

# QUARTERLY REPORT FOR JULY TO SEPTEMBER 2019

Outlining progress on the 2019-2020 Operational Plan and  
2017/18 -2020/21 Delivery Program



October to December Quarter

January to March Quarter

April to June Quarter

## THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aims to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five Themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available on Council's website.

## CONTENTS

SECTION 1 .....	4
PURPOSE OF THIS REPORT .....	4
SECTION 2 .....	5
EXECUTIVE SUMMARY .....	5
Key Highlights during the Quarter .....	5
Measuring Our Progress - 2017/18-2020/21 Delivery Program .....	6
Indicator Measures .....	7
2019-2020 Operational Plan .....	7
SECTION 3 .....	8
EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS .....	8
THEME 1: COMMUNITY WELLBEING .....	8
2017/18-2020/21 Delivery Program Indicators .....	13
2019-2020 Operational Plan Indicators .....	14
THEME 2: PLACES AND INFRASTRUCTURE .....	15
2017/18-2020/21 Delivery Program Indicators .....	36
2019-2020 Operational Plan Indicators .....	37
THEME 3: ENVIRONMENTAL SUSTAINABILITY .....	38
2017/18-2020/21 Delivery Program Indicators .....	45
2019-2020 Operational Indicators .....	46
THEME 4: LOCAL ECONOMY AND EMPLOYMENT .....	47
2017/18-2020/21 Delivery Program Indicators .....	49
2019-2020 Operational Plan Indicators .....	49
THEME 5: GOOD GOVERNANCE AND LEADERSHIP .....	50
2017/18-2020/21 Delivery Program Indicators .....	52
2019-2020 Operational Plan Indicators .....	53
SECTION 4 .....	55
QUARTERLY BUDGET REVIEW STATEMENT – QUARTER ENDED SEPT 2019 .....	55

## SECTION 1

### PURPOSE OF THIS REPORT

Fairfield City Council's July to September 2019 - Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the 2017/18-2020/21 Delivery Program and the 2019-2020 Operational Plan.










The report is structured to provide concise information on the outcomes, which have been achieved for the community as well as any items that require attention that have occurred during the quarter of the financial year, from July to September 2019. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

The report contains three elements:

- **Element 1** Focuses on how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the 2017/18-2020/21 Delivery Program.
- **Element 2** Focuses on the implementation of the 2019-2020 Operational Plan including the status of the projects and programs by exception. Exception refers to projects and programs that have been completed are required to be changed, or added for Council's consideration. All projects that are identified to be delivered using Special Rate Variation (SRV) funds are highlighted throughout the report in **BLUE**.
- **Element 3** Details Council's financial position for the quarter against the 2019-2020 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

### How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued:	Project is recommended / resolved not to proceed.
	Budget Adjustment:	Budget adjustment for a project is recommended.
	Scope Adjustment:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postponed:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: (Quarter 4 only)	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

## **SECTION 2**

### **EXECUTIVE SUMMARY**

The Quarterly Report has been developed around each of the five Themes, as identified in the 2017/18-2020/21 Delivery Program and the 2019-2020 Operational Plan. It reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the Themes during the July to September 2019 quarter.

The report also outlines Council's financial position to the end of September 2019. At the quarter end Council is in a strong position with a net operating surplus (before capital grants and contributions) of \$2.040m compared to a predicted budgeted surplus of \$0.645m.

### **Key Highlights during the Quarter**

During the quarter July to September 2019 some of the key highlights included:

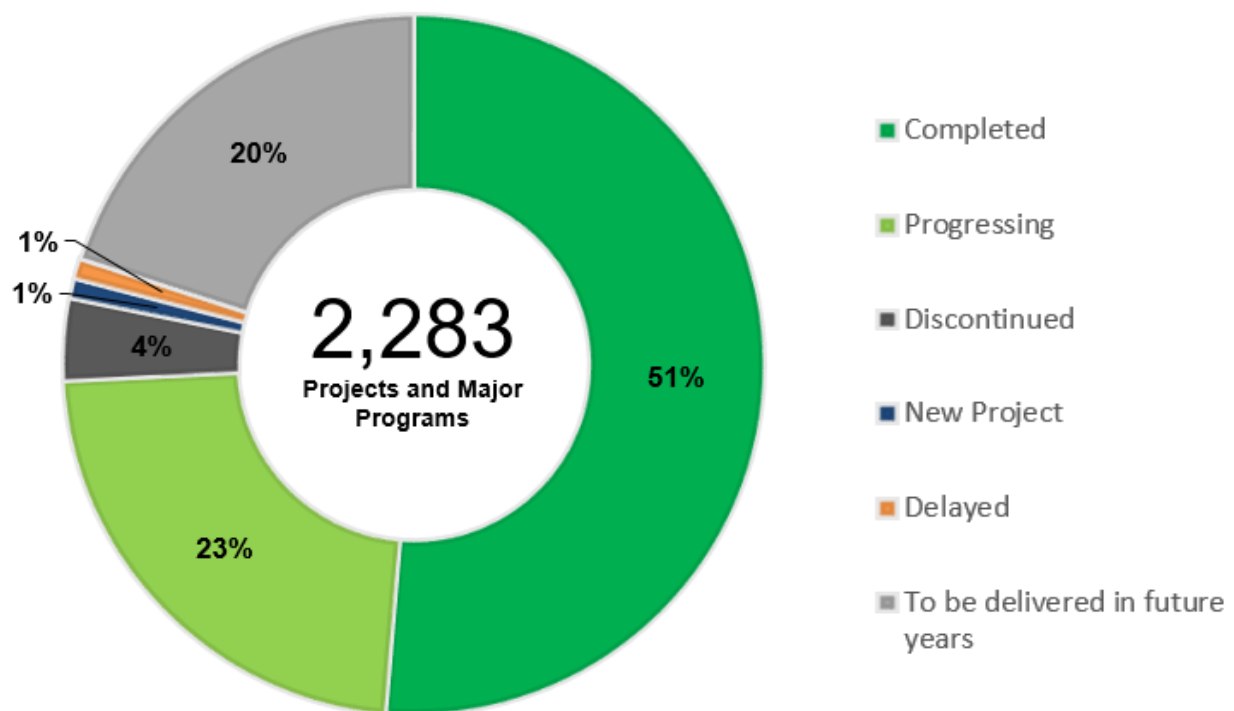
- Hosted Icetopia during the Winter school holidays at Aquatopia, with more than 4,100 visitors enjoying a 250 square metre outdoor ice-skating rink.
- Delivered another successful Moon Festival at Cabramatta for more than 90,000 people. The event was presented by SBS Pop Asia's Andy Trieu and K-pop star Kevin Kim and headlined by Australia's Got Talent grand finalist Lil Kookies and Kookies N Kream. Residents enjoyed traditional lion dancing, lantern parades and carnival rides.
- Constructed the Preschool at Bossley Park Public School, which provided an additional 40 places for children.
- Defibrillators delivered and installed across five parks including Allambie Park, Cook Park, Irelands Bridge Reserve, Joe Broad Reserve and Mount Pritchard Sports Complex.
- Installed Exeloo toilets at Chisholm Park and Brennan Park.
- Planted a total of 31,647 native plants for National Tree Day sites, such as Green Valley Creek, Carrawood Park and various rain gardens throughout the City.
- Collected over 144 tonnes of rubbish from Council's Gross Pollutant Traps and creek cleaning activities.
- Provided over 31 lifelong learning programs and events, which was delivered through 470 sessions for 8,300 participants at Council's Libraries., These sessions included Pre-School Story Time, Studio 2166 Open Days and Family Literacy workshops.
- Hosted a total of 9 work experience placements who undertook business administration activities across Council's facilities.
- Recycled and distributed 114,673 tonnes of construction material for internal and external customers through the Sustainable Resource Centre.
- Donated a total of \$18,300 during the quarter to 21 community recipients through the Councillors Donation Fund, Language and Cultural Awareness Fund, Mayoral Community Benefit Fund, Mayoral Scholarship Fund, Mayoral Donation Fund and the Community Volunteer Fund.

## Measuring Our Progress - 2017/18-2020/21 Delivery Program

The Delivery Program is a four-year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2017/18-2020/21 Delivery Program as a whole through its indicator measures for services, and delivery of its projects and major programs to ensure that Council is achieving what was identified to be delivered.

The projects, major programs and services that are identified to be delivered during the four-year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are requested and approved through the Quarterly Reports.

Currently Council is implementing the third year of the 2017/18-2020/21 Delivery Program with Council's performance on its projects and major programs to date since July 2017 demonstrated in **Figure 1**.



**Figure 1: Overall status of projects and major programs identified in the 2017/18-2020/21 Delivery Program and subsequent Operational Plans**

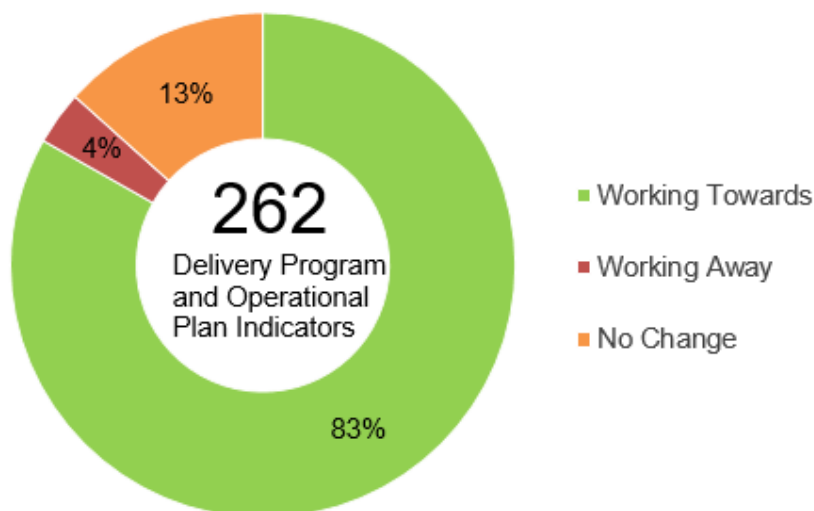
Of the 2,283 projects identified in the 2017/18-2020/21 Delivery Program, 4% are discontinued, 51% were completed, with 20% of projects planned to be delivered in future years. Overall, Council is progressing well with the implementation of its projects and major programs.



## Indicator Measures

Indicator measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the 2016-2026 Fairfield City Plan. They are applied to the services outlined in the Delivery Program and in more detail the Operational Plan.

The trend in the performance of these Indicators is reviewed each quarter with the overall performance for July to September 2019 provided below in **Figure 2**. As can be seen during this quarter Council is in a positive position with 83% of its indicators demonstrating that Council is working towards the Community's vision. The 4% of indicators working away from achieving the community's vision is due to the availability of resources and competing priorities to meet these targets.

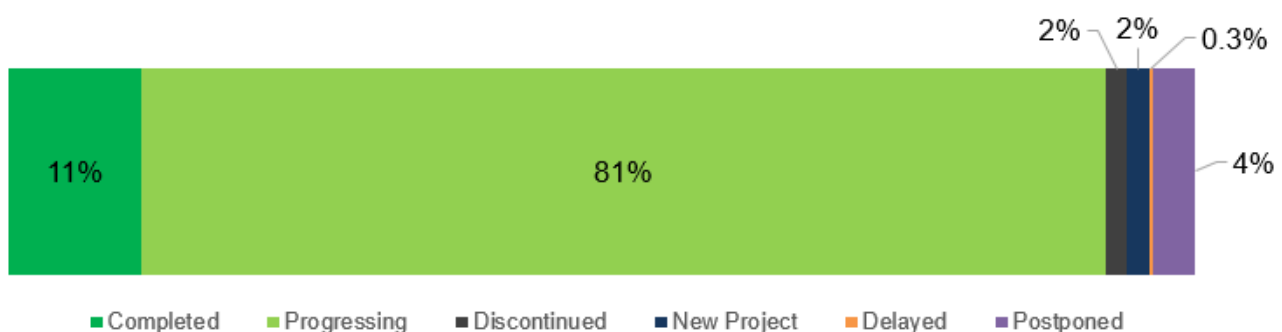


**Figure 2: Overall performance of Council's indicators for the Quarter**

## 2019-2020 Operational Plan

Council reports to the community each quarter on projects and major programs identified in the 2019-2020 Operational Plan by exception, which means this report identifies projects that have been completed, delayed, discontinued, postponed, had a budget and/or scope change or are a new project that has been identified.

Over the three months from July to September 2019, 74 projects and major programs have already been completed, 2 are delayed, 12 projects to be discontinued, 24 to be postponed, and 12 projects to be introduced. **Figure 3** graphically demonstrates the percentage of the projects and major programs as at the end of the quarter for each status.



**Figure 3: Status of all projects and major programs identified in the 2019-2020 Operational Plan**

## **SECTION 3**

### **EXCEPTION COMMENTS BY THEME – PROJECTS AND PROGRAMS**

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2019-2020 Operational Plan by exception, which means this report identifies projects that are completed, delayed, discontinued, postponed, had a budget and/or scope change or are a new project that has been identified. Projects that are progressing and are expected to be completed this financial year are not included in this report.

Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during the financial year.

Council received a Special Rate Variation (SRV) in 2014 to ensure that Council can meet the growing needs of the community and significantly improve current assets. All projects that are identified to be delivered using SRV funds are highlighted throughout the report in **BLUE**.

Also included in this report are the indicators that measure Council's performance on the Community's goals as identified in the Fairfield City Plan. The Delivery Program indicators track the trend towards or away from the Community goals and the Operational Plan indicators show the quantitative result delivered for the quarter.

### **THEME 1: COMMUNITY WELLBEING**

Community Wellbeing relates to the quality of life the community enjoys living, working, playing, shopping or visiting Fairfield City. It's about a good relationship with our neighbours, the opportunities the community has to meet their daily needs and achieve their ambitions, a sense of belonging, respect for the things the community values, the support that's available when it is required, and the pride experienced by the diverse community and neighbourhoods.

#### **Key Highlights**

- Hosted Icetopia during the Winter school holidays at Aquatopia, with more than 4,100 visitors enjoying a 250 square metre outdoor ice-skating rink.
- Constructed the Preschool at Bossley Park Public School, which provided an additional 40 places for children.
- Welcomed a total of 258,207 visitors to Council's Leisure Centres.
- Provided a total of \$110,396 worth of subsidies at Council's Leisure Centres, which included 7,764 free seniors' entries and 9,220 free entries for residents who presented a Disability Support Pension Card.
- The Fairfield City Museum and Gallery hosted five exhibitions, which included *In conversation: FX Harsono X Ida Lawrence* and *The Gatherer* to more than 8,980 visitors.
- Provided over 31 lifelong learning programs and events, which was delivered through 470 sessions for 8,300 participants at Council's Libraries. These sessions included Pre-School Story Time, Studio 2166 Open Days and Family Literacy workshops.
- Coordinated a total of 43 community rides for over 652 people through the Western Sydney Cycling Network this quarter.
- Received 142 used bicycles, of which 95 were recycled and 79 bicycles were loaned out to community and local schools.
- Delivered 2 capacity building programs, such as the Gambling Harms Workshop, which was aimed at formulating a methodology for General Practitioners when helping people who suffer from a gambling addiction.



- Over 80 free youth hours at the Fairfield Youth and Community Centre through the Youth Drop In program which is delivered in partnership with Community First Step. Activities include arts and craft, sporting games, homework help and health check-ups.
- Over 160,000 visitors attended the Fairfield Showground to enjoy Fairfield Markets, Pickers Bazaar, and events held at the Parklands Function Centre.
- Hosted an event to celebrate NAIDOC week at the Prairiewood Community Hall, which included Indigenous food, boomerang painting, as well as installing city wide banners and flags.

## Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN18360	<b>Bossley Park Preschool Construction</b> Construct a preschool at Bossley Park Public School.	Manager Children and Family Services	\$512,471	✓	Project completed with the construction of the Preschool at Bossley Park Public School, which will provide an additional 40 places for children.
IN20595	<b>Licence Plate Recognition Trial</b> Conduct a trial to review and introduce new Licence Plate Recognition technology across Fairfield City to monitor parking enforcement.	Manager Community Regulatory Services	\$80,000	✕ \$	It is proposed to discontinue this project as it was identified during the trial that the technology did not meet Council's requirements for parking compliance. Therefore it is proposed that the budget of \$80,000 be returned to General funds.
IN20620	<b>Ice-topia</b> Install a 250 square metre outdoor ice-skating rink for use during the July 2019 school holidays.	Manager Showground, Leisure Centres, and Golf Course	\$50,000	✓	Council hosted Ice-topia during the winter school holidays at Aquatopia, which attracted more than 4,100 visitors who enjoyed a 250 square metre outdoor ice-skating rink.
IN20636	<b>Technology Hub - Old Fairfield Library (Kenyon Street)</b> Convert the old Fairfield Library (Kenyon Street) into a technology hub for the community.	Manager Major Projects and Planning	\$1,500,000	➡ ▲	It is proposed to change the Project ID to SP20636 to reflect that this is a multi-year project. This will assist staff internally in better managing the project delivery.
IN20659	<b>Safeguarding Against Fraud Project</b> Deliver a range of initiatives aimed at educating and raising awareness of fraud in the community.	Manager Social Development	-	+ \$	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 100, to introduce this as a new project with an associated budget of \$50,000 from Grant funding offered by the Department of Family and Community Services and Justice for the delivery of the Safeguarding Against Fraud project.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN20662	<b>Bringing Up More Great Kids in Fairfield</b> Deliver 4 intensive small group training sessions for parents, using the Bringing Up Great Kids Program.	Manager Children and Family Services	-	+\$	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 98, to introduce this as a new project with an associated budget of \$5,000 from grant funding offered by Cabravale Diggers for the Bringing Up More Great Kids in Fairfield project.
INSRV2002	<b>New Fairfield Branch Library</b> Fit out at 1-3 Hamilton Road Ground Floor for the new Fairfield Branch Library.	Manager Customer and Library Services	\$1,560,000	→\$▲	It is proposed to increase the budget by \$1,000,000 from Section 7.11 funds, due to an increase in anticipated costs identified during the design process, as well as renumbering the Project ID to SPSRV2002 to reflect that this is a multi-year project.
MPDU2001	<b>Bonnyrigg - Early Learning Centre</b> This facility is used as an Early Learning Centre and is required to be ready to accept children with Disabilities under the National Disability Insurance Scheme. Upgrade to the accessibility of the centre both internal and external is required.	Manager Social Development	\$101,000	→▲	It is proposed to change the location of works from Bonnyrigg Early Learning Centre to Tasman Parade Early Learning Centre in response to an internal Disability Audit, which identified this requirement.
MPPERL2005	<b>Fairfield Leisure Centre - Refurbishment and Upgrade of the 50m Pool</b> Works to include demolition, replacement of concourse, gutter upgrade to wet deck, pool inlet and return pipe replacement, pool tiling, levelling of raised ends, general pool fitting and connection of waste water to sewer.	Manager Showground, Leisure Centres and Golf Course	\$800,000	→\$▲	It is proposed to reallocate \$700,000 from General funds from this budget and be considered as part of the Draft 2020-2021 Operational Plan - MPLPER2105 (Fairfield Leisure Centre - Refurbishment and Plant Upgrade), due to an internal review undertaken for resource constraints and competing priorities. It is also proposed to change the scope to include design for the upgrade of 50m pool filtration plant.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPPERL2006	<b>Fairfield Leisure Centre - Upgrade of 50m pool filtration plant</b> Works to include balance tank refurbishment, new filters, new pool pumps, plant room pipes and valves, chemical controller along with upgraded panel and electrics.	Manager Major Projects and Planning	\$500,000	✕\$	It is proposed to discontinue this project as it has been incorporated into MPLPER2105 (Fairfield Leisure Centre - Refurbishment and Plant Upgrade) to improve cost savings and that the associated budget of \$500,000 from General funds be reallocated for consideration as part of the 2020-2021 Operational Plan.
MPSCD2002	<b>Gambling Action Plan and Policy</b> Review and update the Gambling Action Plan 2010-2019 and Gambling Policy 2014-2019.	Manager Social Development	Service Budget	📅	It is proposed to postpone this project for consideration as part of the Draft 2020-2021 Operational plan due to competing priorities and resource constraints.
MPSCD2011	<b>Fairfield City Problem Gambling Forum</b> Raise awareness of the harms caused by gambling and encourages people impacted by gambling to take steps to minimise harm caused.	Manager Social Development	Service Budget	+\$	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 114, to introduce this as a new project with an associated budget of \$10,000 from grant funding offered by the NSW Office of Responsible Gambling for the delivery of the Fairfield City Problem Gambling Forum.
SSCFS05-01	<b>Children and Family Services</b> Support the skills and capacities of young children with additional needs through individual educational plans.	Manager Children and Family Services	Service Budget	➡\$	It is proposed to reduce the service budget by \$122,450 from Grant funds, due to these services no longer being delivered.
SSCFS05-03	<b>Children and Family Services</b> Provide parent support service via supported playgroups and parent education programs for residents within Fairfield City and Liverpool City.	Manager Children and Family Services	Service Budget	➡\$	It is proposed to increase the service budget by \$45,000 from Grant funds, due to the grant funding being higher than anticipated in the 2019-2020 Operational Plan budget.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📅	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
SSSCD2004-05	<b>Youth</b> Deliver Youth Leadership and Development activities for young people.	Manager Social Development	Service Budget	➡\$	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 99, to accept \$25,000 from Grant funds offered by the Mekong Club (\$12,500) and the Triglav Club (\$12,500) for the Bring it On! Legacy and Leadership Program.
SSSCD2011-04	<b>Aged and Disability</b> Develop and deliver an event for Grandparents' Day.	Manager Social Development	Service Budget	➡\$	It was adopted at the September 2019 Council Meeting, Services Supplementary Report, Item 152, to accept \$10,000 from Grant funds offered by the NSW Department of Communities and Justice for the NSW Grandparents' Day program.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
<b>Children and Family Services</b>	% Residents satisfied with children and family service survey	↑
	% Early Learning Centres whose overall quality rating meet or exceed the national quality standards	↑
	% Parents who report that service provided good educational outcomes for their child (annual survey)	↑
<b>Community Compliance</b>	# Community compliance matters investigated	↑
	# Traffic related matters within school zones investigated	↑
<b>Community Facilities</b>	% Utilisation of community centres	↑
	% Regular hire satisfied with Council's facilities (Annual survey)	↔
	% Casual hire satisfied with Council's facilities (Annual survey)	↔
	# Subsidies provided for the use of community services and facilities for lifelong learning and educational support.	↑
<b>Leisure Centres</b>	\$Leisure centres subsidies provided to the community	↑
	Leisure centres customer satisfaction survey (annual survey)	↑
<b>Library Services</b>	% Customer satisfaction with Council's Libraries survey (including educational programs)	↔
<b>Museum and Gallery</b>	% Community satisfaction with the Museum and Gallery (annual survey)	↔
<b>Property</b>	% New property records created and addresses issued within 15 days	↑
<b>Showground and Golf Course</b>	Fairfield Showground markets customer satisfaction survey (Bi-annual survey rating quality/value of markets)	↑
	# Events and activities hired / hosted at the showground	↑
<b>Social and Cultural Development</b>	% Cultural and community events or activities that makes residents feel part of their community (annual survey)	↔
	# Programs and services delivered through grant funding	↑
	% of residents that feel Council supports the health and wellbeing of our communities	↔
	# Community safety education and awareness raising programs delivered	↑
	% Annual satisfaction survey with partners	↔
	\$ Financial support provided to community and social groups	↔
	# Advocacy to support community issues	↑
	% Satisfied with services in Council's youth facilities (annual survey)	↔
	% Satisfied with Council's services for the elderly	↔
	# Public art delivered throughout the City	↔
	% Organisations who attend interagency networks that feel supported by Council (annual survey)	↔

