 31 December, 2017

	Projected Balances as at 31 December, 2017								Actual 31 December 2017 \$000's
	Original Forecast To Jun 2018 \$000's	Approved Changes				2017/2018 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2017/2018 \$000's	
		Carry Forwards \$000's	Sep-2017 Review \$000's	Dec-2017 Review \$000's	Mar-2018 Review \$000's				
Unrestricted									
Unrestricted Cash and Investments	30,356		-5,929			24,427	-435	23,992	33,351
Total Unrestricted	30,356	-	(5,929)	-	-	24,427	-435	23,992	33,351
Externally Restricted									
Grants	7,581	(910)	-669			6,003		6,003	8,423
Domestic Waste	31,328	(105)				31,222	120	31,342	26,883
Section 94	33,316	(409)				32,907	224	33,131	41,079
Stormwater Levy	2,412	(117)	32			2,327		2,327	2,907
Other Contributions	708	(101)				607	23	630	723
Total Externally Restricted	75,345	(1,642)	(636)	-	-	73,066	367	73,433	80,014
Internally Restricted									
Internally Restricted	20,895	(3,218)	721			18,398	-6,663	11,735	23,073
Total Internally Restricted	20,895	(3,218)	721	-	-	18,398	-6,663	11,735	23,073
Total Restricted	96,240	(4,860)	84	-	-	91,464	-6,296	85,168	103,087
Total Cash & Investments	126,597	(4,860)	(5,845)	-	-	115,892	-6,731	109,161	136,438
Available Cash & Investments	51,252	(3,218)	(5,208)	-	-	42,825	-7,098	35,727	56,424

Note: The actual 31 December 2017 figures reflect the cash position at that date. The projected year end result includes, amongst other things, projects that were expected to be completed at year end. Circumstances (as outlined in the various Themes within the body of this Quarterly Report) elucidate reasons for projects being incomplete as at end December 2017.

5. Second Quarter 2017 – 18 Budget Review Adjustments

Quarter 2 Adjustments:

To be adopted by Council

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPCI1805	Community and Infrastructure Priorities - Top Up and Matching Funding program Top Up for specific projects or matching funds for State/Federal grants or to fast track projects such as lifts at rail stations, will be reviewed during the year.	(\$ 300,000)	Infrastructure and Car Parks Reserve	Changed	As per the Outcomes Committee Report in October 2017 Item 140 - The \$300,000 (Infrastructure Car Parks Reserve) funding for this project be utilised as top up funding for IN18558.
MPOSAR1809	Open Space Asset Renewal - Chipping Norton Lake Bradbury wharf - reconstruction	\$ 200,000	General	Changed	It is proposed to increase this budget by \$200,000 (General Funds) with funds transferred from MPBRP1801.
MPSLP1810	Installation of two Gross Pollutant Traps - Hassall St Construction of two Gross Pollutant Traps to minimise rubbish and litter entering the waterways	(\$ 224,376)	Section 94	Discontinued	It is proposed to discontinue this project MPSLP1810 as the cost to construct the Gross Pollutant Traps is relatively high compared with the expected benefit they would provide. Therefore it is proposed to return the funds of \$224,376 back to Section 94.
MPBRP1801	Roads and Transport Program (Renewal/Upgrade) - Silverwater Crescent Silverwater Crescent (Georges River) Jetty For investigation, design and reconstruction of jetty.	(\$ 200,000)	General	Discontinued	This project is a duplicate therefore it is proposed that MPBRP1801 be discontinued and the associated budget of \$200,000 from General be reallocated MPOSAR1809.
IN14117 & IN15117	Canley Heights Town Centre Improvements - Stages 4 and 5 Continue the implementation of the Canley Heights Town Centre Improvement Plan with infrastructure (design and works) and agreed programs to deliver the community's vision.	\$ 235,000	General	Changed	The scope of this project has increased to include the installation of conduits behind the kerb and gutter to future town centre improvements such as Wi-Fi. As a result of the scope change it is proposed to increase the budget by \$235,000 from General Funds.
MPNFC1807	New Footpath Construction - Stafford Street Right Side From Links Ave To Panorama A (76m)	(\$ 11,400)	General	Postponed	It is proposed to postpone this project to better link with other footpath works scheduled in that location during the t2020-2021 financial year. The funds of \$11,400 will be considered as part of the 2020-2021 Operational Plan.

CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN16330	Western Sydney Infrastructure Plan - Local Roads - Cumberland Highway Upgrade	\$ 40,000	General	Changed	This project was previously reported as completed however due to a payment dispute, it is proposed to increase the budget by \$40,000 from General funds to finalise the outstanding invoices.
IN16331	Western Sydney Infrastructure Plan - Local Roads - Wetherill Street Upgrade	\$ 40,000	General	Changed	This project has been completed however late payment claims have been received that were in dispute. As a result a budget adjustment is required for the amount of \$40,000 from General Funds to finalise the outstanding invoices.
OPERATIONAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP1801	Central Catchment Floodplain Risk Management Study and Plan - A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. Year 1 of a 4 year program	(\$ 10,000) – grant (\$ 5,000) General	General and Grant	Postponed	Council's application to the NSW Government for grant funding was unsuccessful. Therefore it is proposed to postpone the project to the next financial year as Council will reapply for grant funding and a budget adjustment to return \$5,000 back to General Funds.
MPFMP1805	Parks Catchment Overland Flood Study - A flood study to determine the nature and extent of overland flooding within the catchment. Year 1 of a 4 year program	(\$ 10,000) – grant (\$ 5,000) General	General and Grant	Postponed	Council's application to the NSW Government for grant funding was unsuccessful. Therefore it is proposed to postpone the project to the next financial year as Council will reapply for grant funding and a budget adjustment to return \$5,000 back to General Funds.
MPBWR1805	Regional Illegal Dumping Squad Continue to provide member contribution to the Western Sydney Regional Illegal Dumping Squad Program to better enforce and combat illegal dumping throughout Fairfield City.	\$ 8,000	Grant	Changed	A dedicated Regional Illegal Dumping (RID) Squad member was allocated to Fairfield City. The RID officer is conducting patrol as well as attending illegal dumping incidents in Smithfield, Wetherill Park, Horsley Park, Abbotsbury, Bossley Park, and Cecil Hills. However the contribution required from Council has increased from \$65,000 to \$73,000 therefore it is proposed to increase the budget for this project by \$8,000 from the Better Waste and Recycling Grant Reserve.
SSWEES06-1a	Natural Resource Management - Develop and implement Creek Care Program - Planting and maintenance of creeks and their surrounds.	\$ 7,540	General	Changed	Aquatopia - Bushland Management Plan requires funds allocation for ongoing maintenance of bushland on the site, which is a requirement of the Development Application Consent. It was estimated that a budget of \$22,622 is required for these ongoing works over three years. Therefore it is proposed to adjust the budget by \$7,540 from General funds to be included into the Waste Education and Environmental Sustainability service budget for the 2017-2018 Operational Plan.

NO MONETARY BUDGET IMPACT					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPBWR1603	Better Waste and Recycling - Waste Education Projects. Council will continue to conduct community education workshops such as the Keep NSW Beautiful Education Program, education programs without childcare centres and maintaining Nalawala Sustainability Hub as an education centre.	(\$ 34,910)	Grant	Discontinued	This project is a duplicate therefore it is proposed that MPBWR1603 be discontinued and the associated budget of \$34,910 from Grant be reallocated into MPBWR1802.
MPBWR1802	Waste Education Program	\$ 34,910	Grant	Changed	The funds for this project come from MPBWR1603 which was discontinued (see above).
MPPER1801	Construction and Maintenance Plant and Equipment Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment being replaced is for the construction of roads, maintenance of parks and open space and trade equipment to maintain buildings.	\$ 1,093,934	General	Changed	A budget adjustment is proposed for this project due to a review undertaken into plant and vehicle replacements across Council to better align budget with the replacement needs. Therefore it is proposed to increase the budget by a total of \$1,093,934 from General Fund, which has been reallocated from MPFR1801 (\$213,000), MPPERW1801 (\$120,000) and MPFR1701 (\$760,934). Overall there is no budget impact due to this adjustment.
MPFR1701	Replace Councils light vehicles Replacement of 50 light vehicles which have reached the policy's requirement of 75,000 kilometres or 3 years of operation with a cost recovery of at least \$670,000 per annum.	(\$ 1,078,835)	General	Changed	A budget adjustment is proposed for this project due to a review undertaken into plant and vehicle replacements across Council to better align budget with the replacement needs. Therefore it is proposed to reduce the budget by a total of \$1,078,835 from General Fund and be reallocated in to MPPERS1801 (\$257,000), MPPER1701 (\$17,951), MPPER1702 (\$42,500) and MPPER1801 (\$760,934).
MPFR1801	Replace Councils Light Vehicles Replacement of 50 light vehicles which have reached the policy's requirement of 75,000 kilometres or 3 years of operation.	(\$ 213,000)	General	Changed	It is proposed to reduce the budget by \$213,000 from General Fund and reallocate into MPPER1801.

NO MONETARY BUDGET IMPACT					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPPERW1801	Waste Service Plant Replacement The equipment being replaced includes garbage and recycling trucks used to collect community waste. The other equipment been replaced will be used in the town centre, street sweeping and building cleaning services	(\$ 120,000)	General	Changed	It is proposed to reduce the budget by \$120,000 from General Fund and reallocate into MPPER1801.
MPPERS1801	Sustainable Resource Centre Plant Replacement The equipment being replaced is to be used in the recycling of concrete and road materials to sell and use in construction activities. The Equipment being replaced is expected to have proceeds of approximately \$85,000 when sold and this offsets the cost of the new equipment.	\$ 257,000	General	Changed	It is proposed to increase this budget by \$257,000 (General Funds) with funds transferred from MPFR1701.
MPPER1701	Construction and Maintenance Plant and Equipment Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment to be purchased includes: a table top truck, chain saws, out front mowers, hedge trimmers and blowers, whipper snippers, pruners, push mowers, a new ute, hoist jacks, break tester, trade vans, elevated work platform and a small site generator. Proceeds from the sale of old equipment is expected to be \$100,000.	\$ 17,951	General	Changed	It is proposed to increase this budget by \$17,951 (General Funds) with funds transferred from MPFR1701.
MPPER1702	Sustainable Resource Centre Plant Replacement The equipment being replaced is to be used in the recycling of concrete and road materials to sell and use in construction activities. The equipment to be purchased includes a water cart and water tank equipment.	\$ 42,500	General	Changed	It is proposed to increase this budget by \$42,500 (General Funds) with funds transferred from MPFR1701.
MPNFC1832	New Footpath Connection Near Town Centres Program - Pedestrian footpath program around town centres with 850m of footpath links implemented each year.	\$ 100,000	General	New Project	Due to a review conducted to improve transparency, visibility and accountability, it was proposed to itemise these works as part of the New Footpath Construction Program, which was in Asset Management - Civil and Built Service Budget. Overall this adjustment has no budget impact to the 2017-2018 Operational Plan.