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
---	----------------	---

## 2019-2020 Operational Plan Indicators

Services	Indicators	Result
<b>Children and Family Services</b>	% Utilisation rate for childcare service	93%
	# Clients supported through the Fairstart program	164
	# Family Day Care registered educators	42
	# Compliance visits undertaken for Family Day Care	123
<b>Community Compliance</b>	# Cats and dogs impounded	96
	# Cats and dogs returned/rehoused	84
	# Community compliance education programs	1
<b>Community Facilities</b>	% Community buses booked	60%
	% Community Centres/Halls booked	78%
	% Sportsfields booked	65%
	% Utilisation of tennis courts currently managed by Council	60%
<b>Leisure Centres</b>	# Average number of reportable safety incidents at each leisure centre	5
	# Visits at aquatic and dry recreation at leisure centres	258,207
	% Water quality compliance with health regulations	100%
<b>Library Services</b>	# Customer visits to Council's libraries	238,123
	Lending turnover rate for the Library's collection (Calculated annual)	3.6
	# Library programs provided	31
<b>Museum and Gallery</b>	# Visitors to the Museum	8,985
	# Exhibitions held	5
<b>Showground and Golf Course</b>	# Visitors to the Showground	169,700
	# Reportable safety incidents at the Fairfield Showground.	1
	% Occupancy at Fairfield Markets	71%
<b>Social and Cultural Development</b>	# Cultural and community events or activities delivered and supported by Council	8
	# Grant funds received to deliver services and programs	6
	# People accessing Community Profile website	3,609
	# Free health programs and activities provided	51
	# Safety audits of Council and public facilities	Nil
	# Meetings with stakeholders to promote community safety	3
	# Professional development and training opportunities for community organisations	1
	# Capacity building programs or opportunities delivered	2
	# Youth programs and events delivered	2
	# Hours youth services delivered	80
	# Senior programs and events delivered	Nil



## THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that the community use to meet their day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to the wellbeing of the community. The quality of places and infrastructure create a first impression for visitors to the City and helps shape the pride the community takes in their area.




### Key Highlights











- Renewed over 2.1 kilometres of footpaths throughout the City.
- Constructed 3.3 kilometres of new footpaths throughout the City.
- Renewed over 1.4 kilometres of roads, kerbs and gutters throughout the City.
- Undertook 95 instances of graffiti removal on Council property.
- Replaced the roof and air-conditioning system for the Parkland Function Centre at the Fairfield Showground.
- Renewed car park lights on all levels of the Dutton Lane Car Park with LED lighting to improve energy performance and community safety.
- Installed cricket nets for Adams Park.
- Installed Exeloo toilets at Chisholm Park and Brenan Park.
- Installed LED lights at the Cardwell Street Works Depot to improve the energy performance of Council's assets.
- Renewed the Bonnyrigg Heights Early Learning Centre with bamboo teepees and a timber deck.
- Installed new playground equipment and improvement of natural features at Longfield Street Park.
- Upgraded Cabravale Memorial Park, which included installation of a badminton court and upgrade to the amphitheatre.
- Renewed Fairfield Council Depot, which included the replacement of the kitchen, floor coverings and removal of contaminated material from the wall lining.
- Replaced roof sheets, gutters and downpipes at the Horsley Park Reserve Community Hall.
- Defibrillators delivered and installed across five parks including Allambie Park, Cook Park, Irelands Bridge Reserve, Joe Broad Reserve and Mount Pritchard Sports Complex.

### Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN16305-2	<b>Wilson Road Reserve, Creek Restoration - Design and Construction</b> Investigation and design of rehabilitation works to restore, protect and enhance the natural function of Wilson Creek. Year 2 of a 2 year program.	Manager Strategic Land Use and Catchment Planning	\$105,396	➔\$	It is proposed to increase the budget by \$40,000 from the Stormwater Levy Reserve and \$11,764 from General funds to cover additional works such design and application fees, as well as flora and fauna assessment.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN18606	<b>Fit-out works at 149 Polding Street, Fairfield Heights</b> Make suitable for future use and lease which include internal painting of walls, installation of kitchen cook top and oven and laundry facilities with plumbing works.	Manager Property Development Fund	\$40,000		It is proposed to postpone this project and its associated budget of \$40,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review of resource constraints and competing priorities.
IN18608	<b>Floyd Bay Boat Ramp</b> Upgrade and emergency repairs to the boat ramp at Floyd Bay, Lansvale.	Manager City Assets	\$131,932		It is proposed to change the scope of this project to design only, due to resource constraints and competing priorities.
IN19553	<b>Exeloo Program</b> Implementation of Exeloo toilets at Chisholm Park, Brenan Park, and St Johns Park.	Manager City Assets	\$251,934		Project completed with Exeloo toilets installed and operational at Chisholm, Brenan, and St Johns Parks.
IN19554	<b>Cabravale Memorial Park Improvements</b> This includes the formalising of a badminton court (adjacent to the existing basketball court) and the upgrading of the amphitheatre from a gravel finish and installation of irrigation.	Manager City Assets	\$135,000		Project completed including the installation of a badminton court and upgrade to the amphitheatre. It is proposed to reallocate the remaining budget of \$135,000 from General Funds into project MPOSAR2007 to install an irrigation system.
IN19558	<b>Aquatopia Expansion Stage 4</b> Construction of racing slides, Feasibility and cost estimates for options to be considered are still being finalised.	Manager Major Projects and Planning	\$1,092,176		It is proposed to increase the budget by \$1,000,000 from Section 7.12 funds due to a change in scope such as additional shades and seated areas.
IN19605	<b>Dutton Lane - Improvements to Laneway</b> Design of rain shelter/awning for the walkway between Dutton Plaza and the older car park along with pedestrian access from Dutton Lane to the Plaza entrance adjacent to the toilets (including lighting).	Manager Property	\$11,687		This is a multi-year project with milestones completed including the completion of the detailed design for Dutton Lane improvements. Therefore it is proposed to reallocate \$7,763 from General funds into the project IN20605 (Dutton Lane - Improvements to Laneway).

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN19645	<b>Western Sydney Parkland City Sensor Network Project</b> Installation of new operational software and hardware that will improve smart lighting and smart irrigation to improve the quality of sportsfields for the community.	Director Corporate Governance	\$368,106	➡\$	It is proposed to decrease the budget by \$18,000 from General funds, as it was inadvertently included into the 2019-2020 Operational Plan.
IN20273	<b>Community Centre/Halls</b> Install new air conditioning at Fairfield Hall.	Manager City Assets	\$60,000	📦\$	It is proposed to postpone this project and its associated budget of \$60,000 from General funds for consideration in the Draft 2020-2021 Operational Plan - IN21273 (Community Centre/Halls - Installation of Air-Conditioning), to improve cost savings to the overall project.
IN20305	<b>Wilson Road Reserve Bonnyrigg Heights Upgrade, Stage 2</b> Construct a cycleway and bridge crossing over Wilson Creek to improve accessibility and utilisation of the Reserve.	Manager City Assets	\$396,825	📦\$	This project is dependent upon the completion of IN16305-2 (Wilson Road Reserve, Creek Restoration - Design and Construction). Therefore it is proposed to postpone this project and its associated budget of \$396,825 from Grant funds for consideration as part of the Draft 2020-2021 Operational Plan.
IN20549	<b>Landscaping and Renewal of Banners City Wide</b> Review and renew banners and landscaping at sites throughout the City.	Manager City Assets	\$185,758	✕\$	It is proposed to discontinue this project as it will be delivered through the Asset Management - Open Space service budget (SSAMOS03-02), and that the budget of \$185,758 be returned to General funds.
IN20553	<b>Exeloo Program</b> Install Exeloo toilets at Prospect View Park and Fairfield Showground.	Manager City Assets	\$350,000	➡\$	It is proposed to change the scope to include the purchase of Exeloo toilets with additional disability inclusion features, which was identified through community consultation, as well as increase the budget by \$150,000 from General funds to deliver this project.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN20605	<b>Dutton Plaza - Improvement to Laneway - Construction</b> Construction of rain shelter/awning around Dutton Lane.	Manager Property	\$100,000	➡\$	Project budget to be increased by \$7,763 from General funds, which is being reallocated from IN19605 (Dutton Lane - Improvements to Laneway).
IN20621-7	<b>Open Space Study / Strategy</b> Implement findings of the community and open space needs study by identifying necessary infrastructure.	Manager Strategic Land Use and Catchment Planning	\$270,000	!	Project delayed as expression of interest responses did not meet Council's requirements. Council will re-release the expression of interest for additional responses.
IN20628	<b>Endeavour Reserve Electricity Upgrade</b> Install new substation to support current and future equipment requirements for Endeavour Reserve sportsfields. <i>Note: Council will be entitled to a \$90,000 rebate from Endeavour Energy for the supply of a substation.</i>	Manager City Assets	\$250,000	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year with a budget of \$50,000 from General funds as part of the 2019-2020 Operational Plan and the remaining budget of \$200,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
IN20666	<b>Road Closure</b> Road closure of Council's surplus road bound by Prospect Road, Premier Street and Senior Street Canley Vale.	Manager Property	-	+ \$	It was adopted at the 27 August 2019 Council Meeting, Services Committee, Item 118, to introduce this as a new project. It is proposed to allocate a budget of \$90,000 from General funds for delivery of the road closure.
MPAMS2009	<b>Asset Lifecycle Management - specification update</b> Review and update the sub-division guidelines and work specifications.	Manager City Assets	Service Budget	×	It is proposed to discontinue this project as it was inadvertently included in the 2019-2020 Operational Plan.
MPAMS2010	<b>Asset Lifecycle Management - specification development</b> Continue to develop Council's Standards and Specification (Public Domain Manual) for efficiencies of maintenance.	Manager City Assets	Service Budget	×	It is proposed to discontinue this project as it was inadvertently included in the 2019-2020 Operational Plan.











✓	Completed	○	On-going Service Delivery	×	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPBAR1901	<b>Fairfield Showground - Parkland Function Centre</b> Replace roof and air-conditioning system.	Manager City Assets	\$344,852	✓ \$	Project completed with the installation of a new roof installed and air-conditioning system. It is proposed to increase the budget by \$4,548 from General funds, as it was inadvertently excluded from the 2019-2020 Operational Plan.
MPBAR1905	<b>Administration Centre – Electrical / hydraulics / fitout</b> Replace flashing around perimeter floor coverings, remove eaves front, renew the security system and replace fluoro lights at level 1.	Manager City Assets	\$137,150	➡ \$	It is proposed to reallocate \$15,000 from General funds from the budget to MPBAR2014 (Depot Truck Wash Bay), due to preliminary inspections identifying the need to replace the steel columns in the roofing at Council's Depot.
MPBAR1907	<b>Bonnyrigg Heights Early Learning Centre</b> Refurbish outdoor environment and replace soft fall and synthetic grass.	Manager City Assets	\$105,000	✓	Works completed, including the renewal of the playground with bamboo teepees, new timber deck, and a turf mound.
MPBAR1912	<b>Dutton Lane Car Park – Electrical</b> Renew lights on all levels.	Manager City Assets	\$102,008	✓	Works completed, including renewal of LED lighting at Dutton Lane Car Park.
MPBAR2003	<b>Tasman Parade Early Learning Centre - structure/fitout</b> Refurbish outdoor environment, replace soft fall and synthetic grass.	Manager City Assets	\$65,000	⏏ \$	It is proposed to postpone this project and its associated budget of \$65,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBAR2004	<b>Bonnyrigg Early Learning Centre - structure/fitout</b> Refurbish outdoor environment, replace soft fall and synthetic grass.	Manager City Assets	\$65,000	⏏ \$	It is proposed to postpone this project and its associated budget of \$65,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	⏏	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward




ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPBAR2005	<b>Fairfield Senior Citizens Centre</b> Replace roof cover and roof sheeting.	Manager City Assets	\$120,000		It is proposed to postpone this project and its associated budget of \$120,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBAR2010	<b>Smithfield RSL Youth Centre/Library - fitout</b> Replace soffit sheeting.	Manager City Assets	\$30,000		It is proposed to increase the budget by \$20,000 from General funds to remove hazardous materials from the building, which was not anticipated in the original scope of works.
MPBAR2012	<b>Depot Trades Building</b> Replace kitchen, cupboards, floor covering and remove building wall lining with hazardous material.	Manager City Assets	\$110,000		Works completed, including the renewal of the kitchen, flooring and cupboards, as well as the removal of contaminated material from the Trades Building at Council's Depot.
MPBAR2014	<b>Depot Truck Wash Bay - roof</b> Renew wash bay roof structure and store fuel canopy.	Manager City Assets	\$65,000		Project budget to be increased by \$15,000 from General funds, which is being reallocated from MPBAR1905 (Administration Centre - Electrical/hydraulics/fitout).
MPBAR2018	<b>Nelson Street Car Park - Design</b> Develop a design for the car park including signs and lines to increase the clearance height to standard with fire compliance matter marking and installations.	Manager City Assets	\$50,000		It is proposed to postpone this project and its associated budget of \$50,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBP2007	<b>Intersection of John Street and Bold Street</b> Installation of a single lane roundabout.	Manager Built Systems	\$262,377		Council has applied for grant funding for this project. Therefore it is proposed that the funding type be changed from General to Grant funds to reflect this change.











	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPBP2008	<b>Intersection of Booyong Street and Brigalow Street</b> Installation of a single lane roundabout.	Manager Built Systems	\$203,000	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$203,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPBP2009	<b>Intersection of Crown Street and Seville Street</b> Installation of a single lane roundabout.	Manager Built Systems	\$264,000	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$264,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPBP2011	<b>Smart Street and Granville Street</b> Roundabout - Lighting Component	Manager Built Systems	-	+\$	Council was successful in receiving grant funding, therefore it is proposed to introduce this as a new project with an associated budget of \$70,000 from Grant funds to upgrade lighting at the Smart Street and Granville Street Roundabout.
MPBP2012	<b>Melbourne Road and Canberra Street</b> Roundabout - Lighting component	Manager Built Systems	-	+\$	Council was successful in receiving grant funding, therefore it is proposed to introduce this as a new project with an associated budget of \$70,000 from Grant funds to upgrade lighting at the Melbourne Road and Canberra Street Roundabout.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPBRP1901	<b>Hollywood Drive (Chipping Norton Lakes) Jetty</b> For investigation, design and to replace burned piers and strengthen the support beams under side of the deck.	Manager City Assets	\$100,000		Due to the extent of damage, the investigation has recommended demolition and reconstruction of the piers. Therefore it is proposed to postpone this project and its associated budget of \$100,000 from General funds for consideration into the Draft 2020-2021 Operational Plan, while options for grant funding are investigated.
MPCI1903	<b>Community and Infrastructure Priorities - Lighting/ CCTV Upgrades and Defibrillator</b> Investigations and identification of the need for safety devices including CCTV / Lighting upgrades and opportunities for the distribution of defibrillators to community groups will be undertaken throughout the City.	Manager City Assets	-		Project completed with defibrillators delivered and installed across five parks including Allambie Park, Cook Park, Irelands Bridge Reserve, Joe Broad Reserve, and Mount Pritchard Sports Complex.
MPCPR2001	<b>Dutton Lane Car Park</b> Repair of pavement failures and car park resurfacing with hot mix asphalt for travel lane (100m).	Manager City Assets	\$86,360		It is proposed to discontinue this project as it will be incorporated into IN20477 (Hughes Street Car Park) due to cost savings and efficiencies. Therefore it is proposed that the remaining budget of \$86,360 be returned to General funds.
MPDR2019	<b>Opposite 378 Smithfield Road</b> Replace lintel opening (1.8m).	Manager City Assets	\$3,000		It is proposed to discontinue this project as it will be incorporated into SP20490 (Smithfield Road Upgrade) due to cost savings and efficiencies. Therefore it is proposed that the remaining budget of \$3,000 be returned to General funds.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPDR2024	<b>Corner Davis Road and Elizabeth Street</b> Replace lintel opening (2.4m).	Manager City Assets	\$3,000	✕\$	It is proposed to discontinue this project due to a change in condition assessment during a preliminary site review. Therefore it is proposed that the budget of \$3,000 be returned to General funds.
MPDR2025	<b>13 Moonlight Road</b> Replace existing cast-insitu lintel with precast lintel (2.4m) and pit lid and kerb and gutter (2.4m).	Manager City Assets	\$6,000	➡▲	It is proposed to change the project location from 'Moonlight Road' to 'Moonshine Avenue, Cabramatta West', due to a preliminary review of the site condition assessment.
MPDR2030	<b>Drainage Renewal - Burdett St Footbridge</b> Sandstone rock work should be placed on the upstream and downstream side (keyed into the existing bank) and to extend about 10 metres to stop localised erosion.	Manager City Assets	\$5,673	➡\$	It is proposed to postpone this project and its associated budget of \$5,673 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPDR2031	<b>Drainage Renewal - Hawkesbury St Footbridge</b> Sandstone rock work should be placed on the upstream and downstream side (keyed into the existing bank) and to extend about 10 metres to stop localised erosion.	Manager City Assets	\$71,764	➡\$	It is proposed to postpone this project and its associated budget of \$71,764 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPEAF2001	<b>Emergency Asset Failure</b> This program is intended for unplanned renewal of all built asset classes that may arise throughout the year. There are no set projects for this major program. These funds are for any assets that have an emergency requirement to be fixed during the 2019-2020 financial year.	Manager City Assets	\$500,000	➡\$	It is proposed to reallocate \$21,794 from General funds into MPEAF2001-05 (Longfield Park) to cover the emergency costs associated with contaminants identified on site.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward











ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPEAF2001-05	<b>Longfield Park - Asbestos Removal</b> Removal of contaminants from Longfield Park.	Manager City Assets	-	✓ \$	It is proposed to introduce this as a new project due the removal of contaminants from Longfield Park, with an associated budget of \$21,794 from General funds as part of Emergency Asset Failure Major Program (MPEAF2001). This will have no overall budget impact.
MPFRP2001	<b>Mariner Crescent Footpath</b> Both sides from Driscoll Street to Driscoll Street (70m).	Manager City Assets	\$14,400	✓	Works completed.
MPFRP2002	<b>Unsworth Street Footpath</b> Left side from Bancroft Road to Begovich Crescent (30m).	Manager City Assets	\$6,400	✓	Works completed.
MPFRP2004	<b>Alinga Street Footpath</b> Both sides from Mumford Road to John Street (80m).	Manager City Assets	\$16,400	✓	Works completed.
MPFRP2005	<b>Boyd Street Footpath</b> Left side from Cabramatta Road West to Johns Road (100m).	Manager City Assets	\$20,000	✓	Works completed.
MPFRP2006	<b>High Street Footpath</b> Right side from Cabramatta Road to John Street (60m).	Manager City Assets	\$12,800	✓	Works completed.
MPFRP2009	<b>Mandarin Street Footpath</b> Left side from Lisbon Street to Fairfield Street (40m).	Manager City Assets	\$8,000	✖ \$	It is proposed to postpone this project and its associated budget of \$8,000 from General funds to the Draft 2020-2021 Operational Plan due to existing external works being conducted on the site.
MPFRP20105	<b>Footpath Replacement at Tennant Place Edensor Park</b>	Manager City Assets	-	+ \$	It is proposed to bring forward MPFRP21105 (Tennant Place) and its associated budget of \$18,000 from General funds from a future Operational Plan due to an updated condition assessment of the location.
MPFRP2020	<b>Dorset Close Footpath</b> Both sides from Humphries Road to cul-de-sac (80m).	Manager City Assets	\$16,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✖	Discontinue	▲	Scope Change	✖	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPFRP2021	<b>Pirie Close Footpath</b> Both sides from Kembla Street to cul-de-sac (60m).	Manager City Assets	\$12,800	✓	Works completed.
MPFRP2027	<b>Wellington Street Footpath</b> Both sides from Richards Road to Bathurst Street (40m).	Manager City Assets	\$8,000	✓	Works completed.
MPFRP2028	<b>Homer Place Footpath</b> Both sides from Swinborne Street to cul-de-sac (30m).	Manager City Assets	\$6,400	✓	Works completed.
MPFRP2035	<b>Gympie Place Reserve Walkway</b> From Bathurst Street to Richards Road (100m).	Manager City Assets	\$35,000	✓	Works completed.
MPFRP2036	<b>Wallace Place Reserve Walkway</b> From Wallace Place to Oliphant Street (80m).	Manager City Assets	\$30,000	✓	Works completed.
MPFRP2037	<b>Price Street Walkway</b> From Price Street to Goldsmith Close (200m).	Manager City Assets	\$70,000	✓	Works completed.
MPFRP2039	<b>Orphan School Creek Cycleway</b> From Sweethaven Road to Smithfield Road (1000m).	Manager City Assets	\$400,000	✓	Works completed.
MPFRP2051	<b>Bonnyrigg Avenue</b> Both sides from Elizabeth Drive to Edensor Road (200m).	Manager City Assets	-	✓	Works completed.
MPFRP2053	<b>Broomfield Street</b> Left side from Curtin Street to Bareena Street (60m).	Manager City Assets	\$22,500	✓	Works completed.
MPFRP2056	<b>Canley Vale Road</b> Both side from Salisbury Street to Cumberland Hwy (340m).	Manager City Assets	\$317,000	📦💰	It is proposed to postpone this project and its associated budget of \$317,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPFRP2057	<b>Derby Street</b> Both side from Torrens Street to Ferngrove Road (190m).	Manager City Assets	-	➕💰	It is proposed to re-introduce this as a new project with an associated budget of \$77,400 from General funds, as it was inadvertently reported as completed in a previous Quarterly Report.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➡	Progressing	!	Delayed	💰	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPLTM1905	<b>Avoca Road / Humphries Road</b> Install a one lane roundabout to deter motorist from speeding and enhance safety of road users.	Manager Built Systems	\$239,089		It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$239,089 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPLTM2002	<b>Kembla Street</b> Install traffic calming devices on Kembla Street to assist in the reduction of speeding.	Manager Built Systems	\$150,000		It is proposed to discontinue this project in response to community feedback as recommended by the Traffic Committee in October 2019. Therefore it is proposed that the budget of \$150,000 be returned to General funds.
MPLTM2004	<b>Wordsworth Street</b> Install traffic calming devices on Wordsworth Street to assist in the reduction of speeding.	Manager Built Systems	\$150,000		It is proposed to discontinue this project in response to community feedback as recommended by the Traffic Committee in October 2019. Therefore it is proposed that the budget of \$150,000 be returned to General funds.
MPLTM2005	<b>Granville Street between The Horsley Drive and Brennan Street</b> Implement option to reduce travel speeds.	Manager Built Systems	\$150,000		It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$150,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPNFC2001	<b>Perkins Place</b> Left side from Delgarno Road to Moran Close (65m).	Manager City Assets	\$8,800		Works completed.
MPNFC2002	<b>Noffs Place</b> Right side from Childers Street to intersection (129m).	Manager City Assets	\$19,350		Works completed.

	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPNFC2003	<b>Old Liverpool Road</b> Right side from Junction Street to Hume Highway (220m).	Manager City Assets	\$33,000	✓	Works completed.
MPNFC2006	<b>Birdwood Avenue</b> Right side from Moonshine Avenue to Harrington Street (330m).	Manager City Assets	\$49,500	✓	Works completed.
MPNFC2007	<b>Moonshine Avenue</b> Right side from Birdwood Avenue to Meadows Road (188m).	Manager City Assets	\$33,200	✓ ▲	Works completed, however a scope change was required to change the site location from right to left side.
MPNFC2011	<b>Orchard Road</b> Left side from cul-de-sac to North Street (220m).	Manager City Assets	\$31,000	✓	Works completed.
MPNFC2013	<b>North Street</b> Left side from Lyndon Street to Riverview Road (300m).	Manager City Assets	\$54,000	✓	Works completed.
MPNFC2021	<b>Nile Street</b> Left side from Maud Street to The Boulevarde (350m).	Manager City Assets	\$63,000	✓	Works completed.
MPNFC2031	<b>Morven Street</b> Left side from South Parade to The Promenade (400m).	Manager City Assets	\$63,000	✓	Works completed.
MPNFC2044	<b>Moran Close</b> Left side from Perkins Place to cul-de-sac (60m).	Manager City Assets	\$7,800	✓	Works completed.
MPNFC2047	<b>Dawson Street</b> Left side from Maud Street to The Boulevarde (400m).	Manager City Assets	\$63,000	✓	Works completed.
MPNFC2048	<b>Gregorace Place</b> Right side from cul-de-sac to cul-de-sac (220m).	Manager City Assets	\$35,000	✓	Works completed.
MPNFC2049	<b>Mount Street Laneway</b> Mount Street to Durham Close (65m).	Manager City Assets	\$13,000	✓	Works completed.
MPNFC2050	<b>Janali Avenue</b> House number 29- 31 (30m).	Manager City Assets	\$5,400	✓	Works completed.
MPNFC2051	<b>Malta Street</b> Left side from Mandarin Street to Woodville Road (420m).	Manager City Assets	\$75,600	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPOSAR1906	<b>Fairfield Park</b> Floodlighting for sportsfields renewal.	Manager City Assets	\$54,954	✓	Works completed including the installation of six floodlight poles at Fairfield Park to improve lighting standards to the sportsfields.
MPOSAR1909	<b>Adams Park</b> Install cricket nets at Adams Park.	Manager City Assets	\$42,970	✓	Works completed, including the installation of new cricket nets.
MPOSAR2005	<b>Renewal of Parkes Reserve</b> Basketball court renewal.	Manager City Assets	\$86,190	🏠💰	It is proposed to postpone this project and its associated budget of \$89,160 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review of resource constraints and competing priorities.
MPOSAR2006	<b>To Meet Compliance Standards</b> Flood/Street Lighting upgrade and renewal to meet compliance standards along Canley Vale Road.	Manager City Assets	\$400,000	➡️💰	It was adopted at the September 2019 Council Meeting, Services Committee, Item 138, to accept \$20,000 from Grant funds offered by Football NSW for the Let's Light Up Football Program. Therefore it is proposed that \$20,000 be returned to General funds.
MPOSAR2007	<b>Cabravale Memorial Park</b> Renewal of irrigation system and related work.	Manager City Assets	\$85,000	➡️💰	Project budget to be increased by \$135,000 from General funds, which is being reallocated from IN19554 (Cabravale Memorial Park Improvements).
MPOSAR2008	<b>Fence Replacement To Specification At Sportsfields</b> Fence replacement at the following locations: • Allambie Road Reserve • Hartley Oval • Emerson Park • St Johns Park.	Manager City Assets	\$50,000	🏠💰	It is proposed to postpone this project and its associated budget of \$50,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🏠	Postpone
➡️	Progressing	!	Delayed	💰	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPPAM2001	<b>Brenan Street, closer to the intersection of Green Avenue</b> Upgrade pedestrian crossing to the current standards.	Manager Built Systems	\$43,160	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$43,160 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2006	<b>Coonawarra Street, closer to the intersection of Allambie Road</b> Installation of new pedestrian refuge.	Manager Built Systems	\$45,000	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$45,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2007	<b>Intersection of Sackville Street/St Johns Road/Bartley Street</b> Modifications to the splitter islands.	Manager Built Systems	\$27,638	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$27,638 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2008	<b>Orchardleigh Street, closer to the intersection of Broughton Street</b> Upgrade pedestrian refuge to the current standards.	Manager Built Systems	\$50,000	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$50,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPPAM2009	<b>Thorney Road, closer to the intersection of Maud Street</b> Upgrade pedestrian refuge to the current standards and construct pram ramps.	Manager Built Systems	\$50,000	➡\$	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$50,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPRKG2007	<b>Province Street</b> Both sides from Darling Street to Whitley Place (100m).	Manager City Assets	\$22,000	✓	Works completed.
MPRKG2010	<b>Whitley Close</b> Right side from Province Street to cul-de-sac (60m).	Manager City Assets	\$13,200	✓	Works completed.
MPRKG2012	<b>Corry Street</b> Left side from Thesiger Road to Hasluck Road (50m).	Manager City Assets	\$12,000	✓	Works completed.
MPRKG2019	<b>Narellan Crescent</b> Left side from Georgina Street (30m).	Manager City Assets	\$7,200	✓	Works completed.
MPRKG2026	<b>Cumberland Street</b> Both sides from Curtin Street to cul-de-sac (80m).	Manager City Assets	\$17,600	✓	Works completed.
MPRKG2043	<b>Council Lane Five</b> Both sides from Avoca Road to Birchgrove Avenue (40m).	Manager City Assets	\$12,000	✓	Works completed.
MPRKG2052	<b>Tarlington Parade</b> Both sides from Bonnyrigg Avenue to Bradfield Crescent (100m).	Manager City Assets	\$22,000	✓	Works completed.
MPRR2020	<b>Tolmer Street</b> From Roland Street to cul-de-sac Repair of pavement failures and resurfacing with hot mix asphalt (385m).	Manager City Assets	\$185,000	➡▲	It is proposed to change the Project ID from MPRR2020 to MPRRP2007, to correctly identify the project's funding program.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPRR2041	<b>Camden Street</b> <b>From pedestrian crossing at house number 119 to Eustace Street</b> Repair of pavement failures, mill off and resurface hot mix asphalt (750m).	Manager City Assets	\$394,200	➡ ▲	It is proposed to change the project location from 'Eustace Street' to 'Sackville Street', due to a preliminary review of the site condition assessment.
MPRR2046	<b>Palmerston Street</b> <b>From Canley Vale Road to Queen Street</b> Repair of pavement failures and resurfacing with hot mix asphalt (246m).	Manager City Assets	\$92,600	➡ ▲	It is proposed to change the project location from 'Canley Vale Road to Queen Street' to 'Canley Vale Road to Prince Street', due to a preliminary review of the site condition assessment.
MPRRP2006	<b>Harrington Street,</b> <b>From John Street to St Johns Road</b> Repair of pavement failures, mill off and resurface with hot mix asphalt (540m).	Manager City Assets	\$372,000	🏠 \$	It is proposed to postpone this project and its associated budget of \$372,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPSG2005	<b>Emerson Soccer</b> Replace roof, upgrade electrical, and remove hazardous materials.	Manager City Assets	\$280,000	🏠 \$	It is proposed to postpone this project and its associated budget of \$280,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPSG2006	<b>Knight Park 1 and 2</b> Replace doors, disabled toilet, and upgrade dressing rooms.	Manager City Assets	\$165,000	🏠 \$	It is proposed to postpone this project and its associated budget of \$165,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	🏠	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPSLUP1608	<b>Strategic Land Use Planning - Bonnyrigg Town Centre Planning Policy review</b> Implement changes to Council's Local Environmental Plans and Development Control Plans arising from Bonnyrigg Town Centre Planning Policy Review.	Manager Strategic Land Use and Catchment Planning	-	✕	It is proposed to discontinue this project as it will be incorporated into the project IN18321 (Bonnyrigg Town Centre Planning Framework Review).
MPSRVBAR2001	<b>Administration Building</b> Replace carpet on the top floor, refurbish front foyer and keying system.	Manager City Assets	\$450,000	➡\$	It is proposed to change the scope to include new audio visual equipment and chairs in the Civic Wing of Council's Administration Centre, as well as increase the budget by \$120,000 from SRV Reserve.
MPSRVCBU1813	<b>Cabramatta Community Centre - mechanical services</b> Replacement of air conditioning system.	Manager City Assets	\$167,738	➡\$	It was adopted at the 27 August 2019 Council Meeting, Services Committee, Item 135, to allocate \$500,000 from General funds to this project. It is also proposed to increase the budget by \$280,000 from SRV Reserve, as it was inadvertently excluded from the 2019-2020 Operational Plan.
MPSRVCBU2003	<b>Horsley Park Reserve Community Hall - roof/hydraulics</b> Replace leaking and rusted roof sheets, gutters and downpipes.	Manager City Assets	\$85,000	✓	Works completed including replacement of 185m2 of roof sheeting over Horsley Park Reserve Community Hall.
MPSRVCBU2007	<b>Prairiewood Leisure Centre - HVAC</b> Replacement of air conditioning.	Manager City Assets	\$600,000	➡\$	An investigation has identified the need to replace the boilers, in addition to substantial structural work to support the weight of the new air-conditioning (HVAC) and boilers. Therefore it is proposed to increase the budget by \$500,000 from SRV reserve.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPSRVOS1903	<b>Longfield Street Park</b> Renewal of play equipment and softfall.	Manager City Assets	\$78,125	✓	Project completed including the installation of new play equipment with a slide, springer, double swings and carousel, as well as new rubber softfall. Additional works were also completed including new park seats, plantings, turf, and trees to improve functionality and aesthetics to Longfield Street Park.
MPSRVRKG2001	<b>Yvonne Street</b> Right side from Edensor Road to cul-de-sac (50m).	Manager City Assets	\$12,000	✓	Works completed.
MPSRVRKG2013	<b>River Avenue</b> Both sides from Ruby Street to Carramar Avenue (90m).	Manager City Assets	\$19,800	✓	Works completed.
MPSRVRKG2014	<b>Ronald Street</b> Both sides from Wilde Street to Laurel Street (60m).	Manager City Assets	\$13,200	✓	Works completed.
MPSRVRKG2015	<b>Wattle Avenue</b> Both sides from Ronald Street to Waterside Crescent (120m).	Manager City Assets	\$25,200	✓	Works completed.
MPSRVRKG2016	<b>Wattle Avenue</b> Both sides from Edmunds Street to Ronald Street (100m).	Manager City Assets	\$22,000	✓	Works completed.
MPSRVRKG2017	<b>Allambie Road</b> Both sides from Belfield Road to Baldo Street (160m).	Manager City Assets	\$33,600	✓	Works completed.
MPSRVRKG2019	<b>Boomerang Road</b> Both sides from Weeroona Road to Edensor Road (110m).	Manager City Assets	\$23,100	✓	Works completed.
MPSRVRKG2020	<b>Condello Crescent</b> Left side from cul-de-sac to Duardo Street (50m).	Manager City Assets	\$12,000	✓	Works completed.
MPSRVRKG2023	<b>Keneally Crescent</b> Both sides from Eldershaw Road to O'Dowd Close (70m).	Manager City Assets	\$15,400	✓	Works completed.
MPSRVRKG2024	<b>Keesing Street</b> Both sides from Wilding Street to Morant Street (60m).	Manager City Assets	\$13,200	✓	Works completed.
MPSRVRKG2025	<b>Moffitt Crescent</b> Both sides from Duardo Street to Powell Close (80m).	Manager City Assets	\$17,600	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPSRVRKG2026	<b>Quota Place</b> Both sides from Furci Avenue to cul-de-sac (80m).	Manager City Assets	\$17,600	✓	Works completed.
MPSRVRKG2073	<b>Waterside Crescent</b> Kerb and Gutter renewal	Manager City Assets		+\$	It is proposed to re-introduce this as a new project with an associated budget of \$179,280 from SRV Reserve, as it was inadvertently reported as completed in a previous Quarterly Report.
SP20558-1a	<b>Aquatopia Expansion Stage 5 - Construction</b> Construction of wave pool. <i>Note: Council will seek grant funding for construction.</i>	Manager Major Projects and Planning	-	→\$	It was adopted at the 27 August 2019 Council Meeting, Outcomes Committee, Item 73, to allocate \$1,623,661 from Section 7.12 funds for an all-weather awning and construction of the Wave Pool at Aquatopia.
SP20560	<b>Fairfield Showground Redevelopment - Stage 1</b> Redevelopment of the Fairfield Showground into a Regional Multicultural and Sporting Centre of Excellence, including a football field, synthetic field, AFL/cricket/festival area, amenities building and awning for events, and community elements.	Manager Major Projects and Planning	\$11,550,942	→\$	It is proposed to increase the budget by \$1,910,510 from Section 7.12 for the addition of a Liberty Swing and new Loop Structure to allow an inclusive playground at Deerbush Park for people with disabilities.
SP20612	<b>Community Park in Villawood</b> Construct a new community park in Villawood at the corner of Karella Avenue and Koonoona Avenue to support local schools within the area. <i>Year 2 of a 2 Year Project</i>	Manager City Assets	\$1,101,870	→\$	It is proposed to change the scope to include disability access equipment and additional play equipment, as well as increase the budget by \$470,000 from Section 7.12 to deliver this project.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
SSPR01-01	<b>Property</b> Provide property management of Council's assets including lease and licencing agreements, contracts, inspections and financial monitoring for Council's commercial and community facilities.	Manager Property	Service Budget	➔\$	It is proposed to decrease the budgeted income by \$178,000 from the property service budget due to the tenants vacating at 1-3 Hamilton Road for the development of the new Fairfield Library.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Asset Management – Civil and Built	% Asset maintenance/ renewal backlog across all Council Asset Management Plans	↓
	% Roads in satisfactory condition and above (annual survey)	↑
	% Community facilities in satisfactory condition and above (annual survey)	↑
Asset Management – Open Space	% Regular hire are satisfied with sportsfields (annual survey)	↔
	Residents satisfied with parks and play/fitness equipment (annual survey)	↔
	% Landscape sites have been replanted / cared for	↑
	% Tree permit applications on private land determined within the agreed timeframe	↑
Building Control and Compliance	# Dwellings approved	↑
	# Annual fire safety statements submitted	↑
	% Swimming pool fencing complying with the legislative requirements after 3 inspections	↓
	# Secondary dwelling approved	↑
	# Other ancillary residential developments approved	↑
City Connect Bus	# People using City Connect bus	↑
Design and Surveying	% Civil, Urban and Landscaping designs completed within 40 working days	↓
Development Planning	# Development approvals (industrial, residential and commercial)	↑
Infrastructure Construction and Maintenance	% Renewal Program completed within agreed timeframe	↑
	% New capital work completed within agreed timeframe	↑
Major Projects	% Major projects on schedule	↓
	% Major programs on schedule	↑
	% Major projects and contracts completed with less than 10% cost variation	↑
	% Major programs completed with less than 10% cost variation	↑
Parks and Gardens Operations	% Community satisfied with maintenance of sportsfields, reserves and open spaces	↑
Strategic Land Use Planning	% Planning Certificate Section 149 and 149(2) applications received are issued within service level agreement	↑
	# Development Control Plan reviews	↑
	# Planning proposals reviewed	↑
	# Community engagement activities delivered for major planning projects	↑
	# Heritage items that are retained	↑
	% Heritage items receiving rate relief	↑
Traffic and Transport	# Road safety initiatives delivered (speed humps, speed radars, etc)	↑
	% Initiatives with demonstrable improvement in local traffic conditions	↓
	# New car spaces developed in town centres / village / neighbourhood shopping centres	↔