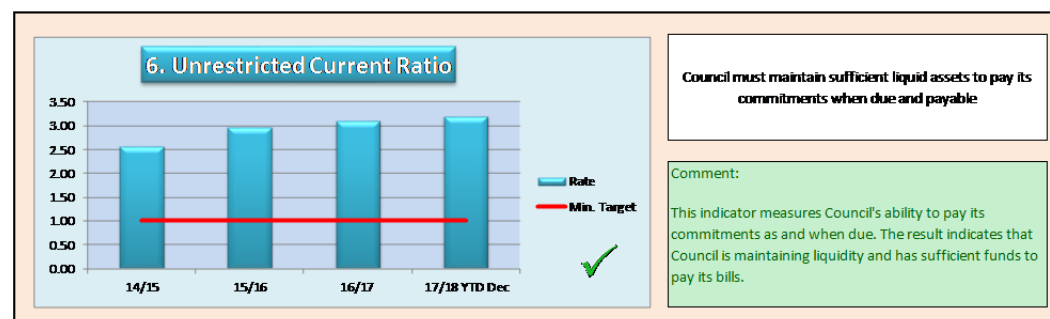
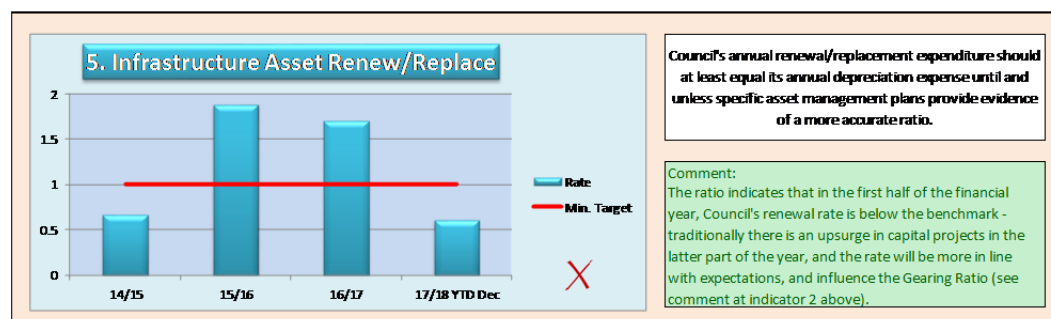
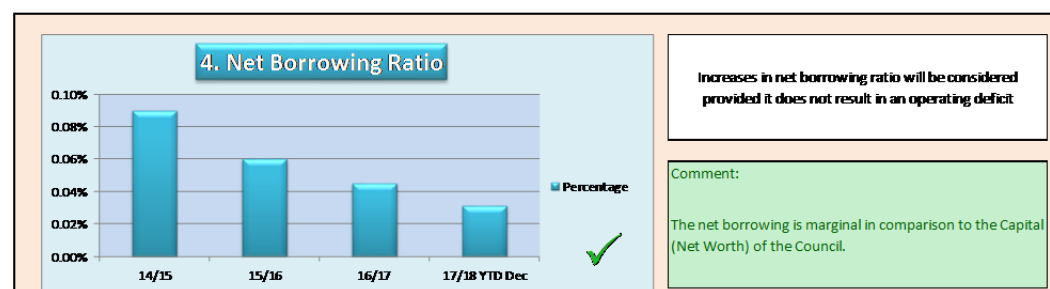
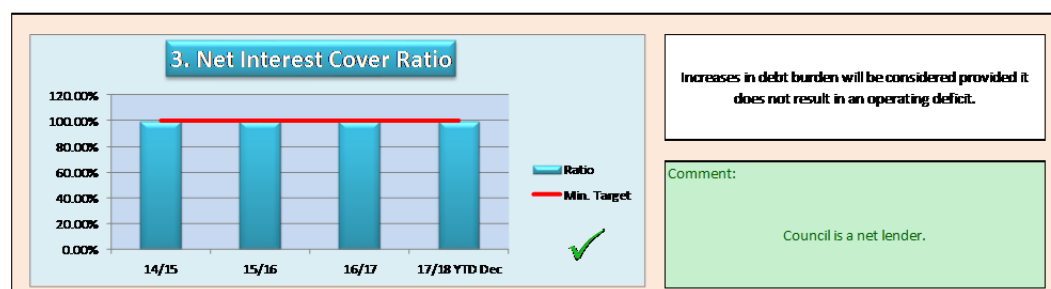
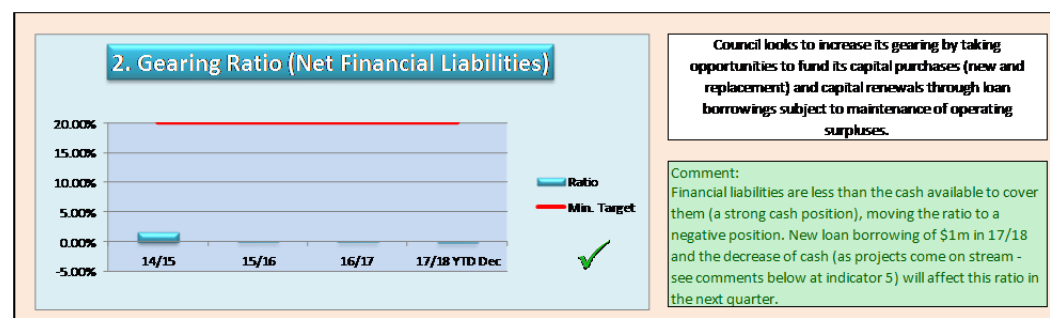
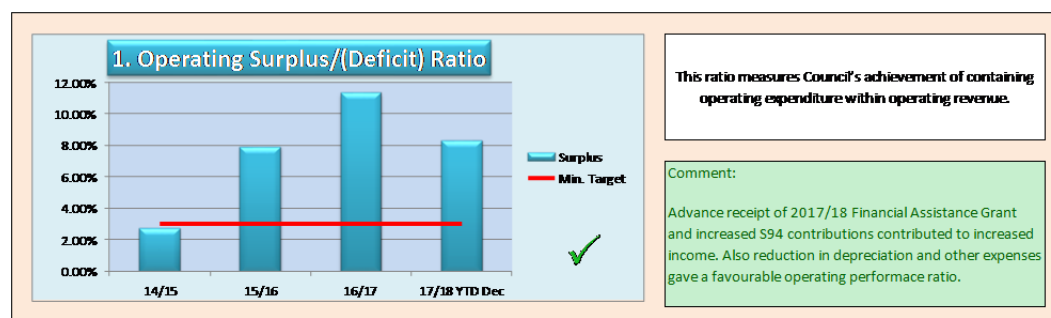
Adopted by Council during this Quarter