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
---	----------------	---

## 2019-2020 Operational Plan Indicators

Services	Indicators	Result
<b>Asset Management – Civil and Built</b>	% Asset handover completed every 12 months	3%
<b>Asset Management – Open Space</b>	# Graffiti removals undertaken	95
	# Customer requests for grass mowing in open spaces	21
	% Trees requests pruned / removed on Council land undertaken within the agreed timeframe	100%
	# Landscaping and beautification projects completed to offset private tree removal	Nil
	# Private trees approved for removal	162
	# Private tree applications for removal rejected	15
	# Customer request for open space asset maintenance	39
<b>Building Control and Compliance</b>	% Development applications determined within 40 days	78%
	# Construction Certificates determined	6
	% Complying Development Certificates determined within agreed timeframe	100%
	# Inspections undertaken for compliance of swimming pool fencing	82
<b>City Connect Bus</b>	% City Connect bus service running on time	99%
<b>Design and Surveying</b>	% Surveying projects completed within the quoted timeframes	94%
<b>Development Planning</b>	% Development applications determined within 40 days	25%
	% Construction Certificates determined within 40 days	100%
<b>Infrastructure Construction and Maintenance</b>	% Road and Transport Asset maintenance undertaken within service level	89%
	% Stormwater Drainage Asset maintenance undertaken within service level	92%
	% Building and Facility Asset maintenance undertaken within service level	91%
<b>Major Projects</b>	# Request for Tender Contracts awarded	18
	# Request for Quotation Contracts awarded	1
<b>Parks and Gardens Operations</b>	% Mowing, landscaping, sportsfield maintenance completed to the required service levels	98%
	% Landscaping sites and gardens maintained to the service levels	98%
<b>Property</b>	% Occupancy rate of Council's commercially leased or licensed properties.	96%
	# New property records created and addresses issued	61
	# Internal mapping requests completed.	7
<b>Strategic Land Use Planning</b>	% Planning Proposals reported to Council within 3 months of lodgement or 6 months of Council initiated proposals	100%
	% Emerging Development Control Plan issues reported to Council within 6 months of being identified	100%
	# Zoning Certificates (Section 149 and 149(2)) not issued within 5 working days	Nil
	# Heritage programs completed each year	2
<b>Traffic and Transport</b>	# Road safety education programs	2
	# Community engagement provided on traffic improvements	13
	# Public transport advocacy initiatives	Nil
	# Traffic flow improvements projects delivered	Nil
	# Integrated traffic signal initiatives on regional and arterial roads	2

## THEME 3: ENVIRONMENTAL SUSTAINABILITY

The local environment and natural resources define the City and contribute to the community's wellbeing. In turn the activities undertaken throughout the city impact the quality and viability of many species and finite resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of the built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

### Key Highlights

- Saved 94 tonnes of CO2 (equivalent) emissions due to reduced electricity consumption at Council's buildings and facilities.
- Generated 84,659 kilowatt hours of solar power across Council's buildings.
- Collected over 144 tonnes of rubbish from Council's Gross Pollutant Traps and creek cleaning activities.
- Conducted a total of 20 educational environmental sustainability workshops, which included topics such as small space gardening, backyard habitat, wild stories, threatened species tour and worm farming.
- Removed over 55 cubic metres of litter and grass cutting as part of the Main Roads Beautification program.
- Planted a total of 31,647 native plants for National Tree Day sites, such as the Green Valley Creek, Carrawood Park and various rain gardens throughout the City.
- Completed topographic survey for Prospect Creek.
- Recycled 60 tonnes of mulch this quarter.
- Waste Enforcement Officers conducted over 300 hours of active patrol for illegal dumping this quarter.

### Projects and Major Programs Report by Exception






ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN15347	<b>Implementation of Energy and Water Conservation Plans</b> Improve the energy and water performance of Council's services and assets.	Manager Waste Strategy and Sustainability	\$10,000	✓	Project completed with the installation of LED lights at the Cardwell Street Works Depot.
IN18598	<b>Canley Vale Commuter Car Park Vegetation Offset Project</b> Provide infill planting and rehabilitation at two sites to improve flora and fauna habitat connectivity with Orphan School Creek as part of an initiative with the Georges River Combined Councils Committee.	Manager Waste Strategy and Sustainability	\$490	➡\$	It is proposed to decrease the budget by \$2,030 from Grant funds, as it was inadvertently included in the 2019-2020 Operational Plan.











✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN20667	<b>Book-In Kerbside Clean Up Service</b> Purchase four rear loading garbage trucks and information technology software for the trial of a resident book-in kerbside clean up service.	Manager Waste and Cleansing Operations	-	+\$	It was adopted at the 27 August 2019 Council Meeting, Services Supplementary Report, Item 134, to introduce this as a new project with an associated budget of \$1,700,000 from the Domestic Waste Management Reserve for delivery of the book-in kerbside clean up service.
MPBWR1706	<b>Upgrading the Recycling Drop Off Centre</b> Install sheds and covered areas for collection of household problem waste and upgrade the weigh bridge at the Sustainable Resource Centre to monitor all green waste coming to the Recycling Drop Off Centre.	Manager Waste Strategy and Sustainability	\$611,459	→\$	It is proposed to decrease the budget by \$296,495 from Grant funds, as it was inadvertently included in the 2019-2020 Operational Plan.
MPBWR2003	<b>Regional Illegal Dumping Squad</b> Continue to be a member contributing to the Western Sydney Regional Illegal Dumping Squad Program to better enforce and combat illegal dumping throughout Fairfield City.	Manager Waste Strategy and Sustainability	\$70,000	→\$	It is proposed to increase the budget by \$8,000 from the Better Waste and Recycling Grant due an increase in the annual membership for the Western Sydney Regional Illegal Dumping Squad.
MPESMP1901	<b>Rural area culvert upgrades - Investigation and design</b> Investigation and design of eight very high priority sites including at: Burley Road, Arundel Road, Cobham Street, Koala Way, Lincoln Road, Horsley Park and Goodrich Road and Selkirk Avenue, Cecil Park. <i>Year 2 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$190,273	→\$	It is proposed to increase the budget by \$2,410 from General funds and \$859 from Stormwater Levy Reserve, as it was inadvertently excluded from the 2019-2020 Operational Plan.
MPESMP1904	<b>Audit of existing Gross Pollutant Traps</b> Investigate existing Gross Pollutant Traps and formulate a plan to ensure they continue to be effective at removing gross pollutants from stormwater.	Manager Strategic Land Use and Catchment Planning	\$1,127	✓	An audit has been completed for 49 Gross Pollutant Traps to identify efficiencies across Fairfield City.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPESMP2002	<b>Wilson Creek Restoration - Construction</b> Construction of Wilson Creek restoration works. <i>Year 2 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$1,844,041		This project is dependent upon the completion of IN16305-2 (Wilson Road Reserve, Creek Restoration - Design and Construction). Therefore it is proposed to postpone this project and its associated budget of \$1,844,041 from General funds for consideration as part of the Draft 2020-2021 Operational Plan.
MPESMP2009	<b>Orphan School Creek Bank Stabilisation</b> Wylde Park, Greenfield Park. <i>Year 1 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$120,000		It is proposed to postpone this project and its associated budget of \$120,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPESMP2011	<b>Flood Detention Basin Upgrade, Powhatan Street Reserve - Stage 1</b> Construction of basin upgrade works.	Manager Strategic Land Use and Catchment Planning	\$400,000		It is proposed to postpone this project and its associated budget of \$400,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, as it is dependent upon the completion of MPFMP1807 (Flood detention basin upgrade, Powhatan Street Reserve).
MPFMP1807	<b>Flood detention basin upgrade, Powhatan Street Reserve - Investigation and Design</b> Investigation and detailed design of basin upgrade works. <i>Year 2 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$77,221		Project delayed due to design complexities and ongoing negotiations with Sydney Water. It is proposed to increase the budget by \$55,000 from General funds for flora and fauna investigations, which is a requirement from Sydney Water and the Aboriginal Heritage Assessment.
MPFMP1903	<b>Smithfield West Catchment Floodplain Risk Management Study and Plan</b> A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. <i>Year 3 of a 4 year program</i>	Manager Strategic Land Use and Catchment Planning	\$95,000		This is a multi-year project with milestones completed, including the completion of the draft flood study report. It is proposed to reallocate the remaining budget of \$55,000 from Grant funds and \$40,000 from General funds into MPFMP2003 (Smithfield West Catchment Floodplain Risk Management Study and Plan).



	Completed		On-going Service Delivery		Discontinue		Scope Change		Postpone
	Progressing		Delayed		Budget Change		New Project		Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPFMP1904	<b>Cabravale Catchment Overland Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment. <i>Year 3 of a 4 year program</i>	Manager Strategic Land Use and Catchment Planning	\$68,000	✓ \$	This is a multi-year project with milestones completed, including the completion of the draft flood study report. It is proposed to reallocate the remaining budget of \$53,000 from Grant funds and \$15,000 from General funds into MPFMP2004 (Cabravale Catchment Overland Flood Study).
MPFMP1905	<b>Prospect Creek and Georges River Floodplain Risk Management Study and Plan Update - including Hassall and Rosford Detention Basins Dambreak Assessment)</b> A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. <i>Year 1 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$15,000	✓ \$	This is a multi-year project with milestones completed, including the completion of the draft flood study report. It is proposed to reallocate the remaining budget of \$10,000 from Grant funds and \$5,000 from General funds into MPFMP2005 (Prospect Creek and Georges River Floodplain Risk Management Study and Plan Update).
MPFMP1910	<b>Wetherill Park flood mitigation options – Design</b> Design of upgrade works for Emerson Street Detention Basin	Manager Strategic Land Use and Catchment Planning	\$124,960	✓ ▲	It is proposed to change the scope from design to investigation, with the design component to be re-introduced as part of a future Council Report. Therefore the project has been completed with the Dam Break Assessment developed and approved by the NSW Dams Safety Committee.
MPFMP1912	<b>Flood detention basin upgrade, Stockdale Reserve - Investigation and Design</b> Investigation and detailed design of basin upgrade works. <i>Year 2 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$21,777	✓ \$	This is a multi-year project with milestones completed, including options for initial detailed design. It is proposed to consolidate the remaining budget of \$21,777 from Grant funds into MPFMP2012 (Flood detention basin upgrade, Stockdale Reserve - Construction).

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPFMP2003	<b>Smithfield West Catchment Floodplain Risk Management Study and Plan</b> A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. <i>Year 4 of a 4 year program</i>	Manager Strategic Land Use and Catchment Planning	\$15,000	➡\$▲	Project budget to be increased by \$55,000 from Grant funds and \$40,000 from General funds, which is being reallocated from MPFMP1903 (Smithfield West Catchment Floodplain Risk Management Study and Plan), and that the project ID be renumbered to MYFMP2003 to reflect that this is a multi-year project.
MPFMP2004	<b>Cabravale Catchment Overland Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment. <i>Year 4 of a 4 year program</i>	Manager Strategic Land Use and Catchment Planning	\$15,000	➡\$▲	Project budget to be increased by \$53,000 from Grant funds and \$15,000 from General funds from MPFMP1904 (Cabravale Catchment Overland Study), and that the Project ID be renumbered to MYFMP2004 to reflect that this is a multi-year project.
MPFMP2005	<b>Prospect Creek and Georges River Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment including Hassall St and Rosford Reserve Detention Basin dambreak assessment. <i>Year 2 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$60,000	➡\$▲	Project budget to be increased by \$10,000 from Grant funds and \$5,000 from General funds from MPFMP1905 (Prospect Creek and Georges River Floodplain Risk Management Study and Plan Update), and that the Project ID be renumbered to MYFMP2005 to reflect that this is a multi-year project.
MPFMP2008	<b>Flood detention basin upgrade, Fairfield Golf Course - Construction</b> Construction of basin upgrade works. <i>Year 2 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$1,950,000	📁\$	It is proposed to postpone this project and its associated budget of \$1,300,000 from Grant funds, \$250,000 from Stormwater Levy Reserve, and \$400,000 from General funds, for consideration as part of the Draft 2020-2021 Operational Plan, as it is dependent upon the completion of MPFMP1808 (Flood detention basin upgrade, Fairfield Golf Course - Investigation and Design).
MPFMP2012	<b>Flood detention basin upgrade, Stockdale Reserve - Construction</b> Investigation and detailed design of basin upgrade works. <i>Year 3 of a 4 year program</i>	Manager Strategic Land Use and Catchment Planning	\$90,000	➡\$	Project budget to be increased by \$21,777 from Grant funds, which is being reallocated from MPFMP1912 (Flood detention basin upgrade, Stockdale Reserve - Investigation and Design).

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPFMP2021	<b>Flood detention basin upgrade, Bosnjak Park Upstream - Investigation and Design</b> Investigation and detailed design of basin upgrade works. <i>Year 1 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$15,000	 \$	Council was unsuccessful in receiving grant funding for this project, therefore it is proposed to postpone this project and its associated budget of \$5,000 from General funds and \$10,000 from Grant funds for consideration in a future Delivery Program.
MPFMP2022	<b>Investigation &amp; detailed design flood mitigation works near Attilio Place</b> Investigation and detailed design of flood mitigation works. <i>Year 1 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$15,000	 \$	Council was unsuccessful in receiving grant funding for this project, therefore it is proposed to postpone this project and its associated budget of \$5,000 from General funds and \$10,000 from Grant funds for consideration in a future Delivery Program.
MPSLP1907	<b>Minor stormwater works</b> Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	Manager Strategic Land Use and Catchment Planning	\$59,310	✓\$	This is a multi-year project with milestones completed, including minor stormwater works at Bligh Street, Fairfield East. It is proposed to consolidate the remaining budget of \$59,310 from Stormwater Levy Reserve into the project MPSLP2007 (Minor Stormwater Works).
MPSLP1908	<b>Prospect Creek Bank Stabilisation - Investigation and Design</b> Investigate creek bank erosion and detailed design of stabilisation works. <i>Year 1 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$50,000	✓	The topographic survey for Prospect Creek has been completed.
MPSLP2004	<b>Maintenance of Major Stormwater Systems</b> Maintain major stormwater systems such as detention basins, wetlands, ponds and rain gardens.	Manager Strategic Land Use and Catchment Planning	\$335,000	➡\$	It is proposed to increase the budget by \$15,000 from the Stormwater Levy Reserve for additional maintenance at Prospect Creek Floodway, Fairfield Park.
MPSLP2007	<b>Minor stormwater works</b> Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	Manager Strategic Land Use and Catchment Planning	\$150,000	➡\$	Project budget to be increased by \$59,310 from Stormwater Levy Reserve, which is being reallocated from the project MPSLP1907 (Minor Stormwater Works).

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change		Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project		Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPSLP2009	<b>Green Valley Creek Rehabilitation - Design</b> Investigate and design of Green Valley Creek rehabilitation works at reach 3. <i>Year 2 of a 2 year program</i>	Manager Strategic Land Use and Catchment Planning	\$109,573	➔\$	It is proposed to increase the budget by \$50,000 from the Stormwater Levy Reserve, due to a change in design scope, which will now include spoil mounds.
MPSLP2016	<b>Gross Pollutant Trap Construction - Burdett St</b> Driveway and maintenance pad for Burdett St Gross Pollutant Trap.	Manager Strategic Land Use and Catchment Planning	\$60,000	➔\$	It is proposed to increase the budget by \$20,000 from the Stormwater Levy Reserve due to a higher than anticipated cost estimate.
MPSLP2017	<b>Wilson Creek - Weed Removal</b> Removal of weeds at Wilson Creek prior to restoration works.	Manager Strategic Land Use and Catchment Planning	-	+\$	It is proposed to introduce this as a new project with an associated budget of \$50,000 from the Stormwater Levy Reserve, to manage and remove weeds from Wilson Creek in preparation of restoration works.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📄	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward



## 2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Catchment Planning	% Floodplain risk management initiatives completed	↑
	% Monitored waterways with acceptable aesthetic quality	↑
	% Stormwater management initiatives completed	↑
Emergency risk Management	# Emergency events support provided on request	↑
Environmental and Public Health	% Food premises inspected that met compliance	↓
	% Environmental and public health investigations initiated within the agreed timeframe	↑
Street and Public Amenities Cleaning	# km swept by street sweeping trucks	↑
	# cubic metre collected from litter picking on main streets	↑
	# Requests for litter removal	↑
Waste Education and Environmental Sustainability	# Water consumption per household	↔
	# Community partner strengthened	↑
	% Satisfied with environmental and sustainability education programs (annual survey)	↔
	% Implementing environmental practices as a result of the education program (annual survey)	↔
	# Successful prosecutions on littering and illegal dumping	↑
	# Mobile CCTV monitored hotspots	↑
	# Rubbish collected from gross pollutant traps and creek cleaning activities	↑
Waste Management	# Hours worked on Bush Regenerations Program	↑
	# Bush regeneration sites maintained	↑
	# Tonnes of material collected from Council clean-ups	↑
	# Tree mulch recycled	↑
	% Recycling recovery rate	↔

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
---	----------------	---

## 2019-2020 Operational Indicators

Services	Indicators	Result
<b>Catchment Planning</b>	# Education programs concerning stormwater quality and floodplain risk	Nil
	# Flood Studies completed	Nil
	# Floodplain Risk Management Studies and Plans completed	Nil
	# Projects implemented as part of Council's stormwater programs	18
<b>Emergency risk Management</b>	# Actions undertaken as part of the Fairfield Local Emergency Management Plan	1
<b>Environmental and Public Health</b>	# Food premises inspected	491
	# Other public health regulated premises/activities inspected	76
	# Environmental audits undertaken at industrial and commercial premises	13
	# Investigations undertaken by Environmental Management for pollution matters	68
	# Development applications reviewed regarding environmental impacts	125
	# Investigations undertaken by Community Health for environmental and public health related matters	41
<b>Street and Public Amenities Cleaning</b>	# Requests on street and public amenities cleaning	596
	% Street and public amenities cleaning requests attending to within agreed timeframe	98%
<b>Waste Education and Environmental Sustainability</b>	# Educational environmental sustainability activities undertaken	26
	# People attending educational activities	2,933
	# People participating in environmental events	1,391
	# KWh (electricity) saved from all Council facilities	84,659
	# CO2 (emissions) saved from all Council Assets	93.9
	# Gj (water) saved from all Council facilities	N/A
	# Hours patrolling for illegal dumping incidents	307
	# Reported illegal dumping incidents identified	429
	# Litter prevention educational programs delivered	Nil
	# Volunteer hours participating at community nursery	699
	# Volunteer hours maintaining bushland and creeks	556
	# Native plants propagated at the Community Nursery	3,650
	# Native plants comprising of trees, grass , shrub planted	31,647
<b>Waste Management</b>	% Complaints on waste management resolved within Service Level Agreement	98%

\*Note: N/A refers to data not available.

## THEME 4: LOCAL ECONOMY AND EMPLOYMENT

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres provide a range of products, services and meeting places, and represent the identity of their suburb. The Smithfield-Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

### Key Highlights

- Delivered another successful Moon Festival at Cabramatta for more than 90,000 people. The event was presented by SBS Pop Asia's Andy Trieu and K-pop star Kevin Kim and headlined by Australia's Got Talent grand finalist Lil Kookies and Kookies N Cream. Residents enjoyed traditional lion dancing, lantern parades and carnival rides.
- Strengthened a total of 101 partnerships through Fairfield City, which included working with 28 community sponsors for the Moon Festival, and attending meetings with the Mayor's Crime Prevention Group, Western Sydney Parklands Trust and various businesses across the City.
- Upgraded Cabramatta Town Centre, which included improvements to footpath connections and the implementation of 'Smart Poles' for lighting.

### Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPPMED2001	<b>Pathway Connection - Smithfield/Wetherill Park</b> Construct new footpath and cycleway connections between the Smithfield Town Centre and the Industrial Estate via the Western Sydney Parklands. This year, works will be undertaken along Victoria Road and Trivett Street to improve community transport to and from work by providing an opportunity to bike ride.	Manager Parks Place and Economic Development	\$180,000	✕ \$	It is proposed to discontinue this project as it has been incorporated into IN20579 (Pathway Connection Program for Smithfield Town Centre) to improve cost saving and that the remaining budget of \$180,000 from Town Centre Reserve be reallocated for that purpose.
IN20579	<b>Pathway Connection Program for Smithfield Town Centre</b> To provide footpath and cycleway connections, between the Smithfield Town Centre through the Industrial Estate to the Western Sydney Parklands and Business Hub.	Manager Fairfield Place and Public Domain Planning	\$119,682	➔ \$	Project budget to be increased by \$180,000 from Town Centre Reserve, which is being reallocated from MPPMED2001 (Pathway Connection Smithfield/Wetherill Park).

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPCFP1706-2	<b>Town Centre upgrades - Small Centres</b> Identify and provide landscaping transitions from commercial areas to residential areas, improvement of footpath linkages and rationalisation of lighting with the implementation of 'Smart Poles'. Identification and scoping of selected centres currently underway with final works and locations to be provided in February.	Manager Fairfield Place and Public Domain Planning	\$16,122	✓	Project completed, including landscaping works and playground softfall replaced at Canley Heights Town Centre.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
<b>Place Management and Economic Development</b>	# Businesses and employments centre promoted and/or marketed	↑
	# Place activations delivered	↑
	Place Score (survey every 2 years)	↔
	# Safety audits initiative implemented	↑
	# Advocacy to encourage variety of employment	↑
	# People participating in affordable educational training and resource support for the workforce	↑
	# Place related partnerships are sustained and/or strengthened	↑

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
---	----------------	---

## 2019-2020 Operational Plan Indicators

Services	Indicators	Result
<b>Place Management and Economic Development</b>	# Businesses provided with assistance	83
	# Business communication initiatives	3
	# Major events delivered	1
	# Community members attending major events	90,000
	% Nominated plan, strategies, policies and procedures completed	Nil

## THEME 5: GOOD GOVERNANCE AND LEADERSHIP

In a democracy, the community wants their leaders to listen to them, represent their views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and is able to participate in the development of policies and decisions that affect them. The Fairfield community expects a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

### Key Highlights

- Hosted a total of 9 work experience placements who undertook business administration activities across Council's facilities.
- Reached a total of 15,264 social media followers across three platforms (9,917 followers on Facebook, 3,360 followers on Twitter, and 1,987 followers on Instagram) during the quarter.
- Diverted 117,991 tonnes of construction material from landfill through the Sustainable Resource Centre.
- Recycled and distributed 114,673 tonnes of construction material for internal and external customers through the Sustainable Resource Centre.
- Donated a total of \$18,300 during the quarter to 21 community recipients through the Councillors Donation Fund, Language and Cultural Awareness Fund, Mayoral Community Benefit Fund, Mayoral Scholarship Fund, Mayoral Donation Fund and the Community Volunteer Fund.

### Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
IN20337	<b>Sustainable Resource Centre Expansion – Stage 2</b> Seek development approval to expand the boundary to the east to accommodate stockpiled material and increase capacity.	Manager Waste and Cleansing Operations	-	➡\$	It is proposed to increase the budget by \$65,000 from the Sustainable Resource Centre Site Development Reserve and \$135,000 from General funds due to additional costs identified during the development application process, which is required to complete this project.
IN20460	<b>Commercial Development - Property Development Fund - Stage 1 Design and Planning</b> Prepare designs for the construction of an income generating development to provide additional funding for the provision of Council services to the community as identified in the Long Term Financial Plan, with some of the options including retail, commercial and aged care/ seniors living developments.	Manager Property Development Fund	-	➡\$	It is proposed to increase the budget by \$200,000 from the Property Development Fund to conduct an expression of interest campaign for the sale of the property.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📁	Postpone
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward



ID No.	Name	Responsible Officer	19/20 Budget	Status	Comments
MPCPER2001	<b>Construction and Maintenance Plant and Equipment</b> Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment being replaced is for the construction of roads, and trade equipment to maintain buildings.	Manager Construction and Maintenance	\$942,400	➔\$	It is proposed to decrease the budget by \$100,000 from General funds, due to an internal review of construction and maintenance plant and equipment renewal in the 2019-2020 Operational Plan.
MPFR2001	<b>Replace Councils Light Vehicles</b> Replacement of 50 light vehicles, which have reached the policy's requirement of 75,000 kilometres or 3 years of operation.	Manager Finance	\$1,140,000	➔\$	It is proposed to decrease the budget by \$200,000 from General funds, due to an internal review of light fleet vehicles renewal in the 2019-2020 Operational Plan.
MPICT2004	<b>Financial Systems Enhancement</b> Develop financial reports to be used across Council to improve transparency.	Chief Information Officer	-	+\$	It is proposed to introduce a new project with an associated budget of \$82,711 from General funds to develop internal reports to improve financial transparency and management for project delivery.
MPLTFP2008	<b>Property Development Fund</b> Commencement of commercial development.	Manager Property Development Fund	-	📦\$	It is proposed to postpone this project for consideration as part of the Draft 2020-2021 Operational Plan as it is dependent upon the completion of MPLTFP1908 (Property Development Fund).
SSICT03-01	<b>Information and Communication Technology</b> Ensure Council's core applications and systems are updated, tested and maintained to support the service delivery of Council.	Chief Information Officer	Service Budget	➔\$	It is proposed to increase the service budget by \$200,000 from General funds to maintain the licence for Council's Record Management System, with an increase to the service budget by \$30,000 from General funds annually.

✓	Completed	○	On-going Service Delivery	✕	Discontinue	▲	Scope Change	📦	Postpone
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2020/21 Delivery Program Indicators

Services	Indicators	Trend
Communications and Marketing	# Community engagement promotions	↑
	% Of media releases which result in positive news stories	↑
	# Information items translated into community languages	↑
	% Community feels Council communicates well with residents (annual survey)	↑
Corporate Planning and Improvements	# External stakeholders engaged about the community's priorities	↑
	\$Indirect and direct saving from service efficiency reviews	↔
	% Services utilising quality management system at level 3 or above	↑
	# Plans and reports developed for the community	↑
Customer Service Administration Centre	# Submissions received during exhibition on Council's Corporate plans	↑
	% Customers satisfied with service received at front counter and Call Centre	↓
	# Public liability claims settled	↑
	% Enterprise risk actions implemented within the agreed timeframe	↑
Enterprise Risk Management	% Long Term Financial Plan indicators are on target	↔
	\$Real operating expenditure per capita	↔
	# Ranking of rates charges compared to other Councils	↑
	% The amount of cost shifting by other levels of government to the Council as a percentage of total revenue (before capital contribution)	↔
Financial Sustainability	% Codes, Plans and policies that affect the community have been placed on public exhibition prior to adoption	↔
	# Code of Conduct breaches	↑
	# Documents impacting the community translated into other languages	↑
	# Public forum questions presented at Council meetings and responded to by Council	↑
Governance	# Work experience opportunities provided to the community at Council	↑
	% Workforce Management Plan's actions completed on time	↑
	% Staff assessed as capable and above in the annual performance review	↔
	% Service levels met for helpdesk/desktop support	↑
Human Resources	# CCTV Requests received from NSW Police	↑
	% Completed audits as determined by the Audit and Risk Committee	↑
Information and Communication Technology	% Purchasing and tendering compliance with policy and legislative requirements	↑
Internal Audit	% Property Development projects meeting agreed milestones	↑
Procurement	% of requests for information (Government Information Public Access Act) processed within the specified timeframe for both informal and formal applications	↑
Property Development Fund	% Electronic Document and Records Management System requests for support completed within 5 working days	↑
Records and Information Management	# Tonnes internal and external materials diverted from landfill	↑
Sustainable Resource Centre	# Tonnes internal and external materials distributed	↑

Key for trends:

↑ or ↓ is working towards the community's goals	↔ Is no change	↑ or ↓ is working away from the community's goals
---	----------------	---

## 2019-2020 Operational Plan Indicators

Services	Indicators	Result
<b>Communications and Marketing</b>	# New citizenship recipients	86
	# Publications produced	18
	# Graphic design and printing jobs completed within the agreed timeframe	676
	# Total social media followers	15,264
	# Unique visits to website	379,297
<b>Corporate Planning and Improvements</b>	# Flyers/Summary Plans and Reports developed	0
	# Continuous Improvement Reviews undertaken	Nil
	# Internal reviews of quality management system undertaken	0
	# Documents managed under the quality management system	2,913
	# Internal stakeholders engaged	94
	# Proposed recommendations adopted by Council based on public submissions received during public exhibition	0
<b>Customer Service Administration Centre</b>	% Call abandonment rate	7.4%
	% Customer Service Centre enquiries managed at the first point of contact	97%
<b>Enterprise Risk Management</b>	# Public liability claims made	25
	# Enterprise risk management strategy - major program implemented.	0
<b>Financial Sustainability</b>	# Average employee leave entitlements per capita	281
	# Breaches on the overdraft limits	0
	% Variance to budgeted Investment earning rate	-0.32%
	Achieving unqualified external audit opinion	Yes
	% Rates not collected on time	4.69%
	% Rates notices issued electronically	4.54%
<b>Governance</b>	% Governance projects completed within time and budget	100%
	# Governance policies reviewed annually	1
	# Statutory reports developed and submitted	0
	# Training sessions on Code of Conduct delivered to Council Officials	4
	# Governance policies reviewed annually.	1
	# Formal access requests received under Government Information (Public Access) Act	30
<b>Human Resources</b>	% WHS compliance audits completed	100%
	% Continuous WHS Improvement Inspections completed	100%
	% Satisfaction rating with service delivery of training courses	91%
	% Lost Time Injury Frequency rate	4.71%
	% Employee duration rate	8.71%
<b>Information and Communication Technology</b>	# Requests for CCTV advice for internal and external stakeholders	1
	# CCTV inspection carried out	4
	# Hours the Infrastructure and core systems are not available during business hours	5
	# Issues requested through helpdesk	2,510
	# Technology solutions implemented	2
<b>Internal Audit</b>	% Audit recommendations implemented within agreed timeframes	100%
<b>Procurement</b>	% Tender process completed and entered to contract within 12 weeks	75%
	\$Saved in fleet management	Nil

Services	Indicators	Result
<b>Property Development Fund</b>	% Property Development projects including contracts completed with less than 10% cost variation	100%
<b>Records and Information Management</b>	# Informal information (GIPA) requests received	296
	% Documents processed within 3 days of receipt	94%
	# Electronic Document and Records Management System training sessions	5
	# Electronic Document and Records Management System requests for support	1,788
<b>Sustainable Resource Centre</b>	# Tonnes CO2 emission saved	4,653

## **SECTION 4**

### **QUARTERLY BUDGET REVIEW STATEMENT – QUARTER ENDED SEPTEMBER 2019**

#### **Introduction**

The Quarterly Budget Review Statement report provides Council's financial position for the quarter ended 30 September 2019. It includes:

- Item 1.** Statement by the Responsible Accounting Officer on Council's Financial Position
- Item 2.** Income and Expenditure Budget Review
- Item 3.** Capital Budget Review
- Item 4.** Cash and Investment Budget Review
- Item 5.** First Quarter 2019/20 Budget Review
- Item 6.** Key Performance Indicators Budget Review
- Item 7.** Contracts and Other Expenses Budget Review

### **Item 1. Statement by the Responsible Accounting Officer**

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2005.

*"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 30 September 2019 indicates that Council's projected financial position as at this date, is satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure.*

Signed:

date: 12 November 2019

Lachlan Gunn  
Chief Financial Officer  
Responsible Accounting Officer



## Item 2. Income and Expenditure Budget Review

### Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2019/20 financial year.

### Operating Result

Council's operating result before capital items for the year ended 30 September 2019 is a surplus of \$2.040m compared to a budgeted surplus of \$0.645m.

FAIRFIELD CITY COUNCIL	Favourable Variance			
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%			
3 month period ended - 30 September 2019	Unfavourable variance greater than 10%			
	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	YTD VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	20,623	20,734	(110)	-0.5
Domestic Waste	7,752	7,630	122	1.6
Drainage Stormwater Levy	378	389	(10)	-2.7
User Charges and Fees	5,125	5,319	(194)	-3.6
Interest & Investment Income	800	958	(158)	-16.5
Other Revenue	6,031	5,634	397	7.0
Grant & Contribution Operations	3,834	5,433	(1,599)	-29.4
Grant & Contribution Capital	4,369	3,461	908	26.2
Total Income from continuing operations	48,913	49,558	(645)	-1.3
Expenses from Continuing operations				
Employee Costs	20,316	19,675	(641)	-3.3
Debt Servicing Costs	2	131	130	98.8
Materials & Contracts	6,113	9,426	3,313	35.1
Depreciation, Amortisation & Impairment	8,094	7,932	(161)	-2.0
Other Expenses	7,979	8,287	308	3.7
Total Expenses from continuing operations	42,504	45,452	2,948	6.5
Operating Surplus/(Deficit) from continuing operations	6,409	4,107	2,303	
Net Operating Surplus/(Deficit) before capital grants and contributions	2,040	645	1,395	

## Income from Continuing Operations

Total income for the 3 months ended 30 September 2019 was \$48.913m compared to the budget of \$49.558m. The major variances to budget are as follows:

### User Charges and Fees

Actual	Budget	Variance
\$5.125m	\$5.319m	(\$0.194m)

The unfavourable variance arose primarily due to:

- The budget for tariff relief for network charges from Jemena Gas of \$0.108m should have been budgeted in period 12 instead of period 2. Therefore, this represents a budget timing issue.
- Lower than anticipated building activity has resulted in below budget DA/CC/S96 Fees of \$0.229m.

However, the impact of these unfavourable variances was partially mitigated by a favourable variance for Children Services following the reclassification of Government Subsidies for preschool children from Operating Grants. These subsidies were previously disclosed as an Operating Grant, however due to a change in the funding model they are now disclosed as enrolment fees under User Fees. This generated a favourable variance of \$0.086m.

### Interest & Investment Income

Actual	Budget	Variance
\$0.800m	\$0.958m	(\$0.158m)

The benefit of strong cash balances on hand and prudent investment management was offset by the Reserve Bank reducing the cash rate by 0.25% during the 1st quarter of the current financial year to close at 0.75%. The latest rate reduction compounding the effect of the 0.50% cumulative reduction in the cash rate during the 4<sup>th</sup> quarter of last year. These rate decreases were not factored into the current year's budget. Therefore, Council will monitor interest rate movements and give consideration to a budget adjustment if the low interest rate environment persists.

### Other Revenue / Income

Actual	Budget	Variance
\$6.031m	\$5.634m	\$0.397m

The favourable variance is primarily due to better than budget results in Recycling Income (\$0.374m), Property Income (\$0.219m), and Insurance Claims (\$0.290m), which were partially offset by Fine income being below budget by \$0.413m

### Grant & Contribution – Operation

Actual	Budget	Variance
\$3.834m	\$5.433m	(\$1.599m)

The unfavourable variance arises due to:

- The timing of the receipt of the Financial Assistance Grant (FAG). At present there is a year to date budget shortfall of \$1.192m in the FAG because the budget has allowed for the general pattern of prepayments to continue, but only the actual FAG's received this financial year can be brought to account in the P&L due to uncertainty over the likelihood of the prepayment occurring and the quantum of it.
- The timing of the receipt of the Roads Financial Assistance Grant. At present there is a year to date budget shortfall of \$0.248m because Council received a 50% advance payment of the roads component of the 2019/20 FAG late in the 18/19 financial year.
- The RMS excess vehicle weight subsidy has not been received in the first quarter, as is historically the case. This timing issue has generated a budget shortfall of \$0.075m.
- The Open Space Study/Strategy for the accelerated LEP (budget \$0.068m) and the Parklands City Sensor Network project (\$0.218m) have not commenced as budgeted in the first quarter. Therefore, this is a timing issue as no Grant income has been received for these projects.

### Grant & Contribution – Capital

Actual	Budget	Variance
\$4.369m	\$3.461m	\$0.908m

The favourable variance arises because budgeted grant income for the Smithfield Road project did not include a claim of \$1.939m against a newly prepared claim profile from the RMS. It now appears that there will be further revisions to both the payment profile and value of the project. These changes will be included in an upcoming Council Report, which may propose a rephrasing of the 2019/20 budget for this income line in Q2.

The benefit of the favourable Smithfield Road income adjustment was partially offset by the following:

- The Bossley Park Preschool grant of \$0.220m budgeted for Q1 will instead be received in Q2. This is a timing difference.
- A \$0.634m grant for the Showground Redevelopment has not been received this quarter. Once again, this is a timing difference and expected in Q2.

## Expenses from Continuing Operations

Total expenditure for the quarter ended 30 September 2019 is \$42.504m compared to the budget of \$45.452m. The major variances to budget are as follows:

### Employee Costs

Actual	Budget	Variance
\$20.316m	\$19.675m	(\$0.641m)

The following Employee Costs table indicates variances by major expense types:

EMPLOYEE COST	2019/2020		
	YTD Actual	YTD Budget	YTD Fav/(Unfav) Variance
	\$'000's		
Total allocated Salaries & Wages	16,033	16,633	
Budget Savings		(650)	
Salaries & Wages (Net of savings)	16,033	15,983	(50)
Overtime	914	814	(100)
Superannuation	1,803	1,753	(50)
Workers Compensation	49	195	146
Temporary Contract Labour	772	735	(37)
Movement in employee provisions	1,136	181	(955)
Other	100	116	16
Training Cost	89	99	10
Capitalisation	(580)	(201)	379
Total Employee Cost	20,316	19,675	(641)

The major reason for above budget employee costs as at 30 September 2019 is the increase in the provision for employee entitlements.

The unfavourable variance arising from the movement in employee provisions is a timing issue primarily relating to the award increase of 2.5% and performance review adjustments. The timing issue arises because the value of employee entitlements is restated in July to take account of pay increases, however, the impact of the increases has been budgeted across the financial year. Therefore, the budget phasing does not align with the actual pattern of provision movements. The unfavourable variance is in line with the prior year (2019: \$0.955m; 2018: \$0.959m). In addition there is historically a slight leave accumulation in the first quarter of the financial year because third term school holidays are in early October.