The following adjustments have already been adopted by Council during this period (October – December 2017) for inclusion into the 2017-2018 Operational Plan.

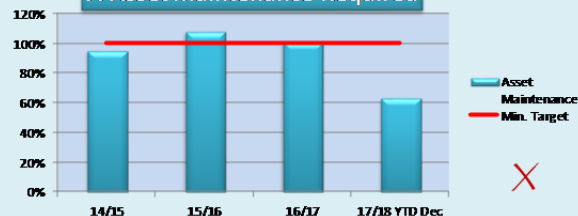
CAPITAL EXPENSE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18604	Purchase of 32-36 Harris St, Fairfield for future planning development within the Fairfield CBD.	\$ 6,662,997	Property Development Fund	New Project	Adopted by Council at the November 2017 Council Meeting item 209.
IN18606	Fit-out works at 149 Polding Street, Fairfield Heights Make suitable for future use and lease which include internal painting of walls, installation of kitchen cook top and oven and laundry facilities with plumbing works.	\$ 20,000	General	New Project	Council voted in a new project for \$20,000 from General funds for the fit-out capital works at the December Council Meeting Item No. 213.
INSRV1802	Fairfield Library Expansion - Concept Plan Develop concept plan for the Fairfield Library expansion at the new site.	\$ 90,000	SRV	Postponed	This project has been postponed as per the Council Report (item No. 138) in November 2017, therefore the budget of \$90,000 is to returned to the SRV Reserve and the project be considered for the 2019-2020 Operational Plan.
CAPITAL REVENUE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN18607	Children's exhibition "Fort Thunder" Delivery of the children's exhibition "Fort Thunder" at the Fairfield City Museum and Gallery for the family focussed program. This program will bring in new audiences and engage them in activities which will deepen their appreciation of the Museum.	\$ 10,000	Grant	New Project	Council voted to include a new project into the 2017-2018 Operational Plan at the December 2017 Council Meeting Item no. 227 with a budget \$10,000 from Audience Development Grant.
SSSCD11-04	Aged and Disability - Develop and deliver an event for Grandparents Day.	\$ 5,000	Grant	Changed	Council accepted at the October 2017 Council Meeting (Item No.164) to receive \$5,000 from NSW Family and Community Services Grant Fund to deliver Grandparents Day.

6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of Quarter One, most of Council's indicators are better than industry benchmarks and within targets set in the Long Term Financial Plan.



7. Asset Maintenance Required

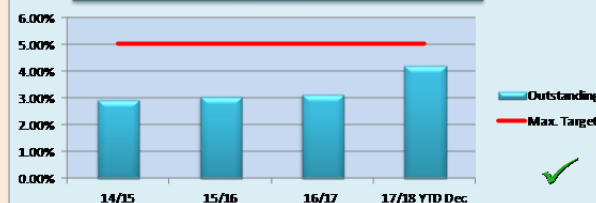


Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets

Comment:

This result indicates that the annualised average asset maintenance is below 1.0 indicating that Council is not investing enough funds to stop infrastructure backlog from growing

8. Outstanding Rates, Charges & Fees

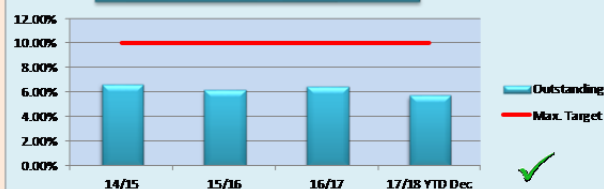


Compares the outstanding rates, charges and fees against total rates charges and fees annual income

Comment:

Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark.

9. Other Debtors Outstanding



Compares the outstanding Other Debtors against total invoices raised

Comment:

This ratio is within the benchmark and will continue to be a focus for Council.

Overall, the ratios point to strong results for Council, with operating surplus' as shown above with a strong cash position being maintained. The Gearing and Net Borrowing ratios shown above will change when Council takes out a loan for \$18m (2018/19) next year to fund future developments. Whilst Council will pay interest on the loans, it is not expected that the interest will move councils result to a deficit position. Council continues to invest in its assets, by prioritising and ensuring maintenance is maintained to at least the minimal requirements, and ensuring the level achieves and enhances the useful life of the assets. Meanwhile, the asset renewal and replacement programs are being rolled out on schedule.

7. Contracts and Other Expenses Budget Review

7 a. Contracts Budget Review

The Contracts Budget Review shows contracts entered into by Council in excess of \$50,000 which are not from Councils preferred Supplier List. The purpose is to make Councillors aware of other material contracts entered into by Council.

Fairfield City Council				
Budget review for the quarter ended - 31/12/2017				
Contracts				
Contractor	Contract Detail & Purpose	Contract Value	Commence Date	Budgeted (Y/N)
ENOSYS SOLUTIONS PTY LTD	Fairfield Tenable Network Security Centre Licenses & Training and Annual Subscription (New)- (Continuous View-On Premise) Project Number IN18431	\$52,536.00	October 2017	Y
VEOLIA ENVIRONMENTAL SERVICES	Waste Collection & Disposal	\$454,159.83	December 2017	Y
		\$506,695.83		

7 b Other Expenses Budget Review

Listed below for information is year to date expenditure for Consultancies and External Legal Fees.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 31 December, 2017		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	557,188	Y
Legal Fees	454,783	Y