### Leave Liability

Management continues its efforts to reduce outstanding leave throughout the organisation. Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks) and Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award 2014) remains a priority. As in previous years, a compulsory Christmas 2019/New Year 2020 close down will be in place (total of 7 working days).

The Sick Leave value is a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOS�). This outstanding balance continues to be paid out as per options stipulated in the PPOS� 2013.

The outcome of the proactive management of employee entitlements is that total entitlement hours (annual leave, long service leave, and sick leave) are down on the corresponding period in the prior year. Whilst accrued annual leave hours as at 30 September 2019 are 2.7% higher than the prior year (2019: 137,105 hours; 2018: 133,539 hours), this is more than offset by the reduction in accrued long service leave hours of 5.9% (2019: 214,577 hours; 2018: 227,940 hours). This is a significant achievement as Council is continuing to achieve year on year reductions in entitlement hours through its ongoing leave management initiatives several years after the program commenced.

The outstanding leave recorded at end of Q1 is as outlined hereunder:

Annual Leave	Hours	% Reduction/ Increment
June 2015	143,719	-3%
June 2016	130,024	-10%
June 2017	128,856	-1%
June 2018	126,301	-2%
June 2019	128,424	2%
Sept 2019	137,105	6.7%

Long Service Leave	Hours	% Reduction/ Increment
June 2015	288,598	-3%
June 2016	286,512	-1%
June 2017	256,159	-11%
June 2018	230,322	-10%
June 2019	214,198	-7%
Sept 2019	214,577	0%

Sick Leave	Cost \$	% Reduction/ Increment
June 2015	1,185,461	-3%
June 2016	1,070,136	-1%
June 2017	966,581	-11%
June 2018	718,298	-10%
June 2019	718,998	0%
Sept 2019	739,086	2.8%

Note: Values sourced from Payroll Branch

### Materials & Contracts

Actual	Budget	Variance
\$6.113m	\$9.426m	\$3.313m

The favourable variance of \$3.313m is due to:

- \$0.722m - Catchment Management projects partially complete or not commenced
- \$0.704m - LEP Accelerated program work delayed
- \$0.400m - Tree Works activity including Permits/Planting/Maintenance is less than budget for the first quarter
- \$0.331m - Software Maintenance phasing issue. Costs to be incurred in subsequent quarters.
- \$0.310m - Sustainability and Waste Strategy work suspended in August 2019 and not recommenced due to contractor management issues regarding WHS compliance and invoicing delays.
- \$0.260m - Maintenance & Repairs phasing issue
- \$0.237m - Road Maintenance timing issue
- \$0.150m - Master Plan for Cabra Vale Leisure Centre delayed and not yet commenced
- \$0.068m - Open Space Study/Strategy for the accelerated LEP not commenced
- Transport Study Strategy was carried forward from 2018/19. No costs booked to date.

### Depreciation

Actual	Budget	Variance
\$8.094m	\$7.932m	(\$0.161m)

The depreciation expense is over budget by \$0.161m (2%) primarily due to the timing of the completion of capital projects compared to the budget.

### Other Expenses

Actual	Budget	Variance
\$7.979m	\$8.287m	\$0.308m

The favourable variance is primarily due to lower than expected expenditure on Donations and Contributions (\$0.129m), Publicity and Promotions (\$0.115m), Conferences (\$0.091m), Telephone Communications (\$0.090m) and Advertising (\$0.071m). These were offset in part by higher than expected expenditure on Commission Rebates (\$0.083m), Recycling Services (\$0.082m) and Subscriptions and Memberships (\$0.046m).



## Income and expenditure Statement

Each quarterly report includes a full year rolling forecast with the statement of income and expenditure on the following page providing a full reconciliation between the original budget at the start of the financial year and the forecast to the end of the current financial year.

### Income & Expenditure Statement

#### FAIRFIELD CITY COUNCIL

Budget review for the 3 month period ended 30 September, 2019

Favourable Variance

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2019-2020								3 month period ended - 30 September 2019			
	Original Budget 2019/2020 \$000's	Approved Changes				2019/2020 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2019/2020 \$000's	Ytd Actual \$000's	Ytd Budget \$000's	Ytd Variance \$000's	Ytd Variance (%)
		Carry Forwards \$000's	Sep-2019 Review \$000's	Dec-2019 Review \$000's	Mar-2020 Review \$000's							
<b>Income from Continuing Operations</b>												
Ordinary Rates	82,933					82,933		82,933	20,623	20,734	(110)	-0.5
Domestic Waste	30,519					30,519		30,519	7,752	7,630	122	1.6
Drainage Stormwater Levy	1,555					1,555		1,555	378	389	(10)	-2.7
User Charges and Fees	18,680					18,680		18,680	5,125	5,319	(194)	-3.6
Interest & Investment Income	3,767					3,767		3,767	800	958	(158)	-16.5
Other Revenue	21,464					21,464	(178)	21,286	6,031	5,634	397	7.0
Grant & Contribution - Operations	22,962	709				23,671	(237)	23,434	3,834	5,433	(1,599)	-29.4
Grant & Contribution - Capital	24,873	727				25,599	(822)	24,778	4,369	3,461	908	26.2
<b>Total Income from continuing operations</b>	<b>206,752</b>	<b>1,436</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>208,188</b>	<b>(1,236)</b>	<b>206,952</b>	<b>48,913</b>	<b>49,558</b>	<b>(645)</b>	<b>-1.3</b>
<b>Expenses from Continuing Operations</b>												
Employee Costs	78,250	9				78,259	3	78,263	20,316	19,675	(641)	-3.3
Debt Servicing Costs	511					511		511	2	131	130	98.8
Materials & Contracts	34,697	1,847				36,543	431	36,974	6,113	9,426	3,313	35.1
Depreciation, Amortisation & Impairment	31,731					31,731		31,731	8,094	7,932	(161)	-2.0
Other Expenses	34,338	57				34,395	(7)	34,388	7,979	8,287	308	3.7
<b>Total Expenses from continuing operations</b>	<b>179,526</b>	<b>1,913</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>181,439</b>	<b>427</b>	<b>181,866</b>	<b>42,504</b>	<b>45,452</b>	<b>2,948</b>	<b>6.5</b>
<b>Operating Surplus/(Deficit)</b>	<b>27,226</b>	<b>(477)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,749</b>	<b>(1,663)</b>	<b>25,086</b>	<b>6,409</b>	<b>4,107</b>	<b>2,303</b>	
<b>Less: Grant &amp; Contribution - Capital</b>	<b>24,873</b>	<b>727</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,599</b>	<b>(822)</b>	<b>24,778</b>	<b>4,369</b>	<b>3,461</b>	<b>908</b>	
<b>Net Operating Surplus/(Deficit) before capital income</b>	<b>2,353</b>	<b>(1,204)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,150</b>	<b>(842)</b>	<b>308</b>	<b>2,040</b>	<b>645</b>	<b>1,395</b>	

### Item 3. Capital Budget Review

The following Capital Budget Review Statement shows:

- I. Actual capital expenditure as at end of September 2019 of \$9.643m
- II. Revised budget to the end of the current financial year is \$107.741m and is inclusive of 2018/19 projects carried over into the current financial year.

#### Capital Budget Review Statement

#### FAIRFIELD CITY COUNCIL

Budget review for the 3 month period ended 30 September, 2019

	Full Financial Year 2019-2020								3 month period ended 30 September 2019		
	Original Budget Year 2019/20 \$000's	Approved Changes				2019/2020 Revised Budget \$000's	Recommended Changes for Council Resolution \$000's	Projected Year End Result 2019/20 \$000's	Ytd Actual 2019/20 \$000's	Ytd Budget 2019/20 \$000's	Variance 2019/20 \$000's
		Carry Forwards \$000's	Sep-2019 Review \$000's	Dec-2019 Review \$000's	Mar-2020 Review \$000's						
<b>Capital Funding</b>											
Rates & Other Untied Funding	41,935	7,188	0	0	0	49,124	(5,282)	43,842	3,207	11,826	8,619
<b>Capital Grants &amp; Contributions:</b>											
- Capital Grants	17,704	727				18,431	(822)	17,610	2,961	1,937	(1,024)
- Capital Contributions	0					0	0	0	1,408	1,525	117
<b>Reserves:</b>											
- Transfers S7.11 & S7.12	8,361	133				8,494	6,004	14,498	1,163	0	(1,163)
- Transfers Stormwater Levy	1,435	949				2,384	(189)	2,195	1	949	948
- Transfers Town Centres	980	1,251				2,230	0	2,230	114	1,388	1,274
- Transfers Other reserves	15,335	4,439				19,774	1,944	21,718	442	6,071	5,629
- Transfers Grants	0	4,405				4,405	559	4,964	0	4,405	4,405
<b>Receipts from Sale of Assets:</b>											
- Plant & Equipment	685					685	0	685	347	114	(233)
- Land & Buildings	0					0	0	0			
<b>New Loans:</b>	0					0	0	0		0	0
<b>Total Capital Funding</b>	<b>86,435</b>	<b>19,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>105,526</b>	<b>2,215</b>	<b>107,741</b>	<b>9,643</b>	<b>28,215</b>	<b>18,571</b>
<b>Capital Expenditure</b>											
Asset Purchases	10,206	2,422				12,628	1,400	14,028	2,451	3,116	664
WIP - Infrastructure Assets	72,515	16,669				89,184	815	89,999	6,430	24,769	18,339
Capitalised Employee Costs	3,000					3,000	0	3,000	582	203	(379)
Capitalised Plant Costs	451					451	0	451	152	72	(81)
Loans - Principal Repayments	262					262	0	262	28	55	28
<b>Total Capital Expenditure</b>	<b>86,435</b>	<b>19,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>105,526</b>	<b>2,215</b>	<b>107,741</b>	<b>9,643</b>	<b>28,215</b>	<b>18,571</b>

Note: Refer to next page for commentary

**Note:**

The YTD actual capital expenditure reflects the current position (as per supplier invoices received and processed) whilst the Revised Budget reflects what was expected as the full year result as at the end of the financial year. It is noted that Council has carried forward projects that were still in progress at 2018/19 year-end (\$17.011m), and projects that were substantially complete but could not be closed because final creditors invoices had not yet been received by year-end (\$2.081m), that some projects were cancelled, and that others were delivered below budget.

Detailed listings of all carry forward projects were appended to Outcomes Supplementary Report 83 dated 27 August 2019 titled “2018/2019 Carry Forward Listing of Projects and Major Programs for inclusion in 2019/2020 Operational Plan”.

The table also reflects \$2.215m of recommended project changes for Council resolution. These changes are reflected in the body of the report appearing at page 68, and pertain to the movement and adjustments of particular projects as outlined there.

#### Item 4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position, and the actual position as at end of this quarter. It also shows the actual year-end available cash position.

##### Cash and Investment Budget Review Statement

##### FAIRFIELD CITY COUNCIL

Budget Review as at 30 September, 2019

	Projected Balances as at 30 September, 2019								YTD Actual 30 September 2019 \$000's
	Original Forecast To Jun 2020 \$000's	Approved Changes				2019/2020 Revised Budget \$000's	Recommended Changes for Council Resolution \$000's	Projected Year End Result To Jun 2020 \$000's	
		Carry Forwards \$000's	Sep-2019 Review \$000's	Dec-2019 Review \$000's	Mar-2020 Review \$000's				
<b>Unrestricted</b>									
Unrestricted Cash and Investments	(5,007)	(7,834)				(12,841)	(1,344)	(14,186)	22,383
<b>Total Unrestricted</b>	<b>(5,007)</b>	<b>(7,834)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(12,841)</b>	<b>(1,344)</b>	<b>(14,186)</b>	<b>22,383</b>
<b>Externally Restricted</b>									
Grants	9,985	(4,554)				5,431	(567)	4,864	10,631
Domestic Waste	44,631	(1,958)				42,673	(1,700)	40,973	40,419
Section 7.11 & Section 7.12	45,648	(275)				45,373	(6,004)	39,369	54,411
Stormwater Levy	3,369	(1,147)				2,222	74	2,296	4,274
Other Contributions	757					757	0	757	750
<b>Total Externally Restricted</b>	<b>104,390</b>	<b>(7,934)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,456</b>	<b>(8,197)</b>	<b>88,259</b>	<b>110,484</b>
<b>Internally Restricted</b>									
Internally Restricted	19,413	(3,800)				15,613	0	15,613	25,422
<b>Total Internally Restricted</b>	<b>19,413</b>	<b>(3,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,613</b>	<b>0</b>	<b>15,613</b>	<b>25,422</b>
<b>Total Restricted</b>	<b>123,803</b>	<b>(11,734)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>112,069</b>	<b>(8,197)</b>	<b>103,872</b>	<b>135,906</b>
<b>Total Cash &amp; Investments</b>	<b>118,796</b>	<b>(19,568)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,228</b>	<b>(9,541)</b>	<b>89,687</b>	<b>158,289</b>
<b>Available Cash &amp; Investments</b>	<b>14,406</b>	<b>(11,635)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,771</b>	<b>(1,344)</b>	<b>1,427</b>	<b>47,805</b>

Note: Refer to next page for commentary.

**Note:**

The actual 30 September 2019 figures reflect the cash position at that date. The forecast year end result includes, amongst other things, projects that are expected to be completed at year end. Reasons for projects being incomplete are addressed throughout the body of this report.

The first column in the previous table indicates Council's original forecasted cash position was \$118.796m by the end of the financial year. This balance took into consideration the income and expenditure from the original budget, as well as the \$86.172m of capital expenditure from the original budget. However the inclusion of Carry Forward projects (\$19.092m) and Quarter 1 Budget Adjustments (\$2.215m) have increased the projected capital expenditure in 2019/2020 to \$107.741m. As a result the revised unrestricted cash forecast as at 30 June 2020 is a shortfall of \$14.186m. Albeit that this forecast is prepared on the basis that there will be no carry forward projects as at 30 June 2020, which will not be the case based on historical experience. Therefore, Council will perform a detailed review of the timing of its capital works in order to prioritise those that will be completed by 30 June 2020, and ensure that works are performed within Council's funding limits.

## **Item 5. First Quarter 2019 – 20 Budget Review Adjustments**

### **Quarter 1 Adjustments:**

#### **To be adopted by Council**

Each quarter Council reviews the projects identified in the Operational Plan to determine the project status for the end of the quarter under review, and determines whether any adjustments are required.

Detailed below is a summary of the Quarter 1 budget adjustments for Council approval:

<b>CAPITAL EXPENSE</b>					
<b>Project ID</b>	<b>Project Description</b>	<b>Budget Adjustment (\$)</b>	<b>Budget Adjustment Funding Type</b>	<b>Project Status</b>	<b>Report Comments</b>
IN16305-2	<b>Wilson Road Reserve, Creek Restoration</b> Design and Construction Investigation and design of rehabilitation works to restore, protect and enhance the natural function of Wilson Creek. Year 2 of a 2 year program.	\$51,764	Stormwater Levy Reserve	Changed	It is proposed to increase the budget by \$40,000 from the Stormwater Levy Reserve and \$11,764 from General funds to cover additional works such design and application fees, as well as flora and fauna assessment.
IN18606	<b>Fit-out works at 149 Polding Street, Fairfield Heights</b> Make suitable for future use and lease which include internal painting of walls, installation of kitchen cook top and oven and laundry facilities with plumbing works.	(\$40,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$40,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review of resource constraints and competing priorities.
IN19554	<b>Cabravale Memorial Park Improvements</b> This includes the formalising of a badminton court (adjacent to the existing basketball court) and the upgrading of the amphitheatre from a gravel finish and installation of irrigation.	(\$135,000)	General	Changed	Project completed including the installation of a badminton court and upgrade to the amphitheatre. It is proposed to reallocate the remaining budget of \$135,000 from General Funds into project MPOSAR2007 to install an irrigation system.
IN20549	<b>Landscaping and Renewal of Banners City Wide</b> Review and renew banners and landscaping at sites throughout the City.	(\$185,758)	General	Discontinued	It is proposed to discontinue this project as it will be delivered through the Asset Management - Open Space service budget (SSAMOS03-02), and that the budget of \$185,758 be returned to General funds.
IN19605	<b>Dutton Lane - Improvements to Laneway</b> Design of rain shelter/awning for the walkway between Dutton Plaza and the older car park along with pedestrian access from Dutton Lane to the Plaza entrance adjacent to the toilets (including Lighting).	(\$ 7,763)	General	Changed	This is a multi-year project with milestones completed including the completion of the detailed design for Dutton Lane improvements. Therefore it is proposed to reallocate \$7,763 from General funds into the project IN20605 (Dutton Lane - Improvements to Laneway).



CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN19645	<b>Western Sydney Parkland City Sensor Network Project</b> Installation of new operational software and hardware that will improve smart lighting and smart irrigation to improve the quality of sportsfields for the community.	(\$18,000)	General	Changed	It is proposed to decrease the budget by \$18,000 from General funds, as it was inadvertently included in the 2019-2020 Operational Plan.
IN20273	<b>Community Centre/Halls</b> Install new air conditioning at Fairfield Hall.	(\$60,000)	General	Postpone	It is proposed to postpone this project and its associated budget of \$60,000 from General funds for consideration in the Draft 2020-2021 Operational Plan - IN21273 (Community Centre/Halls - Installation of Air-Conditioning), to improve cost savings to the overall project.
IN20337	<b>Sustainable Resource Centre Expansion –Stage 2</b> Seek development approval to expand the boundary to the east to accommodate stockpiled material and increase capacity.	\$ 200,000	General	Changed	It is proposed to increase the budget by \$65,000 from the Sustainable Resource Centre Site Development Reserve and \$135,000 from General funds due to additional costs identified during the development application process, which is required to complete this project.
IN20579	<b>Pathway Connection Program for Smithfield Town Centre</b> To provide footpath and cycleway connections, between the Smithfield Town Centre through the Industrial Estate to the Western Sydney Parklands and Business Hub.	\$180,000	Town Centre Reserve	Changed	Project budget to be increased by \$180,000 from Town Centre Reserve, which is being reallocated from MPPMED2001 (Pathway Connection Smithfield/Wetherill Park).
IN20605	<b>Dutton Plaza - Improvement to Laneway</b> Construction of rain shelter/awning around Dutton Lane.	\$7,763	General;#38	Changed	Project budget to be increased by \$7,763 from General funds, which is being reallocated from IN19605 (Dutton Lane - Improvements to Laneway).
IN20628	<b>Endeavour Reserve Electricity Upgrade</b> Install new substation to support current and future equipment requirements for Endeavour Reserve sportsfields. Note: Council will be entitled to a \$90,000 rebate from Endeavour Energy for the supply of a substation.	(\$200,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year with a budget of \$50,000 from General funds as part of the 2019-2020 Operational Plan and the remaining budget of \$200,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.

<b>CAPITAL EXPENSE</b>					
<b>Project ID</b>	<b>Project Description</b>	<b>Budget Adjustment (\$)</b>	<b>Budget Adjustment Funding Type</b>	<b>Project Status</b>	<b>Report Comments</b>
MPBAR1901	<b>Fairfield Showground - Parkland Function Centre</b> Replace roof and air-conditioning system.	\$4,548	General	Changed	Project completed with the installation of a new roof installed and air-conditioning system. It is proposed to increase the budget by \$4,548 from General funds, as it was inadvertently excluded from the 2019-2020 Operational Plan.
MPBAR1905	<b>Administration Centre - Electrical/hydraulics/fitout</b> Replace flashing around perimeter floor coverings, remove eaves front, renew the security system and replace fluoro lights at level 1.	(\$15,000)	General	Changed	It is proposed to reallocate \$15,000 from General funds from the budget to MPBAR2014 (Depot Truck Wash Bay), due to preliminary inspections identifying the need to replace the steel columns in the roofing at Council's Depot.
MPBAR2003	<b>Tasman Parade Early Learning Centre - structure/fitout</b> Refurbish outdoor environment, replace soft fall and synthetic grass.	(\$65,000)	General	Changed	It is proposed to postpone this project and its associated budget of \$65,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBAR2004	<b>Bonnyrigg Early Learning Centre - structure/fitout</b> Refurbish outdoor environment, replace soft fall and synthetic grass.	(\$65,000)	General	Changed	It is proposed to postpone this project and its associated budget of \$65,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBAR2005	<b>Fairfield Senior Citizens Centre</b> Replace roof cover and roof sheeting.	(\$120,000)	General	Changed	It is proposed to postpone this project and its associated budget of \$120,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBAR2010	<b>Smithfield RSL Youth Centre/Library - fitout</b> Replace soffit sheeting.	\$20,000	General	Changed	It is proposed to increase the budget by \$20,000 from General funds to remove hazardous materials from the building, which was not anticipated in the original scope of works.
MPBAR2014	<b>Depot Truck Wash Bay - roof</b> Renew wash bay roof structure and store fuel canopy.	\$15,000	General	Changed	Project budget to be increased by \$15,000 from General funds, which is being reallocated from MPBAR1905 (Administration Centre - Electrical/hydraulics/fitout).

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPBAR2018	<b>Nelson Street Car Park - Design</b> Develop a design for the car park including signs and lines to increase the clearance height to standard with fire compliance matter marking and installations.	(\$50,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$50,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPBP2008	<b>Intersection of Booyong Street and Brigalow Street</b> Installation of a single lane roundabout.	(\$203,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$203,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPBP2009	<b>Intersection of Crown Street and Seville Street</b> Installation of a single lane roundabout.	(\$264,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$264,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPBP2011	<b>Smart Street and Granville Street Roundabout - Lighting Component</b>	\$70,000	Grant	New Project	Council was successful in receiving grant funding, therefore it is proposed to introduce this as a new project with an associated budget of \$70,000 from Grant funds to upgrade lighting at the Smart Street and Granville Street Roundabout.
MPBP2012	<b>Melbourne Road and Canberra Street Roundabout - Lighting component</b>	\$70,000	Grant	New Project	Council was successful in receiving grant funding, therefore it is proposed to introduce this as a new project with an associated budget of \$70,000 from Grant funds to upgrade lighting at the Melbourne Road and Canberra Street Roundabout.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPBRP1901	<b>Hollywood Drive (Chipping Norton Lakes) Jetty</b> For investigation, design and to replace burned piers and strengthen the support beams under side of the deck.	(\$100,000)	General	Postponed	Due to the extent of damage, the investigation has recommended demolition and reconstruction of the piers. Therefore it is proposed to postpone this project and its associated budget of \$100,000 from General funds for consideration into the Draft 2020-2021 Operational Plan, while options for grant funding are investigated.
MPCPER2001	<b>Construction and Maintenance Plant and Equipment</b> Replacement of plant and equipment ensures that they are effective, efficient and safe. The plant and equipment being replaced is for the construction of roads, and trade equipment to maintain buildings.	(\$100,000)	General	Changed	It is proposed to decrease the budget by \$100,000 from General funds, due to an internal review of construction and maintenance plant and equipment renewal in the 2019-2020 Operational Plan.
MPCPR2001	<b>Dutton Lane Car Park</b> Repair of pavement failures and car park resurfacing with hot mix asphalt for travel lane (100m).	(\$86,360)	General	Discontinued	It is proposed to discontinue this project as it will be incorporated into IN20477 (Hughes Street Car Park) due to cost savings and efficiencies. Therefore it is proposed that the remaining budget of \$86,360 be returned to General funds.
MPDR2019	<b>Opposite 378 Smithfield Road</b> Replace lintel opening (1.8m).	(\$3,000)	General	Discontinued	It is proposed to discontinue this project as it will be incorporated into SP20490 (Smithfield Road Upgrade) due to cost savings and efficiencies. Therefore it is proposed that the remaining budget of \$3,000 be returned to General funds.
MPDR2024	<b>Corner Davis Road and Elizabeth Street</b> Replace lintel opening (2.4m).	(\$3,000)	General	Discontinued	It is proposed to discontinue this project due to a change in condition assessment during a preliminary site review. Therefore it is proposed that the budget of \$3,000 be returned to General funds.
MPDR2031	<b>Drainage Renewal - Hawkesbury St Footbridge</b> Sandstone rock work should be placed on the upstream and downstream side (keyed into the existing bank) and to extend about 10 metres to stop localised erosion.	(\$71,764)	General	Postponed	It is proposed to postpone this project and its associated budget of \$71,764 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPEAF2001-05	<b>Longfield Park - Asbestos Removal</b>	\$21,794	General	New Project	It is proposed to introduce this as a new project due the removal of contaminants from Longfield Park, with an associated budget of \$21,794 from General funds as part of Emergency Asset Failure Major Program (MPEAF2001). This will have no overall budget impact.
MPESMP1901	<b>Rural area culvert upgrades</b> - Investigation and design, Investigation and design of eight very high priority sites including at: Burley Road, Arundel Road, Cobham Street, Koala Way, Lincoln Road, Horsley Park and Goodrich Road and Selkirk Avenue, Cecil Park. <i>Year 2 of a 2 year program</i>	\$3,269	General, Stormwater Levy Reserve	Changed	It is proposed to increase the budget by \$2,410 from General funds and \$859 from Stormwater Levy Reserve, as it was inadvertently excluded from the 2019-2020 Operational Plan.
MPESMP2002	<b>Wilson Creek Restoration - Construction</b> Construction of Wilson Creek restoration works. <i>Year 2 of a 2 year program</i>	(\$1,844,041)	General	Postponed	This project is dependent upon the completion of IN16305-2 (Wilson Road Reserve, Creek Restoration - Design and Construction). Therefore it is proposed to postpone this project and its associated budget of \$1,844,041 from General funds for consideration as part of the Draft 2020-2021 Operational Plan.
MPESMP2009	<b>Orphan School Creek Bank Stabilisation</b> Wylde Park, Greenfield Park. <i>Year 1 of a 2 year program</i>	(\$120,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$120,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPESMP2011	<b>Flood Detention Basin Upgrade, Powhatan Street Reserve - Stage 1</b> Construction of basin upgrade works.	(\$400,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$400,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, as it is dependent upon the completion of MPFMP1807 (Flood detention basin upgrade, Powhatan Street Reserve).
MPFMP1807	<b>Flood detention basin upgrade, Powhatan Street Reserve</b> - Investigation and Design Investigation and detailed design of basin upgrade works. <i>Year 2 of a 2 year program</i>	\$55,000	General	Changed	Project delayed due to design complexities and ongoing negotiations with Sydney Water. It is proposed to increase the budget by \$55,000 from General funds for flora and fauna investigations, which is a requirement from Sydney Water and the Aboriginal Heritage Assessment.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP2012	<b>Flood detention basin upgrade, Stockdale Reserve - Construction</b> Investigation and detailed design of basin upgrade works. <i>Year 3 of a 4 year program</i>	\$21,777	Grant	Changed	Project budget to be increased by \$21,777 from Grant funds, which is being reallocated from MPFMP1912 (Flood detention basin upgrade, Stockdale Reserve - Investigation and Design).
MPFR2001	<b>Replace Councils Light Vehicles</b> Replacement of 50 light vehicles, which have reached the policy's requirement of 75,000 kilometres or 3 years of operation.	(\$200,000)	General	Changed	It is proposed to decrease the budget by \$200,000 from General funds, due to an internal review of light fleet vehicles renewal in the 2019-2020 Operational Plan.
MPFRP2009	<b>Mandarin Street Footpath</b> Left side from Lisbon Street to Fairfield Street (40m).	(\$8,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$8,000 from General funds to the Draft 2020-2021 Operational Plan due to existing external works being conducted on the site.
MPFRP20105	<b>Footpath Replacement at Tennant Place Edensor Park</b>	\$18,000	General	New Project	It is proposed to bring forward MPFRP21105 (Tennant Place) and its associated budget of \$18,000 from General funds from a future Operational Plan due to an updated condition assessment of the location.
MPFRP2056	<b>Canley Vale Road</b> Both side from Salisbury Street to Cumberland Hwy (340m).	(\$317,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$317,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPFRP2057	<b>Derby Street,</b> Both side from Torrens Street to Ferngrove Road (190m).	\$77,400	General	New Project	It is proposed to re-introduce this as a new project with an associated budget of \$77,400 from General funds, as it was inadvertently reported as completed in a previous Quarterly Report.
MPLTM1905	<b>Avoca Road / Humphries Road</b> Install a one lane roundabout to deter motorist from speeding and enhance safety of road users.	(\$239,089)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$239,089 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.



CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPLTM2002	<b>Kembla Street</b> Install traffic calming devices on Kembla Street to assist in the reduction of speeding.	(\$150,000)	General	Discontinued	It is proposed to discontinue this project in response to community feedback as recommended by the Traffic Committee in October 2019. Therefore it is proposed that the budget of \$150,000 be returned to General funds.
MPLTM2004	<b>Wordsworth Street</b> Install traffic calming devices on Wordsworth Street to assist in the reduction of speeding.	(\$150,000)	General	Discontinued	It is proposed to discontinue this project in response to community feedback as recommended by the Traffic Committee in October 2019. Therefore it is proposed that the budget of \$150,000 be returned to General funds.
MPLTM2005	<b>Granville Street between The Horsley Drive and Brennan Street</b> Implement option to reduce travel speeds.	(\$150,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$150,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPOSAR2005	<b>Renewal of Parkes Reserve</b> Basketball court renewal.	(\$89,160)	General	Postponed	It is proposed to postpone this project and its associated budget of \$89,160 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review of resource constraints and competing priorities.
MPOSAR2007	<b>Cabravale Memorial Park</b> Renewal of irrigation system and related work.	\$135,000	General	Changed	Project budget to be increased by \$135,000 from General funds, which is being reallocated from IN19554 (Cabravale Memorial Park Improvements).
MPOSAR2008	<b>Fence Replacement To Specification At Sportsfields</b> Fence replacement at the following locations: • Allambie Road Reserve • Hartley Oval • Emerson Park • St Johns Park.	(\$50,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$50,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPPAM2001	<b>Brenan Street, closer to the intersection of Green Avenue</b> Upgrade pedestrian crossing to the current standards.	(\$43,160)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$43,160 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2006	<b>Coonawarra Street, closer to the intersection of Allambie Road</b> Installation of new pedestrian refuge.	(\$45,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$45,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2007	<b>Intersection of Sackville Street/St Johns Road/Bartley Street</b> Modifications to the splitter islands.	(\$27,638)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$27,638 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2008	<b>Orchardleigh Street, closer to the intersection of Broughton Street</b> Upgrade pedestrian refuge to the current standards.	(\$50,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$50,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.
MPPAM2009	<b>Thorney Road, closer to the intersection of Maud Street</b> Upgrade pedestrian refuge to the current standards and construct pram ramps.	(\$50,000)	General	Changed	It is proposed to split this project over two years due to the size and scope of the project. The split will comprise of design works for the first year as part of the 2019-2020 Operational Plan and the remaining budget of \$50,000 from General funds be considered for construction works as part of the Draft 2020-2021 Operational Plan.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPPERL2005	<b>Fairfield Leisure Centre - Refurbishment and Upgrade of the 50m Pool</b> Works to include demolition, replacement of concourse, gutter upgrade to wet deck, pool inlet and return pipe replacement, pool tiling, levelling of raised ends, general pool fitting and connection of waste water to sewer.	(\$700,000)	General	Changed	It is proposed to reallocate \$700,000 from General funds from this budget and be considered as part of the Draft 2020-2021 Operational Plan - MPLPER2105 (Fairfield Leisure Centre - Refurbishment and Plant Upgrade), due to an internal review undertaken for resource constraints and competing priorities. It is also proposed to change the scope to include design for the upgrade of 50m pool filtration plant.
MPPERL2006	<b>Fairfield Leisure Centre - Upgrade of 50m pool filtration plant</b> Works to include balance tank refurbishment, new filters, new pool pumps, plant room pipes and valves, chemical controller along with upgraded panel and electrics.	(\$500,000)	General	Discontinued	It is proposed to discontinue this project as it has been incorporated into MPLPER2105 (Fairfield Leisure Centre - Refurbishment and Plant Upgrade) to improve cost savings and that the associated budget of \$500,000 from General funds be reallocated for consideration as part of the 2020-2021 Operational Plan.
MPPRRP2006	<b>Harrington Street, From John Street to St Johns Road</b> Repair of pavement failures, mill off and resurface with hot mix asphalt (540m).	(\$372,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$372,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPSG2005	<b>Emerson Soccer</b> Replace roof, upgrade electrical, and remove hazardous materials.	(\$280,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$280,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPSG2006	<b>Knight Park 1 and 2</b> Replace doors, disabled toilet, and upgrade dressing rooms.	(\$165,000)	General	Postponed	It is proposed to postpone this project and its associated budget of \$165,000 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
MPSLP2007	<b>Minor stormwater works</b> Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	\$59,310	Stormwater Levy Reserve	Changed	Project budget to be increased by \$59,310 from Stormwater Levy Reserve, which is being reallocated from the project MPSLP1907 (Minor Stormwater Works).

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPSLP2016	<b>Gross Pollutant Trap Construction</b> Burdett St, Driveway and maintenance pad for Burdett St Gross Pollutant Trap.	\$20,000	Stormwater Levy Reserve	Changed	It is proposed to increase the budget by \$20,000 from the Stormwater Levy Reserve due to a higher than anticipated cost estimate.

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP2008	<b>Flood detention basin upgrade, Fairfield Golf Course - Construction</b> Construction of basin upgrade works. <i>Year 2 of a 2 year program</i>	(\$1,950,000)	General, Grant, Stormwater Levy Reserve	Postponed	It is proposed to postpone this project and its associated budget of \$1,300,000 from Grant funds, \$250,000 from Stormwater Levy Reserve, and \$400,000 from General funds, for inclusion into the Draft 2020-2021 Operational Plan, as it is dependent upon the completion of MPFMP1808 (Flood detention basin upgrade, Fairfield Golf Course - Investigation and Design).
MPSLP2004	<b>Maintenance of Major Stormwater Systems</b> Maintain major stormwater systems such as detention basins, wetlands, ponds and rain gardens.	\$15,000	Stormwater Levy Reserve	Changed	It is proposed to increase the budget by \$15,000 from the Stormwater Levy Reserve for additional maintenance at Prospect Creek Floodway, Fairfield Park.
MPSLP2009	<b>Green Valley Creek Rehabilitation - Design</b> Investigate and design of Green Valley Creek rehabilitation works at reach 3. <i>Year 2 of a 2 year program</i>	\$50,000	Stormwater Levy Reserve	Changed	It is proposed to increase the budget by \$50,000 from the Stormwater Levy Reserve, due to a change in design scope, which will now include spoil mounds.
MPBWR1706	<b>Upgrading the Recycling Drop Off Centre</b> Install sheds and covered areas for collection of household problem waste and upgrade the weight bridge at the Sustainable Resource Centre to monitor all green waste coming to the Recycling Drop Off Centre.	(\$296,495)	Grant	Changed	It is proposed to decrease the budget by \$296,495 from Grant funds, as it was inadvertently included in the 2019-2020 Operational Plan.

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP1912	<b>Flood detention basin upgrade, Stockdale Reserve</b> - Investigation and Design, Investigation and detailed design of basin upgrade works. <i>Year 2 of a 3 year program</i>	(\$21,777)	Grant	Changed	This is a multi-year project with milestones completed, including options for initial detailed design. It is proposed to consolidate the remaining budget of \$21,777 from Grant funds into MPFMP2012 (Flood detention basin upgrade, Stockdale Reserve - Construction).
MPSLP1907	<b>Minor stormwater works</b> , Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	(\$59,310)	Stormwater Levy Reserve	Changed	This is a multi-year project with milestones completed, including minor stormwater works at Bligh Street, Fairfield East. It is proposed to consolidate the remaining budget of \$59,310 from Stormwater Levy Reserve into the project MPSLP2007 (Minor Stormwater Works).
IN19558	<b>Aquatopia Expansion Stage 4 - Construction of racing slides</b> Feasibility and cost estimates for options to be considered are still being finalised.	\$1,000,000	Section 7.12	Changed	It is proposed to increase the budget by \$1,000,000 from Section 7.12 funds due to a change in scope such as shades and seated areas.
MPBP2007	<b>Intersection of John Street and Bold Street</b> Installation of a single lane roundabout.	\$ -	General, Grant	Changed	Council has applied for grant funding for this project. Therefore it is proposed that the funding type be changed from General to Grant funds to reflect this change.
MPSRVBAR2001	<b>Administration Building</b> Replace carpet on the top floor, refurbish front foyer and keying system.	\$120,000	SRV Reserve	Changed	It is proposed to change the scope to include new audio visual equipment and chairs in the Civic Wing of Council's Administration Centre, as well as increase the budget by \$120,000 from SRV Reserve.
IN20553	<b>Exeloo Program</b> Install Exeloo toilets at Prospect View Park and Fairfield Showground.	\$150,000	General	Changed	It is proposed to change the scope to include the purchase of Exeloo toilets with additional disability inclusion features, which was identified through community consultation, as well as increase the budget by \$150,000 from General funds to deliver this project.
INSRV2002	<b>New Fairfield Branch Library</b> Fit out at 1-3 Hamilton Road Ground Floor for the new Fairfield Branch Library.	\$1,000,000	Section 7.11	Changed	It is proposed to increase the budget by \$1,000,000 from Section 7.11 funds, due to an increase in anticipated costs identified during the design process, as well as renumbering the Project ID to SPSRV2002 to reflect that this is a multi-year project.

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPPMED2001	<b>Pathway Connection - Smithfield/Wetherill Park</b> Construct new footpath and cycleway connections between the Smithfield Town Centre and the Industrial Estate via the Western Sydney Parklands. This year, works will be undertaken along Victoria Road and Trivett Street to improve community transport to and from work by providing an opportunity to bike ride.	(\$180,000)	Town Centre Reserve	Discontinued	It is proposed to discontinue this project as it has been incorporated into IN20579 (Pathway Connection Program for Smithfield Town Centre) to improve cost saving and that the remaining budget of \$180,000 from Town Centre Reserve be reallocated for that purpose.
SP20612	<b>Community Park in Villawood</b> Construct a new community park in Villawood at the corner of Karella Avenue and Koonoona Avenue to support local schools within the area. <i>Year 2 of a 2 Year Project</i>	\$470,000	Section 7.12	Changed	It is proposed to change the scope to include disability access equipment and additional play equipment, as well as increase the budget by \$470,000 from Section 7.12 to deliver this project.
MPSRVCBU2007	<b>Prairiewood Leisure Centre - HVAC</b> Replacement of air conditioning.	\$500,000	SRV Reserve	Changed	An investigation has identified the need to replace the boilers, in addition to substantial structural work to support the weight of the new air-conditioning (HVAC) and boilers. Therefore it is proposed to increase the budget by \$500,000 from SRV reserve.
MPDR2030	<b>Drainage Renewal</b> Burdett St Footbridge Sandstone rock work should be placed on the upstream and downstream side (keyed into the existing bank) and to extend about 10 metres to stop localised erosion.	(\$5,673)	General	Postponed	It is proposed to postpone this project and its associated budget of \$5,673 from General funds for consideration as part of the Draft 2020-2021 Operational Plan, due to an internal review undertaken for resource constraints and competing priorities.
IN20305	<b>Wilson Road Reserve Bonnyrigg Heights Upgrade</b> , Stage 2 Construct a cycleway and bridge crossing over Wilson Creek to improve accessibility and utilisation of the Reserve.	(\$396,825)	Grant	Postponed	This project is dependent upon the completion of IN16305-2 (Wilson Road Reserve, Creek Restoration - Design and Construction). Therefore it is proposed to postpone this project and its associated budget of \$396,825 from Grant funds for consideration as part of the Draft 2020-2021 Operational Plan.
MPSRVKRG2073	<b>Waterside Crescent - Kerb and Gutter renewal</b>	\$179,280	SRV Reserve	New Project	It is proposed to re-introduce this as a new project with an associated budget of \$179,280 from SRV Reserve, as it was inadvertently reported as completed in a previous Quarterly Report.



CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
SP20560	<b>Fairfield Showground Redevelopment - Stage 1</b> Redevelopment of the Fairfield Showground into a Regional Multicultural and Sporting Centre of Excellence, including a football field, synthetic field, AFL/cricket/festival area, amenities building and awning for events, and community elements.	\$1,910,510	Section 7.12	Changed	It is proposed to increase the budget by \$1,910,510 from Section 7.12 for the addition of a Liberty Swing and new Loop Structure to allow an inclusive playground at Deerbush Park for people with disabilities.
MPSRVCBU1813	<b>Cabramatta Community Centre</b> - mechanical services Replacement of air conditioning system.	\$780,000	SRV Reserve, General	Changed	It was adopted at the 27 August 2019 Council Meeting, Services Committee, Item 135, to allocate \$500,000 from General funds to this project. It is also proposed to increase the budget by \$280,000 from SRV Reserve, as it was inadvertently excluded from the 2019-2020 Operational Plan.

OPERATIONAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP2003	<b>Smithfield West Catchment Floodplain Risk Management Study and Plan</b> A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. <i>Year 4 of a 4 year program</i>	\$95,000	General, Grant	Changed	Project budget to be increased by \$55,000 from Grant funds and \$40,000 from General funds, which is being reallocated from MPFMP1903 (Smithfield West Catchment Floodplain Risk Management Study and Plan), and that the project ID be renumbered to MYFMP2003 to reflect that this is a multi-year project.
MPFMP2004	<b>Cabravale Catchment Overland Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment. <i>Year 4 of a 4 year program</i>	\$68,000	Grant, General	Changed	Project budget to be increased by \$53,000 from Grant funds and \$15,000 from General funds from MPFMP1904 (Cabravale Catchment Overland Study), and that the Project ID be renumbered to MYFMP2004 to reflect that this is a multi-year project.

OPERATIONAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP2005	<b>Prospect Creek and Georges River Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment including Hassall St and Rosford Reserve Detention Basin dam break assessment. <i>Year 2 of a 3 year program</i>	\$15,000	General, Grant	Changed	Project budget to be increased by \$10,000 from Grant funds and \$5,000 from General funds from MPFMP1905 (Prospect Creek and Georges River Floodplain Risk Management Study and Plan Update), and that the Project ID be renumbered to MYFMP2005 to reflect that this is a multi-year project.
IN20595	<b>Licence Plate Recognition Trial</b> Conduct a trial to review and introduce new Licence Plate Recognition technology across Fairfield City to monitor parking enforcement.	(\$80,000)	General	Discontinued	It is proposed to discontinue this project as it was identified during the trial that the technology did not meet Council's requirements for parking compliance. Therefore it is proposed that the budget of \$80,000 be returned to General funds.
MPICT2004	<b>Financial Systems Enhancement</b> Develop financial reports to be used across Council to improve transparency.	\$82,711	General	New Project	It is proposed to introduce a new project with an associated budget of \$82,711 from General funds to develop internal reports to improve financial transparency and management for project delivery.
IN20460	<b>Commercial Development - Property Development Fund - Stage 1 Design and Planning</b> Prepare designs for the construction of an income generating development to provide additional funding for the provision of Council services to the community as identified in the Long Term Financial Plan, with some of the options including retail, commercial and aged care/ seniors living developments.	\$200,000	Property Development Fund	Changed	It is proposed to increase the budget by \$200,000 from the Property Development Fund to conduct an expression of interest campaign for the sale of the property.
SSCFS05-03	Provide parent support service via supported playgroups and parent education programs for residents within Fairfield City and Liverpool City.	\$45,000	Grant	Changed	It is proposed to increase the service budget by \$45,000 from Grant funds, due to the grant funding being higher than anticipated in the 2019-2020 Operational Plan budget.
SSCFS05-01	Support the skills and capacities of young children with additional needs through individual educational plans.	(\$122,450)	Grant, General	Changed	It is proposed to reduce the service budget by \$122,450 from Grant funds, due to these services no longer being delivered.

OPERATIONAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPSLP2017	<b>Wilson Creek - Weed Management</b> Management of weeds at Wilson Creek in preparation of restoration works.	\$50,000	Stormwater Levy Reserve	New Project	It is proposed to introduce this as a new project with an associated budget of \$50,000 from the Stormwater Levy Reserve, to manage and remove weeds from Wilson Creek in preparation of restoration works.
SSICT03-01	Ensure Council's core applications and systems are updated, tested and maintained to support the service delivery of Council.	\$200,000	General	Changed	It is proposed to increase the service budget by \$200,000 from General funds to maintain the licence for Council's Record Management System, with an increase to the service budget by \$30,000 from General funds annually.

OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPBWR2003	<b>Regional Illegal Dumping Squad</b> Continue to be a member contributing to the Western Sydney Regional Illegal Dumping Squad Program to better enforce and combat illegal dumping throughout Fairfield City.	\$8,000	Better Waste and Recycling Grant	Changed	It is proposed to increase the budget by \$8,000 from the Better Waste and Recycling Grant due to an increase in the annual membership for the Western Sydney Regional Illegal Dumping Squad.
MPFMP1903	<b>Smithfield West Catchment Floodplain Risk Management Study and Plan</b> A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. <i>Year 3 of a 4 year program</i>	(\$95,000)	General, Grant	Changed	This is a multi-year project with milestones completed, including the completion of the draft flood study report. It is proposed to reallocate the remaining budget of \$55,000 from Grant funds and \$40,000 from General funds into MPFMP2003 (Smithfield West Catchment Floodplain Risk Management Study and Plan).
MPFMP1904	<b>Cabravale Catchment Overland Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment. <i>Year 3 of a 4 year program</i>	(\$68,000)	General, Grant	Changed	This is a multi-year project with milestones completed, including the completion of the draft flood study report. It is proposed to reallocate the remaining budget of \$53,000 from Grant funds and \$15,000 from General funds into MPFMP2004 (Cabravale Catchment Overland Flood Study).

OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFMP1905	<b>Prospect Creek and Georges River Floodplain Risk Management Study and Plan Update</b> - including Hassall and Rosford Detention Basins Dambreak Assessment), A Floodplain Risk Management Study and Plan to identify, assess and recommend measures to reduce flood risk. <i>Year 1 of a 3 year program</i>	(\$15,000)	General, Grant	Changed	This is a multi-year project with milestones completed, including the completion of the draft flood study report. It is proposed to reallocate the remaining budget of \$10,000 from Grant funds and \$5,000 from General funds into MPFMP2005 (Prospect Creek and Georges River Floodplain Risk Management Study and Plan Update).
IN18598	<b>Canley Vale Commuter Car Park Vegetation Offset Project</b> Provide infill planting and rehabilitation at two sites to improve flora and fauna habitat connectivity with Orphan School Creek as part of an initiative with the Georges River Combined Councils Committee.	(\$2,030)	Grant	Changed	It is proposed to decrease the budget by \$2,030 from Grant funds, as it was inadvertently included in the 2019-2020 Operational Plan.
MPFMP2012	<b>Flood detention basin upgrade, Stockdale Reserve</b> - Construction Investigation and detailed design of basin upgrade works. <i>Year 3 of a 4 year program</i>	\$21,777	Grant	Changed	Project budget to be increased by \$21,777 from Grant funds, which is being reallocated from MPFMP1912 (Flood detention basin upgrade, Stockdale Reserve - Investigation and Design).
MPFMP2021	<b>Flood detention basin upgrade, Bosnjak Park Upstream</b> - Investigation and Design Investigation and detailed design of basin upgrade works. <i>Year 1 of a 3 year program</i>	(\$15,000)	Grant, General	Postponed	Council was unsuccessful in receiving grant funding for this project, therefore it is proposed to postpone this project and its associated budget of \$5,000 from General funds and \$10,000 from Grant funds for consideration in a future Delivery Program.
MPFMP2022	<b>Investigation &amp; detailed design flood mitigation works near Attilio Place</b> Investigation and detailed design of flood mitigation works. <i>Year 1 of a 3 year program</i>	(\$15,000)	General, Grant	Postponed	Council was unsuccessful in receiving grant funding for this project, therefore it is proposed to postpone this project and its associated budget of \$5,000 from General funds and \$10,000 from Grant funds for consideration in a future Delivery Program.
SSPR01-01	Property	(\$178,000)	Service Statement Budget	Changed	It is proposed to decrease the budgeted income by \$178,000 from the property service budget due to the tenants vacating at 1-3 Hamilton Road for the development of the new Fairfield Library.

NO MONETARY BUDGET IMPACT					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPEAF2001	<b>Emergency Asset Failure</b> This program is intended for unplanned renewal of all built asset classes that may arise throughout the year. There are no set projects for this major program. These funds are for any assets that have an emergency requirement to be fixed during the 2019-2020 financial year.	(\$21,794)	General	Changed	It is proposed to reallocate \$21,794 from General funds into MPEAF2001-05 (Longfield Park) to cover the emergency costs associated with contaminants identified on site.

## Already adopted by Council

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN20666	<b>Road Closure</b> Road closure of Council's surplus road bound by Prospect Road, Premier Street and Senior Street Canley Vale.	\$90,000	General	New Project	It was adopted at the 27 August 2019 Council Meeting, Services Committee, Item 118, to introduce this as a new project. It is proposed to allocate a budget of \$90,000 from General funds for delivery of the road closure.
IN20667	<b>Book-In Kerbside Clean Up Service</b> Purchase four rear loading garbage trucks and information technology software for the trial of a resident book-in kerbside clean up service.	\$1,700,000	Domestic Waste Management Reserve	New Project	It was adopted at the 27 August 2019 Council Meeting, Services Supplementary Report, Item 134, to introduce this as a new project with an associated budget of \$1,700,000 from the Domestic Waste Management Reserve for delivery of the book-in kerbside clean up service.

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPSRVCBU1813	<b>Cabramatta Community Centre</b> - mechanical services Replacement of air conditioning system.	\$780,000	SRV Reserve, General	Changed	It was adopted at the 27 August 2019 Council Meeting, Services Committee, Item 135, to allocate \$500,000 from General funds to this project. It is also proposed to increase the budget by \$280,000 from SRV Reserve, as it was inadvertently excluded from the 2019-2020 Operational Plan.
MPOSAR2006	<b>To Meet Compliance Standards</b> Flood/Street Lighting upgrade and renewal to meet compliance standards along Canley Vale Road.	\$ -	Grant	Changed	It was adopted at the September 2019 Council Meeting, Services Committee, Item 138, to accept \$20,000 from Grant funds offered by Football NSW for the Let's Light Up Football Program. Therefore it is proposed that \$20,000 be returned to General funds.



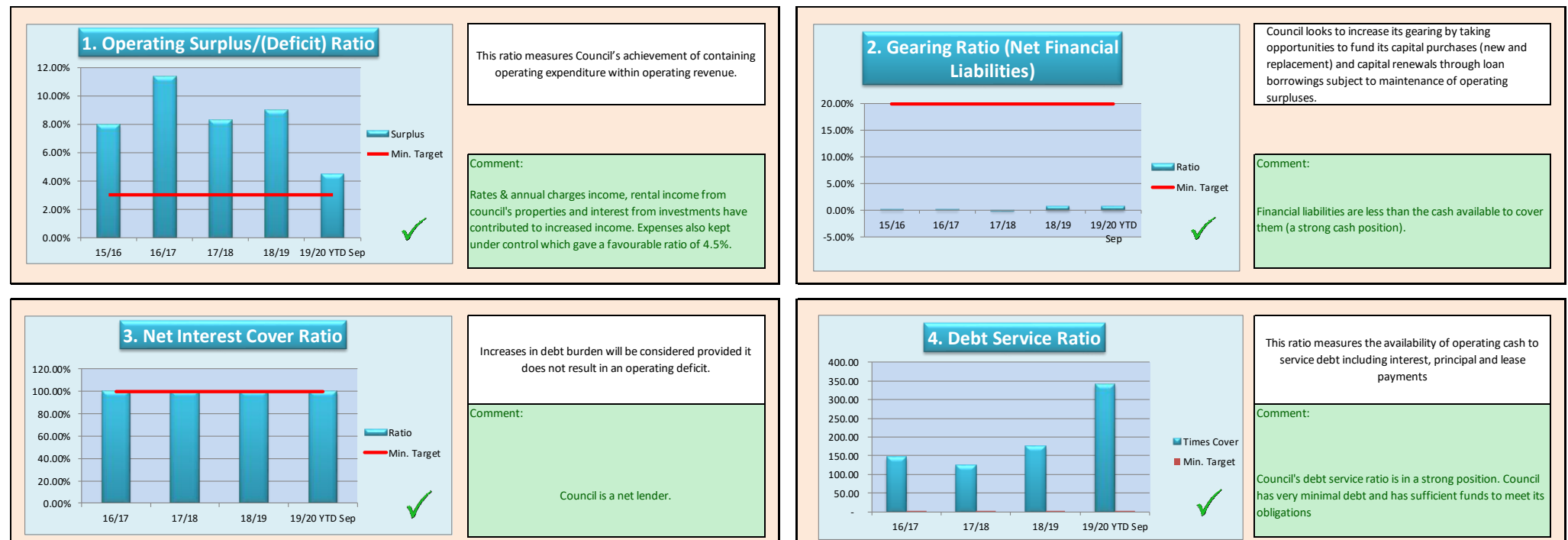
CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
SP20558-1a	<b>Aquatopia Expansion Stage 5 - Construction</b> Construction of wave pool. Note: Council will seek grant funding for construction.	\$1,623,661	Section 7.12	Changed	It was adopted at the 27 August 2019 Council Meeting, Outcomes Committee, Item 73, to allocate \$1,623,661 from Section 7.12 funds for an all-weather awning and construction of the Wave Pool at Aquatopia.

OPERATIONAL REVENUE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN20659	<b>Safeguarding Against Fraud Project</b> Deliver a range of initiatives aimed at educating and raising awareness of fraud in the community.	\$50,000	Grant	New Project	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 100, to introduce this as a new project with an associated budget of \$50,000 from Grant funding offered by the Department of Family and Community Services and Justice for the delivery of the Safeguarding Against Fraud project.
MPSCD2011	<b>Fairfield City Problem Gambling Forum</b> Raise awareness of the harms caused by gambling and encourages people impacted by gambling to take steps to minimise harm caused.	\$10,000	Grant	New Project	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 114, to introduce this as a new project with an associated budget of \$10,000 from grant funding offered by the NSW Office of Responsible Gambling for the delivery of the Fairfield City Problem Gambling Forum.
IN20662	<b>Bringing Up More Great Kids in Fairfield</b> Deliver 4 intensive small group training sessions for parents, using the Bringing Up Great Kids Program.	\$5,000	Grant	New Project	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 98, to introduce this as a new project with an associated budget of \$5,000 from grant funding offered by Cabravale Diggers for the Bringing Up More Great Kids in Fairfield project.

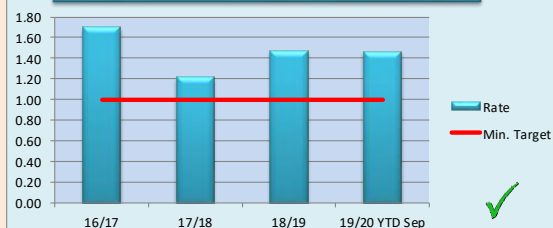
OPERATIONAL REVENUE					
Project ID:	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
SSSCD2004-05	Youth Deliver Youth Leadership and Development activities for young people.	\$25,000	Grant	Changed	It was adopted at the 6 August 2019 Council Meeting, Services Committee, Item 99, to accept \$25,000 from Grant funds offered by the Mekong Club (\$12,500) and the Triglav Club (\$12,500) for the Bring it On! Legacy and Leadership Program.
SSSCD2011-04	<b>Aged and Disability</b> Develop and deliver an event for Grandparents' Day.	\$10,000	Grant	Changed	It was adopted at the September 2019 Council Meeting, Services Supplementary Report, Item 152, to accept \$10,000 from Grant funds offered by the NSW Department of Communities and Justice for the NSW Grandparents' Day program.

## Item 6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of Quarter One, all of Council's indicators are on track to be achieved or are better than industry benchmarks, and are within targets set for those indicators in the Long Term Financial Plan.



### 5. Infrastructure Asset Renew/Replace

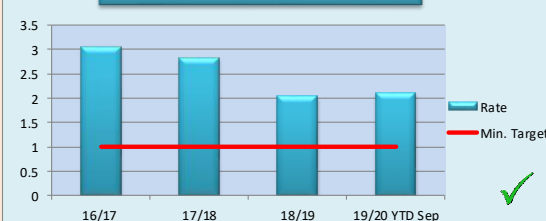


Council's annual renewal/replacement expenditure should at least equal its annual depreciation expense until and unless specific asset management plans provide evidence of a more accurate ratio.

Comment:

The ratio indicates that Council's renewal rate is above the benchmark. This means council is funding sufficiently to renew its assets and keep them at a satisfactory service level

### 6. Unrestricted Current Ratio

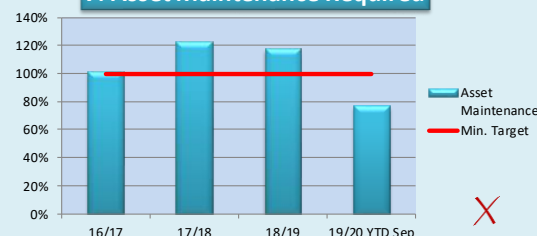


Council must maintain sufficient liquid assets to pay its commitments when due and payable

Comment:

This indicator measures Council's ability to pay its commitments as and when due. The result indicates that Council is maintaining liquidity and has sufficient funds to pay its bills.

### 7. Asset Maintenance Required

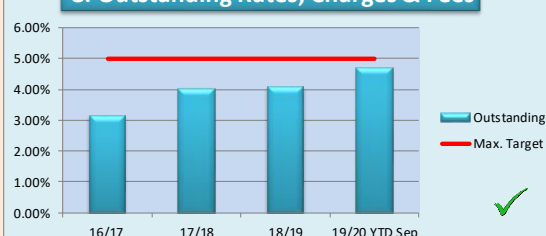


Compares the maintenance expended against the maintenance level required to achieve the useful life of the assets

Comment:

Council's asset maintenance ratio is 76% which is lower than Tcorp benchmark of 100%. This indicates that council is currently not funding adequately in asset maintenance to minimise the infrastructure maintenance backlog. However, this is a historical timing issue and it is anticipated that this will be corrected by year end.

### 8. Outstanding Rates, Charges & Fees

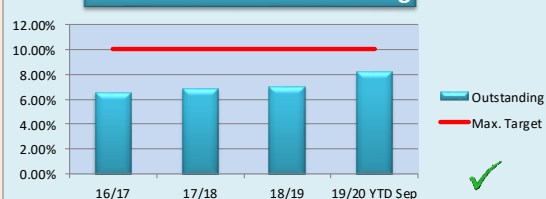


Compares the outstanding rates, charges and fees against total rates charges and fees annual income

Comment:

Increased use of Legal Force (Council's Recovery Agent) has maintained the ratio within the benchmark, albeit that there has been a marginal increase in the percentage outstanding during the last twelve months as more residents request repayment plans due to financial hardship.

### 9. Other Debtors Outstanding



Compares the outstanding Other Debtors against total invoices raised

Comment:

This ratio is within the benchmark and will continue to be a focus for Council.

Overall, the ratios point to strong results for Council, which is the product of operating surplus, a strong cash position, and Council's continued investment in its assets.

## **Item 7. Contracts and Other Expenses Budget Review**

### **7 a. Contracts Budget Review**

The Contracts Budget Review indicates contracts entered into by Council in excess of \$50,000 during the quarter, which are not from Councils preferred Supplier List. The purpose of this report is to make Councillors aware of other material contracts entered into by Council.

As at the end of the first quarter in 2019/20, there are no contracts entered into that fall into this category.

### **7 b Other Expenses Budget Review**

For information purposes, listed below is year-to-date expenditure for Consultancies and Legal Fees.

Legal fees in relation to debt recovery and consultancy costs for delivery of training are excluded from the Legal Fees and Consultancy costs shown below.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 30 September, 2019		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	\$257,990	Y
Legal Fees	\$176,594	Y